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- 2) Using "Hyperlinks" – Just as with using the Internet, hyperlinks within the document will take you to a specific location. Hyperlinks start in the Table of Contents and can be used by clicking on the page number by the section you want to see. To return back to the "table of Contents" simply click on the "Table of Contents" button at the top right of each page. You can tell you are on a hyperlink when the hand icon for your mouse turns into a pointer finger.

City of Gainesville, GA

From the Shore to the Square

Since 1821

2013

Annual Budget

For the Fiscal Year Beginning July 1, 2012





City of Gainesville, Georgia

Annual Budget

For the Fiscal Year Ended June 30, 2013

Developed by the Budget Staff

Melody Marlowe, Chief Financial Officer
Matt Hamby, Budget and Purchasing Manager
Alicia Serra, Administrative Services Officer

And other members of the Financial Services Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Gainesville
Georgia**

For the Fiscal Year Beginning

July 1, 2011

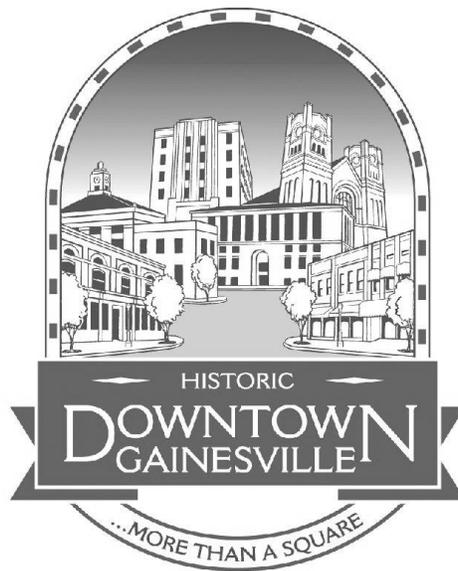
Linda C. Danson Jeffrey R. Emer

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Gainesville, Georgia** for its annual budget for the fiscal year beginning **July 1, 2011**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



INTRODUCTION & OVERVIEW

*This section contains information about the City of Gainesville.
This section contains the Readers Guide, City of Gainesville's History,
Timeline, Demographics, Table of Contents, Budget Transmittal Letter,
and Strategic Direction and Plan.*



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READER'S GUIDE

This section is intended to provide the reader with a brief summary of the kind of information contained in each section of the budget document. The following describes each of its major sections.

Section A INTRODUCTION AND OVERVIEW

This section provides the reader with the background of the City along with the strategic priorities, mission and vision. It links goals and objectives at a policy level to those of the City and its departments. Included in this section is the Readers Guide, History of Gainesville, City Statistics, Demographics, Table of Contents, Transmittal Letter, Strategic Direction and Plan.

Section B FINANCIAL STRUCTURE, POLICY AND PROCESS

This section provides the reader with the financial structure of the City of Gainesville. Included in this section are the elected officials by ward, organizational chart, fund descriptions, fund structure, fund relationships, policies (Financial, Revenue, Expenditure, Investments and Cash Policies) and the budget process and calendar pages.

Section C FINANCIAL SUMMARIES

This section provides an understanding of the City's method of budgeting for the current fiscal year. Included in this section are the revenue assumptions and trends, major revenue sources, revenue detail and graphs, budget comparison by fund, fund balance summary, fund balance five-year history, governmental & proprietary funds combined, governmental funds combined, proprietary funds combined and the long term financial plan.



Section D CAPITAL & DEBT SERVICE

This section provides a comprehensive listing and explanation of the capital needs of the City for the next five years, including the operating impact. This section also displays the debt service section.

Section E DEPARTMENTAL INFORMATION

This section explains the services offered by the City of Gainesville. Each department includes a department mission statement, goals and objectives, performance indicators, revenue assumptions & trends (if applicable), budget comparison, and authorized positions.

Section F DEPARTMENT-WIDE CRITERIA

This section includes items that encompass the entire city. Included in this section is the Glossary, Ad Valorem Ordinance, Tax Digest, Millage Profile, Budget Resolution, and Account Descriptions.

History of Gainesville, Georgia

Established as "Mule Camp Springs" near the crossing of two Indian trails followed by settlers in the 1800s, the City of Gainesville has maintained and built upon its historical legacy as a regional transportation and trade center for almost two centuries.



Less than three years after the creation of Hall County, the village of Mule Camp Springs was chosen to serve as the site of government for the new county and was chartered by the Georgia Legislature on November 30, 1821.

At the suggestion of Justice John Vance Cotter, it was given the name "Gainesville" in honor of General Edmund P. Gaines, a hero of the War of 1812 and a noted military surveyor and road builder. Gainesville has been a part of the nation's governmental framework longer than 26 of the 50 states.

Gainesville operates under a Council-Manager form of government. Every two years the Council elects two members to serve as Mayor and Mayor Pro-Tem respectively. They are the Chairman and Vice Chairman of the legislative body, which is composed of a Mayor and four council members, and is responsible for enacting ordinances, resolutions, and regulations governing the City, as well as appointing the members of various statutory and advisory boards, and the City Manager, City Clerk, and City Attorney.

Under the guidance of the City Manager and the Council, the City provides a full range of services. These services include police and fire protection; the maintenance of streets and infrastructure; parks; recreational activities and cultural events; planning, zoning, and building inspection services; water and water pollution control services; and an airport.

Significant dates in the history of Gainesville

In a relatively short period of time, Gainesville has grown from virgin forest to become the trade, economic, industrial, medical, cultural and recreational center of Northeast Georgia. In Gainesville we believe there are no limits for our future.

- **April 21, 1821** - The town formerly known as Mule Camp Springs was chartered as Gainesville
- **November 30, 1821** - Gainesville officially Chartered by the Georgia Legislature
- **1828** - The Gold Rush frenzy began in nearby Lumpkin County bringing an influx of new settlers and the beginnings of a business community
- **1849** - Gainesville established as a resort center
- **1851** - Fire destroyed much of Gainesville

- **May 28, 1871** - Airline Railroad, later named the Southern, ushered in a new era of progress
- **1870 - 1900** - City population increases from one-thousand to five-thousand
- **February 22, 1873** - City services begin with the election of a City Marshal
- **June 14, 1875** - Solid Waste Collection begins in the City
- **1875** - General James Longstreet purchased the Piedmont Hotel near the railroad depot in anticipation of the Atlanta-Washington railroad opening
- **Spring 1890** - A bond issue to fund the waterworks passes and the original water distribution system totals some 5 1/2 miles
- **1898** - Textiles run the economy thanks in part to the railroad
- **December 19, 1902** - Gainesville became the first city south of Baltimore to have street lights
- **January 1, 1903** - A cyclone struck Gainesville leaving 106 people dead, 300 injured and property damage estimated at \$750,000
- **March 1, 1905** - City free mail delivery began
- **November, 1909** - The square and streets adjoining for one block were paved
- **August 10, 1910** - The Gainesville Post Office opened
- **December 22, 1915** - The formal opening of the City's first skyscraper, the Jackson Building which is still standing today
- **March 12, 1919** - Southern Bell removed the poles and wires from the square

- **April 6, 1936** - Gainesville knocked flat by a tornado that left more than 200 people dead



- **1937 and 1939** - President Franklin D. Roosevelt visited Gainesville
- **1943** - The City of Gainesville leases Airport to the U.S. Federal Government for \$1.00 to be used as a Naval Air Station to train Ground Personnel for WWII
- **1947** - The Airport is returned to the City of Gainesville with two 4000FT landing strips.



- **After World War II** - A visionary named Jesse Jewell started what was to become the state's largest agricultural crop-poultry. The \$1,000,000,000 a year industry has given Gainesville the title "Poultry Capital of the World."
- **1957** - U.S. Army Corps of Engineers construct Lake Sidney Lanier which currently covers more than 38,000 acres and is the most visited Corps lake in the

nation with an economic impact of more than \$2 Billion annually

- **1961** - City Council votes to make it illegal to eat chicken with a fork
- **1993** - Police Department became accredited
- **July 1996** - Gainesville served as the rowing/kayaking venue for the 1996 Olympics. During the Olympics, Gainesville was named Hospitality Capital of the World by an NBC broadcaster



- **October 1997** - TV 18, The Government Channel begins broadcasting
- **January 2000** - Gainesville named City of Excellence by the Georgia Municipal Association and Georgia Trend Magazine
- **January 2001** - The Red Rabbit Public Transportation System begins operation with three buses and four mini-buses
- **March 2001** - Gainesville's Parks and Recreation Department became the 3rd department in the State to be accredited
- **September 2002** - Opening of Lakeside Water Treatment Plant
- **March 2003** - Gainesville is named one of the Top 10 Places to Retire by Barron's Magazine
- **April 2004** - Spring Chicken Festival first held in Roosevelt Square
- **June 24, 2004** - Fire Station #4 opens

- **October 2004** - Art in the Square first held in the Downtown Historic Square
- **April 28, 2005** - Engine 209 is restored
- **January 2006** - Gainesville is named a Georgia Trendsetter City by the Georgia Municipal Association
- **August 2006** - The portion of Green Street between Jesse Jewell Pkwy and Spring St. was renamed to Henry Ward Way
- **2007** - Chattahoochee Golf Course is renovated
- **March 30, 2008** - Fair Street Neighborhood Center opens
- **May 30, 2008** - Linwood Water Reclamation Facility grand re-opening
- **August 8, 2008** - Frances Meadows Aquatic & Community Center opens
- **September 2008** - Longwood Park Fishing Pier completed
- **April 2009** - Airport runway lighting improvements completed
- **October 13, 2009** - Ribbon cutting to mark the completion of Rock Creek Amphitheater
- **July 2010** - Ground is broken for the Midtown Greenway
- **November 30, 2010** - New Public Safety Complex opens with Police Department, Municipal Court and Fire Station #1.



- **April 2012** - Midtown Greenway grand opening.

CITY OF GAINESVILLE AT A GLANCE

| | |
|---|-----------------|
| Date of Incorporation | 1821 |
| Form of Government | Council-Manager |
| Area | 33.33 sq. miles |
| Miles of Streets | 136.26 |
| Intersections with Street Lights | 79 |
| Total Proposed Fiscal Year 2013 Budget <i>(Includes Enterprise funds in millions)</i> | 27.9 |

City Demographics

| | |
|---|------------|
| Estimated Population (2010 Census) | 35,863 |
| Median Age | 29.1 |
| Median Household income | \$38,979 |
| Average Household Size | 2.9 people |
| Percentage of Families (Households with children) | 60.3% |

Fire Protection

| | |
|------------------------------------|----------|
| ISO Fire Classification | Class II |
| Number of Stations | 4 |
| Number of Fire Personnel | 103 |
| FY 11 Calls for Service | 6,689 |
| FY 11 Avg. Response Time (min:sec) | 4:47 |

Police Protection

| | |
|----------------------------|-----|
| Number of Stations | 5 |
| Number of Police Personnel | 113 |
| Number of Patrol Units | 85 |

Industry Mix (%)

| | | | |
|------------------|-----|-----------------|----------------|
| Services (other) | 23% | Manufacturing | 22% |
| Government | 14% | Healthcare | 11% |
| Retail Trade | 10% | Hospitality | 6% |
| Construction | 5% | Wholesale Trade | 5% |
| Finance | 4% | Agriculture | (Less than 1%) |

Elections

Voters

| | |
|-------------------|--------|
| Registered Voters | 11,178 |
|-------------------|--------|

Major Employers

Employees

| | |
|----------------------------------|-------|
| Northeast Georgia Medical Center | 5,030 |
| Fieldale Farms | 2,250 |
| Hall County School System | 1,610 |
| Pilgrim's Pride | 1,600 |
| Hall County Government | 1,280 |
| Mar-Jac | 1,200 |
| Kubota Manufacturing of America | 960 |

Public Schools Located in City

| | |
|---|-------|
| Elementary Schools | 5 |
| Elementary School Instructors | 263 |
| Middle Schools | 2 |
| Middle School Instructors | 92 |
| High Schools | 2 |
| High School Instructors | 102 |
| City School System Enrolment (k – 12 th Grade) | 7,352 |
| Community Colleges (Hall County) | 1 |
| Technical Institutions (Hall County) | 1 |
| Universities | 1 |

Hall Area Transit System

| | |
|-----------------------------|------------------|
| Number of bus routes | 7 |
| Number of Dial-A-Ride buses | 10 |
| Total buses in service | 18 |
| One-way travel cost | \$1.00 per adult |

Water & Sewerage System

| | |
|---|---------|
| Miles of Water Mains | 1,344 |
| Number of Water Connections | 51,052 |
| Number of Fire Hydrants | 8,803 |
| Daily Average Consumption in Gallons | 17.6 |
| Max Daily Capacity of Treatment Plant in Gallons | 35 MGD |
| Miles of Sanitary Sewers | 280 |
| Number of Treatment Plants (2 Water & 2 Wastewater) | 4 |
| Number of Sewer Connections | 8,851 |
| Daily Average Treatment in Gallons | 8.5 MGD |
| Max Daily Capacity of Waste Treatment in Gallons | 17 MGD |

Hospitals

| | |
|------------------------|-----|
| Number | 1 |
| Number of Patient Beds | 557 |

Bond Rating (Standard & Poor's)

| | |
|--------------------------|-----|
| General Obligation Bonds | A+ |
| Revenue Bonds | AA- |

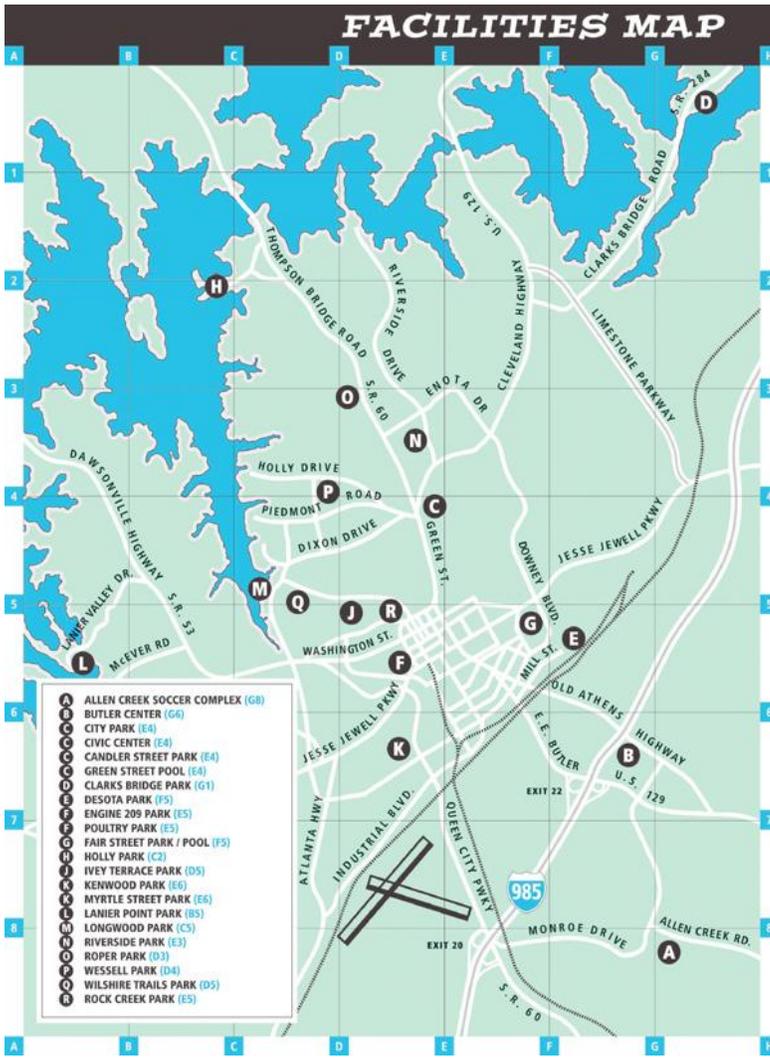
Solid Waste Collection

of Accounts

| | |
|----------------------|-------|
| Residential Accounts | 5,710 |
|----------------------|-------|

Parks and Recreation

The City offers parks and recreation at its 20 City-owned parks totaling 450+/- acres, one golf course, 3 swimming pools, 16 tennis courts, 11 baseball/softball fields, 10 soccer pitches, 1 football stadium, 12 playgrounds and 8 miles of walking trails.



| Park name | Location on Map |
|-----------|-----------------|
|-----------|-----------------|

- Allen Creek Soccer Complex A
- Butler Center B
- City Park C
- Civic Center C
- Candler Street Park C
- Green Street Pool C
- Clarks Bridge Park D
- Desota Park F
- Engine 209 Park F
- Poultry Park F
- Fair Street Park G
- Holly Park H
- Ivey Terrace Park J
- Kenwood Park K
- Myrtle Street Park K
- Lanier Point Park L
- Longwood Park M
- Riverside Park N
- Roper Park O
- Wessell Park P
- Wilshire Trails Park Q
- Rock Creek Park R



LOCATION



The City of Gainesville, county seat of Hall County, nestled in the foothills of the Blue Ridge Mountains, approximately 50 miles northeast of Atlanta and 100 miles southwest of Greenville, South Carolina. Gainesville is the largest of six cities in Hall County with a population of approximately 190,256. The City's population is around 35,863. As the business hub for Northeast Georgia, Gainesville's daytime population is estimated in excess of 100,000.

Parts of Gainesville lie along the shore of one of the nation's most popular inland water destination, Lake Lanier. Named after Georgia author and musician Sidney Lanier, the lake was created in 1957 when the U.S. Army Corps of Engineers dammed the Chattahoochee River near Buford, Georgia and flooded the Appalachian Mountain Valley.



Gainesville is often called the chicken capital of the world because of its large number of poultry processing plants. Gainesville is also known for its chicken processing facilities, such as King's Delight and Mar-Jac.

The Spring Chicken Festival is recognized by the Georgia State Senate as the "official chicken cook off" for the state, this festival boasts almost 3,000 pounds of chicken donated by our local poultry industry to be judged by professional and celebrity judges.

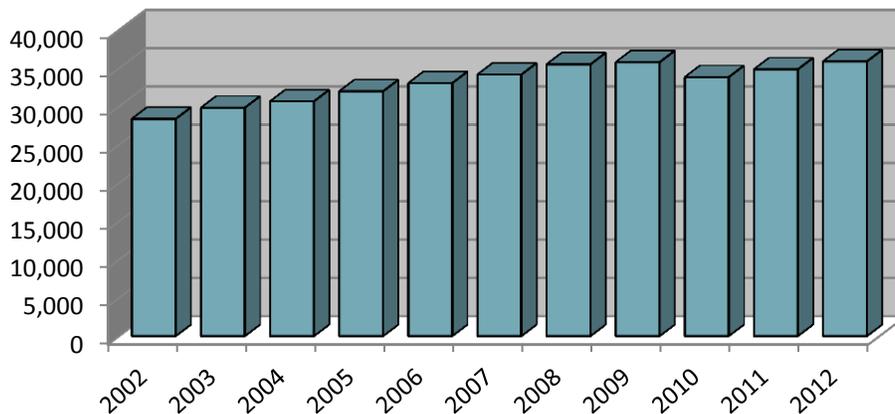


Demographics

Population Demographics

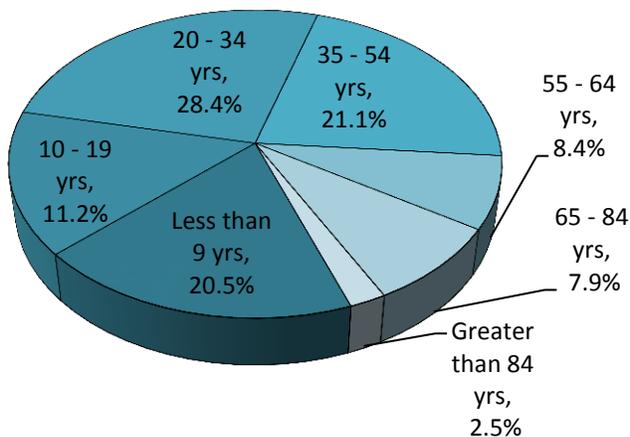
The City of Gainesville's population over the last ten years has seen a steady growth spurt of about 26.5%. The steady growth in population has increased the need for additional services and infrastructure provided by the City. Based on the Census Bureau population estimates, the City of Gainesville is the 22nd largest city in Georgia. It is anticipated that the population grow at a slower pace during the next few years as a result of the economic recession. The City of Gainesville recognizes the need to monitor the population growth trend. This trend helps gauge the need for increased or reduced infrastructure and services provided by the City.

Population Estimate Trend



Population by Age

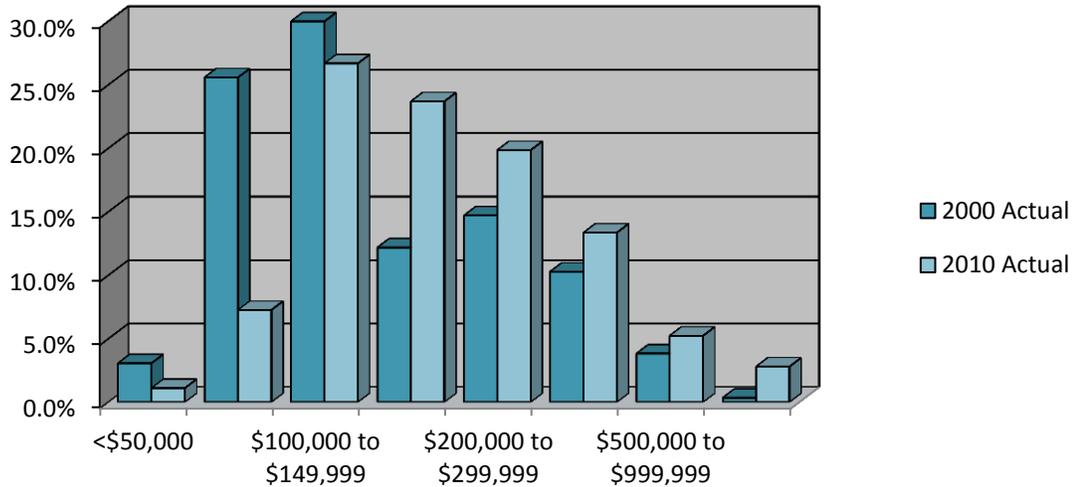
Population by Age (2010)



The largest group represented is the age range of 20 – 34 years of age at 28.4%. The next largest groups represented are the age group of 35 – 54 years of age at 21.1% followed by the less than 9 years of age at 20.5%. These three age groups represent 70% of the population based on 2010 actual census numbers. In 2000 these same three categories represented 67.1 % of the population.

Household Values

Household Values (2000 Actual vs. 2010 Actual)



*2010 Anticipated based on current sales since March of 2010.

In 2010, based on Census estimates, the largest category represented in housing was \$100,000 to \$149,999 at 26.7% with a median house value of \$178,200.



In the past ten years the City of Gainesville has seen an increase in its population of about 26.5%. The largest portion of the population consists of the ages of 20 – 54 years of age and under 9 years of age, making up approximately 70% of Gainesville’s population. As the economy begins to rebound it is anticipated that Gainesville will continue to attract young families with its awarding winning parks and recreation

areas, incomparable city services, outstanding school systems and housing prices that remain at average prices, making it affordable for young families.



CITY OF GAINESVILLE

OFFICE OF
THE CITY MANAGER

Post Office Box 2496

Gainesville, Georgia 30503-2496

Telephone: 770.535.6865

Fax: 770.535.6896

Web Site: www.gainesville.org

memo

TO: Mayor and Council
FROM: Kip Padgett, City Manager
SUBJECT: FY 2013 Recommended Budget
DATE: May 9, 2012
CC: Angela Sheppard; Melody Marlowe; Denise Jordan

Attached for Mayor and Council review is the City Manager's proposed FY 2013 budget. The budget contains a summary of revenues and expenditures for the General Fund and the Capital Improvements Plan, as well as eighteen other funds. This balanced budget has been prepared and is being presented to the Governing Body in accordance with the City Charter, and with Chapter 2-3 of the Gainesville City Code. A tax increase is not recommended; however, this budget does recommend a roll-up of the millage rate.

In preparing the FY 2013 budget, many issues played a key role in its development. Most notably are the following:

- Economic Concerns: We are beginning to see some bright spots in the economy. As you will see, some of our revenue items are beginning to show sustained increases. We still have to remain cautious as unemployment remains high and the housing market is still weak.
- Revenues: The city's revenue portfolio is beginning to show signs of improving. Our once traditionally strong areas, such as LOST are beginning to show steady, sustained increases. In fact, most of our revenues this year are showing increases, with a few exceptions.
- Property taxes: This continues to be the biggest challenge on the revenue side of the budget. Property tax digest fell by 9% in FY 12. In FY 13, we would experience another 7% decrease without a roll up.
- Electricity and Fuel: Increases in electrical rates and the continued uncertainty of fuel costs generates a challenge to all departments as they strive to continue to meet required service levels and hold their budget near FY 2012 levels.
- FY 2012 Surplus: A surplus in some revenue line items will permit us to purchase some necessary capital items as well as perform paving projects in the coming year. It is ideal to use surplus funds for these type activities since the funds are one-time funds and not meant to supplement the operating budget.



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memo

Operating revenues for the General Fund saw an increase of \$1million or 5.1% due mainly to items such as the local option sales tax and permits fees for inspection. However, the real and personal property tax digest experienced declines, necessitating a millage rate roll up in order to maintain level property tax revenue. It is important to note the city's continued emphasis of keeping property taxes low. Property taxes account for 19% of the total revenue received. Of that total, only 34% comes from residential properties. It is also important to note that property taxes continue not to be the primary source of revenue for the city

The General Fund budget is \$27,982,554, an increase of 2.0%. While most departments submitted budgets that are in line with FY 2012 requests, some necessitated an increase. The nineteen other funds remain close to FY 2012 levels or in line with projected revenues for each fund and can be seen in the attached budget documents. However, a few departments and agencies merit discussion below.

- Community Service Center (CSC): The CSC is mainly dependent upon the general fund for the required match to the various grants it receives. Some grants have seen a decline due to cutbacks at the State and Federal levels. While the City has met the funding requirements for its share of the department, it is important to note that the funding uncertainty of Hall County will be a key issue for the CSC and its ability to operate at current levels.
- Parks and Recreation (P&R): Due to the decline in FY 12 property taxes, P&R has to again depend on reserves to balance its budget for FY 2013. Most capital needs required by them are being delayed until future years. However, a millage roll up will assist them in meeting most of their operational needs. A \$75,000 transfer from the Hotel/Motel tax fund is also proposed.
- Capital Improvement Program (CIP): The attached budget includes a summary of proposed capital projects for the coming fiscal year. This fund, totaling \$3,000,000, includes a continued emphasis on road improvement projects and identified capital needs in the police department. In years past, the police department has had a vehicle replacement policy to avoid large single year vehicle purchases. Due to the economy over the past four years, vehicle replacement has not kept up with the needs of the department.
- Public Utilities (PUD): The utility fund budget is increasing by 9.1% for FY 2013. The main reasons are the continued increase in power, chemical and fuel costs required to operate our water and wastewater facilities. Some operating capital needs that have been delayed in past years are at a critical threshold for replacement.



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memo

- Chattahoochee Golf Course (CGC): Although an enterprise fund, the golf course is still dependent on the general fund to assist in covering debt obligation for course renovations that occurred in 2007. In reviewing expenditures over revenues, it is worth noting CGC can be self-supporting. However, by adding the debt service to the equation it requires money from the General Fund. It is the intent to keep any transfer below \$200,000.

Moving into FY 2013, it is important to be aware of concerns that may impact our budget, both this year and in years to come:

- Actions to reduce or eliminate franchise fees and insurance premium taxes would have a dramatic impact on our operations. These two funding sources represent \$5.5 million to our general fund. Although there was limited discussion in the General Assembly this year, cities must remain vigilant on these issues.
- Decline in property assessments and any continued action by the General Assembly to affect assessments could have continued effects on revenue from property tax.
- Although changes to our benefits have reduced our Other Post-Employment Benefits (OPEB) liability, this area needs to continually be monitored and an appropriate funding mechanism put in place.
- The Eleventh Circuit Court has reversed Judge Magnuson's decision which is welcome news to our community. We must still practice conservation efforts to insure adequate water supply as we anxiously await the Corp of Engineers analysis on the allowed uses of Lake Lanier.
- As the SAFER grant continues to decrease in funding, Council will need to remain cognizant that an increase in revenues will need to occur to help lessen or offset the need for an increase in the millage rate in the FY 2015 timeframe. It is not financially sound policy to use one-time funds to fill any perceived or actual gaps to recurring costs.
- Our debt service is funded through a dedicated millage rate. As property taxes have declined so has the revenues needed to adequately fund debt service in the long term. Bond payments on the Frances Meadows Center and Parking Deck are made out of these funds. The city also depends on this fund for its fleet replacement needs, especially in public safety. Although this fund will meet the need this year and to a limited degree in FY 2014, reductions in capital purchases will have to occur in FY 2015 (which will further stress capital needs) or an increase in revenue (i.e. millage rate) will need to occur. It is important to note that delay of capital purchases in the vehicle fleet presents its own challenges with reliability and maintenance issues, especially where public safety is concerned.



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THE CITY MANAGER

Post Office Box 2496

Gainesville, Georgia 30503-2496

Telephone: 770.535.6865

Fax: 770.535.6896

Web Site: www.gainesville.org

memo

Another concern as we move forward is our personnel. Our people are one of our greatest assets and they are our ambassadors to the public. To help retain quality employees, this budget also reflects the following:

- A three percent (3%) COLA (Cost of Living Adjustment) effective October 1, 2012.
- Certification pay adjustments in the Public Safety Department(s)
- A reduction of the medical deductible to \$1,500. It is important to note that the decrease in the deductible coupled with a 3% increase in the cost of healthcare coverage will necessitate a nominal increase in the premium. This increase will also keep us in line with Council policy of contributions to dependent coverage. This increase is significantly less than the COLA.

Although this budget has been challenging, we feel we are in a strong financial position and will remain that way, provided the issues regarding debt service and the SAFER grant are adequately addressed long term. Our financial health is directly related to controlled spending, internal controls and the prudent financial policy direction of the Council. These actions have assisted us in continuing to provide top-level municipal services to our residents and businesses in these trying, yet improving times. The result of our efforts have resulted in substantial economic investment within the city limits by a number of regional, national and international companies and more is expected.

This budget was a true team effort and could not have been successfully put together without the efforts of the Department Directors, my immediate office staff and particularly our Chief Financial Officer Melody Marlowe, Budget/Purchasing Manager Matt Hamby, and Administrative Services Officer Alicia Serra. I continue to be thankful to the Mayor and Council for the support and confidence they have shown in staff.

If I can answer any questions, please feel free to contact me.

CITY OF GAINESVILLE STRATEGIC DIRECTION

■ Vision

Gainesville is committed to being an innovative city, providing a close-knit community feel in which to live, work and play.

■ Mission

The mission of the City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people. To accomplish our mission we will:

- Maintain the attitude of “Do more with less/efficiency first”;
- Be exemplary in our service quality, low expenditures and effectiveness;
- Continue to revitalize the Midtown area to further the close knit community feel;
- Be innovative in our economic development, in order to stimulate the local economy;
- Be accountable to citizens and each other for our actions; and,
- Uphold the highest professional and ethical standards.

■ Values

Integrity – possessing an unwavering commitment to doing the right things, with consistent adherence to the highest professional standards; keeping commitments to our citizens, co-workers and others.

Innovation – dedicating ourselves to learning and growing; constantly searching for better ways to get the job done; using our collective imagination to creatively and effectively solve problems for our citizens; going beyond perceived boundaries to get desired results.

Responsiveness – being proactive; having a bias for action and a sense of urgency in getting things done; anticipating citizens’ needs and taking fast action to surpass their expectations; encouraging citizen input.

Teamwork – recognizing that every employee and every council member is important to the complete satisfaction of our citizens as well as the ultimate success of our City; feeling personally responsible for successful outcomes, treating everyone with respect; communicating regularly, directly and honestly with our employees, council member and citizens.

CITY OF GAINESVILLE STRATEGIC PLAN

| <i>The mission of the City of Gainesville is to enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people.</i> | | | |
|---|--|----------------------------------|---|
| Long-Term Goals | | | |
| Enrich the Community | | | |
| Short - Term Goal Initiative | Performance Measure | Department | Status |
| Encourage Economic Development | New Businesses Located within the CBD | City Manager's Office | On-Going |
| | Establishment of Opportunity Zones | City Manager's Office | On-Going |
| Improve City Neighborhoods for current and future City residents | Code Violations Addressed | Community Development Department | Current Violations addressed as of 12/31 are at 1,320 |
| Reduction of Commercial and Residential Burglaries | Commercial & residential Burglaries (total) | Police | Current Burglaries 182 |
| Maintain ISO Class II Rating | ISO Rating | Fire | Current Rating Stands at II |
| Inspect Building for preventative maintenance | Annual number of Inspections completed. | Public Lands and Buildings | Through 12/31 there have been 131 inspections. |
| Improve the City's roadway infrastructure | % of Streets Evaluated for Resurfacing | Public Works Engineering | Current percentage is at 100% |
| | Road Miles Identified for resurfacing | | Currently 29 miles have been identified |
| | Road Miles resurfaced | | Currently 2.34 miles have been resurfaced |
| Evaluate and upgrade intersections to improve traffic conditions | Number of Intersection Upgraded | Traffic Engineering | 12 intersections have been upgraded |
| Create safer traveling conditions by replacing street name signs | % of intersections with upgraded street name signs | Traffic Engineering | 32% of the intersection street signs have been upgraded |
| | # of intersections being monitored at the TE shop | | 19 intersections are being monitored at the TE shop |
| Improve storm drain system monitoring and cleaning | Streets Swept (Miles) | Street Maintenance | 1,181 miles swept |
| Expand the tree canopy of the cemetery | Trees Planted | Cemetery | Current trees placed at 10 |
| Develop & Implement capital plan Senior Life Center Expansion Project | # of Capital Development Committee Meetings | Community Service Center | 55 |
| Promote participation in recycling | Tons Recycled | Solid Waste | Currently 362 tons recycled |
| | Recycling by Weight (%) | | Current percentage of total garbage is 13.34% |

CITY OF GAINESVILLE STRATEGIC PLAN

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|---|--|----------------------------------|---|
| Long-Term Goals | | | |
| Good Stewardship | | | |
| Short - Term Goal Initiative | Performance Measure | Department | Status |
| Good Stewardship | Fund Balance used to Balance Current Year Budget | City Manager's Office | Fund Balance used to Balance FY2013 operating budget remains at zero. |
| Protect and improve the Financial Condition of the City | GO Bond Rating | Admin. Services | Current Bond Rating is A+ |
| | Govt. Finance Officers Association Awards | Admin. Services | Current Awards Received 39 |
| Ensure the City is Equitably compensated for its plan review and building inspections services | % Operating cost covered by revenue | Community Development Department | Current % of cost covered by revenue stands at 12.50% as of 12/31 |
| Main Street Gainesville Seeks to Increase Tax Revenue | New Business in the Main Street Area (Net) | Communications and Tourism | 1 new business through 12/31. |
| Increase Hotel/Motel Tax Revenue | Hotel/Motel Revenue | Communications and Tourism | Current Hotel/Motel revenue received thru 12/31 is \$243,772 |
| Implement Programs to recover costs for Fire Department Services | Grants/Service Fees Awarded or Implemented | Fire | New Measure for FY2013 |
| Improve the City's Roadway infrastructure | Outside Funding used for infrastructure repair | Public Works Engineering | Current Funding used for infrastructure repair is \$90,000. |
| Diversity funding stream for Community Service Center | New Revenues (Committed) | Community Service Center | \$117,978.00 |
| To sustain financial stewardship through streamlining leisure services and building effective partnerships | # of Written Partnership Agreements | Parks and Recreation | Currently have 5 written agreements |
| Manage the Airport industrial park and hangar leases so that maximum revenue is generated for airport | Hangar Occupancy Rate (%) | Airport | Current Rate is 87% |
| | Industrial Park Occupancy Rate (%) | | Current rate is 100% |
| Work more efficiently and effectively to be good stewards of environmental and financial resources | Convert Water meters to flex net system | Public Utilities | Current conversations are at 4,897 |
| | % of increase in operating budget | | Current Increase in the operation budget is 2.90% |
| Operate the Solid Waste Division as a Self-supporting Operation | Subsidy from General Fund | Solid Waste | Currently the Solid Waste Fund Receives \$0.00 Subsidy |
| Maximize Gold course revenue by increasing the number of rounds played | Rounds Played | Golf Course | Rounds played as of 12/31 was 13,240 |
| Continue course improvements through funding from the Friends of Chattahoochee | Friends of Chattahoochee revenue | Golf Course | Currently Received \$12,255 |

CITY OF GAINESVILLE STRATEGIC PLAN

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|---|---|----------------------------------|---|
| Long-Term Goals | | | |
| Innovative and Exemplary Services | | | |
| Short - Term Goal Initiative | Performance Measure | Department | Status |
| Improve Customer Service and efficiency | Network/Application Availability | Admin. Services | Current Network/Applications availability is 99.96% |
| Develop a 20-year blueprint for growth in the City | # of Citizens participating in the planning process | Community Development Department | 900 Citizens have participated in the planning process through 12/31. |
| Increase communication with citizens | Social Media hits | Communications and Tourism | Social Media Hits through 12/31 are 130,000. |
| Improve efficiency of criminal and traffic incident reporting services | Average time to enter a report | Police | Current time to enter report is 16 days |
| Provide innovative opportunities for police training services | Local Site Training Hours | Police | Current Hours 1,129 |
| | Off-Site Training Hours | | Current Hours 4,226 |
| Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations | % of Increase - Field Inspections | Fire | New Measure for FY2013 |
| | % Apparatus w/ Updated Communications | | New Measure for FY2013 |
| | % Apparatus w/ Mobile Data Terminals | | New Measure for FY2013 |
| Decrease the time need to complete customer work orders | Days to complete work orders (Avg.) | Public Lands and Buildings | Current number of days to complete is 1.7 days |
| Respond to citizen's concerns by the next business day | Response to citizen's complaint within 1 business day | Street Maintenance | Currently at 100% |
| Repair and revitalize the older section of the cemetery | Repair of historic markers/graves | Cemetery | Current repairs are at 25 |
| Provide additional inventory at cemetery | Available inventory | Cemetery | Current Inventory is at 1,745 |
| Offer breakfast as an option for Meals on Wheels Clients | # of Breakfast meals delivered | Community Service Center | 1,160 |
| Increase exposure and improved delivery to internet users and citizens without the TV-18 Channel | Bench & Probation warrant success | TV-18 | Currently 33% |
| | Delinquent taxes success rate | | Currently 32% |
| | Number of Mini TV-Shows (Produced) | | 7 |
| | Number of Show Views | | 3,700 |
| To provide customer satisfaction for all agency programs, facilities and services | Customer Service Rating | Parks and Recreation | Current rating is 3.9 |
| Operate and manage the airport ensuring safety is the most important concern by being accident free | Months of Accident Free Operation | Airport | As of 12/31, 6 months without an accident |
| Provide the highest quality playing conditions | Peer Rating | Golf Course | Current Peer rating is #1 |
| Increase functional time of all City Vehicles | % total fleet downtime | Vehicle Services | Current fleet downtime is 5% |
| | % emergency road request initiated in 20 minutes | | Current % or emergency road request initiated in 20 minutes is 98% |
| Effectively manage the City's aging fleet of equipment | % Repeat repairs | Vehicle Services | Current % of repeat repairs is 4% |

FINANCIAL STRUCTURE, POLICY AND PROCESS

This section contains structural information about the City of Gainesville. This section will include Elected Officials by ward, an Organizational Chart, Fund Descriptions, Fund Structure, Fund Relationship Table, Financial Policies, Revenue Policies, Expenditure Policies, the Budget Process and Calendar



City of Gainesville Elected Officials



Ward 1
Councilmember
Danny Dunagan



Ward 2
Councilmember
Robert L. Hamrick



Ward 5
Mayor Pro Tem
Ruth Bruner

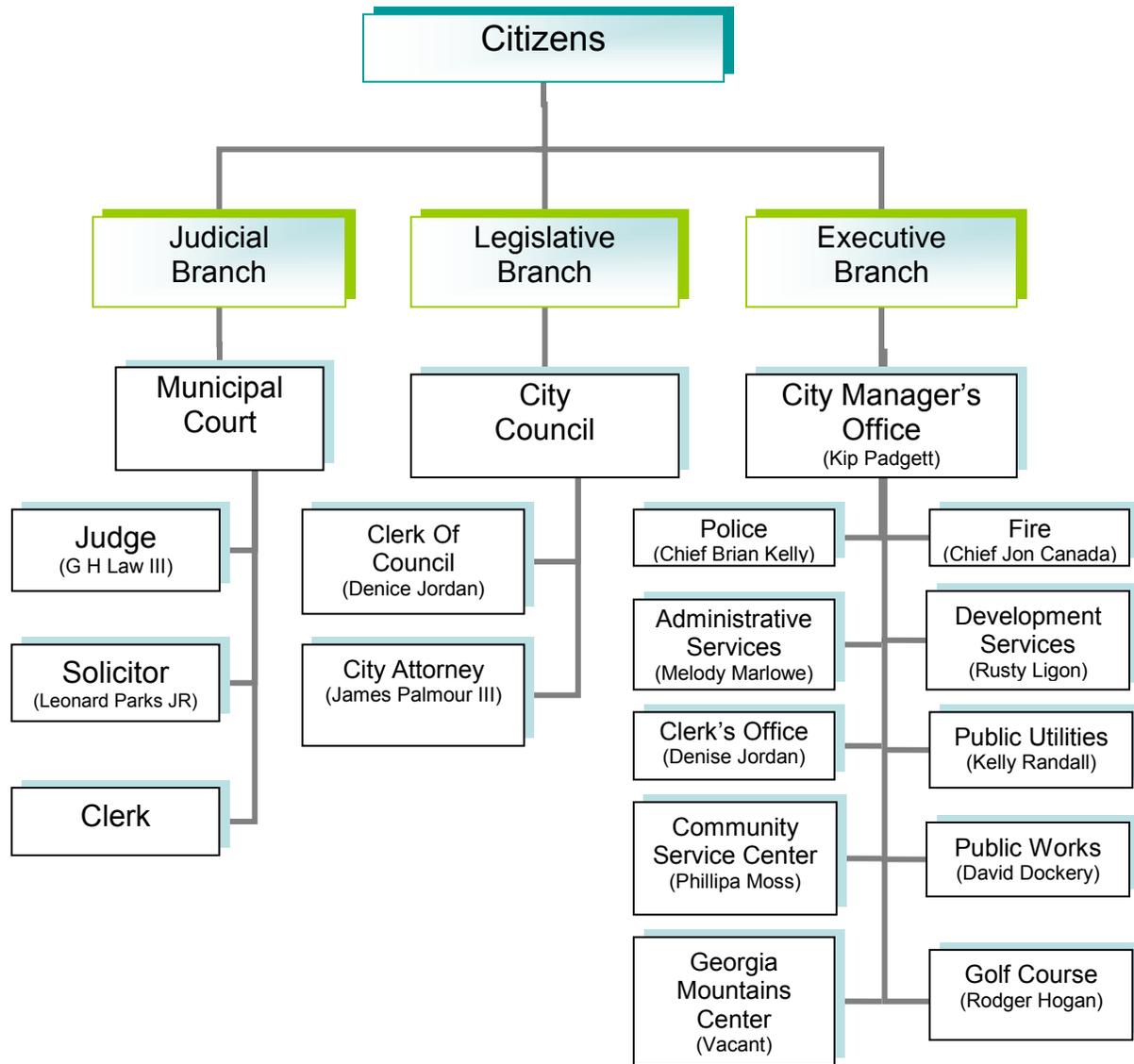


Ward 3
Mayor
Myrtle W. Figueras



Ward 4
Councilmember
George Wangemann

Organizational Chart by Governmental Branch



FUND DESCRIPTIONS

Basis of Budgeting

Governmental Funds rely on the modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned. Expenditures, a term preferred over expenses for modified accrual accounting, are recognized when the related liability is incurred.

Proprietary Funds are used for business-like activities; usually operate on an accrual basis. Accrual basis accounting accounts for income and expense items as they are earned or incurred, even though they may not yet have been received or actually paid in cash.

Special Revenue Funds rely on the modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned. Expenditures, a term preferred over expenses for modified accrual accounting, are recognized when the related liability is incurred.

Major Governmental Fund Descriptions

General Fund accounts for all financial resources except those required to be accounted for in another fund. It is used to account for police and fire services, planning, and engineering, building inspection, street maintenance and overall City administration including management, finance and human resources. The primary sources of revenues to the General fund are property taxes and sales taxes but, interest on investments, charges for current services and licenses and permits all play a part.

Major Enterprise Fund Descriptions

Public Utilities Fund accounts for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County.

Non-Major Enterprise Fund Descriptions

Solid Waste Fund accounts for activities connected with the collection and disposal of residential, commercial, industrial and institutional solid waste.

Airport Fund accounts for activities connected with the operation of the Lee Gilmer Memorial Airport.

Chattahoochee Golf Course Fund accounts for the activities related to the management and operation of the Chattahoochee Golf Course, a municipal golf facility.

Non-Major Special Revenue Funds

Community Service Center Fund accounts for local, state and federal grant revenues legally restricted for community service projects.

Economic Development Fund accounts for activities of economic development.

Georgia Mountains Center Fund accounts for activities connected with the operation and maintenance of the City's Georgia Mountains center, a convention and entertainment facility.

Hotel/Motel Tax Fund accounts for the collected Hotel/Motel tax revenue, which are used to help support the Communications and Tourism Department and the Georgia Mountains Center.

Government Access Cable TV Channel Fund accounts for cost associated with the operation of the City/County governmental cable television channel.

Impact Fee Fund accounts for activities connected with impact fees, whereby new development assists in covering the additional cost of providing public safety and recreational services needed as a result of growth.

Information Technology Fee Fund accounts for activities connected with information technology fees.

Tax Allocation District Fund accounts for ad valorem property tax collections derived from the City tax allocation district known as Midtown, for the purpose of stimulating private redevelopment within the Midtown area.

Cemetery Trust Fund accounts for activities connected with the receipt and disbursements of funds restricted for support of activities of the City cemetery.

Debt Fund

Debt Service Fund accounts for the accumulation of resources and payment of general government long-term debt principal and interest, as well as lease-purchase payments for the acquisition of certain equipment.

Capital Project Funds

General Government Capital Fund accounts for general purpose long-term capital projects financed from various revenue sources.

Special Purpose Local Option Sales Tax Fund accounts for long-term projects financed by the passage of a special purpose local option sales tax. The Special Purpose Local Option Sales Tax Fund is presented as a major fund in the basic financial statements.

Grant Fund accounts for capital grants used to finance major capital projects.

Internal Service Funds

General Insurance Fund accounts for property, liability, and workers compensation insurance provided to the City Departments.

Employee Benefits Fund accounts for the cost of providing life and health insurance benefits to City employees and participating dependents.

Vehicle Services Fund accounts for the cost of providing maintenance and repairs on all city owned vehicles.

Component Unit

Parks and Recreation Fund accounts for the government's share of tax revenues legally restricted for operation and maintenance of the governments recreation facilities and parks.

Trust and Agency Funds

(These funds are not included in the budget)

Community Private-Purpose Trust Fund accounts for City of Gainesville employee voluntary donations to provide assistance to local families and individuals in need, as well as contribute funding to both local and national nonprofit agencies.

Employees' Pension Trust Fund accounts for a single employer retirement system administrated by the City for the benefit of its eligible employees.

Municipal Court Agency Fund accounts, on a temporary basis, for fines collected by the Municipal Court that ultimately are transmitted to the general fund or another agency.

Non Budgetary Special Revenue Funds

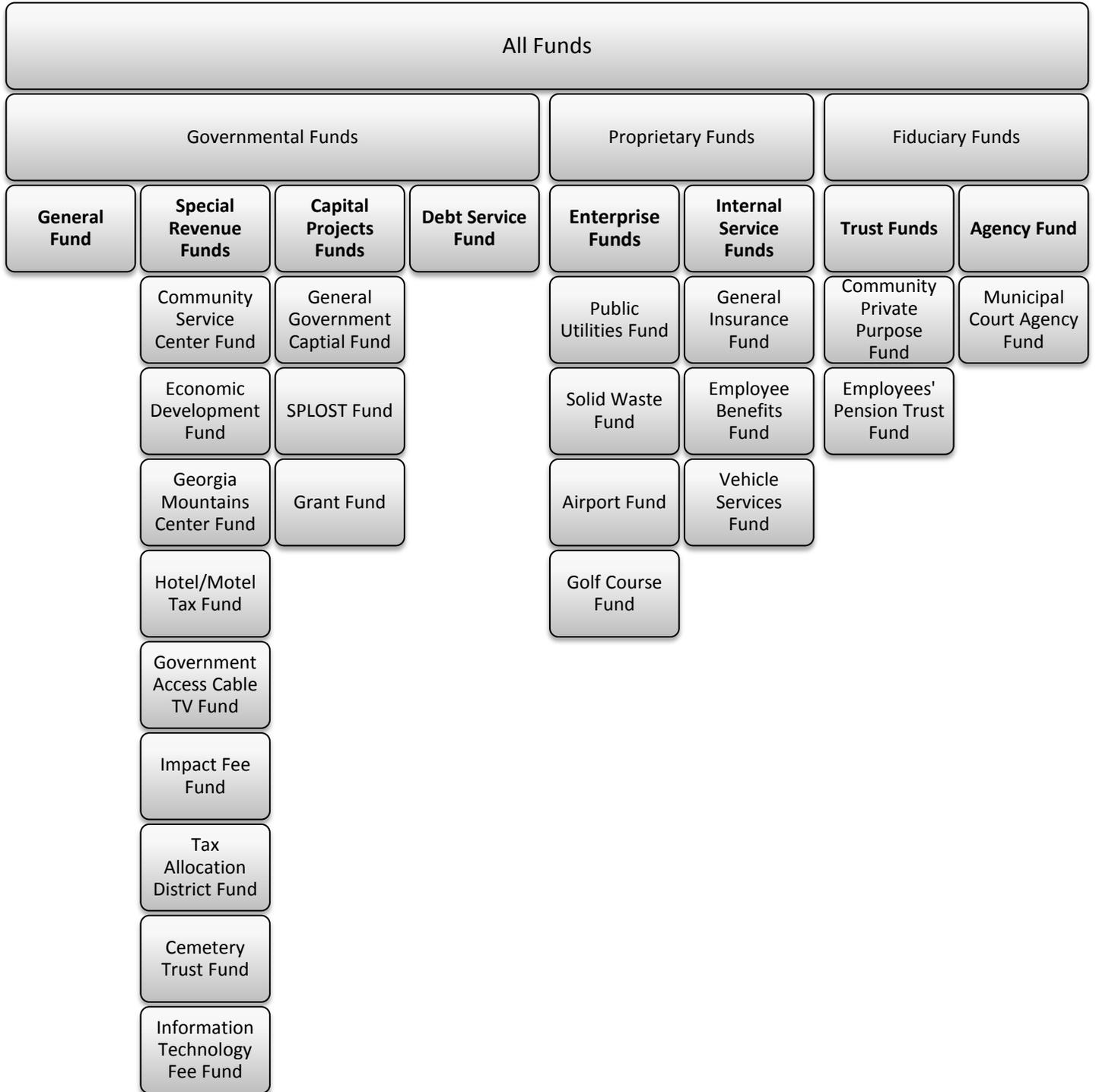
Grants Fund accounts for all grants used to finance general government or enterprise fund operations. These grant funds do not have a separate fund budget but may be included in the departmental budget if they are used to fund operational items, such as the SAFER Grant used by the Fire department for additional personnel. This can be seen as a transfer into the General Fund from the Grant operating fund.

HUD Grant Fund accounts for activities connected with the US Department of Housing and Urban Development Community Development Block Grant/Entitlement Grant.

Revolving Loan Fund accounts for activities connected with notes receivable for loans made with monies recorded in the HUD Grant Fund.

CITY OF GAINESVILLE

FUND STRUCTURE



CITY OF GAINESVILLE DEPARTMENT/FUND RELATIONSHIP TABLE

| | All Funds | | | | | | | | | | | | | | | | | | |
|-------------------------------|-----------|-----|----|-----|-----|----|----|-----|----|-----|----|-----|----|-----|------|-----|----|----|----|
| Departments: | GF | CSC | ED | GMC | HMT | TV | IF | TAD | CT | CIP | DS | PUD | SW | AIR | GOLF | P&R | GI | EB | VS |
| Administraive Services | X | | | | | | | | | | | | | | | | | | |
| City Manager's Office | X | | | | | | | | | | | | | | | | | | |
| Community Development | X | | | | | | | | | | | | | | | | | | |
| Communications and Tourism | X | | | | | | | | | | | | | | | | | | |
| Police | X | | | | | | | | | | | | | | | | | | |
| Fire | X | | | | | | | | | | | | | | | | | | |
| Public Lands and Buildings | X | | | | | | | | | | | | | | | | | | |
| Engineering Services | X | | | | | | | | | | | | | | | | | | |
| Traffic Engineering | X | | | | | | | | | | | | | | | | | | |
| Street Maintenance | X | | | | | | | | | | | | | | | | | | |
| Cemetery | X | | | | | | | | | | | | | | | | | | |
| Agency Allocations | X | | | | | | | | | | | X | | | | | | | |
| Contingency | X | | | | | | | | | | | | | | | | | | |
| Cemetery Trust | | | | | | | | | X | | | | | | | | | | |
| Community Service Center | X | X | | | | | | | | | | | | | | | | | |
| Economic Development Fund | | | X | | | | | | | | | | | | | | | | |
| Georgia Mountains Center | | | | X | X | | | | | | | | | | | | | | |
| Cable Television Fund | X | | | | | X | | | | | | | | | | | | | |
| Hotel / Motel Fund | | | | | X | | | | | | | | | | | | | | |
| Impact Fee Fund | | | | | | | X | | | | | | | | | | | | |
| Tax Allocation District | | | | | | | | X | | | | | | | | | | | |
| Parks and Recreation | | | | | X | | | | | | | | | | | X | | | |
| Debt Service Fund | X | | | | | | | | | X | X | | | | | | | | |
| Capitall Improvements Program | X | | | | X | | | | | X | | | | | | | | | |
| Airport Fund | | | | | | | | | | | | | | X | | | | | |
| Golf Course Fund | X | | | | | | | | | | | | | | X | | | | |
| Public Utilites Fund | | | | | | | | | | | | X | | | | | | | |
| Solid Waste Fund | | | | | | | | | | | | | X | | | | | | |
| General Insurnace Fund | X | X | | X | | X | | | | | | X | X | X | X | X | | | X |
| Employee Benefits Fund | X | X | | X | | X | | | | | | X | X | | X | X | | | X |
| Vehicle Services Fund | X | X | | X | | X | | | | X | | | X | | X | | | | X |

The table above shows the relationship of each department to the City of Gainesville funds. The City Departments are represented in the left margin and the City funds are represented along the top of the table. An "X" in a box illustrates that the corresponding department may have received appropriation from that fund for the Fiscal Year of 2013.

Abbreviations:

GF – General Fund
TV – Cable Television Fund
DS – Debt Service
P&R – Parks and Recreation

CSC – Community Service Center
IF – Impact Fees
PUD – Public Utilities Department
GI – General Insurance

ED – Economic Development
TAD – Tax Allocation District
SW – Solid Waste
EB – Employee Benefits

GMC – Georgia Mountain Center
CT – Cemetery Trust
AIR – Airport
VH – Vehicle Services

HMT – Hotel/Motel Tax
CIP – Capital Improvements Fund
GOLF – Golf Course

FINANCIAL PLANNING POLICIES

BUDGET

The budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided given the anticipated level of available resources. Budget policy states how this is achieved and addresses the need for financial health and stability.

BALANCED BUDGET

Balanced Budget

The budget shall be balanced for each and every budgeted fund. Total anticipated revenues plus that portion of the fund balance in excess of authorized reserve, which is designated as a budgeted funding source, shall equal total estimated expenditures for each fund.

Level of Budget Adoption

All budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures may not exceed the total appropriation for any department within a fund without the City Council's approval). All budgets shall be adopted on a basis consistent with Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board.

Budget Categories

The following categories exist for budgetary preparation and presentation:

- › Personal Services
- › Professional and Other Services
- › Supplies and Operating Charges
- › Repairs and Maintenance
- › Capital Outlay

Budget Objective by Type of Fund

The following budget objectives are established for the different types of funds utilized by the City:

- › **General Fund** -The budget for the General Fund shall provide for the general government operations of the City and maintain working capital necessary for financial health and stability.

- › **Special Revenue Funds** - Budgets are prepared for special revenue funds that display the legally restricted revenue sources and how these sources are utilized.
- › **Debt Service Fund** - Revenues shall be established and fund balance maintained sufficient for debt expenditures and to provide for any debt service cash flow deficiencies, which would occur prior to the receipt of property tax.
- › **Capital Projects Fund** - Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council resolution.
- › **Proprietary Funds (Internal Services and Enterprise)** - Although budgets for this type of fund are not required under Generally Accepted Accounting Principles, budgets shall still be prepared in order to monitor revenues and control expenses.
- › **Internal Service Fund** - Internal service fund budgets shall be prepared on a self-supporting basis. Revenue rates and charges shall be identified to cover all expenses, including depreciation and debt service (if applicable).
- › **Enterprise Fund** - A business approach is used in budgeting for enterprise funds. Enterprise funds shall be self-supporting when possible and minimize losses when break-even is not possible.
- › **Trust Fund** - Budgets are not required for trust funds since trustee agreements provide necessary spending authorization and control.

Performance Budget

In addition to the line item budget, the budget document shall include “performance” budget information. The performance budget provides information on the goals and objectives, which each department has determined that it seeks to accomplish during the budget year. The performance budget also utilizes “performance indicators” which measure services rendered and departmental efficiency / effectiveness on a historical basis and projects targets of the indicators for the upcoming budget year. The City shall strive to minimize, and reduce if possible, staffing levels required to accomplish its service delivery.

Budget Preparation

For each department, budgets shall be prepared for current service level. Expanded services or extraordinary items shall be summarized in one page or less for discussions with the City Manager before further detail is prepared regarding the expanded service or extraordinary item. A current services budget is defined as that level of funding which is necessary to provide the same level of service for the upcoming year that is currently being provided. An expanded services budget includes funding request associated with new service and/or additional personnel.

Budgetary Control / Reports

A system of budgetary controls shall be maintained to assure adherence to the budget. Timely monthly financial reports shall be prepared comparing actual revenues, expenditures and encumbrances with budgeted amounts.

Authorization of Budget Adjustments

The budget is a dynamic, rather than a static revenue and spending plan, which requires adjustments from time to time. Approval by the City Council is required for increases in total department or fund budgets, increases or decreases in the personal services budget total of a department or fund, increases in the level of authorized positions, or changes to capital

outlay items in amounts greater than \$5,000.00. Approval by the City Manager is required for changes to capital outlay budgets in amounts less than \$5,000.00. Approval by the Budget and Purchasing Manager is required for budget transfers within the department, excluding changes, which alter personal services.

Budget Amendment Process

City Council shall authorize new projects by approving a Project Resolution, which shall include the estimated cost and funding source. At the end of each fiscal year quarter any necessary budget adjustments, including budgets for any projects authorized during the quarter, shall be enacted through a budget resolution. These supplemental budget resolutions shall be balanced for each and every fund.

Budget Lapses at Year End

All operating budget appropriations, except for Capital Project Funds, shall expire at the end of a fiscal year. In accordance with Generally Accepted Accounting Principles, purchases encumbered in the current year but not received until the following year are paid from the budget of the following year. However, when necessary, City Council may make a re-appropriation to resolve unusual situations or hardships caused by this policy.

Net Budget

A net budget total shall be calculated as well as a gross budget total in order to prevent the “double counting” of revenues and expenditures. The net budget total is calculated by subtracting interfund transfer amounts from the gross budget total.

GFOA Award for Distinguished Budget Presentation

The City has steadily improved its budget document so as to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association. This award signifies that the City is effectively

communicating its budget story to its citizens, elected and administrative officials, and to outside interested parties such as bond rating agencies. The City shall continue to improve its budget document so as to maintain a high level of communication and retain the Award for Distinguished Budget Presentation each year.

Long-Range Planning

Strategic Planning

The City of Gainesville employs various types of strategic planning techniques. Primarily, the City uses a Vision, Mission and Values strategy, to help guide individual departments on a micro level. On a macro level, the City uses a comprehensive plan, trend analysis and City Council Direction to help determine the overall direction of the City of Gainesville.

The City of Gainesville will develop a multi-year plan for capital improvements and update it annually. The City will enact an annual capital budget based on the multi-year capital improvements plan. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

Asset Inventory

Fixed-Asset Procedures

Fixed assets include items with a unit cost of \$5,000 or more, with some exceptions and are something that is durable and has a long-term nature in its useful life. It possesses physical substance and is expected to provide service for periods that extend beyond one year of acquisition. Assets shall fall into one of the following categories, Land, Buildings, Machinery & Equipment, Vehicles, Improvements other than Buildings, Water Treatment & Storage Facilities, Sewer Treatment Facilities, Water lines, Sewer lines, Intangibles and Infrastructure.

Assets That Fall Below the Threshold

Controllable assets that cost at least \$1,000 but less than \$5,000 will be charged to an expense account other than the capital outlay account. However, an asset number will be assigned to these assets. These assets will be added into the capital asset system, tracked and will not be depreciated.

Maintenance and Replacement of Capital Equipment

Priority shall be given in budget preparation and enactment for adequate maintenance of capital equipment and facilities, and for their orderly replacement.

Depreciation

The City records depreciation yearly after the capital assets are reconciled for acquisitions, transfers, deletions, and disposals at the end of the fiscal year. Depreciation is calculated using the straight-line method with no estimated salvage values used in the computation.

REVENUE POLICIES

Revenue Diversification

The City of Gainesville will try to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one-revenue source.

Revenue Estimation

The City will estimate its annual revenues by an objective, analytical process, wherever practical. The City will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be reexamined annually

Fees and Charges

User Fees

Each year, the City will recalculate the full costs of activities supported by user fees to identify the impact of cost increases or decreases.

Administrative Service Fee

Based upon the in-depth indirect cost study conducted by DMG Maximus, an administrative service fee shall be assessed to the Enterprise Funds. This assessment will be based on the total personal services budget of the fund and shall be used to reimburse the General Fund for the administrative and support services provided to the Enterprise Funds. With this system, the transfer to the General Fund will increase as the total personal services budget increase.

Use of One-Time Revenues

The City of Gainesville welcomes the use of One-Time Revenues as they present their self; however the use of these funds shall not be used for reoccurring expenses.

Federal and State Grants

City Council shall approve all grants and grant applications through project resolutions. All Federal and State grants shall be subject to the City's accounting and budgetary policies. All key financial provisions, including required local match, shall be included in the project resolutions. Accounting and budgeting information shall be inclusive of the Federal /State participation as well as local participation. Provisions shall be made in the City's annual budget for anticipated grants.

Contributions

Unless authorized by City Council, contributions to programs operated by City departments shall be subject to the City's accounting and budgetary policies. The City welcomes both unrestricted contributions, as well as restricted contributions compatible with the City's programs and objectives. Any material contributions shall be appropriated by City Council prior to expenditure. It is recommended that the Parks and Recreation Board adopt a similar policy for funds and contributions under this jurisdiction.

Use of Unpredictable Revenues

The City of Gainesville welcomes the use of Unpredictable Revenues as they present their self; however the use of these funds shall not be used for reoccurring expenses.

EXPENDITURE POLICIES

Debt Capacity, Issuance, and Management

Purpose of Debt Issuance

The City of Gainesville will utilize long-term debt only for capital improvement projects that are too expensive to be financed from current revenue sources. The City of Gainesville will not use long-term debt to finance current or on-going operations of the City.

Legal Debt Limitations

General Government: The City of Gainesville is authorized by the Constitution and laws of the State of Georgia to issue general obligation bonds not to exceed 10% of the assessed values of all taxable property within the City. However, the City of Gainesville will remain cognizant of the millage assessed for repayment of general government debt and will strive to maintain a stable millage in the debt service area for the benefit of its taxpayers. Where feasible, special assessment, revenue and other self-supporting bonds will be utilized instead of general obligation bonds.

Proprietary Funds: The City of Gainesville's enterprise funds are authorized to issue revenue bonds and other long-term debt equivalent to 1.2 times the latest industry standards published by Moody's. The City will seek to "pay-as-you go" approximately 70% of project costs by maintaining adequate rate structures to support this target.

Types of Debt

The City of Gainesville is permitted to issue any form of debt that does not contradict the existing Constitution and laws of the State of Georgia. These include, but are not limited to:

- › General Obligation Bonds
- › Revenue Bonds
- › Intergovernmental Contracts
- › Lease Purchases
- › Certificates of Participation
- › Temporary Loans

Tax anticipation notes or any other revenue anticipation borrowing will be avoided. In the

event such borrowing occurs on an emergency basis, the debt will be retired in full by the end of the calendar year in which it is incurred.

Debt Features

Maturity of Debt: When the City of Gainesville utilizes long-term financing, the City will pay back the debt within a period of time that does not exceed the life of the project financed. The City will seek level or declining debt repayment schedules and will avoid the use of balloon principal payments at the end of the term of the borrowing.

- › **Redemption Provisions:** Where cost effective, the City will incorporate early call or prepayment features into the structured debt.
- › **Rates:** Due to the higher volatility of variable rate debt, the City of Gainesville will examine each variable rate borrowing closely on a case by case basis before issuance.

Interfund Loans

Where cost effective, the City may choose to issue loans between funds within its reporting entity. The interest rate applied to such loans will be the applicable rate of the pooled cash account and will be changed the first of each month if such change is warranted. A document outlining the amount, rate, repayment terms, and other such pertinent items will be completed by the Financial Services Department staff after direction is issued by the City Council to complete the interfund loan transaction. Careful analysis will be performed on the lending fund's working capital to assure adequate cash flows will remain after the money is transferred to the borrowing fund. The lending fund will not incur financial hardship or an increase in rate structure as a result of the transaction.

Rating Agencies

The City will strive to maintain sound communications with bond rating agencies regarding the financial conditions of the City of Gainesville. The City is committed to continuous full disclosure and reporting to the rating agencies and the investment community through its Comprehensive Annual Financial Report as well as any bond official statements. The City of Gainesville is committed to maintaining and enhancing existing underlying credit ratings with the established rating agencies.

Financing Current Expenditures

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Review of Policies

Review of debt policies will occur simultaneously on an annual basis with the Review of the Capital Improvements Plan for the City as a whole.

Reserve or Stabilization Accounts

Unreserved Fund Balance

The City shall attempt to establish an unreserved fund balance in the General Fund. The purpose is to pay expenditures caused by unforeseen emergencies, handle shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. This reserve shall accumulate and attempt to be retained at an amount, which represents 1 ½ months or 6 weeks of operating expenditures.

Utilization of Prior Year's Fund Balance in Budget

Unreserved fund balance may be used as a funding (revenue) source for that fund's budget. The amount of unreserved fund balance shall be estimated very conservatively.

Contingency Budget

The City shall include a contingency amount in the General Fund budget for emergency type expenditures which cannot be foreseen when the budget is adopted. The goal of the contingency shall be 2% of the total General Fund budget, and this shall be subject to annual appropriation.

Operating/Capital Expenditure Accountability

Budgetary Control

Management of the City is responsible for establishing and maintaining an internal structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate data is compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

The level of budgetary control (the level at which expenditures cannot legally exceed the approved budget) is maintained at the departmental level. However, the City's departmental budgets contain detail by major service groups (personal services, supplies and operating charges, etc.) and by line item within major categories. The objective of these budgetary controls is to ensure compliance with legal provisions and mandates embodied in the approved annual budget adopted by the City Council.

INVESTMENTS AND CASH MANAGEMENT

Investment earnings are an important source of revenue. However, the overriding concern at all times is the safety and preservation of the City's cash and investments. The ability to respond efficiently to cash flow requirements is another important consideration. Therefore, the objective of Investment and Cash Management is to maximize interest earnings, within an environment that strongly emphasizes legal compliance and safety while providing cash flow liquidity to meet the City's financial obligations.

Scope

This policy applies to all cash and investments which are the responsibility of and under the management of the City of Gainesville and its Financial Services Department. Exclusions to this policy include, but are not necessarily limited to the City's Pension Trust Fund.

Safety

Investments shall be made with prudence, judgment and care, not for speculation, but for investment considering the primary objective of safety as well as the secondary objective of obtaining competitive market rates of return. Specifically, the City shall seek to maximize safety through the following strategies:

- All City investments shall be federally-insured or fully collateralized to protect investment principal and accrued interest. Emphasis shall be given to **Category 1** collateralization (collateral securities held by the City or its agent in the City's name), which is preferable, or **Category 2** (collateral securities held by the counter party's trust department or agent in the City's name). **Category 3** (collateral not in the City's name) shall be avoided due to the higher degree of risk.

- Market risk shall be avoided by limiting investments to a maximum one year of maturity, except for special circumstances where an interest rate differential and certainty of ability to hold the investment to maturity would justify a longer maturity. The City Manager shall approve any exceptions to the one-year maturity limit, and such

exceptions will be disclosed to City Council.

- Undue credit risk shall be avoided by monitoring the financial condition of financial institutions participating in the City's investment program. Financial institutions shall provide a consolidated report of condition semi-annually and the City shall review credit-worthiness at least annually.

Legal Investment Instruments

The City shall invest in only such investment instruments permitted by State of Georgia law for local governments which include certificates of deposit, repurchase agreements, direct and agency obligations of the United States, obligations of the State of Georgia, pooled investment programs of the State of Georgia, and no-load mutual funds of direct obligations of the United States.

Competitive Investment Rates

The City shall seek competitive investment rates within its safety criteria. Maximum opportunity shall be provided to all local financial institutions to bid and compete for City investments due to the importance of the financial institutions to the local economy.

Liquidity

Provision shall be made for adequate liquidity of investments so that the City can efficiently meet, without financial penalty, disbursement and cash flow needs, including emergency needs. It is recognized that the State of Georgia Local Government Investment Pool is structured

to provide one-day liquidity on deposits and pays competitive market rates.

Pooled Cash Management

The City shall maintain a zero cash balance pooled cash management program for the purpose of eliminating idle cash and maximizing invested funds.

Interest Allocation

Investment earnings derived from any pooled cash investments shall be distributed to individual funds based upon each fund's amount of participation.

Investment Reporting

The Financial Services Department shall prepare monthly reports of cash and investments. The report will be prepared in a manner which will allow the City to ascertain whether investment activities during the reporting period have conformed to this investment policy.

State of Georgia Local Government Investment Pool

The City shall participate in the State of Georgia Local Government Investment Pool (Georgia Fund 1) in order to take advantage of higher investment yields and the liquidity afforded by next day withdrawals. The City's participation shall be limited to a 40% portion of the City's cash and investments. Participation greater than 40% of the City's investments shall require approval by the City Council.

BUDGET PROCESS

BUDGET PROCESS

The budget process begins each year with a budget priority-setting workshop in which members of the City Council indicate various issues of importance to be considered in the budget. Once the priorities are established, the Administrative Services Director prepares estimates of both the current and proposed fiscal year revenue for all funds. Expenditure estimates for the current and proposed fiscal year, are initially prepared by the respective department directors. All budget estimates are then reviewed by the Budget team, who makes the final decisions regarding the proposed budget. The proposed budget is then presented to the City Council and interested citizens during a public hearing. The final proposed budget is then adopted by the City Council on or before June 30 during a regular Council meeting, which is also open to the public. Please refer to the following pages for the specific calendar and additional explanatory comments.

BUDGET PROCESS OUTLINE

PHASE I

Phase I sets the stage for the upcoming budget. Meetings are held communicating to all departments the citywide concerns, issues, goals, and environment in which the coming year's budget is to be crafted. Concurrently, a goal-setting seminar is held, helping all departments to think strategically about what is to be accomplished in the coming year.

PHASE II

Phase II brings the individual departments to the table, allowing each to present anticipated capital purchases to the budget team, including the City Manager, Finance Officer, Budget and Purchasing Manager and the Administrative Services Officer. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes

PHASE III

Phase III brings the individual departments to the table, allowing each to present a draft budget along with goals, objectives and performance measures to the budget team, including the City Manager, Finance Officer, Budget and Purchasing Manager and the

Administrative Services Officer. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes, and then returns each to the departments for final comment before presenting them to Council.

PHASE IV

Phase IV allows each department to present their reviewed budget to Council and field questions that they may have. At this point, the budget is not necessarily balanced, but will be close to that important goal. After Council has ample opportunity to comment and question, the budget team again takes the document and reworks it, based on Council input, to a "balanced" condition, meaning simply, that revenues equal expenditures.

PHASE V

Phase V encompasses the legally mandated part of the budget process, including the required public budget meeting, as well as the mandatory reading of the millage setting ordinance. Finally, City Council votes upon the proposed budget after the mandatory public comment meeting.

BUDGET CALENDAR

FY 2013 BUDGET CALENDAR 1/5/2012

PHASE 1 - BUDGET PROCESS INITIATION

| | | |
|----------|-----------|-------------------------------|
| 01/27/12 | Friday | Council Retreat |
| 02/03/12 | Friday | Budget/CIP Workbooks Released |
| 02/03/12 | Friday | Budget Workshop |
| 02/22/12 | Wednesday | CIP Workbooks Complete |
| 03/09/12 | Friday | Budget Workbooks Complete |

PHASE 2 - CAPITAL TEAM REVIEW / DEPARTMENT PRESENTATIONS

| Date | Start | End | Event | Location |
|----------|--------------------------|----------|--|---------------------------|
| 02/27/12 | Monday | 8:30 AM | Public Works Engineering | Financial Services Office |
| | | 9:00 AM | Street Maintenance | |
| | | 9:30 AM | Traffic Engineering | |
| | | 10:00 AM | Public Lands & Buildings | |
| | | 10:30 AM | Cemetery Department | |
| | | 11:00 AM | Solid Waste Fund | |
| 02/28/12 | Tuesday | 11:30 AM | 12:00 PM Vehicle Services Fund | Financial Services Office |
| | | 1:00 PM | Community Service Center | |
| | | 1:30 PM | Communication and Tourism | |
| | | 2:00 PM | Cable Television Fund | |
| | | 2:30 PM | Community Development Department | |
| | | 3:00 PM | City Manager's Office | |
| 03/02/12 | Friday | 3:30 PM | 4:00 PM Administrative Services Department | Financial Services Office |
| | | 9:00 AM | Georgia Mountains Center Fund | |
| | | 9:30 AM | Golf Course Fund | |
| | | 10:00 AM | Police Department | |
| | | 10:30 AM | Parks & Recreation Fund | |
| 11:00 AM | 11:30 AM Fire Department | | | |

PHASE 3 - BUDGET TEAM REVIEW / DEPARTMENT PRESENTATIONS

| | | | | |
|----------|-----------|----------|--------------------------------------|---------------------------|
| 03/14/12 | Wednesday | 8:30 AM | Community Service Center | Financial Services Office |
| | | 9:30 AM | Solid Waste Fund | |
| | | 10:00 AM | Vehicle Services Fund | |
| | | 10:30 AM | 11:00 AM Airport | |
| 03/19/12 | Monday | 8:30 AM | Public Works Engineering | Financial Services Office |
| | | 9:00 AM | Street Maintenance | |
| | | 9:30 AM | Traffic Engineering | |
| | | 10:00 AM | Public Lands & Buildings | |
| | | 10:30 AM | Cemetery Department | |
| | | 11:00 AM | 11:15 AM Cemetery Trust Fund | |
| 03/20/12 | Tuesday | 8:30 AM | Parks & Recreation Fund | Financial Services Office |
| | | 9:45 AM | Community Development Department | |
| | | 10:15 AM | Impact Fees | |
| | | 10:30 AM | 10:45 AM Economic Development Fund | |
| 03/21/12 | Wednesday | 8:30 AM | Communication and Tourism | Financial Services Office |
| | | 9:00 AM | Cable Television Fund | |
| | | 9:15 AM | 9:45 AM Georgia Mountains Center | |
| 03/27/12 | Tuesday | 9:00 AM | City Manager's Office | Financial Services Office |
| | | 9:30 AM | Golf Course Fund | |
| | | 10:30 AM | Hotel/Motel Tax | |
| | | 10:45 AM | 11:00 AM Agency Allocations | |
| 03/28/12 | Wednesday | 10:00 AM | Administrative Service Department | Financial Services Office |
| | | 10:30 AM | General Insurance | |
| | | 10:45 AM | Tax Allocation District Fund | |
| | | 11:00 AM | 11:15 AM Information Technology Fund | |

| Date | | Start | End | Event | Location |
|----------|-----------|----------|----------|------------------------|---------------------------|
| 03/30/12 | Friday | 8:30 AM | | Police Department | Financial Services Office |
| | | 9:15 AM | | Fire Department | |
| | | 10:00 AM | 11:00 AM | Public Utilities Fund | |
| 04/11/12 | Wednesday | 9:00 AM | | Employee Benefits Fund | Financial Services Office |
| | | 9:30 AM | | Capital Projects Fund | |
| | | 10:30 AM | 11:00 AM | Debt Service Fund | |

PHASE 4 - COUNCIL PRESENTATIONS

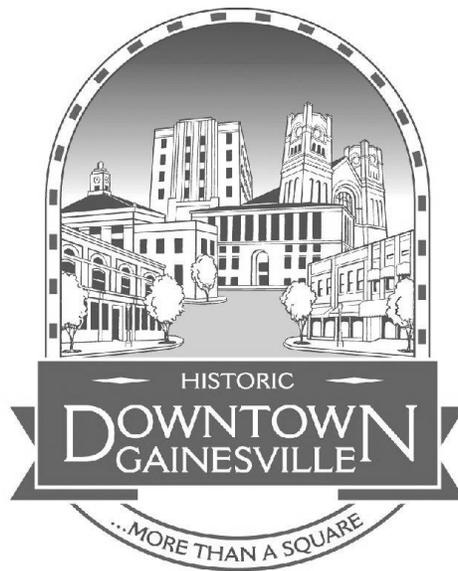
| | | | | | |
|----------|----------|----------|----------|------------------------------------|-------------------------------|
| 03/13/12 | Thursday | 9:00 AM | | Keep Hall Beautiful | City Manger's Conference Room |
| 03/29/12 | Thursday | 9:00 AM | | Public Works | City Manger's Conference Room |
| | | 9:45 AM | | Solid Waste Fund | |
| | | 10:00 AM | | Airport Fund | |
| | | 10:15 AM | | Vehicle Services | |
| | | 10:30 AM | 10:45 AM | Georgia Mountains Center | |
| 04/12/12 | Thursday | 9:00 AM | | Police Department | City Manger's Conference Room |
| | | 9:20 AM | | Communications and Tourism | |
| | | 9:40 AM | | Community Development Department | |
| | | 10:00 AM | | Elachee Nature Science Center | |
| | | 10:15 AM | | Administrative Services Department | |
| 04/26/12 | Thursday | 9:00 AM | | Chattahoochee Golf Course | City Manger's Conference Room |
| | | 9:20 AM | | Parks and Recreation | |
| | | 9:50 AM | | Commuinty Service Center | |
| | | 10:20 AM | | Fire Department | |
| | | 10:40 AM | 11:00 AM | City Manager's Office | |
| 05/10/12 | Thursday | 9:00 AM | 10:00 AM | City Manager's Budget Presentation | City Manger's Conference Room |

PHASE 5 - COUNCIL ADOPTION

| | | | | | |
|----------|---------|---------|--|--|----------------|
| 06/05/12 | Tuesday | 5:30 PM | | Public Budget Hearing 1st Reading of Millage Ordinance | Justice Center |
| 06/19/12 | Tuesday | 5:30 PM | | Public Budget Hearing 2nd Reading of Millage Ordinance Budget Adoption | Justice Center |

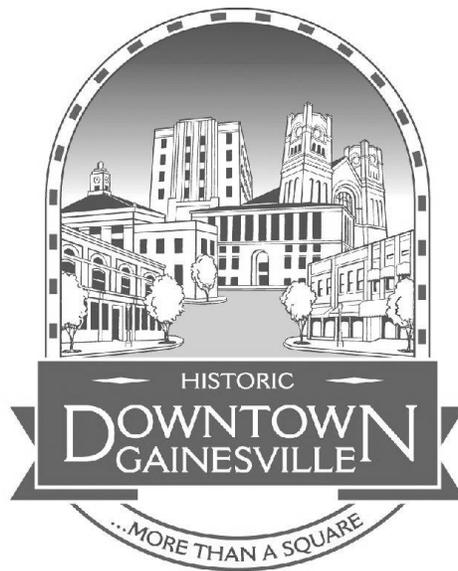
BUDGET ADOPTION

The budget is adopted on a basis consistent with Generally Accepted Accounting Principles. The accounting system uses formal budgetary integration as a management control device. Encumbrances are recorded to prevent expenditures from exceeding the budgeted amounts. The City's accounting records for governmental type funds are maintained on a modified accrual basis, with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. Accounting records for enterprise type funds are maintained on the accrual basis, with revenues being recorded when earned and measurable, expenses being recorded when the services or goods are received, and the liabilities are incurred.



FINANCIAL SUMMARIES

This section displays financial information about Gainesville as a whole. This section contains Revenue Assumption and Trends, Major Revenue Sources, Revenue Detail, Budget Comparison by Fund, Fund Balance Summary, Fund Balance Five-Year History, Governmental & Proprietary Funds Combined, And Long Term Financial Plans.



REVENUE ASSUMPTIONS AND TRENDS - GENERAL FUND

The General Fund collects revenue from a broad variety of sources including property taxes, fines, miscellaneous taxes, building permits, business occupation tax, and sales tax. This fund contains the operating budgets for many of Gainesville's traditional government services public safety, road construction and maintenance, traffic services, and the support departments such as the City Manager's Office and administrative services that serve these more public functions. The numerous funding sources (and expenditures) are presented by broad category and in detail in the table following this section. All revenue sources are presented in detail in the following pages.

PROPERTY TAXES

This revenue source includes revenue from taxes on real and personal property as well as taxes on motor vehicles and mobile homes. This class of revenue is projected to net the City of Gainesville about \$5.3 million in the next fiscal year. The real and personal property tax digest is comprised of residential, commercial, industrial, public utility properties, and is reduced by exempt properties. The City's millage rate is applied to the tax digest supplied each year by Hall County, a reasonable rate of collection is assumed based on historical experience resulting in the most accurate property tax revenue projection possible. The City's M&O millage rate currently stands at 1.77. As a result of the Taxpayer's Bill of Rights, this millage rate is required to be "rolled back" annually to maintain property tax as revenue neutral, except for annexations and additions. Therefore, reassessments are not included in tax digest projections. The City's authority to levy and collect property tax is derived from State law and is administered in a predetermined, legally mandated manner.

OTHER TAXES

Comprised of revenue from sources such as Local Option Sales Tax, railroad equipment tax, insurance premium tax, business occupation tax, alcohol related taxes, and franchise fees, as well as several other minor types. The City has budgeted approximately \$12.9 million for this class of revenue in this budget. The authority to assess and collect these taxes, like property tax, is derived from State law, which mandates procedures as well as legal limits for many of these sources of funds.

OTHER REVENUE

This revenue source contains an assortment of revenues that do not easily fit in any of the other three sources. Among others, this class includes fines levied by the Municipal Court, probation assessments, parking fines, jail fees, and impounded

vehicle charges. Many of these fines are assessed at state mandated levels or are charged as a percentage of another related court fine. Also included are permits & zoning fees charged by the City's Planning and Inspections Departments to offset the cost of site reviews, zoning requests, commercial and residential building inspection services, and also include charges for zoning variance requests, land disturbance fees, and construction permits. Intergovernmental revenue is reported in this section and includes funds received from Hall County for some shared costs, and the City School System for the use of Gainesville Police Officers as School Resource Officers. A major source of revenue within this category are indirect charges, which are charges assessed against other funds of the City (Public Utilities, for instance) for the services provided them by General Fund departments. For this budget, the City expects to receive about \$4.1 million in revenue for this class. Just like the previous two, authority to assess and collect these Fines and Fees is granted by the State, which mandates procedures as well as legal limits for many of these sources of funds.

OTHER FINANCING SOURCES

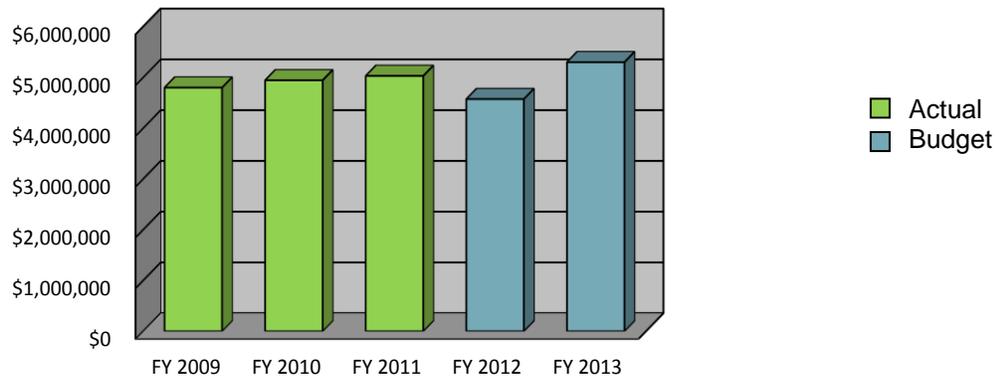
This is a very significant source of revenue for the General Fund, totaling \$5.6 million for this budget year, and comes from the City's other funds as well as the City's own Fund Balance. These include a transfer from the Public Utilities Fund, which can be characterized as a return on investment made by the City over the years in water and sewer infrastructure that was paid for by Gainesville taxpayers. Fund Balance contributions to the revenue structure of the General Fund are also budgeted here, to help fund the City's annual investment in its Capital Improvement Program. For statistical purposes in the rest of this revenue discussion, these transfers are disregarded, since they are very volatile, and can significantly skew trend data from year to year.

MAJOR REVENUE SOURCES

Local Option Sales Tax (LOST) One of the largest single revenue sources available for general government use is projected to net the City approximately \$5.3 million for the coming fiscal year, or 19% of the General Fund's revenue budget. LOST is collected by the State of Georgia and remitted to the City about one month following the month of collection. Sales tax is collected on all retail sales within the County at the rate of 7%; 1% is Local Option Sales Tax, 1% is Special Purpose Local Option Sales tax, 1% is assigned to the school system, and the remainder – 4%, is retained by the State of Georgia. Projecting this revenue source can be a challenge, as it is very sensitive to economic changes. Gainesville budget staff carefully reviews the history of this important revenue source, and balances our projection by factoring in local and regional economic forecasts. Since FY2008, this revenue source fell nearly 19% in FY2009 and saw a steady, but slow increase. Since FY2009, LOST collections has had a slow trend upward, with LOST Collections rising approximately 12.5%. For FY2013, the conservative projection for this revenue source is \$5.3 million.

The table below presents the LOST revenue history for the last five years, as well as the budgeted amount for fiscal year 2013.

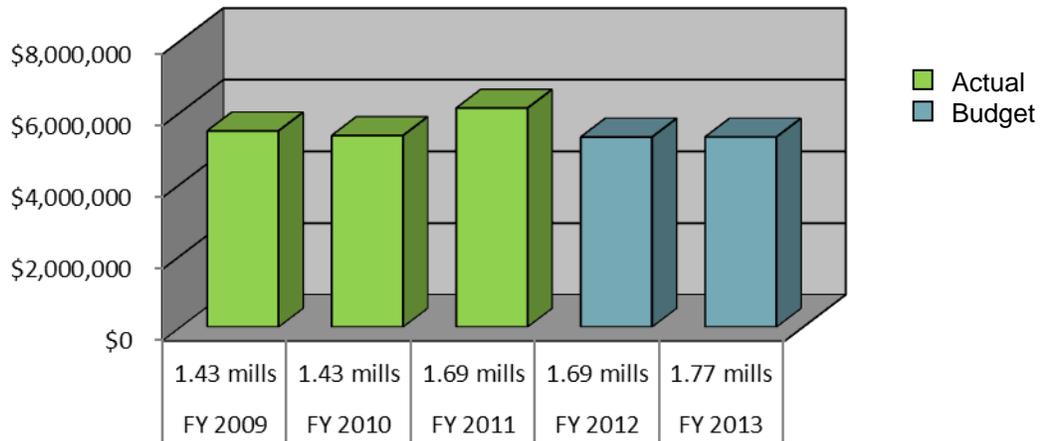
LOST COLLECTIONS



Property Taxes One of the largest single sources of revenue represents 19% of the total General Fund revenue budget at \$5.3 million. The tax digest is comprised of five different segments- Real Property (real estate-commercial, residential, and industrial), Personal Property (inventory and equipment), Motor Vehicles, Utilities, and Mobile Homes. Unlike Local Option Sales Tax, it is not as susceptible to economic downturns, and the City's real property tax digest has maintained a modest but consistent upward trend over the last several years. Overall, this revenue source is anticipated to remain relatively stagnant. This stagnant budget projection, is due to an anticipated decrease in the property tax digest of approximately 7% and a millage roll up to sustain current tax revenues.

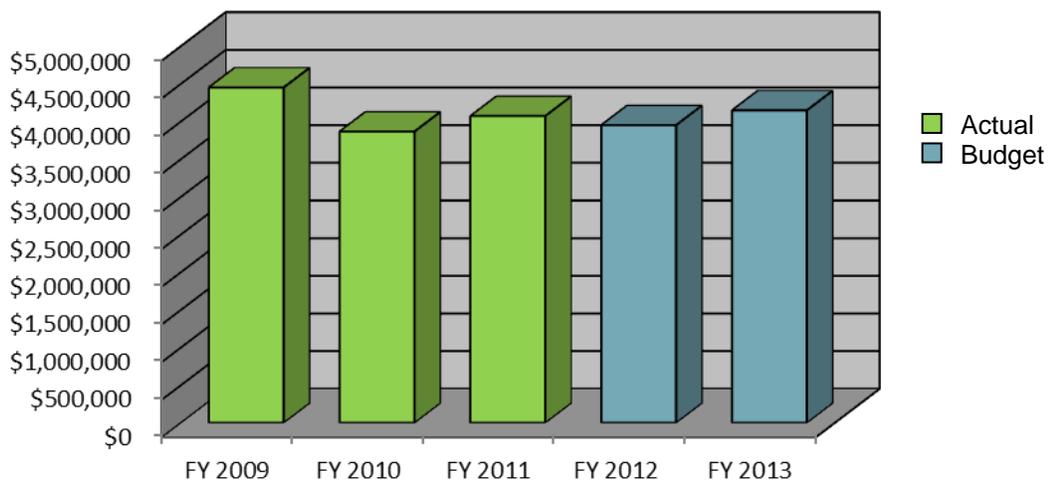
The table below presents the Property Tax revenue and millage history for the last five years, as well as the budgeted amount for the coming fiscal year.

PROPERTY TAXES



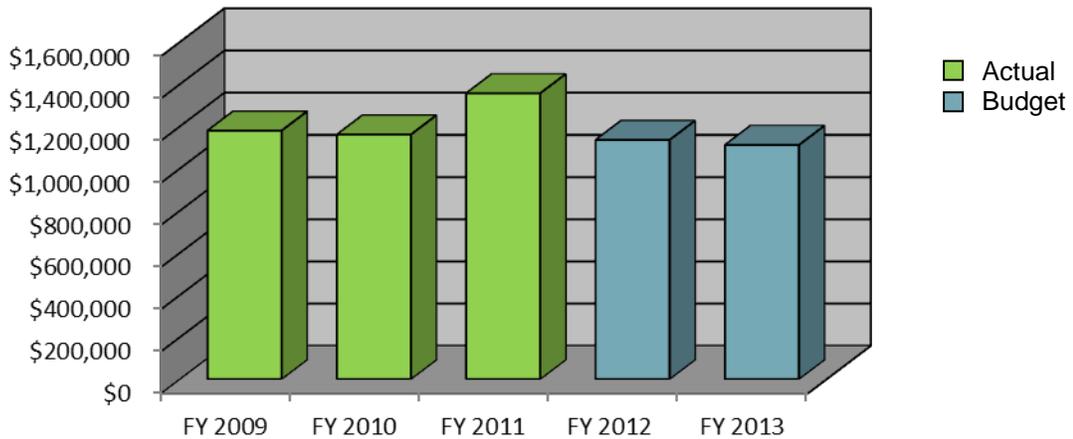
Franchise Fees This source for general government purposes totals 14.8% of revenue for the General Fund. Franchise Fees are charges assessed to utility providers for the use of public rights-of-way; sidewalks, streets (above and below), airspace, as well as other public spaces, and are calculated as a percentage of utility customer revenue. Franchisees include Georgia Power, Bell South, Atmos Energy, Charter Communications, and Jackson EMC. Revenues may be up or down, depending on the industry each entity operates within. In particular, the traditional telephone business has suffered in recent years with the advent of cell phone use, and fees received from Bell South have declined. Charter Communications has been able to post steady, albeit modest, increases in their business, probably as new home construction has flourished, and this is reflected in the steady growth of their payments to the City. Overall, growth has been inconsistent in this category, depending on economic trends and market pressure. Based on conditions within these industries as relayed by their representatives, we expect this revenue source to remain in a steady to slightly increasing position for the near future; however, some legislation has been discussed and if passed, would diminish this revenue source completely. The history and budget for Franchise Fees revenue is presented below.

FRANCHISE FEES



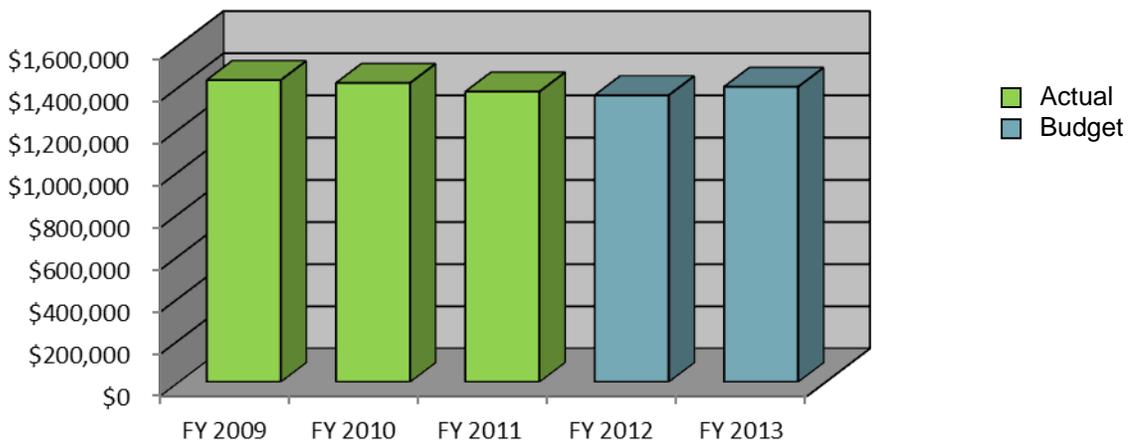
Fines, Fees, and Forfeitures There are several assessments included with this category, comprising 3.9% of the General Fund budget. Most are assessed by Gainesville’s Municipal Court in the form of fines for traffic violations, parking violations, jail fees, and impounded vehicle charges. The majority of the charges in this category have state mandated upper statutory limits, at which Gainesville has set many of these charges. Projecting this revenue source encompasses a review and analysis of its history, coupled with information provided by the assessing departments, about their work plan for the coming year. We are noticing a recent downward trend in this category, and have projected accordingly. The history and budget for Fines, Fees, & Forfeitures revenue are in the following table.

FINES, FEES, AND FORFEITURES



Insurance Premium Tax This source represents 5% of all General Fund budgeted revenues for the coming fiscal year. The Insurance Premium tax is collected by the State Insurance Commissioner from insurance companies conducting business in the state of Georgia. The tax is calculated at the rate of 1% of the gross direct premium for life insurance, and 2.5% for all other insurance types. Gainesville receives distributions based on its proportionate share of Hall County’s population. Historical trends reveal an average 4 – 6% increase each year. Current projections assume a slower increase to reflect an impact of the weak economy. The history and budget for this revenue category is presented below.

INSURANCE PREMIUMS

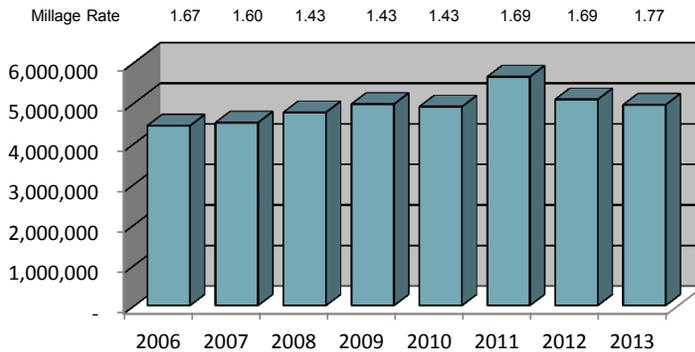


REAL & PERSONAL PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.1000 |
| SOURCE: | Property Owners |
| USE: | No specific use required |
| FEE SCHEDULE: | Property values set by Hall County, millage rate set by City Council |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Billed twice per year (July, October) with 60-day due date |
| EXEMPTIONS: | Non-Profit Organizations, Limited exemptions for Freeport Inventory, Conservation, Veterans, and Homestead property |
| REVENUE FLUCTUATIONS: | Millage rate fluctuates. See chart below. |
| PROJECTION METHOD: | Prior year digest plus annexations plus additions to existing property |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | 4,430,934 | N/A |
| 2007 | 4,506,435 | 1.7% |
| 2008 | 4,758,764 | 5.6% |
| 2009 | 4,963,674 | 4.3% |
| 2010 | 4,900,620 | -1.3% |
| 2011 | 5,637,802 | 15.0% |
| 2012 | 5,079,421 | -9.9% |
| 2013 | 4,945,287 | -2.6% |

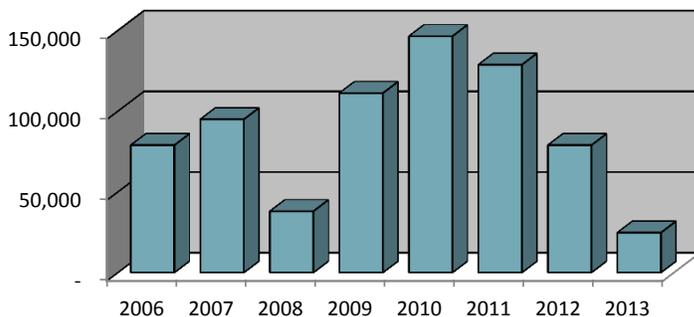
2012 is an estimation
2013 is a projection

DELINQUENT PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Real and Personal Property Taxes collected after the fiscal year in which they are due. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.1100 |
| SOURCE: | Property Owners |
| USE: | No specific use required |
| FEE SCHEDULE: | Based on the year the tax is delinquent |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | On-going collection process |
| EXEMPTIONS: | As allowed in year of tax levy |
| REVENUE FLUCTUATIONS: | Fluctuations expected due to large accounts in bankruptcy or dispute |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 78,906 | N/A |
| 2007 | 94,935 | 20.3% |
| 2008 | 37,966 | -60.0% |
| 2009 | 111,159 | 192.8% |
| 2010 | 146,377 | 31.7% |
| 2011 | 128,735 | -12.1% |
| 2012 | 78,917 | -38.7% |
| 2013 | 24,722 | -68.7% |

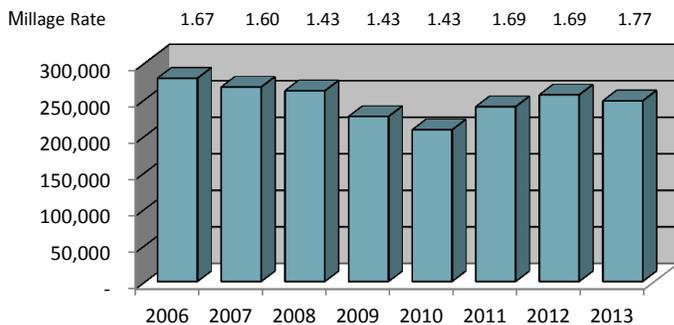
2012 is an estimation
2013 is a projection

MOTOR VEHICLE TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-471 & 48-5-441)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Motor vehicles within the City Limits of Gainesville are subject to ad valorem taxation. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.1200 |
| SOURCE: | Property Owners |
| USE: | No specific use required |
| FEE SCHEDULE: | Based on values set by the State, millage rate set by City Council |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Owner pays annually based on birthday/ Collections will Change March 2013 based on HB386. |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | Millage rate fluctuates. See chart below. |
| PROJECTION METHOD: | Prior Year Digest and Historical Trends |
| REVENUE COLLECTOR: | Hall County Tax Commissioner / Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 278,349 | N/A |
| 2007 | 266,247 | -4.3% |
| 2008 | 261,093 | -1.9% |
| 2009 | 225,968 | -13.5% |
| 2010 | 207,773 | -8.1% |
| 2011 | 239,422 | 15.2% |
| 2012 | 255,533 | 6.7% |
| 2013 | 247,373 | -3.2% |

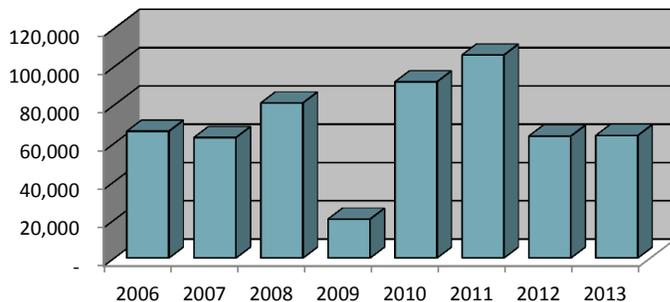
2012 is an estimation
2013 is a projection

PENALTIES & INTEREST

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Penalties and Interest for Delinquent Property Tax and returns not filed or filed late. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.1700, 001.100000.31.1800, 001.100000.31.1900 |
| SOURCE: | Property Owners |
| USE: | No specific use required |
| FEE SCHEDULE: | Penalties are 10% of delinquent or under reported amount Interest is 1% per month |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 66,215 | N/A |
| 2007 | 62,931 | -5.0% |
| 2008 | 81,032 | 28.8% |
| 2009 | 20,287 | -75.0% |
| 2010 | 92,044 | 353.7% |
| 2011 | 106,024 | 15.2% |
| 2012 | 63,683 | -39.9% |
| 2013 | 64,000 | 0.5% |

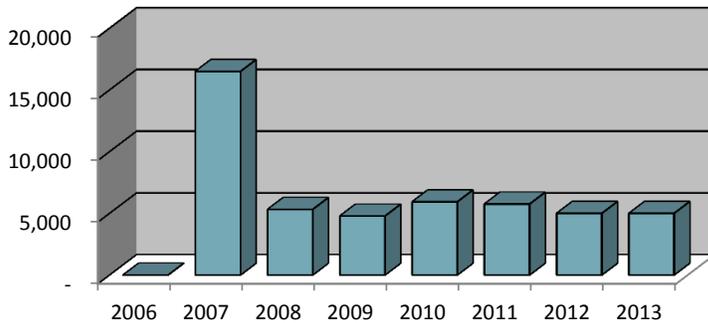
2012 is an estimation
2013 is a projection

RAILROAD EQUIPMENT TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-519)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | This is an ad valorem tax which is assessed on real property of railroad equipment car companies. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.6400 |
| SOURCE: | Railroad Equipment Car Companies |
| USE: | No specific use required |
| FEE SCHEDULE: | Allocated by State based on track mileage in City |
| METHOD OF PAYMENT: | Payment from State of Georgia |
| COLLECTION FREQUENCY: | Annually |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | Date of filing & payment effect the amount and date of State payment |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | State of Georgia / Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------|----------|
| 2006 | - | N/A |
| 2007 | 16,499 | N/A |
| 2008 | 5,319 | -67.8% |
| 2009 | 4,781 | -10.1% |
| 2010 | 5,931 | 24.1% |
| 2011 | 5,753 | -3.0% |
| 2012 | 5,000 | -13.1% |
| 2013 | 5,000 | 0.0% |

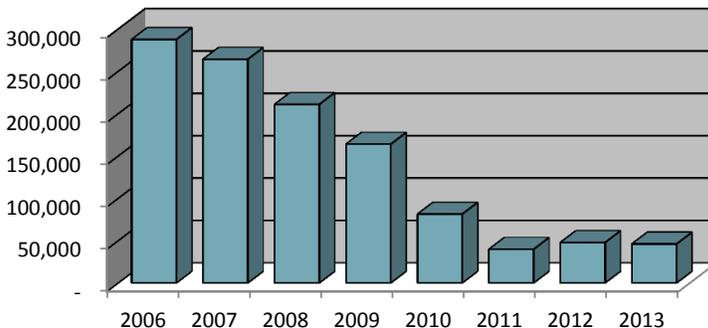
2012 is an estimation.
2013 is a projection.

INTANGIBLE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-21 & 48-6-23)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Intangible tax is levied annually on certain types of property (money, stocks, and bonds). |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.6200 |
| SOURCE: | Taxpayers owning intangible property |
| USE: | No specific use required |
| FEE SCHEDULE: | Ga. Revenue Commissioner assesses tax based on returns filed. |
| METHOD OF PAYMENT: | Payment from Hall County |
| COLLECTION FREQUENCY: | Monthly around the 15th |
| EXEMPTIONS: | See O.C.G.A. 48-6-22 |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | None |
| PROJECTION METHOD: | Historical Trends & Economy |
| REVENUE COLLECTOR: | Hall County Tax Commissioner / Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 287,534 | N/A |
| 2007 | 264,166 | -8.1% |
| 2008 | 210,829 | -20.2% |
| 2009 | 163,852 | -22.3% |
| 2010 | 81,250 | -50.4% |
| 2011 | 39,752 | -51.1% |
| 2012 | 47,750 | 20.1% |
| 2013 | 46,000 | -3.7% |

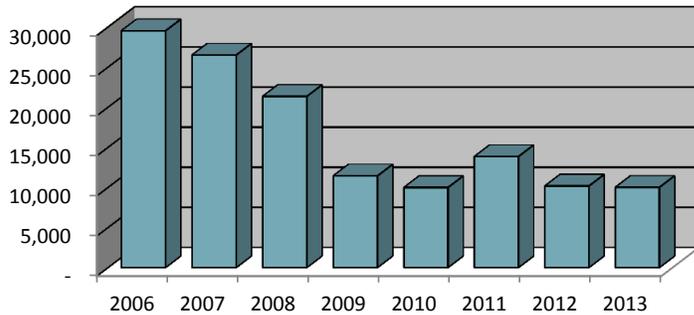
2012 is an estimation.
2013 is a projection.

REAL ESTATE TRANSFER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-1)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Tax levied on the fair market value of real estate located within the City Limits when ownership is transferred. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.6600 |
| SOURCE: | Person who executes the deed |
| USE: | No specific use required |
| FEE SCHEDULE: | \$1 per \$1,000 of value & 10 cents per \$100 of value. This amount is divided among local governments proportionally based on millage rate. |
| METHOD OF PAYMENT: | Payment from the State of Georgia Revenue Commissioner |
| COLLECTION FREQUENCY: | Semi-annually in December and June |
| EXEMPTIONS: | See O.C.G.A. 48-6-2 |
| PROJECTION METHOD: | Historical Trends and Economy |
| REVENUE COLLECTOR: | County Clerk of Sup. Courts collects and remits to State |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------|----------|
| 2006 | 29,514 | N/A |
| 2007 | 26,483 | -10.3% |
| 2008 | 21,335 | -19.4% |
| 2009 | 11,431 | -46.4% |
| 2010 | 9,980 | -12.7% |
| 2011 | 13,837 | 38.6% |
| 2012 | 10,168 | -26.5% |
| 2013 | 10,000 | -1.7% |

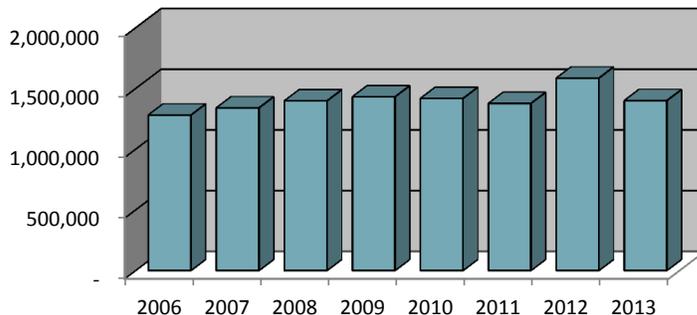
2012 is an estimation.
2013 is a projection.

INSURANCE PREMIUM TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-6-4 & 6-6-5) (O.C.G.A. 33-8-8.1, 33-8-8.2 & 33-8-4)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Excise tax on insurance premiums on persons, property or risks written by insurance companies conducting business within the City. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.6000 |
| SOURCE: | Insurance Companies doing business within the City |
| USE: | No specific use required |
| FEE SCHEDULE: | Life insurance is 1.0% of gross direct premiums All other insurance is 2.5% of gross direct premiums |
| METHOD OF PAYMENT: | Payment from State Insurance Commissioner |
| COLLECTION FREQUENCY: | Annually in October for the previous calendar year |
| EXEMPTIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trends & Insurance Market |
| REVENUE COLLECTOR: | State Insurance Commissioner / City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | 1,281,035 | N/A |
| 2007 | 1,340,284 | 4.6% |
| 2008 | 1,398,065 | 4.3% |
| 2009 | 1,431,555 | 2.4% |
| 2010 | 1,418,124 | -0.9% |
| 2011 | 1,376,910 | -2.9% |
| 2012 | 1,585,550 | 15.2% |
| 2013 | 1,400,000 | -11.7% |

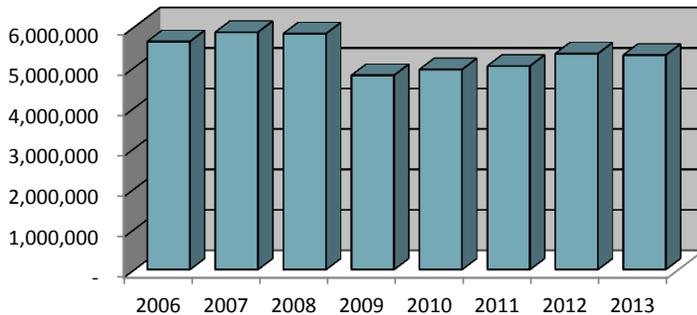
2012 is an estimation.
2013 is a projection.

LOCAL OPTION SALES TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-8-80, 48-8-82 & 48-8-85)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | A 1% sales tax is levied on retail sales, rentals, leases, uses, or consumption of tangible personal property and selected services. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.4000 |
| SOURCE: | Retail Vendors or Consumers |
| USE: | No specific use required |
| FEE SCHEDULE: | Intergovernmental Agreement with Hall County establishes a distribution formula |
| METHOD OF PAYMENT: | Payment from Department of Revenue |
| COLLECTION FREQUENCY: | Monthly |
| EXEMPTIONS: | Same exemptions that apply to State Sales Tax |
| EXPIRATIONS: | May only be discontinued after referendum approval |
| PROJECTION METHOD: | Historical trends, economic conditions, and any changes to the ratio with Hall County |
| REVENUE COLLECTOR: | State Revenue Commissioner / Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | 5,634,966 | N/A |
| 2007 | 5,866,449 | 4.1% |
| 2008 | 5,829,689 | -0.6% |
| 2009 | 4,799,932 | -17.7% |
| 2010 | 4,943,847 | 3.0% |
| 2011 | 5,030,213 | 1.7% |
| 2012 | 5,335,582 | 6.1% |
| 2013 | 5,300,000 | -0.7% |

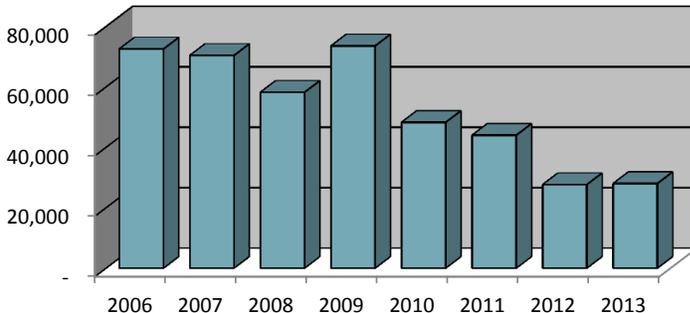
2012 is an estimation.
2013 is a projection.

PAYMENTS IN LIEU OF TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (CONTRACT WITH HOUSING AUTHORITY)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | This is the yearly payment in lieu of taxes by the Gainesville Housing Authority. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.2900 |
| SOURCE: | Gainesville Housing Authority |
| USE: | No specific use required |
| FEE SCHEDULE: | 10% of the total dwelling unit rent minus utilities |
| METHOD OF PAYMENT: | Payment from the Housing Authority of the City of Gainesville |
| COLLECTION FREQUENCY: | Annually in October |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| PROJECTION METHOD: | Based on rent charged by Housing Authority for the 12 months ended on the prior September 30 net of utility costs. |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------|----------|
| 2006 | 72,519 | N/A |
| 2007 | 70,390 | -2.9% |
| 2008 | 58,203 | -17.3% |
| 2009 | 73,539 | 26.3% |
| 2010 | 48,253 | -34.4% |
| 2011 | 43,977 | -8.9% |
| 2012 | 27,628 | -37.2% |
| 2013 | 28,000 | 1.3% |

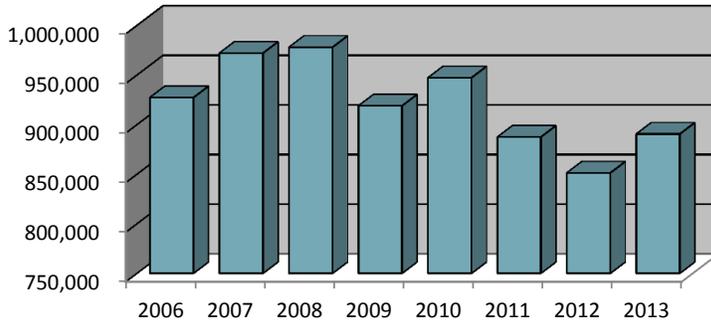
2012 is an estimation.
2013 is a projection.

OCCUPATIONAL TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-2)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Tax levied on businesses within the City Limits based upon the number of employees at each business location. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.5000 |
| SOURCE: | Local Businesses |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Due January 15, delinquent penalty assessed April 15 |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | Slight fee increase in FY2013. |
| PROJECTION METHOD: | Historical Trend Analysis weighted by recent economic conditions. |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 927,246 | N/A |
| 2007 | 972,050 | 4.8% |
| 2008 | 977,963 | 0.6% |
| 2009 | 918,936 | -6.0% |
| 2010 | 947,253 | 3.1% |
| 2011 | 887,466 | -6.3% |
| 2012 | 851,278 | -4.1% |
| 2013 | 890,500 | 4.6% |

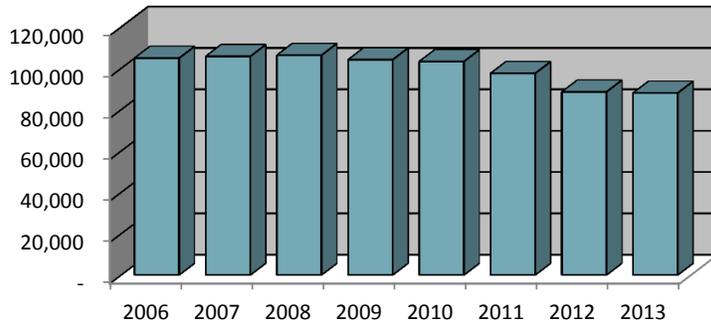
2012 is an estimation.
2013 is a projection.

LIQUOR TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-39 & O.C.G.A. 3-4-80)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Excise tax on distilled spirits distributed by a distributor to retailers. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.3100 |
| SOURCE: | Distributors within the City Limits |
| USE: | No specific use required |
| FEE SCHEDULE: | 22 cents per liter |
| METHOD OF PAYMENT: | Payment from each distribution establishment |
| COLLECTION FREQUENCY: | Monthly - due by the 20th of the following month |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend Analysis weighted by recent economic conditions. |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 104,873 | N/A |
| 2007 | 105,724 | 0.8% |
| 2008 | 106,285 | 0.5% |
| 2009 | 104,110 | -2.0% |
| 2010 | 103,244 | -0.8% |
| 2011 | 97,498 | -5.6% |
| 2012 | 88,544 | -9.2% |
| 2013 | 88,000 | -0.6% |

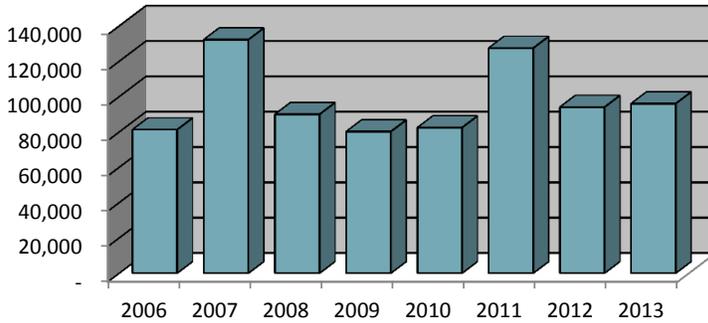
2012 is an estimation.
2013 is a projection.

MIXED DRINK TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-31 & O.C.G.A. 3-4-130)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Excise tax on distilled spirits sold by the drink to consumers. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.3300 |
| SOURCE: | Retailers within the City Limits |
| USE: | No specific use required |
| FEE SCHEDULE: | 3% of all mixed drink sales |
| METHOD OF PAYMENT: | Payment from each retail establishment |
| COLLECTION FREQUENCY: | Monthly - due by the 20th of the following month |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATION: | An audit was conducted in 2007 and 2011 |
| PROJECTION METHOD: | Historical Trend Analysis weighted by recent economic conditions. |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 81,262 | N/A |
| 2007 | 132,201 | 62.7% |
| 2008 | 89,950 | -32.0% |
| 2009 | 80,154 | -10.9% |
| 2010 | 82,418 | 2.8% |
| 2011 | 127,435 | 54.6% |
| 2012 | 94,000 | -26.2% |
| 2013 | 96,000 | 2.1% |

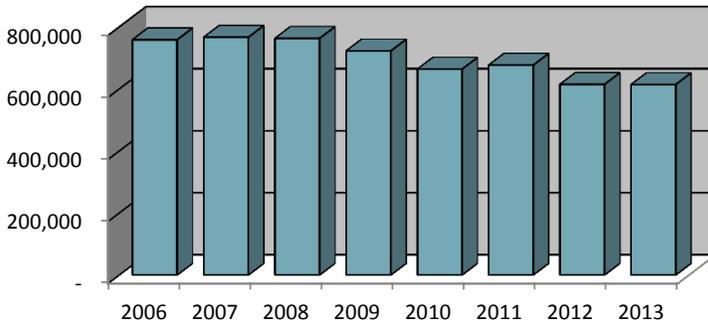
2012 is an estimation.
2013 is a projection.

BEER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, O.C.G.A. 3-5-80 & 3-5-81)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Excise tax on beer where it is sold in bulk. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.3000 |
| SOURCE: | Wholesalers within the City Limits |
| USE: | No specific use required |
| FEE SCHEDULE: | \$6 per 15.5 gal. Keg, 5 cents per 12 oz Beer |
| METHOD OF PAYMENT: | Payment from each wholesale establishment |
| COLLECTION FREQUENCY: | Monthly - due by the 10th of the following month |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend Analysis weighted by recent economic conditions. |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 758,476 | N/A |
| 2007 | 766,542 | 1.1% |
| 2008 | 762,854 | -0.5% |
| 2009 | 722,410 | -5.3% |
| 2010 | 663,482 | -8.2% |
| 2011 | 676,565 | 2.0% |
| 2012 | 614,432 | -9.2% |
| 2013 | 614,000 | -0.1% |

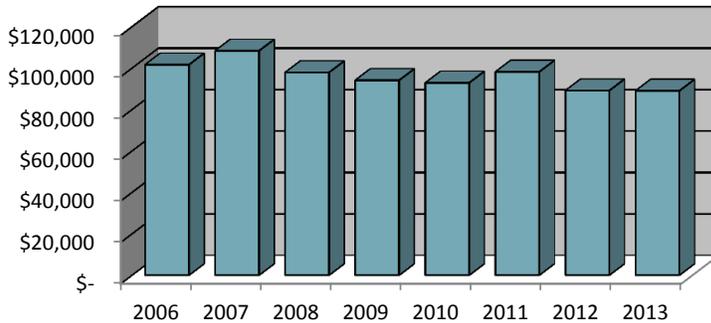
2012 is an estimation.
2013 is a projection.

WINE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63 & O.C.G.A. 3-6-60)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Excise tax on wine where it is sold in bulk. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.3200 |
| SOURCE: | Wholesalers within the City Limits |
| USE: | No specific use required |
| FEE SCHEDULE: | 22 cents per liter |
| METHOD OF PAYMENT: | Payment from each wholesale establishment |
| COLLECTION FREQUENCY: | Monthly - due by the 10th of the following month |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend Analysis weighted by recent economic conditions. |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 101,619 | N/A |
| 2007 | 108,332 | 6.6% |
| 2008 | 97,891 | -9.6% |
| 2009 | 94,114 | -3.9% |
| 2010 | 92,871 | -1.3% |
| 2011 | 98,144 | 5.7% |
| 2012 | 89,130 | -9.2% |
| 2013 | 89,000 | -0.1% |

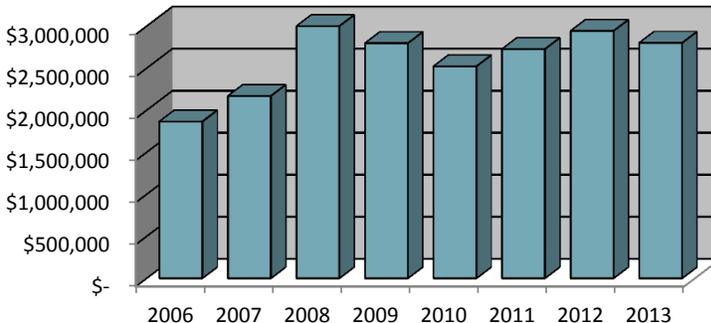
2012 is an estimation.
2013 is a projection.

FRANCHISE - GEORGIA POWER

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | This fee is levied to Georgia Power for the use of streets and public places in the City of Gainesville to conduct business. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.2400 |
| SOURCE: | Georgia Power Company |
| USE: | No specific use required |
| FEE SCHEDULE: | 4% of gross receipts |
| METHOD OF PAYMENT: | Payment from Georgia Power |
| COLLECTION FREQUENCY: | Annually - February |
| EXEMPTIONS: | None |
| EXPIRATIONS: | 2015 |
| REVENUE FLUCTUATIONS: | Audit conducted 2008 |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------------|----------|
| 2006 | \$ 1,864,913 | N/A |
| 2007 | 2,168,431 | 16.3% |
| 2008 | 2,999,474 | 38.3% |
| 2009 | 2,796,297 | -6.8% |
| 2010 | 2,521,078 | -9.8% |
| 2011 | 2,726,673 | 8.2% |
| 2012 | 2,942,292 | 7.9% |
| 2013 | 2,800,000 | -4.8% |

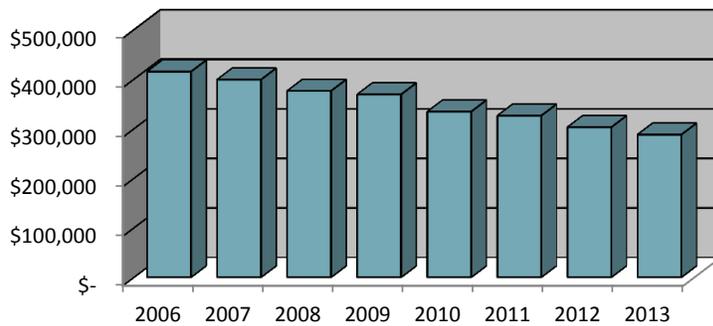
2012 is an estimation.
2013 is a projection.

FRANCHISE - AT&T

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.2100 |
| SOURCE: | AT&T |
| USE: | No specific use required |
| FEE SCHEDULE: | 4% of gross receipts |
| METHOD OF PAYMENT: | Payment from AT&T |
| COLLECTION FREQUENCY: | Quarterly |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 415,091 | N/A |
| 2007 | 399,076 | -3.9% |
| 2008 | 376,243 | -5.7% |
| 2009 | 369,183 | -1.9% |
| 2010 | 334,400 | -9.4% |
| 2011 | 326,179 | -2.5% |
| 2012 | 302,936 | -7.1% |
| 2013 | 288,000 | -4.9% |

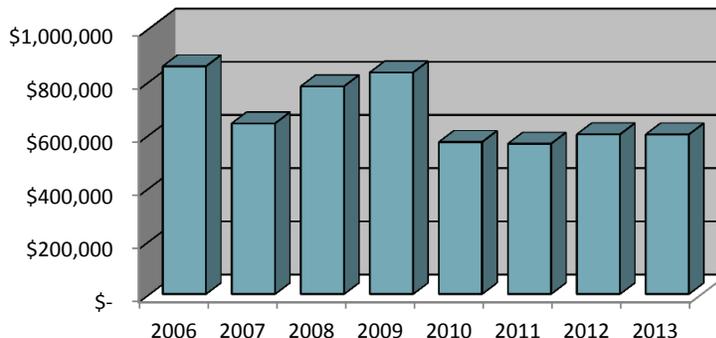
2012 is an estimation.
2013 is a projection.

FRANCHISE - ATMOS ENERGY

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.2800 |
| SOURCE: | Atmos Energy |
| USE: | No specific use required |
| FEE SCHEDULE: | 5% of gross receipts |
| METHOD OF PAYMENT: | Payment from Atmos Energy |
| COLLECTION FREQUENCY: | Quarterly |
| EXEMPTIONS: | None |
| EXPIRATIONS: | 2009 |
| REVENUE FLUCTUATIONS: | FY2001 Gas Prices Increase |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 856,081 | N/A |
| 2007 | 641,505 | -25.1% |
| 2008 | 780,945 | 21.7% |
| 2009 | 833,130 | 6.7% |
| 2010 | 571,506 | -31.4% |
| 2011 | 564,988 | -1.1% |
| 2012 | 600,251 | 6.2% |
| 2013 | 600,000 | 0.0% |

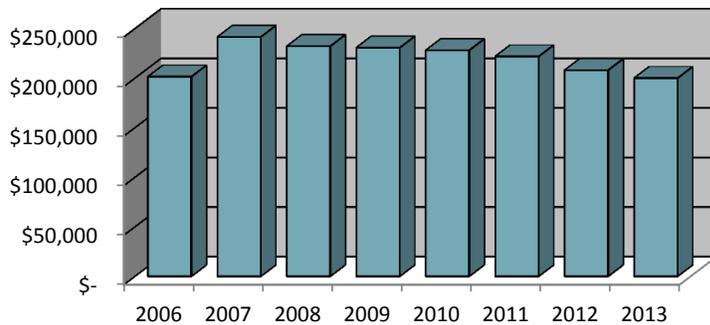
2012 is an estimation.
2013 is a projection.

FRANCHISE - CHARTER COMMUNICATIONS

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.2600 |
| SOURCE: | Charter Communications |
| USE: | No specific use required |
| FEE SCHEDULE: | 5% of gross receipts |
| METHOD OF PAYMENT: | Payment from Charter Communications |
| COLLECTION FREQUENCY: | Quarterly |
| EXEMPTIONS: | None |
| EXPIRATIONS: | Converted to State franchise 2009 |
| REVENUE FLUCTUATIONS: | None |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 201,426 | N/A |
| 2007 | 241,505 | 19.9% |
| 2008 | 232,165 | -3.9% |
| 2009 | 230,681 | -0.6% |
| 2010 | 228,061 | -1.1% |
| 2011 | 221,834 | -2.7% |
| 2012 | 208,000 | -6.2% |
| 2013 | 200,000 | -3.8% |

2012 is an estimation.

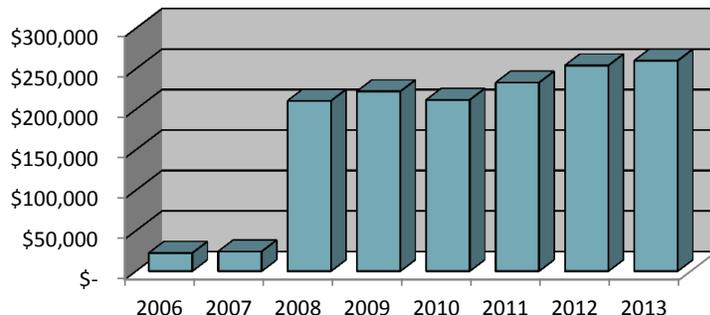
2013 is a projection.

FRANCHISE - JACKSON EMC

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.31.2700 |
| SOURCE: | Jackson EMC |
| USE: | No specific use required |
| FEE SCHEDULE: | 4% of gross receipts |
| METHOD OF PAYMENT: | Payment from Jackson EMC |
| COLLECTION FREQUENCY: | Annually |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | Audit conducted 2008 |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | \$ 22,391 | N/A |
| 2007 | 24,305 | 8.5% |
| 2008 | 210,391 | 765.6% |
| 2009 | 222,057 | 5.5% |
| 2010 | 211,548 | -4.7% |
| 2011 | 232,837 | 10.1% |
| 2012 | 254,070 | 9.1% |
| 2013 | 260,000 | 2.3% |

2012 is an estimation.

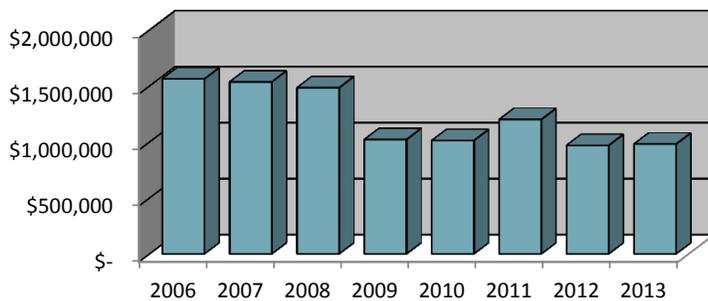
2013 is a projection.

FINES, FEES AND FORFEITURES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22, 40-13-26 & 15-21-95)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Fines and Fees collected by the Municipal Court, includes driving citations and other fines. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.34.1000, 001.100000.35.1170 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Daily |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | FY2005 Change in law regarding collection prioritization. |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Municipal Court |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------------|----------|
| 2006 | \$ 1,561,247 | N/A |
| 2007 | 1,534,753 | -1.7% |
| 2008 | 1,483,112 | -3.4% |
| 2009 | 1,020,782 | -31.2% |
| 2010 | 1,011,786 | -0.9% |
| 2011 | 1,199,739 | 18.6% |
| 2012 | 968,082 | -19.3% |
| 2013 | 980,000 | 1.2% |

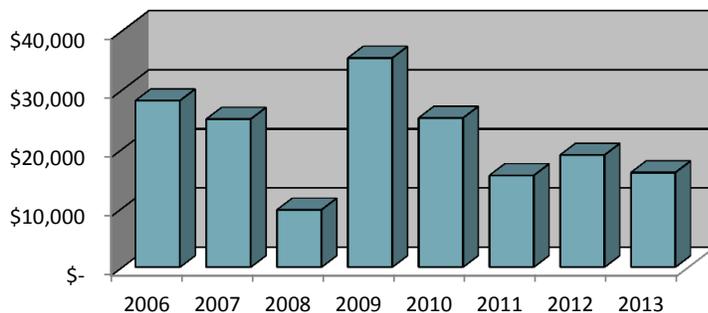
2012 is an estimation.
2013 is a projection.

PARKING FINES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22 & 40-13-26)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Fines and Fees collected by the Municipal Court for any person in violation of the City parking ordinance. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.35.1920 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Daily |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend Review & Analysis |
| REVENUE COLLECTOR: | Municipal Court |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | \$ 28,174 | N/A |
| 2007 | 25,050 | -11.1% |
| 2008 | 9,700 | -61.3% |
| 2009 | 35,380 | 264.7% |
| 2010 | 25,237 | -28.7% |
| 2011 | 15,506 | -38.6% |
| 2012 | 18,966 | 22.3% |
| 2013 | 16,000 | -15.6% |

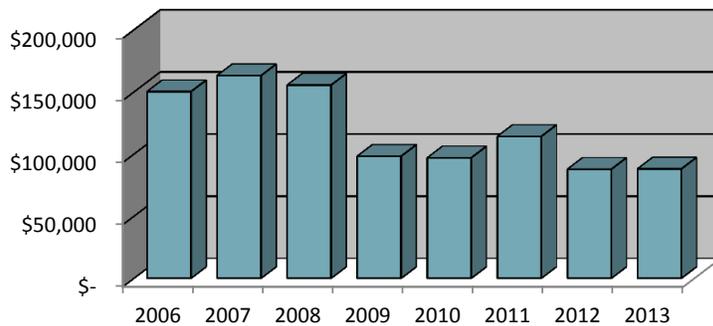
2012 is an estimation.
2013 is a projection.

JAIL FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (STATE LAW)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Add-on fee to fines to reimburse a portion of the cost for housing inmates |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.35.6000 |
| SOURCE: | Various |
| USE: | To pay fee charged by the County to house inmates in jail. |
| FEE SCHEDULE: | 10% add-on fee to all fines |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend Review and Analysis |
| REVENUE COLLECTOR: | Municipal Court |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 150,179 | N/A |
| 2007 | 163,093 | 8.6% |
| 2008 | 155,452 | -4.7% |
| 2009 | 98,227 | -36.8% |
| 2010 | 96,936 | -1.3% |
| 2011 | 114,144 | 17.8% |
| 2012 | 87,751 | -23.1% |
| 2013 | 88,000 | 0.3% |

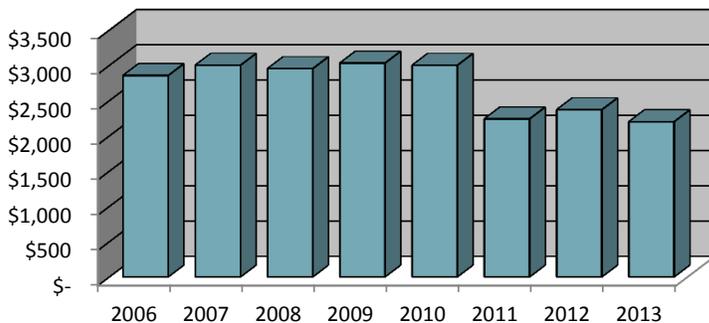
2012 is an estimation.
2013 is a projection.

WRECKER FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-1-1)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Money collected on impounded vehicles. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.35.1930 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Towing fee charged by tow truck. |
| METHOD OF PAYMENT: | Payment from owner of vehicle |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATION: | FY03 - Ord. 02-69 Increased Fees. |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | Police Department |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|----------|----------|
| 2006 | \$ 2,855 | N/A |
| 2007 | 3,001 | 5.1% |
| 2008 | 2,953 | -1.6% |
| 2009 | 3,031 | 2.6% |
| 2010 | 3,000 | -1.0% |
| 2011 | 2,240 | -25.3% |
| 2012 | 2,370 | 5.8% |
| 2013 | 2,200 | -7.2% |

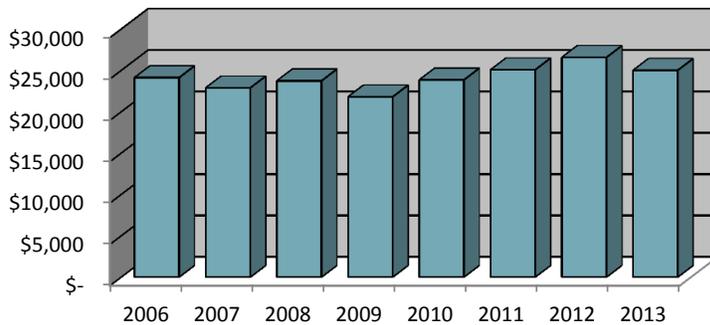
2012 is an estimation.
2013 is a projection.

OTHER FINES & FEES

LEGAL AUTHORIZATION FOR COLLECTION: (VARIOUS)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Miscellaneous fees charged by the Police Department. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.35.1990 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | |
| METHOD OF PAYMENT: | |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATION: | |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | Police Department |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | \$ 24,117 | N/A |
| 2007 | 22,881 | -5.1% |
| 2008 | 23,729 | 3.7% |
| 2009 | 21,798 | -8.1% |
| 2010 | 23,842 | 9.4% |
| 2011 | 25,062 | 5.1% |
| 2012 | 26,560 | 6.0% |
| 2013 | 25,000 | -5.9% |

2012 is an estimation.

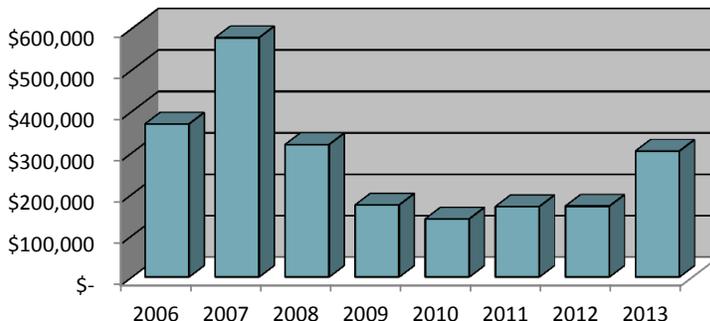
2013 is a projection.

PERMITS - CITY

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Derived from sale of construction permits, i.e. building, demolition, sign, commercial, swimming pool, electrical, plumbing, and mechanical |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.6000 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | See City Code 10-1-91, 10-1-97 |
| METHOD OF PAYMENT: | Payment from Inspections |
| COLLECTION FREQUENCY: | Daily |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | Fee increase in FY2013 |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | Development Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 369,378 | N/A |
| 2007 | 577,661 | 56.4% |
| 2008 | 319,734 | -44.7% |
| 2009 | 173,920 | -45.6% |
| 2010 | 140,228 | -19.4% |
| 2011 | 169,900 | 21.2% |
| 2012 | 171,068 | 0.7% |
| 2013 | 304,000 | 77.7% |

2012 is an estimation.

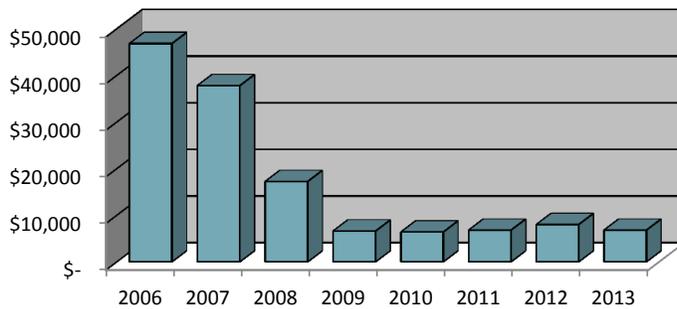
2013 is a projection.

ZONING FEES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Fees received from applications for zoning amendments, site plan review and special use, variances, and land disturbance permits. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.9000, 001.100000.32.6100 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Zoning Amendment- \$500, Site Plan Review & Special Use- \$400, Variances- \$300, Annexation- \$500, Abandonments- \$250, Others |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| REVENUE FLUCTUATIONS: | Increases in fee structure were implemented in mid fiscal year 2005: Recession 2008-2009. |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | Finance |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | \$ 46,814 | N/A |
| 2007 | 37,786 | -19.3% |
| 2008 | 17,240 | -54.4% |
| 2009 | 6,600 | -61.7% |
| 2010 | 6,400 | -3.0% |
| 2011 | 6,800 | 6.3% |
| 2012 | 8,000 | 17.6% |
| 2013 | 6,800 | -15.0% |

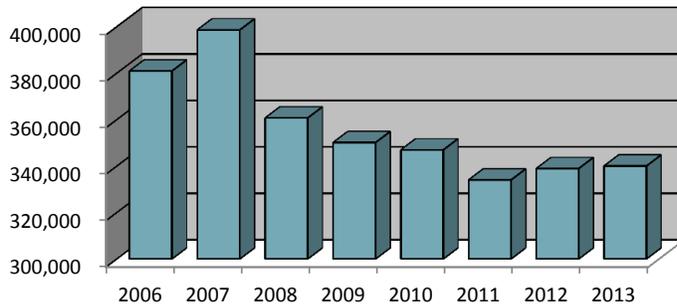
2012 is an estimation.
2013 is a projection.

ALCOHOLIC BEVERAGE LICENSES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Fee for issuance of licenses to sell alcohol by package, by the drink, or wholesale. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.1000 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | Annual renewal required |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 380,896 | N/A |
| 2007 | 398,600 | 4.6% |
| 2008 | 360,700 | -9.5% |
| 2009 | 350,104 | -2.9% |
| 2010 | 346,964 | -0.9% |
| 2011 | 334,012 | -3.7% |
| 2012 | 338,920 | 1.5% |
| 2013 | 340,000 | 0.3% |

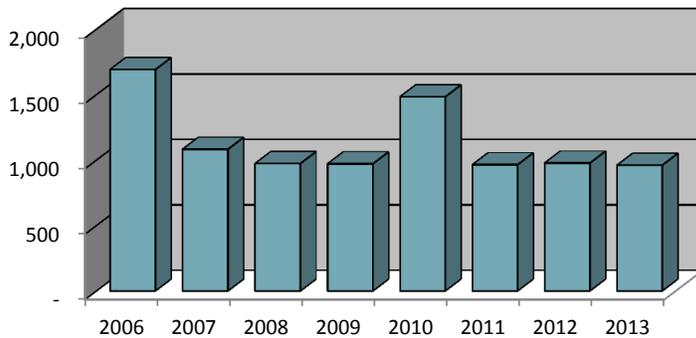
2012 is an estimation.
2013 is a projection.

BINGO TAX (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-7-6 & 10-1-61)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Tax authorizing a non-profit organization to operate bingo games. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.2000 |
| SOURCE: | Non-profit Organizations |
| USE: | No specific use required |
| FEE SCHEDULE: | \$100 per year and 1% of gross sales per month |
| METHOD OF PAYMENT: | Payment from each non-profit organization |
| COLLECTION FREQUENCY: | Monthly |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------|----------|
| 2006 | 1,691 | N/A |
| 2007 | 1,082 | -36.0% |
| 2008 | 973 | -10.1% |
| 2009 | 971 | -0.2% |
| 2010 | 1,483 | 52.7% |
| 2011 | 964 | -35.0% |
| 2012 | 977 | 1.3% |
| 2013 | 960 | -1.7% |

2012 is an estimation.

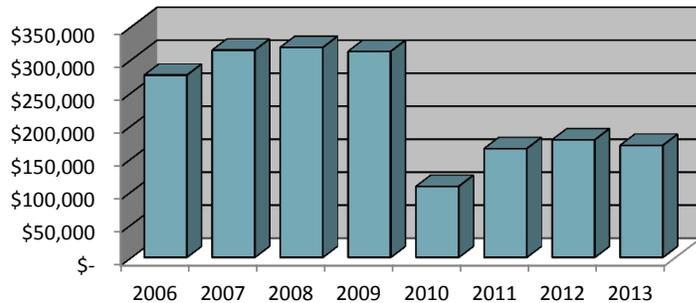
2013 is a projection.

DEPOSITORY/FINANCIAL LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Fee for issuance of licenses to Financial Institutions. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.3000 |
| SOURCE: | Financial Institutions |
| USE: | No specific use required |
| FEE SCHEDULE: | 0.25% of gross receipts, minimum of \$1,000 |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Due by March 1 |
| EXEMPTIONS: | None |
| EXPIRATIONS: | Annual Renewal |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trend, Economic Review and Analysis |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 276,365 | N/A |
| 2007 | 314,303 | 13.7% |
| 2008 | 318,302 | 1.3% |
| 2009 | 312,436 | -1.8% |
| 2010 | 107,814 | -65.5% |
| 2011 | 165,038 | 53.1% |
| 2012 | 178,352 | 8.1% |
| 2013 | 170,000 | -4.7% |

2012 is an estimation.

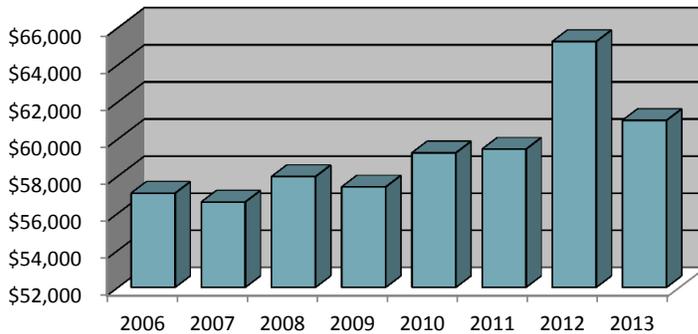
2013 is a projection.

INSURANCE LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Fee for issuance of licenses to insurance companies that sell policies with in the City Limits. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.4000 |
| SOURCE: | Insurance Companies |
| USE: | No specific use required |
| FEE SCHEDULE: | \$100 per location |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Due March 1 |
| EXEMPTIONS: | None |
| EXPIRATIONS: | Annual Renewal |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trends and Economy |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | \$ 57,075 | N/A |
| 2007 | 56,600 | -0.8% |
| 2008 | 57,969 | 2.4% |
| 2009 | 57,413 | -1.0% |
| 2010 | 59,250 | 3.2% |
| 2011 | 59,450 | 0.3% |
| 2012 | 65,250 | 9.8% |
| 2013 | 61,000 | -6.5% |

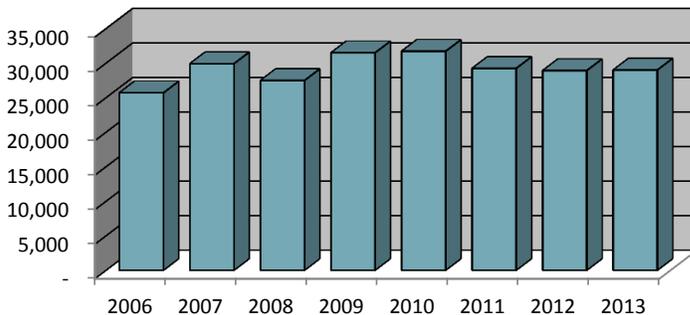
2012 is an estimation.
2013 is a projection.

REGULATORY FEES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Fees collected for the regulation of certain businesses (taxi, massage parlors, etc.) |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.32.8000 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trends and Economy |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



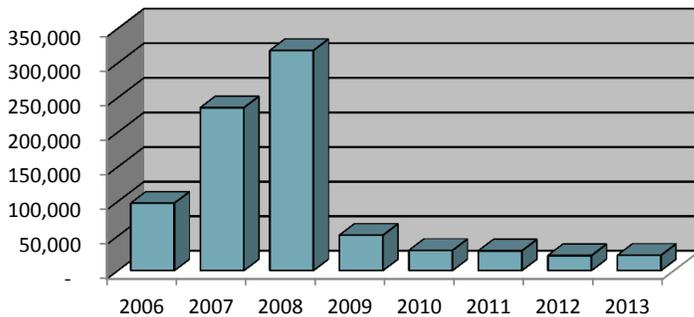
| Year | Amount | % Change |
|------|--------|----------|
| 2006 | 25,686 | N/A |
| 2007 | 29,910 | 16.4% |
| 2008 | 27,480 | -8.1% |
| 2009 | 31,490 | 14.6% |
| 2010 | 31,710 | 0.7% |
| 2011 | 29,230 | -7.8% |
| 2012 | 28,915 | -1.1% |
| 2013 | 29,000 | 0.3% |

2012 is an estimation.
2013 is a projection.

INTEREST

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Interest earnings on cash and investments. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.36.1000 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trends, Economy, cash and investments on hand |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 97,363 | N/A |
| 2007 | 235,436 | 141.8% |
| 2008 | 318,070 | 35.1% |
| 2009 | 51,005 | -84.0% |
| 2010 | 29,065 | -43.0% |
| 2011 | 28,457 | -2.1% |
| 2012 | 21,624 | -24.0% |
| 2013 | 22,000 | 1.7% |

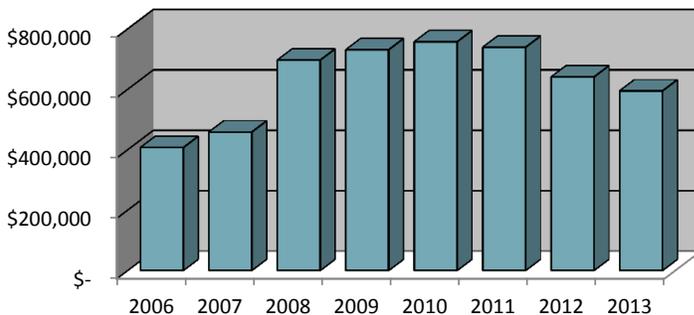
2012 is an estimation.
2013 is a projection.

INTERGOVERNMENTAL

LEGAL AUTHORIZATION FOR COLLECTION: (AGREEMENT BETWEEN ENTITIES)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Various revenues from grants and other governmental entities |
| FUND: | General |
| ACCOUNT NUMBER: | Various |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| REVENUE FLUCTUATIONS: | Beginning in FY07, includes Hall County Tax Equity payment. |
| PROJECTION METHOD: | Historical Trends, Very dependent upon grants expected to be received as well as Intergovernmental Agreements. |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|------------|----------|
| 2006 | \$ 406,915 | N/A |
| 2007 | 458,325 | 12.6% |
| 2008 | 696,544 | 52.0% |
| 2009 | 730,778 | 4.9% |
| 2010 | 757,123 | 3.6% |
| 2011 | 738,833 | -2.4% |
| 2012 | 640,690 | -13.3% |
| 2013 | 594,492 | -7.2% |

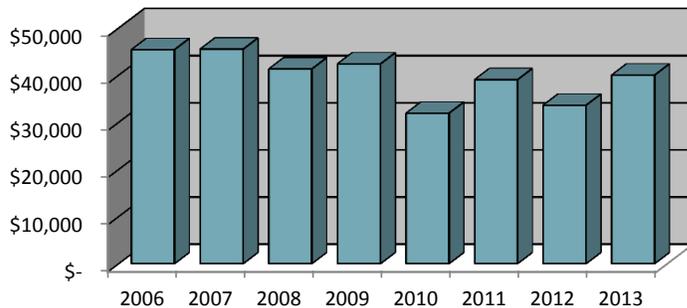
2012 is an estimation.
2013 is a projection.

CEMETERY LOT SALES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-1, 4-2-7 & 4-2-8)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Revenue collected from the sale of cemetery lots and mausoleum niches at the City Cemetery. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.38.2000 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Lot prices, resident: \$700 - \$1,000, non-resident: \$800 - \$1,100. Mausoleum niches: \$600 - \$1,350. Total is split 50/50 to General Fund |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS: | Newly built mausoleum niches first available in FY2006. |
| PROJECTION METHOD: | Historical Trends and Economy |
| REVENUE COLLECTOR: | Cemetery |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | \$ 45,400 | N/A |
| 2007 | 45,505 | 0.2% |
| 2008 | 41,298 | -9.2% |
| 2009 | 42,375 | 2.6% |
| 2010 | 31,910 | -24.7% |
| 2011 | 39,025 | 22.3% |
| 2012 | 33,600 | -13.9% |
| 2013 | 40,000 | 19.0% |

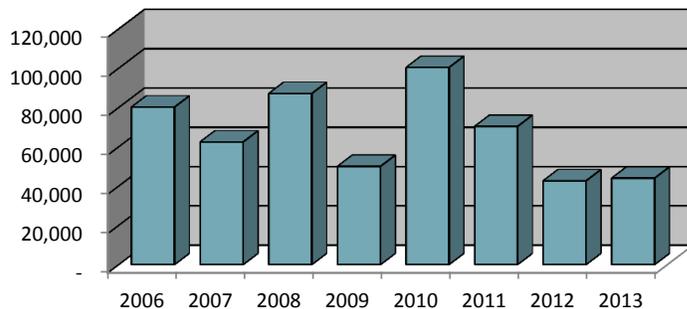
2012 is an estimation.
2013 is a projection.

MISCELLANEOUS REVENUE

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Various revenues that are not classified under another account |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.38.9000 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Historical Trends |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | 80,180 | N/A |
| 2007 | 62,439 | -22.1% |
| 2008 | 87,098 | 39.5% |
| 2009 | 49,997 | -42.6% |
| 2010 | 100,348 | 100.7% |
| 2011 | 70,347 | -29.9% |
| 2012 | 42,636 | -39.4% |
| 2013 | 44,000 | 3.2% |

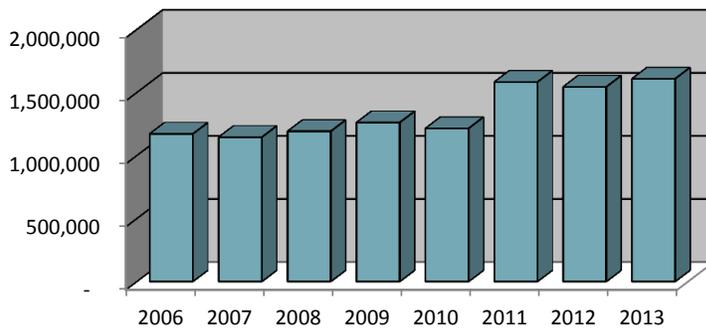
2012 is an estimation.
2013 is a projection.

CHARGES FOR SERVICES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Amount charged to other departments to reimburse General Fund for administrative support. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.34.9800 |
| SOURCE: | Non-governmental Funds |
| USE: | No specific use required |
| FEE SCHEDULE: | None |
| METHOD OF PAYMENT: | Transfers from Non-governmental funds |
| COLLECTION FREQUENCY: | Monthly |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| PROJECTION METHOD: | Indirect Cost study completed every three years |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | 1,171,420 | N/A |
| 2007 | 1,145,200 | -2.2% |
| 2008 | 1,192,270 | 4.1% |
| 2009 | 1,261,884 | 5.8% |
| 2010 | 1,215,314 | -3.7% |
| 2011 | 1,583,042 | 30.3% |
| 2012 | 1,544,461 | -2.4% |
| 2013 | 1,608,731 | 4.2% |

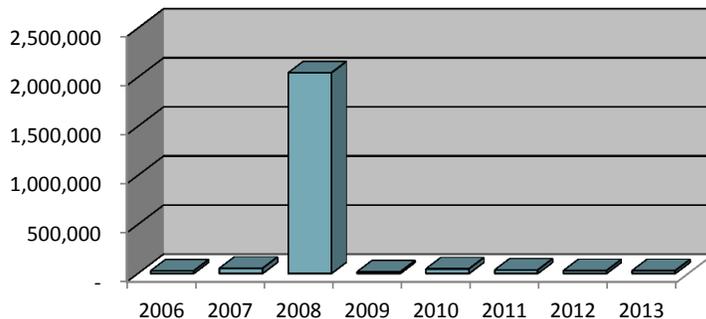
2012 is an estimation.
2013 is a projection.

SALE OF ASSETS

LEGAL AUTHORIZATION FOR COLLECTION: (CITY RESOLUTION)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Revenue received from the sale of surplus City property. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.39.1000, 001.100000.39.1100 |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | Various |
| METHOD OF PAYMENT: | Various |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| REVENUE FLUCTUATIONS | Varies, depending on items being sold. 2008 included a land sale. |
| PROJECTION METHOD: | Historical Trends and Economy |
| REVENUE COLLECTOR: | City Marshal |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|-----------|----------|
| 2006 | 27,754 | N/A |
| 2007 | 54,380 | 95.9% |
| 2008 | 2,045,711 | 3661.9% |
| 2009 | 18,226 | -99.1% |
| 2010 | 48,620 | 166.8% |
| 2011 | 36,907 | -24.1% |
| 2012 | 30,000 | -18.7% |
| 2013 | 30,000 | 0.0% |

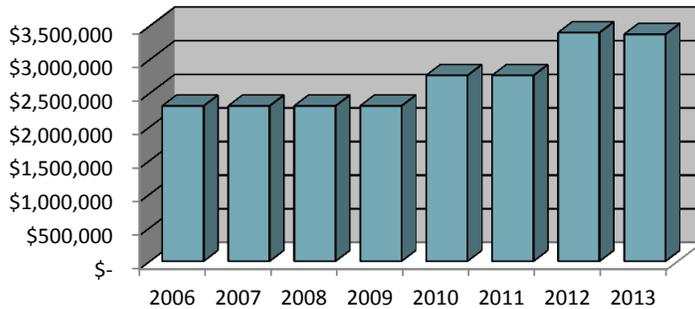
2012 is an estimation.
2013 is a projection.

TRANSFER FROM PUBLIC UTILITIES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Transfer from Public Utilities Fund |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.39.3520 |
| SOURCE: | Public Utilities Fund |
| USE: | No specific use required |
| FEE SCHEDULE: | None |
| METHOD OF PAYMENT: | Transfer from Public Utilities Fund |
| COLLECTION FREQUENCY: | Monthly |
| EXEMPTIONS: | None |
| REVENUE FLUCTUATIONS: | FY2012 calculation established at 0.7% of net assets. |
| PROJECTION METHOD: | Calculation using prior fiscal year audited financial statements |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|--------------|----------|
| 2006 | \$ 2,308,025 | N/A |
| 2007 | 2,308,025 | 0.0% |
| 2008 | 2,308,025 | 0.0% |
| 2009 | 2,308,025 | 0.0% |
| 2010 | 2,761,291 | 19.6% |
| 2011 | 2,761,291 | 0.0% |
| 2012 | 3,397,792 | 23.1% |
| 2013 | 3,372,630 | -0.7% |

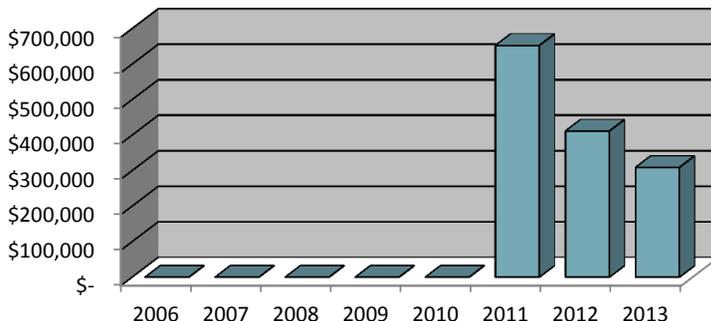
2012 is an estimation.
2013 is a projection.

TRANSFER FROM GRANT FUND

LEGAL AUTHORIZATION FOR COLLECTION: (Management, Grant Documents)

| | |
|------------------------------|--|
| REVENUE DESCRIPTION: | Transfers of SAFR grant reimbursements to cover costs incurred by the General Fund Fire Department for fire personnel. |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.39.3255 |
| SOURCE: | Grant Fund |
| USE: | Fire Personnel |
| FEE SCHEDULE: | None |
| METHOD OF PAYMENT: | Interfund Transfers |
| COLLECTION FREQUENCY: | Quarterly |
| EXEMPTIONS: | None |
| EXPIRATIONS: | None |
| SPECIAL REQUIREMENTS: | None |
| PROJECTION METHOD: | Percentage of salaries/benefits associated with SAFR Grant personnel. |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|------|---------|----------|
| 2006 | \$ - | N/A |
| 2007 | - | N/A |
| 2008 | - | N/A |
| 2009 | - | N/A |
| 2010 | - | N/A |
| 2011 | 652,420 | N/A |
| 2012 | 411,412 | -36.9% |
| 2013 | 309,022 | -24.9% |

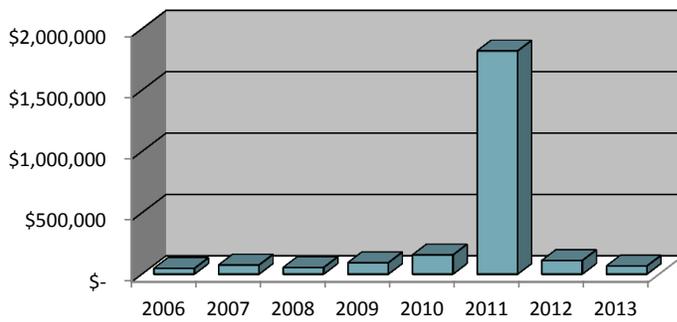
2012 is an estimation.
2013 is a projection.

TRANSFER FROM OTHER FUNDS

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

| | |
|------------------------------|---|
| REVENUE DESCRIPTION: | Transfers from Other Funds |
| FUND: | General |
| ACCOUNT NUMBER: | 001.100000.39.XXXX |
| SOURCE: | Various |
| USE: | No specific use required |
| FEE SCHEDULE: | None |
| METHOD OF PAYMENT: | Interfund Transfers |
| COLLECTION FREQUENCY: | Various |
| EXEMPTIONS: | None |
| REVENUE FLUCTUATIONS: | Some transfers are sporadic, causing fluctuations on occasion. The Community Development Fund was closed FY10 and assets were transferred to the General Fund. |
| PROJECTION METHOD: | Various |
| REVENUE COLLECTOR: | Financial Services |

FISCAL HISTORY AND REVENUE PROJECTIONS



| Year | Amount | % Change |
|-------------|-----------|----------|
| 2006 | \$ 46,774 | N/A |
| 2007 | 74,360 | 59.0% |
| 2008 | 54,167 | -27.2% |
| 2009 | 92,818 | 71.4% |
| 2010 | 156,637 | 68.8% |
| 2011 | 1,819,672 | 1061.7% |
| 2012 | 110,738 | -93.9% |
| 2013 | 66,105 | -40.3% |

2012 is an estimation.
2013 is a projection.

BUDGET COMPARISON BY FUND
COMBINING STATEMENT

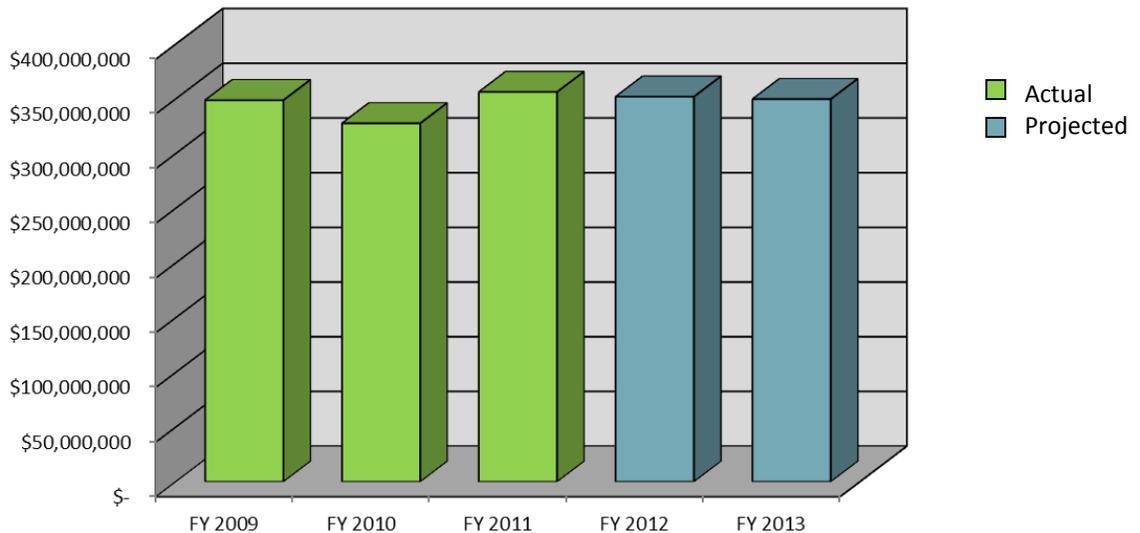
| Fund | FY2009 Budget | FY2010 Budget | FY2011 Budget | FY2012 Budget | FY2013 Budget | % Change |
|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------|
| General Fund | \$ 27,688,605 | \$ 25,788,717 | \$ 25,653,079 | \$ 26,693,341 | \$ 27,982,554 | 4.8% |
| Special Revenue Funds: | | | | | | |
| Cemetery Trust Fund | 44,000 | 44,480 | 43,000 | 43,200 | 40,150 | -7.1% |
| Community Development | 22,000 | 15,000 | 5,400 | 3,000 | - | -100.0% |
| Community Service Center | 4,472,031 | 3,955,885 | 4,394,872 | 3,350,251 | 2,924,644 | -12.7% |
| Economic Development | 3,840,226 | 510,000 | 799,565 | 209,600 | 208,000 | -0.8% |
| Georgia Mountains Center | 1,090,539 | 909,019 | 815,246 | 808,249 | 660,797 | -18.2% |
| Cable TV Channel | 170,832 | 168,731 | 177,734 | 175,734 | 180,470 | 2.7% |
| Hotel/Motel Tax | 510,779 | 449,500 | 440,300 | 454,190 | 533,542 | 17.5% |
| Impact Fee Fund | 294,000 | 110,600 | 136,060 | 370,000 | 69,800 | -81.1% |
| Information Technology Fund | - | - | - | 60,000 | 52,000 | -13.3% |
| Tax Allocation District | 68,719 | 70,700 | 220,400 | 220,400 | 152,000 | -31.0% |
| Parks and Recreation | 4,273,822 | 4,213,048 | 4,169,943 | 4,073,577 | 4,046,175 | -0.7% |
| Subtotal Special Revenue | <u>14,786,948</u> | <u>10,446,963</u> | <u>11,202,520</u> | <u>9,768,201</u> | <u>8,867,578</u> | <u>-9.2%</u> |
| Debt Service Fund | <u>3,640,841</u> | <u>10,005,101</u> | <u>10,037,199</u> | <u>8,683,808</u> | <u>8,838,850</u> | <u>1.8%</u> |
| Capital Improvements Fund | <u>4,973,000</u> | <u>4,152,628</u> | <u>8,487,125</u> | <u>9,901,075</u> | <u>9,897,250</u> | <u>0.0%</u> |
| Enterprise Funds: | | | | | | |
| Airport | 3,946,645 | 1,059,115 | 2,054,403 | 924,703 | 893,524 | -3.4% |
| Chattahoochee Golf Course | - | 1,237,088 | 1,285,725 | 1,147,549 | 1,152,562 | 0.4% |
| Public Utilities | 48,941,484 | 48,332,244 | 52,558,975 | 56,082,888 | 61,613,629 | 9.9% |
| Solid Waste | 2,289,278 | 2,092,025 | 2,282,920 | 2,255,340 | 2,291,060 | 1.6% |
| Subtotal Enterprise Funds | <u>55,177,407</u> | <u>52,720,472</u> | <u>58,182,023</u> | <u>60,410,480</u> | <u>65,950,775</u> | <u>9.2%</u> |
| Internal Service Funds: | | | | | | |
| General Insurance | 1,621,973 | 1,686,197 | 1,583,544 | 1,597,431 | 1,640,373 | 2.7% |
| Employee Benefits | 8,181,580 | 8,649,397 | 8,564,389 | 7,102,960 | 7,341,475 | 3.4% |
| Vehicle Services Fund | 2,184,000 | 2,286,338 | 2,251,449 | 2,813,423 | 2,862,140 | 1.7% |
| Sub-Total Internal Service | <u>11,987,553</u> | <u>12,621,932</u> | <u>12,399,382</u> | <u>11,513,814</u> | <u>11,843,988</u> | <u>2.9%</u> |
| Gross Total | <u>118,254,354</u> | <u>115,735,813</u> | <u>125,961,328</u> | <u>126,970,719</u> | <u>133,380,995</u> | <u>5.0%</u> |
| Less Interfund Transfers | <u>(4,986,159)</u> | <u>(4,965,889)</u> | <u>(12,215,486)</u> | <u>(13,762,387)</u> | <u>(14,086,773)</u> | <u>2.4%</u> |
| Net Total Budget | <u>\$ 113,268,195</u> | <u>\$ 110,769,924</u> | <u>\$ 113,745,842</u> | <u>\$ 113,208,332</u> | <u>\$ 119,294,222</u> | <u>5.4%</u> |

FUND BALANCE

The City of Gainesville is made up of many different funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

Each fund represented in the City of Gainesville Budget, also maintains a Fund Balance or Retained Earnings depending on the type of fund. A fund balance is funds on hand at year-end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations, which are included as a revenue source in the budget of the ensuing year. A fund balance is maintained under Governmental type funds and may be separated in several categories, for example; assigned, committed, unspendable, restricted and undesignated. Retained Earnings is a fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

Five Year Total Fund Balance/Net Asset Trend



FUND BALANCE / NET ASSET SUMMARY

In the Fiscal Year 2013 Budget, the fund balances/net assets are projected for each fund for fiscal year 2012. It is projected that there will be a 1.20% decline in the total appropriated funds. This decreases the total appropriated funds fund balances/net assets from \$356,168,239 to \$351,868,765. Even though the decline in the total fund balance is just over 1%, a continued reliance of previous years fund balance is a concern.

CHANGES IN PROJECTED FUND BALANCE OVER 10%

In total there are 21 appropriated funds listed in the fund balance summary. Of these 21 funds, 8 funds are projected to experience a change in their fund balance greater than 10%. These 8 funds are listed in the detail below:

| <u>FUND NAME:</u> | <u>% OF CHANGE</u> | <u>AMOUNT OF CHANGE</u> |
|--|--------------------|--------------------------|
| GENERAL FUND | (25.8%) | (\$ 2,201,791.00) |
| <i>Change in fund balance is due to a transfer to the capital projects fund.</i> | | |
| DEBT SERVICE FUND | (11.8%) | (\$ 145,494.00) |
| <i>Change in fund balance is due to anticipated support given to the Capital Project Funds.</i> | | |
| COMMUNITY SERVICE CENTER | (18.8%) | (\$ 350,629.00) |
| <i>Change in fund balance is due to anticipated funding of extra Meals on Wheels meals, home based support programs, Counseling programs, Senior Center programs, Outreach programs, and Hall Area Transit programs. It is anticipated that this change may be negated by year-end from additional grants and building lease income.</i> | | |
| GEORGIA MOUNTAINS CENTER | (26.9%) | (\$ 58,599.00) |
| <i>Change in fund balance is due to the purchase of some capital items.</i> | | |
| CABLE TV FUND | (27.2%) | (\$ 47,293.00) |
| <i>Change in fund balance is due to the purchase of some capital items.</i> | | |
| IMPACT FEES FUND | (65.2%) | (\$ 300,000.00) |
| <i>Change in fund balance is due to the funding of an Emergency Vehicle for the fire department.</i> | | |
| PARKS AND RECREATION FUND | (17.3%) | (\$ 369,034.00) |
| <i>Change in fund balance is due to the funding of various capital outlay items.</i> | | |
| SOLID WASTE FUND | (19.6%) | (\$ 182,375.00) |
| <i>Change in fund balance is due to the funding of capital items.</i> | | |

FUND BALANCE / TOTAL NET ASSETS

FIVE YEAR HISTORY

| FUNDS | FY 2009 | FY 2010 | FY 2011 | Projected FY 2012 | Projected FY 2013 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| MAJOR FUND(S): | | | | | |
| GOVERNMENTAL FUND | | | | | |
| General Fund | 3,698,364 | 4,191,696 | 8,536,254 | 6,334,463 | 4,484,464 |
| Total Major Fund Balance: | 3,698,364 | 4,191,696 | 8,536,254 | 6,334,463 | 4,484,464 |
| NON-MAJOR FUND(S): | | | | | |
| Community Development Fund | 1,743,163 | 1,747,419 | - | - | - |
| Total Non-Major Fund Balance: | 1,743,163 | 1,747,419 | - | - | - |
| TOTAL MAJOR & NON-MAJOR FUND BALANCE | \$ 5,441,527 | \$ 5,939,115 | \$ 8,536,254 | \$ 6,334,463 | \$ 4,484,464 |
| MAJOR FUNDS: | | | | | |
| CAPITAL PROJECT & DEBT SERVICE FUND | | | | | |
| Debt Service Fund | 2,266,195 | 1,293,247 | 1,234,272 | 1,088,778 | 977,269 |
| Total Major Fund Balance: | 2,266,195 | 1,293,247 | 1,234,272 | 1,088,778 | 977,269 |
| NON-MAJOR FUND(S): | | | | | |
| Capital Project Fund(s) | 25,551,189 | 19,410,872 | 14,720,333 | 14,531,248 | 14,492,948 |
| Total Non-Major Fund Balance: | 25,551,189 | 19,410,872 | 14,720,333 | 14,531,248 | 14,492,948 |
| TOTAL MAJOR & NON-MAJOR FUND BALANCE | \$ 27,817,384 | \$ 20,704,119 | \$ 15,954,605 | \$ 15,620,026 | \$ 15,470,217 |
| NON-MAJOR FUND: | | | | | |
| SPECIAL REVENUE FUNDS | | | | | |
| Community Service Ctr | 1,417,724 | 1,713,592 | 1,862,251 | 1,511,622 | 1,477,034 |
| Economic Development Fund | 7,120,444 | 6,406,996 | 2,665,754 | 2,665,754 | 2,665,754 |
| Georgia Mountains Ctr | 168,922 | 155,786 | 217,393 | 158,794 | 158,794 |
| Cable TV Fund | 178,840 | 179,010 | 173,821 | 126,528 | 126,528 |
| Hotel/Motel Tax | 111,168 | 99,738 | 177,139 | 177,139 | 177,139 |
| Impact Fees Fund | 776,355 | 490,157 | 460,162 | 160,162 | 160,162 |
| Information Technology Fund | - | - | 31,000 | 31,000 | 31,000 |
| Tax Allocation District Fund | 142,467 | 221,086 | 374,669 | 374,669 | 374,669 |
| Cemetery Trust Fund | 118,563 | 106,674 | 146,714 | 146,714 | 146,714 |
| Total Non-Major Fund Balance: | 10,034,483 | 9,373,039 | 6,108,903 | 5,352,382 | 5,317,794 |
| TOTAL MAJOR & NON-MAJOR FUND BALANCE | \$ 10,034,483 | \$ 9,373,039 | \$ 6,108,903 | \$ 5,352,382 | \$ 5,317,794 |
| NON-MAJOR FUND: | | | | | |
| COMPONENT UNIT | | | | | |
| Parks & Recreation | 2,466,362 | 2,332,453 | 2,133,862 | 1,764,828 | 1,627,763 |
| Total Non-Major Fund Balance | 2,466,362 | 2,332,453 | 2,133,862 | 1,764,828 | 1,627,763 |
| TOTAL MAJOR & NON-MAJOR FUND BALANCE | 2,466,362 | 2,332,453 | 2,133,862 | 1,764,828 | 1,627,763 |
| GRAND TOTAL FUND BALANCE: | \$ 45,759,756 | \$ 38,348,726 | \$ 32,733,624 | \$ 29,071,699 | \$ 26,900,238 |
| MAJOR FUNDS: | | | | | |
| PROPRIETARY FUNDS | | | | | |
| Public Utilities | 289,456,712 | 295,779,588 | 307,139,901 | 306,782,477 | 306,782,477 |
| Total Major Net Assets: | \$ 289,456,712 | \$ 295,779,588 | \$ 307,139,901 | \$ 306,782,477 | \$ 306,782,477 |
| NON-MAJOR FUNDS: | | | | | |
| Employee Benefits | 943,227 | 2,065,695 | 4,066,868 | 4,066,868 | 4,066,868 |
| Airport | \$ 10,492,949 | \$ 10,492,949 | \$ 10,532,541 | \$ 10,478,703 | \$ 10,446,373 |
| Solid Waste | 1,082,893 | 789,363 | 926,726 | 744,351 | 744,351 |
| Golf Course | 86,508 | 86,508 | (70,966) | (70,966) | (70,966) |
| General Insurance | 563,546 | 568,276 | 571,365 | 527,453 | 509,873 |
| Vehicle Services | 260,732 | 268,180 | 268,180 | 268,180 | 268,180 |
| Total Non-Major Net Assets: | \$ 13,429,855 | \$ 14,270,971 | \$ 16,294,714 | \$ 16,014,589 | \$ 15,964,679 |
| TOTAL MAJOR AND NON-MAJOR NET ASSETS: | \$ 302,886,567 | \$ 310,050,559 | \$ 323,434,615 | \$ 322,797,066 | \$ 322,747,156 |
| GRAND TOTAL FUND BALANCE & NET ASSETS: | \$ 348,646,323 | \$ 348,399,285 | \$ 356,168,239 | \$ 351,868,765 | \$ 349,647,394 |

GOVERNMENTAL AND PROPRIETARY FUND TYPES

COMBINING STATEMENT

| | FY 2010 ACTUAL | | FY 2010 ACTUAL |
|--|-------------------|--------------------|-----------------------|
| | Governmental | Proprietary | Grand Total |
| Revenues: | | | |
| Ad Valorem Taxes | 9,969,238 | - | \$ 9,969,238 |
| Other Taxes | 12,430,314 | - | 12,430,314 |
| Licenses & Permits | 971,639 | - | 971,639 |
| Fines | 1,160,801 | - | 1,160,801 |
| Interest | 114,647 | 431,971 | 546,618 |
| Intergovernmental | 11,455,074 | - | 11,455,074 |
| Charges for Services | 3,771,143 | 56,144,729 | 59,915,872 |
| Payments From School System | 993,900 | - | 993,900 |
| Insurance | - | 9,588,638 | 9,588,638 |
| Lease Proceeds | - | - | - |
| Bond Proceeds | - | - | - |
| Miscellaneous | 303,888 | 2,602,954 | 2,906,842 |
| Total Revenue | 41,170,644 | 68,768,292 | 109,938,936 |
| Other Sources: | | | |
| Transfers In | 6,758,251 | 267,891 | 7,026,142 |
| Sale of Fixed Assets | - | - | - |
| Budgeted Fund Balance | - | - | - |
| /Retained Earnings | - | - | - |
| Total Other Sources | 6,758,251 | 267,891 | 7,026,142 |
| Total Revenues & Other Sources | 47,928,895 | 69,036,183 | \$ 116,965,078 |
| Expenditures / Expenses: | | | |
| Personal Services | 22,765,790 | 16,278,585 | \$ 39,044,375 |
| Professional & Other Services | 2,472,520 | 4,258,542 | 6,731,062 |
| Supplies & Operating Charges | 4,031,748 | 7,578,179 | 11,609,927 |
| Repairs & Maintenance | 1,407,487 | 1,523,374 | 2,930,861 |
| Indirect Cost Allocation | - | 1,215,313 | 1,215,313 |
| Capital Outlay | 14,600,858 | - | 14,600,858 |
| Non -Departmental | - | 5,742 | 5,742 |
| Agency Allocations | 176,573 | - | 176,573 |
| Contingency | - | - | - |
| Programs | - | - | - |
| Insurance | - | 6,494,648 | 6,494,648 |
| Depreciation & Amortization | - | 14,390,881 | 14,390,881 |
| Debt Service | 6,213,105 | 9,241,549 | 15,454,654 |
| Total Expenditures / Expenses | 51,668,081 | 60,986,813 | 112,654,894 |
| Transfers Out | 3,671,842 | 2,657,228 | 6,329,070 |
| Amount Available for Debt Service | - | - | - |
| Contingency | - | - | - |
| Total Other Uses | 3,671,842 | 2,657,228 | 6,329,070 |
| Total Expenditures/ | | | |
| Other Uses | 55,339,923 | 63,644,041 | \$ 118,983,964 |
| Beginning Fund Balance / Net Assets | 45,759,753 | 304,658,418 | \$ 350,418,171 |
| Ending Fund Balance / Net Assets | 38,348,725 | 310,050,560 | \$ 348,399,285 |

GOVERNMENTAL AND PROPRIETARY FUND TYPES

COMBINING STATEMENT

| | FY 2011 ACTUAL | | FY 2011 ACTUAL |
|---|----------------------|-----------------------|-----------------------|
| | Governmental | Proprietary | Grand Total |
| Revenues: | | | |
| Ad Valorem Taxes | \$ 10,565,314 | \$ - | \$ 10,565,314 |
| Other Taxes | 13,212,005 | - | 13,212,005 |
| Licenses & Permits | 540,906 | - | 540,906 |
| Fines | 1,387,691 | - | 1,387,691 |
| Interest | 58,727 | 2,381,817 | 2,440,544 |
| Intergovernmental | 11,184,624 | 383,036 | 11,567,660 |
| Charges for Services | 4,307,603 | 60,491,855 | 64,799,458 |
| Payments From School System | - | - | - |
| Insurance | - | 9,278,336 | 9,278,336 |
| Lease Proceeds | - | - | - |
| Bond Proceeds | - | - | - |
| Miscellaneous | 161,111 | 3,507,727 | 3,668,838 |
| Total Revenue | 41,417,981 | 76,042,771 | 117,460,752 |
| Other Sources: | | | |
| Transfers In | 17,739,151 | 195,820 | 17,934,971 |
| Sale of Fixed Assets | 36,907 | - | 36,907 |
| Budgeted Fund Balance /Retained Earnings | - | - | - |
| Total Other Sources | 17,776,058 | 195,820 | 17,971,878 |
| Total Revenues & Other Sources | \$ 59,194,039 | \$ 76,238,591 | \$ 135,432,630 |
| Expenditures / Expenses: | | | |
| Personal Services | \$ 23,117,790 | \$ 14,837,670 | \$ 37,955,460 |
| Professional & Other Services | 2,504,236 | 3,189,019 | 5,693,255 |
| Supplies & Operating Charges | 3,717,630 | 8,789,698 | 12,507,328 |
| Repairs & Maintenance | 1,581,589 | 2,141,340 | 3,722,929 |
| Indirect Cost Allocation | 68,000 | 1,486,039 | 1,554,039 |
| Capital Outlay | 9,641,161 | 11,562 | 9,652,723 |
| Non -Departmental | - | - | - |
| Agency Allocations | 41,926 | - | 41,926 |
| Contingency | - | - | - |
| Programs | - | - | - |
| Insurance | - | 5,621,099 | 5,621,099 |
| Depreciation & Amortization | - | 14,609,591 | 14,609,591 |
| Debt Service | 10,007,164 | 8,966,008 | 18,973,172 |
| Total Expenditures / Expenses | 50,679,496 | 59,652,026 | 110,331,522 |
| Transfers Out | 14,129,654 | 3,202,510 | 17,332,164 |
| Amount Available for Debt Service | - | - | - |
| Contingency | - | - | - |
| Total Other Uses | 14,129,654 | 3,202,510 | 17,332,164 |
| Total Expenditures/ Other Uses | \$ 64,809,150 | \$ 62,854,536 | \$ 127,663,686 |
| Expenses & | | | |
| Beginning Fund Balance / Net Assets | \$ 38,348,725 | \$ 310,050,560 | \$ 348,399,285 |
| Ending Fund Balance / Net Assets | \$ 32,733,624 | \$ 323,434,615 | \$ 356,168,239 |

GOVERNMENTAL AND PROPRIETARY FUND TYPES
COMBINING STATEMENT

| | FY 2012 BUDGET | | FY 2012 BUDGET |
|--|----------------------|-----------------------|-----------------------|
| | Governmental | Proprietary | Grand Total |
| Revenues: | | | |
| Ad Valorem Taxes | \$ 9,153,092 | \$ - | \$ 9,153,092 |
| Other Taxes | 12,398,200 | - | 12,398,200 |
| Licenses & Permits | 505,600 | - | 505,600 |
| Fines | 1,195,300 | - | 1,195,300 |
| Interest | 40,805 | 35,800 | 76,605 |
| Intergovernmental | 10,935,170 | 20,700 | 10,955,870 |
| Charges for Services | 4,134,721 | 62,364,656 | 66,499,377 |
| Payments From School System | - | - | - |
| Insurance | - | 8,657,479 | 8,657,479 |
| Lease Proceeds | 778,000 | - | 778,000 |
| Bond Proceeds | - | - | - |
| Miscellaneous | 302,520 | 589,210 | 891,730 |
| Total Revenue | 39,443,408 | 71,667,845 | 111,111,253 |
| Other Sources: | | | |
| Transfers In | 13,964,052 | 265,277 | 14,229,329 |
| Sale of Fixed Assets | 30,000 | - | 30,000 |
| Budgeted Fund Balance | - | - | - |
| /Retained Earnings | 3,661,925 | 637,549 | 4,299,474 |
| Total Other Sources | 17,655,977 | 902,826 | 18,558,803 |
| Total Revenues & Other Sources | \$ 57,099,385 | \$ 72,570,671 | \$ 129,670,056 |
| Expenditures / Expenses: | | | |
| Personal Services | \$ 24,130,821 | \$ 16,992,767 | \$ 41,123,588 |
| Professional & Other Services | 2,681,285 | 4,300,019 | 6,981,304 |
| Supplies & Operating Charges | 4,944,195 | 11,188,867 | 16,133,062 |
| Repairs & Maintenance | 1,733,574 | 2,265,583 | 3,999,157 |
| Indirect Cost Allocation | 68,000 | 1,447,461 | 1,515,461 |
| Capital Outlay | 3,440,466 | 961,129 | 4,401,595 |
| Non -Departmental | - | - | - |
| Agency Allocations | 331,994 | - | 331,994 |
| Contingency | 400,762 | - | 400,762 |
| Programs | - | - | - |
| Insurance | - | 6,523,060 | 6,523,060 |
| Depreciation & Amortization | - | - | - |
| Debt Service | 8,760,164 | 22,411,853 | 31,172,017 |
| Total Expenditures / Expenses | 46,491,261 | 66,090,739 | 112,582,000 |
| Transfers Out | 10,608,124 | 6,479,932 | 17,088,056 |
| Amount Available for Debt Service | - | - | - |
| Contingency | - | - | - |
| Total Other Uses | 10,608,124 | 6,479,932 | 17,088,056 |
| Total Expenditures/ Other Uses | \$ 57,099,385 | \$ 72,570,671 | \$ 129,670,056 |
| Beginning Fund Balance / Net Assets | \$ 32,733,624 | \$ 323,434,615 | \$ 356,168,239 |
| Ending Fund Balance / Net Assets | \$ 29,071,699 | \$ 322,797,066 | \$ 351,868,765 |

GOVERNMENTAL AND PROPRIETARY FUND TYPES

COMBINING STATEMENT

| | FY 2013 BUDGET | | FY 2013 BUDGET |
|--|----------------------|-----------------------|-----------------------|
| | Governmental | Proprietary | Grand Total |
| Revenues: | | | |
| Ad Valorem Taxes | \$ 9,153,194 | \$ - | \$ 9,153,194 |
| Other Taxes | 13,478,842 | - | 13,478,842 |
| Licenses & Permits | 680,760 | - | 680,760 |
| Fines | 1,163,200 | - | 1,163,200 |
| Interest | 30,193 | 26,900 | 57,093 |
| Intergovernmental | 9,728,556 | - | 9,728,556 |
| Charges for Services | 4,143,129 | 67,925,319 | 72,068,448 |
| Payments From School System | - | - | - |
| Insurance | - | 8,957,768 | 8,957,768 |
| Lease Proceeds | 800,000 | - | 800,000 |
| Bond Proceeds | - | - | - |
| Miscellaneous | 303,050 | 651,940 | 954,990 |
| Total Revenue | 39,480,924 | 77,561,927 | 117,042,851 |
| Other Sources: | | | |
| Transfers In | 13,903,847 | 182,926 | 14,086,773 |
| Sale of Fixed Assets | 30,000 | - | 30,000 |
| Budgeted Fund Balance | - | - | - |
| /Retained Earnings | 2,171,462 | 49,910 | 2,221,372 |
| Total Other Sources | 16,105,309 | 232,836 | 16,338,145 |
| Total Revenues & Other Sources | \$ 55,586,233 | \$ 77,794,763 | \$ 133,380,996 |
| Expenditures / Expenses: | | | |
| Personal Services | \$ 23,866,686 | \$ 16,376,706 | \$ 40,243,392 |
| Professional & Other Services | 2,541,519 | 4,596,839 | 7,138,358 |
| Supplies & Operating Charges | 4,228,018 | 11,541,629 | 15,769,647 |
| Repairs & Maintenance | 1,894,741 | 2,517,947 | 4,412,688 |
| Indirect Cost Allocation | 68,000 | 1,498,463 | 1,566,463 |
| Capital Outlay | 3,088,250 | 1,241,302 | 4,329,552 |
| Non -Departmental | - | - | - |
| Agency Allocations | 40,388 | - | 40,388 |
| Contingency | 570,804 | - | 570,804 |
| Programs | - | - | - |
| Insurance | - | 6,738,472 | 6,738,472 |
| Depreciation & Amortization | - | - | - |
| Debt Service | 15,980,456 | 22,250,013 | 38,230,469 |
| Total Expenditures / Expenses | 52,278,862 | 66,761,371 | 119,040,233 |
| Transfers Out | 3,307,371 | 11,033,392 | 14,340,763 |
| Amount Available for Debt Service | - | - | - |
| Contingency | - | - | - |
| Total Other Uses | 3,307,371 | 11,033,392 | 14,340,763 |
| Total Expenditures/ Other Uses | \$ 55,586,233 | \$ 77,794,763 | \$ 133,380,996 |
| Beginning Fund Balance / Net Assets | \$ 29,071,699 | \$ 322,797,066 | \$ 351,868,765 |
| Ending Fund Balance / Net Assets | \$ 26,900,238 | \$ 322,747,156 | \$ 349,647,394 |

GOVERNMENTAL FUND TYPES

COMBINING STATEMENT

| FY2013 Budget | Georgia | | | | | | | |
|--|----------------------|-------------------|-------------------|------------------------|---------------------|---------------------|-------------------|--------------------|
| | General Fund | Cemetery Trust | Community Dev. | Community Svc. Ctr. | Economic Dev. | Mountains Center | Cable TV | Hotel/Motel Tax |
| Revenues: | | | | | | | | |
| Ad Valorem Taxes | \$ 5,307,883 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Taxes | 12,945,500 | - | - | - | - | - | - | 533,342 |
| Licenses & Permits | 680,760 | - | - | - | - | - | - | - |
| Fines | 1,111,200 | - | - | - | - | - | - | - |
| Interest | 22,000 | 150 | - | - | 1,000 | 200 | - | 200 |
| Intergovernmental | 594,492 | - | - | 1,886,462 | - | - | 90,235 | - |
| Charges for Services | 1,595,463 | 40,000 | - | 598,736 | - | 352,250 | - | - |
| School System Payments | - | - | - | - | - | - | - | - |
| Lease Proceeds | - | - | - | - | - | - | - | - |
| Miscellaneous | 97,500 | - | - | - | 200,000 | 2,500 | - | - |
| Total Revenue | 22,354,798 | 40,150 | - | 2,485,198 | 201,000 | 354,950 | 90,235 | 533,542 |
| Other Sources: | | | | | | | | |
| Transfers In | 3,747,757 | - | - | 404,858 | 7,000 | 305,847 | 90,235 | - |
| Sale of Fixed Assets | 30,000 | - | - | - | - | - | - | - |
| Budgeted Fund Balance | 1,850,000 | - | - | 34,588 | - | - | - | - |
| Total Other Sources | 5,627,757 | - | - | 439,446 | 7,000 | 305,847 | 90,235 | - |
| Total Revenues & Other Sources | \$ 27,982,555 | \$ 40,150 | \$ - | \$ 2,924,644 | \$ 208,000 | \$ 660,797 | \$ 180,470 | \$ 533,542 |
| Expenditures: | | | | | | | | |
| Personal Services | \$ 19,540,705 | \$ - | \$ - | \$ 1,478,403 | \$ - | \$ 315,902 | \$ 117,862 | \$ - |
| Professional & Other Svcs | 1,542,535 | - | - | 218,838 | 100,000 | 134,514 | 23,055 | - |
| Supplies & Operating Cgs | 2,423,684 | - | - | 650,786 | 1,000 | 185,231 | 15,596 | - |
| Repairs & Maintenance | 1,319,053 | - | - | 436,517 | - | 25,150 | 5,957 | - |
| Capital Outlay | 24,000 | 40,150 | - | 140,100 | - | - | - | - |
| Non -Departmental | - | - | - | - | - | - | - | - |
| Agency Allocations | 40,388 | - | - | - | - | - | - | - |
| Contingency | 540,160 | - | - | - | 30,644 | - | - | - |
| Programs | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Indirect cost Allocation | - | - | - | - | - | - | 18,000 | - |
| Debt Service | - | - | - | - | 76,356 | - | - | - |
| Total Expenditures | 25,430,525 | 40,150 | - | 2,924,644 | 208,000 | 660,797 | 180,470 | - |
| Other Uses: | | | | | | | | |
| Transfers Out | 2,552,029 | - | - | - | - | - | - | 533,542 |
| Total Other Uses | 2,552,029 | - | - | - | - | - | - | 533,542 |
| Total Expenditures & Other Uses | \$ 27,982,554 | \$ 40,150 | \$ - | \$ 2,924,644 | \$ 208,000 | \$ 660,797 | \$ 180,470 | \$ 533,542 |
| Beginning Fund Balance (est.) | \$ 6,334,463 | \$ 146,714 | \$ - | \$ 1,511,622 | \$ 2,665,754 | \$ 158,794 | \$ 126,528 | \$ 177,139 |
| Ending Fund Balance (est.) | \$ 4,484,464 | \$ 146,714 | \$ - | \$ 1,477,034 | \$ 2,665,754 | \$ 158,794 | \$ 126,528 | \$ 177,139 |

GOVERNMENTAL FUND TYPES

COMBINING STATEMENT

| FY2013 Budget | Information | | | | | | Total |
|--|-------------------|------------------|-----------------------|-----------------------|---------------------|----------------------|----------------------|
| | Impact Fees | Tech Fund | Tax Alloc District | Parks & Recreation | Debt Service | Capital Projects | |
| Revenues: | | | | | | | |
| Ad Valorem Taxes | \$ - | \$0 | \$21,400 | \$2,338,363 | \$1,485,548 | \$0 | \$ 9,153,194 |
| Other Taxes | - | - | - | - | - | - | 13,478,842 |
| Licenses & Permits | - | - | - | - | - | - | 680,760 |
| Fines | - | 52,000 | - | - | - | - | 1,163,200 |
| Interest | 500 | - | 400 | 2,200 | 3,543 | - | 30,193 |
| Intergovernmental | - | - | 130,200 | 3,117 | - | 7,024,050 | 9,728,556 |
| Charges for Services | 67,000 | - | - | 1,489,680 | - | - | 4,143,129 |
| School System Payments | - | - | - | - | - | - | - |
| Lease Proceeds | - | - | - | - | - | 800,000 | 800,000 |
| Miscellaneous | 2,300 | - | - | 750 | - | - | 303,050 |
| Total Revenue | 69,800 | 52,000 | 152,000 | 3,834,110 | 1,489,091 | 7,824,050 | 39,480,924 |
| Other Sources: | | | | | | | |
| Transfers In | - | - | - | 75,000 | 7,238,250 | 2,034,900 | 13,903,847 |
| Sale of Fixed Assets | - | - | - | - | - | - | 30,000 |
| Budgeted Fund Balance | - | - | - | 137,065 | 111,509 | 38,300 | 2,171,462 |
| Total Other Sources | - | - | - | 212,065 | 7,349,759 | 2,073,200 | 16,105,309 |
| Total Revenues & Other Sources | \$ 69,800 | \$ 52,000 | \$ 152,000 | \$ 4,046,175 | \$ 8,838,850 | \$ 9,897,250 | \$ 55,586,233 |
| Expenditures: | | | | | | | |
| Personal Services | \$ - | \$ - | \$ - | \$ 2,413,814 | \$ - | \$ - | \$ 23,866,686 |
| Professional & Other Svcs | - | - | - | 522,577 | - | - | 2,541,519 |
| Supplies & Operating Cgs | - | - | - | 951,721 | - | - | 4,228,018 |
| Repairs & Maintenance | - | - | - | 108,063 | - | - | 1,894,741 |
| Capital Outlay | - | 52,000 | - | - | - | 2,832,000 | 3,088,250 |
| Non -Departmental | - | - | - | - | - | - | - |
| Agency Allocations | - | - | - | - | - | - | 40,388 |
| Contingency | - | - | - | - | - | - | 570,804 |
| Programs | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - |
| Indirect cost Allocation | - | - | - | 50,000 | - | - | 68,000 |
| Debt Service | - | - | - | - | 8,838,850 | 7,065,250 | 15,980,456 |
| Total Expenditures | - | 52,000 | - | 4,046,175 | 8,838,850 | 9,897,250 | 52,278,862 |
| Other Uses: | | | | | | | |
| Transfers Out | 69,800 | - | 152,000 | - | - | - | 3,307,371 |
| Total Other Uses | 69,800 | - | 152,000 | - | - | - | 3,307,371 |
| Total Expenditures & Other Uses | \$ 69,800 | \$ 52,000 | \$ 152,000 | \$ 4,046,175 | \$ 8,838,850 | \$ 9,897,250 | \$ 55,586,233 |
| Beginning Fund Balance (est.) | \$ 160,162 | \$ 31,000 | \$ 374,669 | \$ 1,764,828 | \$ 1,088,778 | \$ 14,531,248 | \$ 29,071,699 |
| Ending Fund Balance (est.) | \$ 160,162 | \$ 31,000 | \$ 374,669 | \$ 1,627,763 | \$ 977,269 | \$ 14,492,948 | \$ 26,900,238 |

PROPRIETARY FUND TYPES

COMBINING STATEMENT

| FY2013 Budget | Airport | Golf Course | Public Utilities Operating | Solid Waste |
|---|----------------------|---------------------|-------------------------------|---------------------|
| Revenues: | | | | |
| Charges for Services | \$ 856,754 | \$ 950,436 | \$ 61,097,129 | \$ 2,233,860 |
| Intergovernmental | - | - | - | - |
| Interest | 1,200 | - | 18,000 | 1,200 |
| Insurance | - | - | - | - |
| Lease/Bond Proceeds | - | - | - | - |
| Miscellaneous | 3,240 | 94,200 | 498,500 | 56,000 |
| Total Revenue | 861,194 | 1,044,636 | 61,613,629 | 2,291,060 |
| Other Sources: | | | | |
| Transfers In | - | 107,926 | - | - |
| Budgeted Retained Earnings | 32,330 | - | - | - |
| Total Other Sources | 32,330 | 107,926 | - | - |
| Total Revenues & Other Sources | \$ 893,524 | \$ 1,152,562 | \$ 61,613,629 | \$ 2,291,060 |
| Expenses: | | | | |
| Personal Services | 61,848 | 500,391 | 14,312,930 | 1,189,352 |
| Professional & Other Services | 36,797 | 17,192 | 2,922,662 | 106,981 |
| Supplies & Operating Charges | 42,014 | 112,880 | 8,002,929 | 337,050 |
| Repairs & Maintenance | 56,050 | 190,600 | 2,008,179 | 247,250 |
| Debt Service | 496,815 | 318,499 | 21,434,699 | - |
| Indirect Cost Allocation | 200,000 | - | 1,073,418 | 82,545 |
| Capital Outlay | - | 13,000 | 825,420 | 327,882 |
| Insurance | - | - | - | - |
| Total Expenses | \$ 893,524 | \$ 1,152,562 | \$ 50,580,237 | \$ 2,291,060 |
| Other Uses: | | | | |
| Transfers Out | - | - | 11,033,392 | - |
| Total Other Uses | - | - | 11,033,392 | - |
| Total Expenses & Other Uses | \$ 893,524 | \$ 1,152,562 | \$ 61,613,629 | \$ 2,291,060 |
| Est. Beginning Net Assets | \$ 10,478,703 | \$ (70,966) | \$ 306,782,477 | \$ 744,351 |
| Est. Ending Net Assets | \$ 10,446,373 | \$ (70,966) | \$ 306,782,477 | \$ 744,351 |

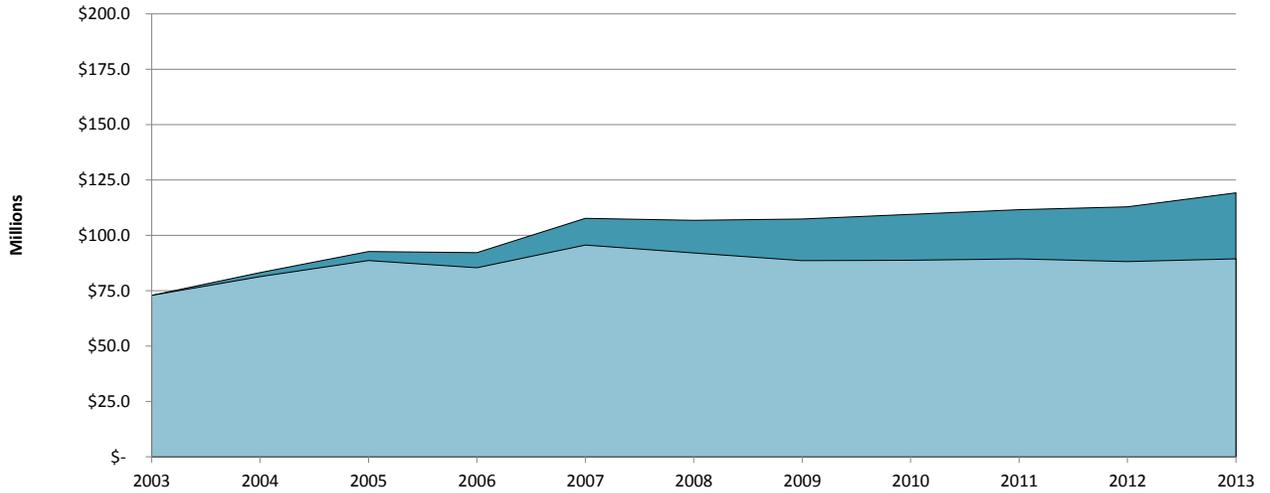
PROPRIETARY FUND TYPES

COMBINING STATEMENT

| FY2013 Budget | General Insurance | Employee Benefits | Vehicle Services | Total |
|---|----------------------|----------------------|---------------------|-----------------------|
| Revenues: | | | | |
| Charges for Services | - | \$ - | \$ 2,787,140 | \$ 67,925,319 |
| Intergovernmental | - | - | - | - |
| Interest | 2,000 | 4,500 | - | 26,900 |
| Insurance | 1,620,793 | 7,336,975 | - | 8,957,768 |
| Lease/Bond Proceeds | - | - | - | - |
| Miscellaneous | - | - | - | 651,940 |
| Total Revenue | 1,622,793 | 7,341,475 | 2,787,140 | 77,561,927 |
| Other Sources: | | | | |
| Transfers In | - | - | 75,000 | 182,926 |
| Budgeted Retained Earnings | 17,580 | - | - | 49,910 |
| Total Other Sources | 17,580 | - | 75,000 | 232,836 |
| Total Revenues & Other Sources | \$ 1,640,373 | \$ 7,341,475 | \$ 2,862,140 | \$ 77,794,763 |
| Expenses: | | | | |
| Personal Services | - | - | 312,185 | 16,376,706 |
| Professional & Other Services | 1,494,773 | - | 18,434 | 4,596,839 |
| Supplies & Operating Charges | 3,100 | 603,003 | 2,440,653 | 11,541,629 |
| Repairs & Maintenance | - | - | 15,868 | 2,517,947 |
| Debt Service | - | - | - | 22,250,013 |
| Indirect Cost Allocation | 142,500 | - | - | 1,498,463 |
| Capital Outlay | - | - | 75,000 | 1,241,302 |
| Insurance | - | 6,738,472 | - | 6,738,472 |
| Total Expenses | \$ 1,640,373 | \$ 7,341,475 | \$ 2,862,140 | \$ 66,761,371 |
| Other Uses: | | | | |
| Transfers Out | - | - | - | 11,033,392 |
| Total Other Uses | - | - | - | 11,033,392 |
| Total Expenses & Other Uses | \$ 1,640,373 | \$ 7,341,475 | \$ 2,862,140 | \$ 77,794,763 |
| Est. Beginning Net Assets | \$ 527,453 | \$ 4,066,868 | \$ 268,180 | \$ 322,797,066 |
| Est. Ending Net Assets | \$ 509,873 | \$ 4,066,868 | \$ 268,180 | \$ 322,747,156 |

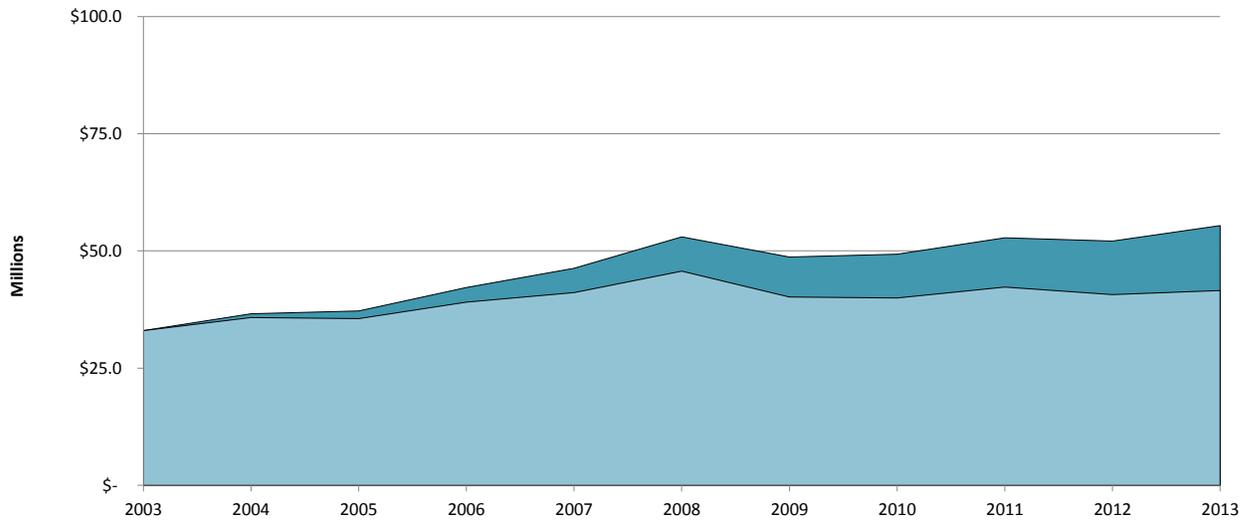
BUDGET HISTORY

ALL FUNDS Adopted Budget vs. Constant Dollars



| Budget | 72.9 | 83.2 | 92.7 | 92.2 | 107.7 | 106.8 | 107.4 | 109.5 | 111.6 | 112.9 | 119.2 |
|----------|------|------|------|------|-------|-------|-------|-------|-------|-------|-------|
| Constant | 72.9 | 81.4 | 88.6 | 85.4 | 95.6 | 92.1 | 88.6 | 88.8 | 89.4 | 88.2 | 89.4 |

GENERAL FUND Adopted Budget vs. Constant Dollars



| Budget | 33.0 | 36.6 | 37.2 | 42.2 | 46.3 | 53.0 | 48.7 | 49.3 | 52.8 | 52.1 | 55.4 |
|----------|------|------|------|------|------|------|------|------|------|------|------|
| Constant | 33.0 | 35.8 | 35.6 | 39.1 | 41.1 | 45.7 | 40.2 | 40.0 | 42.3 | 40.7 | 41.6 |

The information presented above depicts Gainesville's adopted budget history for all funds combined and the General Fund for the years indicated (excluding transfers). The top line of each graph indicates the budget in actual dollars while the lower line represents the same budget restated in dollars of constant value at the purchasing power of the earliest year presented. In other words, the lower line removes inflation and represents only real growth in budget values.

LONG TERM FINANCIAL PLAN

Overview

Long term financial planning generally is a labor-intensive process that takes a continuous process of checks and balancing to ensure a great return. This process can pay great dividends if done properly. As we see in today's economy, financial planning is a very important part of financial stability in a souring economy.

Building the Foundation

The City of Gainesville is in a strong financial position considering the economic climate. The City has maintained a strong financial condition through controlled spending, strong internal controls and prudent financial policy. Over the past two years, the City made cuts to operational costs, adopted a new attitude of efficiency first, discovered innovative ways of doing things and embraced technology to help reduce personnel costs. These actions have assisted us in continuing to provide top-level municipal services to our residents and business in these unsettling times.

Identify Critical Issues

The comprehensive plan is a community-based long-term roadmap for a city to achieve a growing/balanced economy, protection of important resources, adequate and affordable housing, efficient infrastructure investments, and multi-jurisdictional coordination. The comprehensive plan is generally a 20-year look at the anticipated community trends and helps a municipality in longer term financial and non-financial planning. More specifically to a municipality, the comprehensive plan provides anticipated needs for infrastructure, which can help in long term capital planning.

Long Term Critical Issues

- Actions to reduce or eliminate franchise fees and insurance premium taxes would have a dramatic impact on our operations. These two funding sources represent \$5.5 million to our general fund. Although there was limited discussion in the General Assembly this year, cities must remain vigilant on these issues.
- Decline in property assessments and any continued action by the General Assembly to affect assessments could have continued effects on revenue from property tax.
- Although changes to our benefits have reduced our Other Post-Employment Benefits (OPEB) liability, this area needs to continually be monitored and an appropriate funding mechanism put in place.
- The Eleventh Circuit Court has reversed Judge Magnuson's decision which is welcome news to our community. We must still practice conservation efforts to insure adequate

water supply as we anxiously await the Corp of Engineers analysis on the allowed uses of Lake Lanier.

- As the SAFR grant continues to decrease in funding, Council will need to remain cognizant that an increase in revenues will need to occur to help lessen or offset the need for an increase in the millage rate in the FY 2015 timeframe. It is not financially sound policy to use one-time funds to fill any perceived or actual gaps to recurring costs.
- Our debt service is funded through a dedicated millage rate. As property taxes have declined so has the revenues needed to adequately fund debt service in the long term. Bond payments on the Frances Meadows Center and Parking Deck are made out of these funds. The city also depends on this fund for its fleet replacement needs, especially in public safety. Although this fund will meet the need this year and to a limited degree in FY 2014, reductions in capital purchases will have to occur in FY 2015 (which will further stress capital needs) or an increase in revenue (i.e. millage rate) will need to occur. It is important to note that delay of capital purchases in the vehicle fleet presents its own challenges with reliability and maintenance issues, especially where public safety is concerned.

Develop the Plan

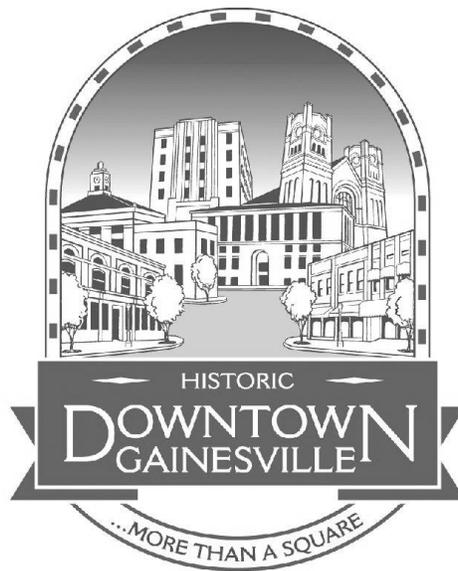
At the beginning of each budget year, the City of Gainesville holds a council retreat. During the council retreat, the council member review previously set long-term financial and non-financial goals, observe various presentations from City departments and set new financial and non-financial goals, to help determine appropriate needs for the upcoming budget year and plan for outlying years. From this information, the City staff develops a short-term plan, The Budget, for the upcoming fiscal year. City staff members from each department develop the proposed budget and then present their department's budget to a Budget team. The budget team makes any necessary cuts to the proposed budget to ensure a balanced budget is reached and then presents the proposed budget to the City council members. Once the budget is approved, it acts as a short-term plan for the upcoming fiscal year.

Monitor the Plan

As discussed above, the long-term plan is reviewed by the city council and staff members each year and adjustments are made to it as needed. In the short term, the budget, which acts an annual plan for the long-term goals of the City, is monitored monthly to ensure that each department is within its suggested parameters. From time to time adjustments are made in the short term and long-term plans during the year as conditions change. Requirements for these adjustments can be reviewed in the policies section of the budget document.

CAPITAL AND DEBT

*This section displays Capital Projects and Debt .
This section contains the CIP Process, FY 2012 Capital Achievements,
Five-Year CIP Projections, Operating Impact, CIP Calendar, Current Year CIP,
Debt Service Fund, Bond Debt Service Schedules, Lease Purchase Schedules,
And Debt Service Projections*



CITY OF GAINESVILLE
CAPITAL IMPROVEMENTS PROGRAM
FISCAL YEAR 2013



PUBLIC SAFETY FACILITIES

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CAPITAL IMPROVEMENT PROGRAM

INTRODUCTION

This section contains the information detailing all capital improvements to roads, land or buildings, and the purchase of major machinery and equipment for the next five years. Any items over \$20,000 will be included in this plan. Fiscal Year 1994 was the first year a formal Capital Improvements Program was prepared by the City of Gainesville.

- Public Utilities capital improvements can be found in a separate document upon request.

PURPOSE

The benefits of this process to the City are considerable, including:

- Provides for the orderly replacement of facilities and equipment.
- Identifies capital needs several years before funding and implementation occur, allowing adequate time for careful planning.
- Facilitates efficient allocation of limited financial resources.
- Encourages an enhanced bond rating.
- Educates management and the City Council on departmental needs.
- Provides a good public relations tool, as it helps the taxpayer better understand the community's problems and what is being done to address them.

DEFINITIONS

Capital Expenditure

This term refers to the outflow of funds paid, to be paid for an asset obtained, or goods and services obtained in excess of \$19,999.99.

Capital Projects Fund

Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council Resolution.

Capital Project

Projects that result in the acquisition or construction of fixed assets of a local government, which are of a long-term and permanent nature over \$20,000. Such assets include, but are not limited to, land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

Capital Project Budget

An approved current year list of capital projects is provided herein. Included is the project type, priority ranking, managing department, description, legal mandates, health and safety impacts, economic development impacts, environmental, aesthetic, social effects, funding source(s), itemized anticipated project costs, future operating impact, distributional effects, disruptions or inconveniences, and impact of deferral.

CAPITAL IMPROVEMENT PROGRAM PROCESS

Projects included in the Capital Improvement Program are derived from the needs assessment performed by the City Council, senior management and City Staff throughout the year. During the budget process, these requests are carefully reviewed by a capital program committee made up of the City Manager, Chief Financial Officer, Budget and Purchasing Manager, and Administrative Services Officer. Concurrently, requests for additional funding for pre-existing projects is folded into the package along with new submissions. Projects are compiled based on the specified ranking criteria, discussed in detail, and then carefully considered to identify the projects most likely to be recommended for funding. These projects are then presented to City Council as recommended projects for their review and advice. As presented, the capital projects in this budget book are either Fiscal Year 2013, with funding approved, or are future projects, not yet approved, but identified as key items for future consideration.

PROJECT EVALUATION CRITERIA

The City reviews each recommended Capital improvement project based on 9 evaluation criteria to determine which projects are the most advantageous to pursue. The evaluation criteria are:

- ***Legal mandates:*** Is the project needed to meet federal or state mandates?

- ***Fiscal and budget impacts:*** What is the total capital cost, impact on operating budget, impact on the tax rate/user fees, and the availability of other sources (grants, contributions, etc.) to fund the project?

- ***Health and safety impacts:*** Does the project reduce the number of deaths, injuries, or illnesses in the community?

- ***Economic Development Impacts:*** Does the project promote the economic vitality of the community, such as encouraging downtown development?
- ***Environmental, Aesthetic, and Social Effects:*** Does the project improve the appearance of neighborhoods, protect the environment, or ensure community values are achieved?
- ***Distributional Effects:*** Who and how many benefit from the proposed project?
- ***Disruption/Inconvenience:*** How much disruption or inconvenience is caused by the project?
- ***Impact of deferral:*** What are the implications of deferring the project?
- ***Interjurisdictional effects:*** What are the effects of the project on interjurisdictional relationships?

PROJECT PRIORITY RANKING CRITERIA

The Department presenting the proposed capital improvement is required to give each one of their projects presented a priority ranking. After review of the proposed capital improvements, the Capital Improvement Evaluation team will also assign a priority ranking. The Capital Improvements Evaluation team will then organize all proposed capital improvements based on these rankings and determine which capital improvements will be presented with the proposed budget. The priority ranking criteria are:

- A. ***Essential:*** A project that meets most of the evaluation criteria is necessary and without its completion, the City will not be able to maintain its mission.
- B. ***Desirable:*** A project that meets a few of the evaluation criteria and will enhance the City's mission.
- C. ***Acceptable:*** A project that meets any one of the evaluation criteria will enhance the City's mission.
- D. ***Deferrable:*** A project that meets any one of the evaluation criteria will enhance the City's mission, but can be deferred to a future year without significant material loss.

FISCAL YEAR 2012 CAPITAL ACHIEVEMENTS

Since the Fiscal Year 2008 budget, \$29 Million was budgeted for the completion of a new Public Safety Complex. The project consisted of the demolition of the old Joint Public Safety Building and the construction of a single building for Police and Municipal Court and a single building for Fire Station Number 1. The Public Safety Complex, which was completed, reached a completion price of \$28 million, coming in approximately \$1 million under budget. Another notable capital achievement, is the Georgia Mountains Parking Deck. Recently completed at a cost of approximately \$6.7 million, it consisted of demolition of the existing parking deck and the construction of a new parking deck with twice the capacity. The new parking deck also provides parking for the City Square.



Public Safety Facilities

FISCAL YEAR 2013 CAPITAL IMPROVEMENT PROGRAM

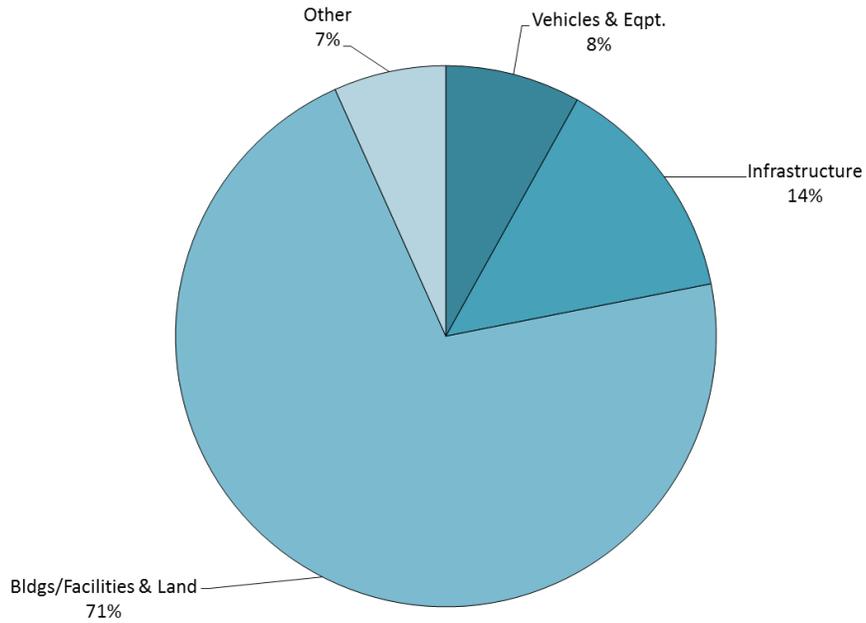
The Fiscal Year 2013 proposes an investment of 43.4 million in the City of Gainesville's capital improvement program over the next five years. As a municipality, the City of Gainesville is responsible for providing a certain level of services to the public. In order to maintain this level of service the City must furnish and maintain its capital assets, such as roadways, public safety equipment and parks. Fiscal Year 2013 continues its commitment to roads, drainage systems, and other public infrastructures.

City of Gainesville Capital Improvements program is a direct reflection of the City's mission:

- Maintain the attitude of "Do more with less/Efficiency first";
- Be exemplary in our service quality, lower expenditures and effectiveness;
- Revitalization of the Midtown area to further the close knit community feel;
- Be innovative in our Economic development, in order to stimulate the local economy;
- Be accountable to citizens and each other for our actions; and,
- Uphold the highest professional and ethical standards.

The General Government Capital Improvement Program calls for the expenditure of \$9,897,250 for this budget year. As the "Capital Improvement Program General Government FY 2013 Expenditures" chart indicates, expenditures on infrastructure replacement and renovation total \$1,367,000, of which \$729,000 is for street resurfacing projects. Vehicles and Equipment make up 8% of the FY 2013 expenditures, totaling \$800,000. Included in this category is \$650,000 for new Police Department patrol cars and \$150,000 to replace a Paver. The General Government Capital Improvement Program appears to be down from the FY 12 capital improvement budget of \$9,901,075.

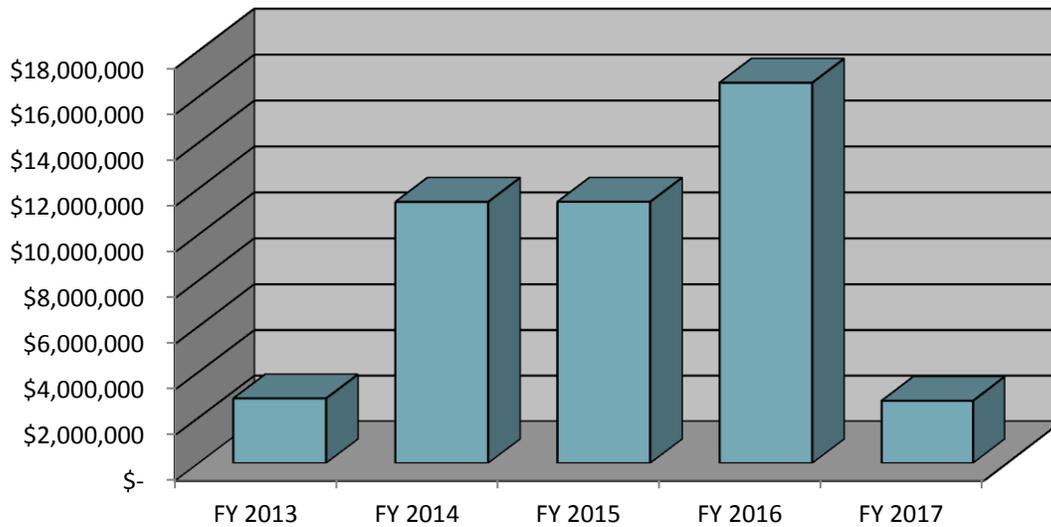
Expenses by Category



FIVE-YEAR CAPITAL BUDGET PROJECTIONS

The Fiscal Year 2013 CIP shows a five-year projection of the City of Gainesville’s needed services. The majority of the Five-Year plan is anticipated in FY2016; however, every year is decisively assessed and available funding is excessively analyzed before a decision is made to fund a specific project.

Five Year CIP Summary



FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY

| Page Number | Project Name | Funding Source | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | Total | Operating Impact thru FY 2017 |
|---|--|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------------------|
| GENERAL GOVERNMENT FUNDS | | | | | | | | | |
| City Manager's Office | | | | | | | | | |
| | Track Shelving Units | GF | | 25,823 | | | | 25,823 | |
| | Subtotal | | - | 25,823 | - | - | - | 25,823 | - |
| Finance & Information Technologies | | | | | | | | | |
| D-23 | Network Security | GF/PUD | 60,000 | | | | | 60,000 | |
| D-24 | Software Applications and Enhanced Systems | GF/LP | 85,000 | 112,000 | 43,000 | 80,000 | | 320,000 | |
| D-25 | Telephone System Upgrade | GF/PUD | 132,000 | | | | | 132,000 | |
| D-26 | Network Upgrade | GF | 161,000 | | | | | 161,000 | (90,000) |
| | Data-Records Mangement System | GF | | 80,000 | | | | 80,000 | |
| | Disk Storage Expansion | GF | | 140,000 | | | | 140,000 | |
| | Subtotal | | 438,000 | 332,000 | 43,000 | 80,000 | - | 893,000 | (90,000) |
| Community Development Department | | | | | | | | | |
| D-27 | Unified Land Development Code Update | GF | 25,000 | | | | | 25,000 | |
| | Citywide Gateways | GF/Grant | | | 120,000 | | 120,000 | 240,000 | |
| | Replacement Truck | LP | | | 25,000 | 25,000 | | 50,000 | (2,500) |
| | Aerial Photography for GIS | GF/PUD | | | 62,500 | | | 62,500 | |
| | Subtotal | | 25,000 | - | 207,500 | 25,000 | 120,000 | 377,500 | (2,500) |
| Communications and Tourism | | | | | | | | | |
| | City of Gainesville Signage | GF | | 125,000 | 100,000 | 100,000 | | 325,000 | |
| | Subtotal | | - | 125,000 | 100,000 | 100,000 | - | 325,000 | - |
| Police | | | | | | | | | |
| D-28 | Vehicle Replacement | LP | 650,000 | | | | | 650,000 | |
| D-29 | License Plate Recognition system | GF | | 58,300 | 58,300 | 58,300 | | 174,900 | 19,200 |
| D-30 | MVR Camera System (10) | GF | | 65,000 | | | | 65,000 | 15,000 |
| D-31 | Surveillance Camera System | GF | | 65,000 | | | | 65,000 | 25,800 |
| D-32 | Records Management System | TF | | 950,000 | | | | 950,000 | 175,000 |
| D-33 | Training Facility | IF/Grant | | 390,000 | 2,952,000 | 150,000 | | 3,492,000 | 36,000 |
| | Subtotal | | 650,000 | 1,528,300 | 3,010,300 | 208,300 | - | 5,396,900 | 271,000 |
| Fire | | | | | | | | | |
| D-34 | Fleet Replacement Unit 208 | GF | | 35,000 | | | | 35,000 | |
| D-35 | Mobile Data Terminals (4) | GF | 32,000 | 32,000 | 22,500 | 13,500 | | 100,000 | 30,722 |
| D-36 | Fire 3 Generator Replacement | GF | 35,000 | | | | | 35,000 | |
| D37 | Fleet Replacement Squad 21 | GF | | 130,000 | | | | 130,000 | |
| D-38 | Fleet Replacement Engine 22 | GF | | 550,000 | | | | 550,000 | |
| D-39 | Traffic Preemption System | GF | | 112,500 | 112,500 | 112,500 | 112,500 | 450,000 | |
| | Engine 24 Replacement | GF | | 600,000 | | | | 600,000 | |
| | Ladder 24 Replacement | GF | | 1,200,000 | | | | 1,200,000 | |
| | Station 2 | GF | | 3,000,000 | | | | 3,000,000 | |
| | Station 5 | GF | | | 3,500,000 | | | 3,500,000 | 1,450,692 |
| | Tower 21 Replacement | GF | | | 1,300,000 | | | 1,300,000 | |
| | Station 6 | GF | | | | 5,500,000 | | 5,500,000 | 738,132 |
| | Station 7 | GF | | | | | 75,000 | 75,000 | |
| | Subtotal | | 67,000 | 5,624,500 | 4,935,000 | 5,626,000 | 187,500 | 16,440,000 | 2,219,546 |
| Public Lands & Buildings | | | | | | | | | |
| | Alta Vista Roof Replacement | GF | | 60,000 | | | | 60,000 | |
| | Joint Administration Wall Waterproofing | GF | | 50,000 | | | | 50,000 | |
| | Subtotal | | - | 110,000 | - | - | - | 110,000 | - |
| Engineering Services | | | | | | | | | |
| D-40 | Street Resurfacing Program | GF/Grant | 655,000 | 700,000 | 700,000 | 725,000 | 725,000 | 3,505,000 | |
| D-41 | Roadway Patching Program | GF | 98,000 | 150,000 | 175,000 | 20,000 | 200,000 | 643,000 | |
| D-42 | Full Depth Reclamation | GF | 350,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,350,000 | |
| D-43 | In-House Paving | GF | 74,000 | 125,000 | 125,000 | 150,000 | 150,000 | 624,000 | |
| D-44 | Interchange Beautification | GF | | 120,000 | 120,000 | 120,000 | 120,000 | 480,000 | 74,000 |
| D-45 | Tommy Aaron Drive Repair | GF | 125,000 | | | | | 125,000 | |
| D-46 | Storm Drainage Maintenance | GF | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | 90,000 | |
| D-47 | Midtown Stormwater Plan | GF | | 250,000 | 50,000 | 50,000 | 50,000 | 400,000 | |
| D-48 | Replacement Truck | GF | | 30,000 | | | | 30,000 | |
| | Washington Street | GF | | | 200,000 | | | 200,000 | |
| | Browns Bridge Sidewalk | GF | | | | | 365,000 | 365,000 | |
| | Storm Drainage Repair Program | GF | | 300,000 | 350,000 | 350,000 | 350,000 | 1,350,000 | |
| | Midtown Drainage Improvements | GF | | 70,000 | 30,000 | 30,000 | | 130,000 | |
| | Pond Restoration | GF | | 150,000 | 150,000 | | | 300,000 | |
| | Subtotal | | 1,317,000 | 2,160,000 | 2,170,000 | 1,715,000 | 2,230,000 | 9,592,000 | 74,000 |

FIVE-YEAR CAPITAL IMPROVMENTS SUMMARY

| Page Number | Project Name | Funding Source | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | Total | Operating Impact thru FY 2017 |
|--------------------------------------|---|----------------|---------------------|----------------------|----------------------|----------------------|---------------------|----------------------|-------------------------------|
| Traffic Services | | | | | | | | | |
| D-49 | Transportation Plan | GF/GRANT | 135,000 | | | | | 135,000 | |
| D-50 | Thermoplastic Restriping | GF/GRANT | 50,000 | 52,500 | 55,000 | | | 157,500 | |
| D-51 | Intelligent Transportaiton System | GF | | 145,000 | | | | 145,000 | |
| D-52 | Street name Sign Replacement | GF | | 100,000 | 55,000 | | | 155,000 | |
| | Cleveland Hwy & Clarks Br signal upgrade | GF | | 400,000 | 300,000 | | | 700,000 | |
| | Limestone & Clarks Bridge signal upgrade | GF | | 42,000 | | | | 42,000 | |
| | Park Hill & South Enota signal upgrade | GF | | | 50,000 | 300,000 | | 350,000 | |
| | Washington Street & Green Street signal upgrade | GF | | | 150,000 | | | 150,000 | |
| | Jesse Jewell and John Marrow intersection upgrade | GF | | | | 8,300,000 | | 8,300,000 | |
| | West Academy & Bradford signal upgrade | GF | | | | 175,000 | | 175,000 | |
| | Limestone & Cleveland Hwy signal upgrade | GF | | | | 42,000 | | 42,000 | |
| | Limestone & Beverly signal upgrade | GF | | | | 42,000 | | 42,000 | |
| Subtotal | | | 185,000 | 739,500 | 610,000 | 8,559,000 | - | 8,559,000 | - |
| Street Maintenance | | | | | | | | | |
| D-53 | Fleet Replacement - Paver | LP | 150,000 | | | | | 150,000 | |
| D-54 | Fleet Replacement - Service Truck | LP | | 135,000 | 135,000 | 135,000 | | 405,000 | |
| D-55 | Fleet Replacement - Mini Excavator | LP | | 55,000 | 40,000 | | | 95,000 | |
| | Fleet Replacement - Lift Gate Pickup | LP | | 40,000 | | | | 40,000 | |
| | Fleet Replacement - Dozier | LP | | 126,000 | | | | 126,000 | |
| | Fleet Replacement - Steet Sweeper | LP | | 240,000 | | | | 240,000 | |
| | Fleet Replacement - Skid Steer | LP | | 45,000 | | | | 45,000 | |
| | Fleet Replacement - One Ton Trailer | LP | | | 32,000 | | 28,000 | 60,000 | |
| | Fleet Replacement - Patch Truck | LP | | | 65,000 | | | 65,000 | |
| | Fleet Replacement - Crew Cab Pick up | LP | | | 40,000 | | 40,000 | 80,000 | |
| | Fleet Replacement - Tractor | LP | | | | 35,000 | | 35,000 | |
| | Fleet Replacement - Front End Loader | LP | | | | | 125,000 | 125,000 | |
| Subtotal | | | 150,000 | 641,000 | 312,000 | 170,000 | 193,000 | 1,466,000 | - |
| Cemetery | | | | | | | | | |
| D-56 | Fleet Replacement - Tractor | LP | | 25,000 | | | | 25,000 | (600) |
| D-57 | Fleet Replacement -Truck | LP | | 25,000 | 28,000 | | | 53,000 | |
| | Fleet Replacement - Dump Truck | LP | | 40,000 | | | | 40,000 | |
| | Office Relocation | GF | | | | 120,000 | | 120,000 | |
| Subtotal | | | - | 90,000 | 28,000 | 120,000 | - | 238,000 | (600) |
| Transfers Out | | | | | | | | | |
| | Transfer to Vehicle Services Fund | | 75,000 | | | | | | |
| | Transfer to Debt Services Fund | | 6,990,250 | 7,139,125 | | | | | |
| Subtotal | | | 7,065,250 | 7,139,125 | - | - | - | - | - |
| TOTAL GENERAL GOVERNMENT FUND | | | \$ 9,897,250 | \$ 18,515,248 | \$ 11,415,800 | \$ 16,603,300 | \$ 2,730,500 | \$ 43,423,223 | 2,471,446 |

Funding Sources:

| | | | |
|-------------------------|---------------------|----------------|----------------------|
| General Fund GF | Airport Fund AF | Lease Funds LP | Inform. Tech Fee ITF |
| Hotel/Motel HM | Vehicle Services VS | Bond Funds BP | Technology Fees TF |
| Public Utilities PUD | Solid Waste SW | SPLOST SPLOST | Impact Fees IF |
| Cemetery Trust Fund CTF | Golf Course GC | Intergovt. IG | Fund Balance FB |

Five-Year Summary by Project Category

| Category | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 |
|-------------------------|--------------------|----------------------|----------------------|----------------------|---------------------|
| General Govt. Admin. | \$ 438,000 | \$ 357,823 | \$ 43,000 | \$ 80,000 | \$ - |
| Public Safety | 717,000 | 7,187,800 | 7,945,300 | 5,834,300 | 187,500 |
| Public Works | 1,652,000 | 3,740,500 | 3,120,000 | 10,564,000 | 2,423,000 |
| Health and Welfare | - | - | - | - | - |
| Culture and Recreation | - | 125,000 | 100,000 | 100,000 | - |
| Housing and Development | 25,000 | - | 207,500 | 25,000 | 120,000 |
| Total | \$2,832,000 | \$ 11,411,123 | \$ 11,415,800 | \$ 16,603,300 | \$ 2,730,500 |

FUNDING OF CAPITAL IMPROVEMENTS

Over the past several years funding for capital improvements has been hard to come by, the City has been very diligent in searching for new ways to fund needed capital improvements. Generally, smaller projects may be funded through the General Fund operating budget, but larger projects may require additional funding sources. Some of these sources may consist of grant funds, Special Local Option Sales Tax (SPLOST), private contributions and general obligation or revenue bonds. A bond issuance is generally used as a last resort and is reserved for large capital improvement projects.

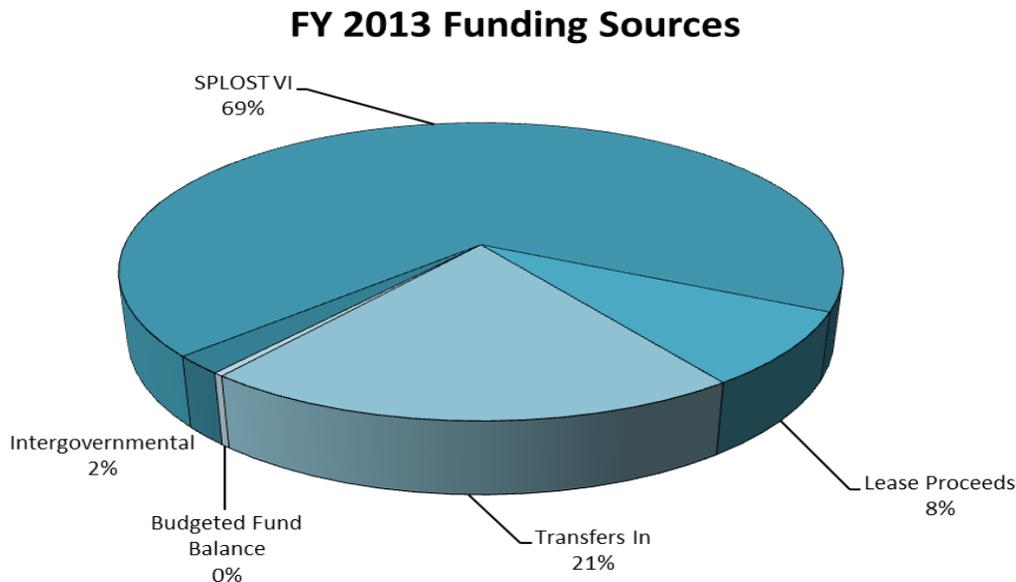
Governmental Funds – represent the funds that most government functions finance.

- **Fund 415 – General Government CIP Fund**
 The General Government CIP Fund accounts for purchases of \$20,000 or more, whose funding source(s) do not include any SPLOST funds or Grant funds.
- **Fund 420 – Special Purpose Local Option Sales Tax (SPLOST) CIP Fund**
 The SPLOST CIP Fund accounts for purchases of \$20,000 or more, whose funding source(s) includes SPLOST funds, any project that utilizes SPLOST funds must be accounted for in the SPLOST CIP fund. Projects accounted for in this fund may also receive funds from other sources, such as grant funds, general government funds, etc.
- **Fund 440 – Grant CIP Fund**
 The Grant CIP Fund accounts for purchases of \$20,000 or more, whose funding source(s) includes Grant funds, but does not include any SPLOST funds. Projects accounted for in this fund may also receive funds from other sources, except SPLOST funds.
- **Fund 490 – Parks and Recreation CIP Fund**
 The Parks and Recreation CIP Fund accounts for purchases of \$20,000 or more, whose funding source(s) includes Parks and Recreation funds. These projects may also include other funding sources except SPLOST and Grant funds.

Enterprise Funds – represent the funds that operate most similarly to a business.

- **Fund 408 – Public Utilities CIP Fund**

The Public Utilities CIP Fund accounts for purchases of \$20,000 or more, whose funding source(s) include Public Utilities funds. These projects are not included in the CIP fund budget, but are included in a separate document.



SPLOST funds represent 69% of the funding source for Fiscal year 2013. This high percentage is due largely to the use of these funds for the funding of the construction of two new public safety facilities. The initial funding of this project was made from an issuance of a bond and over time the collected SPLOST funds will be used to pay the Bond Debt.

CAPITAL IMPROVEMENT OPERATING IMPACT

During the capital improvement proposed budget analysis, one component that is analyzed is the anticipated long-term effect on the operating budget for each project. The effect on the operating budget plays an important part in the review because once built; a facility must be maintained and these costs can far outweigh the initial cost to build.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City must determine the ongoing expenses it will incur as a result of a project completion. For example, once a fire station is completed, it requires staff, staff training, equipment, vehicles, fuel, electricity, lubricants, etc. in order to operate. Since portions of projects are completed in phases, partially constructed projects usually have associated operation costs which will need to be funded in future fiscal years. Shown on the next page is an example of a proposed project in out years with the associated operating costs.

Fire Department New Fire Station #5

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Multi-Year Project <input type="button" value="v"/> | Department: | Fire Department |
| Priority: | A - Essential <input type="button" value="v"/> | Project Manager: | Jon Canada |

Description/Justification:
 Construction of a three (3) bay station of approximately 8,000 square feet. The station would house a total of 24 personnel. Apparatus would include one (1) engine company and one (1) ladder company. Each would be fully equipped. Fire Station #5 is needed to maintain quick and efficient emergency response to the Northwest side of Gainesville while maintaining ISO standards and adequate fire protection coverage.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------|------|--------------|------|------|--------------|--------------------------|------------------------|
| General Fund | | | 3,800,000 | | | \$ 3,800,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ - | \$ - | \$ 3,800,000 | \$ - | \$ - | \$ 3,800,000 | Start Date | Completion Date |
| | | | | | | | 07/01/14 | 06/30/16 |

| PROJECT COSTS | | Budget | | | | | | | | |
|-------------------|--|-----------|------|--------------|-----------------|------------------|-----------------------------------|------|--------------|--|
| PROJECT COMPONENT | | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | | | |
| PLANNING | | 470,000 | | | \$ 470,000 | | \$ 470,000 | | | |
| CONSTRUCTION | | 2,400,000 | | | \$ 2,400,000 | | \$ 2,400,000 | | | |
| EQUIPMENT/VEHICLE | | 550,000 | | | \$ 550,000 | | \$ 550,000 | | | |
| OTHER | | 380,000 | | | \$ 380,000 | | \$ 380,000 | | | |
| TOTAL | | \$ - | \$ - | \$ 3,800,000 | \$ - | \$ - | \$ 3,800,000 | \$ - | \$ 3,800,000 | |

The annual operating impact section shows an annual cost of \$725,346.

| ANNUAL OPERATING IMPACT | | | | | | | | | |
|-------------------------|------|------|------|------------|------------|-----------------|----------------------------------|--|--|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: | | |
| Personnel | | | | 681,000 | 681,000 | \$ 1,362,000 | Expense Type: | | |
| Operating | | | | 44,346 | 44,346 | \$ 88,692 | Account Number: | | |
| Capital Outlay | | | | | | \$ - | <input type="button" value="v"/> | | |
| Total | \$ - | \$ - | \$ - | \$ 725,346 | \$ 725,346 | \$ 1,450,692 | | | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** The city limits of Gainesville has grown tremendously. As our city grows, our station territories expand. In addition to population and road miles, there has been an increase in multi-story properties making quick response even more crucial toward our ability to save lives and property. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** There are currently properties in the city limits of Gainesville that are outside the five mile ISO requirement. At any time, ISO could assign a split ISO for insurance premiums for these specific properties. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The city limits of Gainesville has grown tremendously. As our city grows, our station territories expand. In addition to population and road miles, there has been an increase in multi-story properties making quick response even more crucial toward our ability to save lives and property. **Interjurisdictional Effects:** There are currently properties in the city limits of Gainesville that are outside the five mile ISO requirement. At any time, ISO could assign a split ISO for insurance premiums for these specific properties. Longer response times for emergency response.

Assumptions are discussed here.

NOTES:
Project Costs - Planning is the estimated cost of land acquisition. **Project Costs - Other** is 10% of total project cost as a contingency. **Annual Operating Impact** estimates are based on average operating costs of current Station #4 which is of comparable size, number of personnel and apparatus plus a projected 20% increase.

| | | |
|-------------------------------------|---|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential <input type="button" value="v"/> | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | Priority Ranking <input type="button" value="v"/> | |

The table below shows the anticipated FY2013 operating impact from capital projects. This chart only shows the projects under consideration for this fiscal year that anticipated any operating impact. This table shows three categories for each project, Personnel, Operating and Capital Outlay. The Personnel category represents a change in the personnel accounts in the operating budget; for example, a new fire station may require additional personnel salaries, training, etc. The Operating category represents a change in all other operating account, with the exception of personnel account and Capital Outlay accounts (new items costing \$1,000.00 to \$19,999.99). An example of this category may include an increase of supplies, license agreements, additional lawn maintenance, etc. Finally, the Capital Outlay category represents a change to the capital outlay accounts, for example a new fire station may need a new piece of equipment in future years.

As shown below, the Network Security project anticipates an increase to the operating budget of \$5,000.00 for ongoing maintenance/license costs to the network. Also listed below is the Network Upgrade project, which anticipates a decrease in operating cost of \$10,000.00. This decrease will be realized through the upgrade of outdated T1 circuit connections. Other projects listed below are the MVR Camera System, Records Management System, Interchange Beautification, Intelligent Transportation System, and the Fleet Replacement – Tractor, all of which will remain unfunded for the upcoming Fiscal Year. Although these projects remain unfunded, it is still important to review the operating impact for each project. These numbers play an integral part in planning for future years.

Please note the operating impact on the Five Year Capital Summary.

| Project Name | Personnel | Operating | Capital Outlay |
|--|-------------|------------------|----------------|
| Funded | | | |
| Network Security | | 5,000 | |
| Network Upgraded | | (10,000) | |
| Unfunded | | | |
| MVR Camera System | | 3,200 | |
| Records Management System | | 35,000 | |
| Interchange Beautification | | 12,000 | |
| Intelligent Transportation System | | (14,800) | |
| Fleet Replacement - Tractor (Cemetery) | | (600) | |
| Total | \$ - | \$ 30,400 | \$ - |

CAPITAL OUTLAY ITEMS

These items are considered capital in nature but generally do not meet the \$20,000 threshold needed to be included in the capital project program. Capital Outlay items, although they are not included in the capital projects program, also need careful review during the budgeting process. These type items are included in the Operating budget for each department. The budgets for each of these departments/divisions can be found in the departmental section of this budget.

| CAPITAL OUTLAY ITEMS | |
|--|-------------------------|
| Fund/Department/Item | OPERATING BUDGET |
| GENERAL GOVERNMENT | |
| 160 - Financial Services & IT | |
| Replacement Computers (4) | \$ 5,600 |
| Total Financial Services & IT | 5,600 |
| 170 - Human Resources | |
| Replacement Computers (6) | 8,400 |
| Total Human Resources | 8,400 |
| 221 - Police | |
| Replacement AED Units (8) | 10,800 |
| Replacement Server | 10,000 |
| Replacement computers (7) | 7,000 |
| Network Printers (3) | 4,500 |
| Total Police | 32,300 |
| 222 - Fire | |
| Replacement SCBA Air Packs (10) | 41,000 |
| Portable Radios (3) | 7,300 |
| Portable Radio Batteries (20) | 1,900 |
| Treadmill - Station 3 | 4,000 |
| Total Fire | 54,200 |
| 328 - Engineering | |
| Replacement Computer | 1,400 |
| Total Engineering | 1,400 |
| 329 - Traffic Services | |
| Replacement Laptops (3) | 8,400 |
| Timemark Traffic Counters (4) | 4,000 |
| Total Traffic Services | 12,400 |
| 331 - Streets | |
| Replacement Computers (2) | 3,000 |
| 48" Zero turn Commercial Mowers(2) | 16,000 |
| Total Streets | 19,000 |

| CAPITAL OUTLAY ITEMS | |
|---|---------------------|
| Fund/Department/Item | OPERATING BUDGET |
| 410 - Cemetery | |
| Replacement Mower | 8,000 |
| Total Cemetery | 8,000 |
| Total General Government Capital Outlay | \$ 141,300 |
| <u>COMMUNITY SERVICE CENTER</u> | |
| 448 - Hall Area Transit | |
| Dial a Ride Replacement buses (3) | \$ 140,100 |
| Total Community Service Center Cap. Outlay | \$ 140,100 |
| <u>AIRPORT</u> | |
| Computer | \$ 1,200 |
| Total Airport Capital Outlay | \$ 1,200 |
| <u>PUBLIC UTILITIES</u> | |
| 540 - Riverside Water Treatment Facility | |
| Turbidimeters (2) | \$ 6,000 |
| Total Riverside Water Treatment Facility | 6,000 |
| 545 - Water Distribution | |
| Replacement Pipesaw (2) | 2,700 |
| Replacement Pipehorns (2) | 2,320 |
| Pro Locator System (2) | 7,700 |
| Diesel Compaction Tamp | 7,200 |
| Replacement Tracks for Yan-Mar Tractor (3) | 10,500 |
| UPS Powers supply | 2,000 |
| Replacement VLOC 9890 Locators (4) | 14,800 |
| Replacement Laptops (2) | 34,000 |
| Replacement Boring Tool | 38,000 |
| Replacement E-5 Tapping Machines | 1,500 |
| B-101 Tapping Machines (2) | 5,000 |
| New E-5 Tapping Machine | 1,500 |
| New Borrying Tools (2) | 7,600 |
| New Pipe Saw | 1,350 |
| Replacement Pick Up truck 4X4 | 20,500 |
| Replacement Cargo Van | 29,000 |
| Replacement Trailer | 14,500 |
| Replacement Flat Bed Dump Truck | 67,000 |
| Replacement F250 4x4 | 35,000 |
| Total Water Distribution | 302,170 |
| 550 - Flat Creek WRF | |
| Replacement computers (2) | 3,000 |
| New Front End Loader | 17,700 |
| Replacement Zero Turn Lawnmower | 9,020 |
| Total Water Reclamation | 29,720 |
| 551 - Linwood WRF | |
| Replacement Printers | 2,000 |
| Total Water Distribution | 2,000 |

| CAPITAL OUTLAY ITEMS | |
|--|-------------------------|
| Fund/Department/Item | OPERATING BUDGET |
| 552 - Maintenance | |
| Replacement computer | 1,500 |
| Replacement 1 ton truck (2) | 70,000 |
| Replacement Full size 4X4 Pickup | 20,000 |
| Replacement Full size 4X4 Crew Cab pickup | 25,000 |
| Replacement 4X4 tractor | 35,000 |
| Replacement Zero Turn mower | 10,000 |
| Replacement Full size F250 4X4 pickup | 25,000 |
| Replacement Full size 1500 series 4X4 pickup | 20,000 |
| Replacement Full size pickup | 16,000 |
| Replacement F350 Service Truck w/crane | 50,000 |
| Total Water Reclamation | 272,500 |
| 555 - Sanitary Sewer | |
| New Bladder | 1,850 |
| Replacement Laptops (4) | 6,800 |
| Replacement Pipe Horn Locator | 1,160 |
| Smoke Machine | 1,500 |
| Replacement Pipe Saws | 1,400 |
| New Pipe Saws | 1,400 |
| New Compaction Tamp | 3,600 |
| New Portable Electric Truck Mounted Tripod | 2,500 |
| Replacement SS-25 Van w/Cargo Trailer | 3,100 |
| Replacement Full size 4X4 Pickup | 19,000 |
| Replacement Full size F250 Crew Cab 4X4 | 25,000 |
| Replacement Used Construction Sweeper | 20,000 |
| Uses Trench Compactor | 14,000 |
| Replacement W-70 Concrete Saw with Trailer | 15,000 |
| Trailer Camera System upgrades | 28,000 |
| Replacement Flow meter | 5,100 |
| New Manhole Trench box | 7,100 |
| Total Sanitary Sewer | 156,510 |
| 560 - Environmental Services | |
| Replacement computers (2) | 3,000 |
| Conductivity Meter | 2,200 |
| Replacement Cargo Van | 25,000 |
| Total Environmental Services | 30,200 |

| CAPITAL OUTLAY ITEMS | | OPERATING BUDGET |
|---|-----------|-----------------------------|
| Fund/Department/Item | | |
| 565 -Engineering & Construction services | | |
| Replacement Computers (4) | | 14,400 |
| Total Construction Management | | 14,400 |
| 575 - Customer Account Services | | |
| Replacement computers (9) | | 13,500 |
| Replacement Laptop | | 1,700 |
| Sensus Autogun | | 2,300 |
| Laptop Radio Read | | 2,500 |
| Check Scanner | | 4,000 |
| Replacement compact car (2) | | 38,000 |
| Replacement Regular cab pickup (2) | | 34,000 |
| VXU for radio read truck | | 21,500 |
| Total Customer Account Services | | 117,500 |
| 585 - Finance and Administration | | |
| Warehouse Concrete Sweeper | | 1,800 |
| Replacement Small SUV | | 20,000 |
| Total Finance and Administration | | 21,800 |
| Total Public Utilities | | \$ 952,800 |
| 530-SOLID WASTE | | |
| Replacement Scooter truck | \$ | 35,000 |
| Replacement Packer Truck | | 180,000 |
| Total Solid Waste | \$ | 215,000 |
| 630-VEHICLE SERVICES | | |
| Hydraulic Lugnut Stud remover | \$ | 2,500 |
| Replacement Computers (3) | | 3,600 |
| Update Fuel Islands | | 35,000 |
| Total Vehicle Services | \$ | 41,100 |
| GRAND TOTAL | | \$ 1,491,500 |

NEED FOR CAPITAL PROJECTS

Over the past several years, the Capital Improvements Program has become an “only needed” type program, as the available funding sources have diminished. Going forward the City must continue to analyze the capital and operating cost associated with each project along with the Federal and State requirements. The impact of many factors, along with the well-being of our citizens, is what drives the need for a well-managed Capital Improvement Program. Although extensive cost analysis plays a heavy role in planning for capital improvement, these

improvements must coincide with the City's overall vision and core values. As the city plans for future improvements, each new project will continue to be weighed against the City mission and core values along with the future impact that may be placed on the City.

CAPITAL IMPROVEMENTS PROCESS CALENDAR

FY 2013 BUDGET CALENDAR

1/5/2012

PHASE 1 - BUDGET PROCESS INITIATION

| | | |
|----------|-----------|-------------------------------|
| 01/27/12 | Friday | Council Retreat |
| 02/03/12 | Friday | Budget/CIP Workbooks Released |
| 02/03/12 | Friday | Budget Workshop |
| 02/22/12 | Wednesday | CIP Workbooks Complete |
| 03/09/12 | Friday | Budget Workbooks Complete |

PHASE 2 - CAPITAL TEAM REVIEW / DEPARTMENT PRESENTATIONS

| Date | Start | End | Event | Location |
|----------|---------|----------|--|---------------------------|
| 02/27/12 | Monday | 8:30 AM | Public Works Engineering | Financial Services Office |
| | | 9:00 AM | Street Maintenance | |
| | | 9:30 AM | Traffic Engineering | |
| | | 10:00 AM | Public Lands & Buildings | |
| | | 10:30 AM | Cemetery Department | |
| | | 11:00 AM | Solid Waste Fund | |
| 02/28/12 | Tuesday | 11:30 AM | 12:00 PM Vehicle Services Fund | Financial Services Office |
| | | 1:00 PM | Community Service Center | |
| | | 1:30 PM | Communication and Tourism | |
| | | 2:00 PM | Cable Television Fund | |
| | | 2:30 PM | Community Development Department | |
| | | 3:00 PM | City Manager's Office | |
| 03/02/12 | Friday | 3:30 PM | 4:00 PM Administrative Services Department | Financial Services Office |
| | | 9:00 AM | Georgia Mountains Center Fund | |
| | | 9:30 AM | Golf Course Fund | |
| | | 10:00 AM | Police Department | |
| | | 10:30 AM | Parks & Recreation Fund | |
| | | 11:00 AM | 11:30 AM Fire Department | |

PHASE 3 - BUDGET TEAM REVIEW / DEPARTMENT PRESENTATIONS

| | | | | |
|----------|-----------|----------|--------------------------------------|---------------------------|
| 03/14/12 | Wednesday | 8:30 AM | Community Service Center | Financial Services Office |
| | | 9:30 AM | Solid Waste Fund | |
| | | 10:00 AM | Vehicle Services Fund | |
| | | 10:30 AM | 11:00 AM Airport | |
| 03/19/12 | Monday | 8:30 AM | Public Works Engineering | Financial Services Office |
| | | 9:00 AM | Street Maintenance | |
| | | 9:30 AM | Traffic Engineering | |
| | | 10:00 AM | Public Lands & Buildings | |
| | | 10:30 AM | Cemetery Department | |
| | | 11:00 AM | 11:15 AM Cemetery Trust Fund | |
| 03/20/12 | Tuesday | 8:30 AM | Parks & Recreation Fund | Financial Services Office |
| | | 9:45 AM | Community Development Department | |
| | | 10:15 AM | Impact Fees | |
| | | 10:30 AM | 10:45 AM Economic Development Fund | |
| 03/21/12 | Wednesday | 8:30 AM | Communication and Tourism | Financial Services Office |
| | | 9:00 AM | Cable Television Fund | |
| | | 9:15 AM | 9:45 AM Georgia Mountains Center | |
| 03/27/12 | Tuesday | 9:00 AM | City Manager's Office | Financial Services Office |
| | | 9:30 AM | Golf Course Fund | |
| | | 10:30 AM | Hotel/Motel Tax | |
| | | 10:45 AM | 11:00 AM Agency Allocations | |
| 03/28/12 | Wednesday | 10:00 AM | Administrative Service Department | Financial Services Office |
| | | 10:30 AM | General Insurance | |
| | | 10:45 AM | Tax Allocation District Fund | |
| | | 11:00 AM | 11:15 AM Information Technology Fund | |

| Date | | Start | End | Event | Location |
|----------|-----------|----------|----------|------------------------|-----------|
| 03/30/12 | Friday | 8:30 AM | | Police Department | Financial |
| | | 9:15 AM | | Fire Department | Services |
| | | 10:00 AM | 11:00 AM | Public Utilities Fund | Office |
| 04/11/12 | Wednesday | 9:00 AM | | Employee Benefits Fund | Financial |
| | | 9:30 AM | | Capital Projects Fund | Services |
| | | 10:30 AM | 11:00 AM | Debt Service Fund | Office |

PHASE 4 - COUNCIL PRESENTATIONS

| | | | | | |
|----------|----------|----------|----------|------------------------------------|--|
| 03/13/12 | Tuesday | 9:00 AM | | Keep Hall Beautiful | City Manger's Conference Room |
| 03/29/12 | Thursday | 9:00 AM | | Public Works | City |
| | | 9:45 AM | | Solid Waste Fund | Manger's |
| | | 10:00 AM | | Airport Fund | Conference |
| | | 10:15 AM | | Vehicle Services | Room |
| | | 10:30 AM | 10:45 AM | Georgia Mountains Center | |
| 04/12/12 | Thursday | 9:00 AM | | Police Department | City |
| | | 9:20 AM | | Communications and Tourism | Manger's |
| | | 9:40 AM | | Community Development Department | Conference |
| | | 10:00 AM | | Elachee Nature Science Center | Room |
| | | 10:15 AM | | Administrative Services Department | |
| 04/26/12 | Thursday | 9:00 AM | | Chattahoochee Golf Course | City |
| | | 9:20 AM | | Parks and Recreation | Manger's |
| | | 9:50 AM | | Commuinty Service Center | Conference |
| | | 10:20 AM | | Fire Department | Room |
| | | 10:40 AM | 11:00 AM | City Manager's Office | |
| 05/10/12 | Thursday | 9:00 AM | 10:00 AM | City Manager's Budget Presentation | City Manger's Conference Room |

PHASE 5 - COUNCIL ADOPTION

| | | | | | |
|----------|---------|---------|--|--|-------------------|
| 06/05/12 | Tuesday | 5:30 PM | | Public Budget Hearing 1st Reading of Millage Ordinance | Justice Center |
| 06/19/12 | Tuesday | 5:30 PM | | Public Budget Hearing 2nd Reading of Millage Ordinance Budget Adoption | Justice Center |

CAPITAL IMPROVEMENTS PROGRAM

FUND DESCRIPTION:

These budgets represent the first year of the present five year Capital Improvements Program (CIP). This section also includes a summary of the entire CIP, as well as more detailed information regarding those projects funded for the first year. Capital improvement budgets remain open until the project is completed.

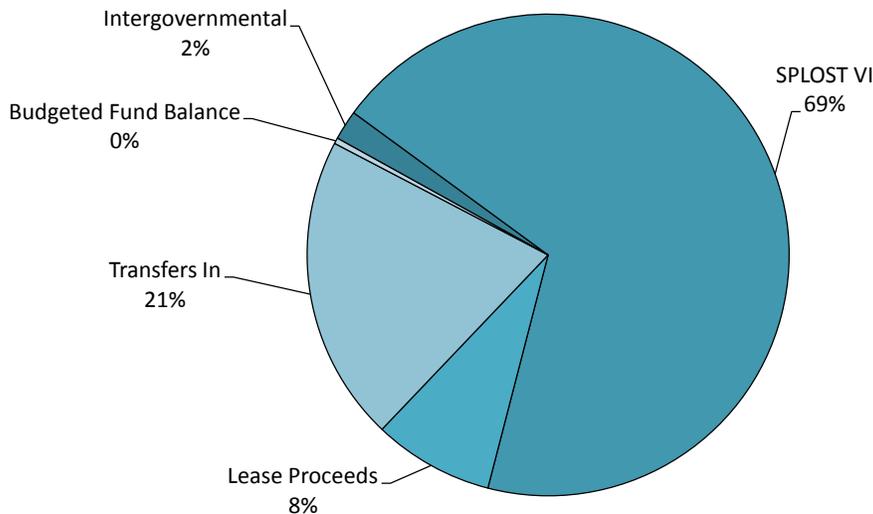
MISSION STATEMENT:

It is the mission of the Capital Improvements Program to identify, measure, and plan for future Capital needs, while adhering to the central mission of the City of Gainesville.

CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY

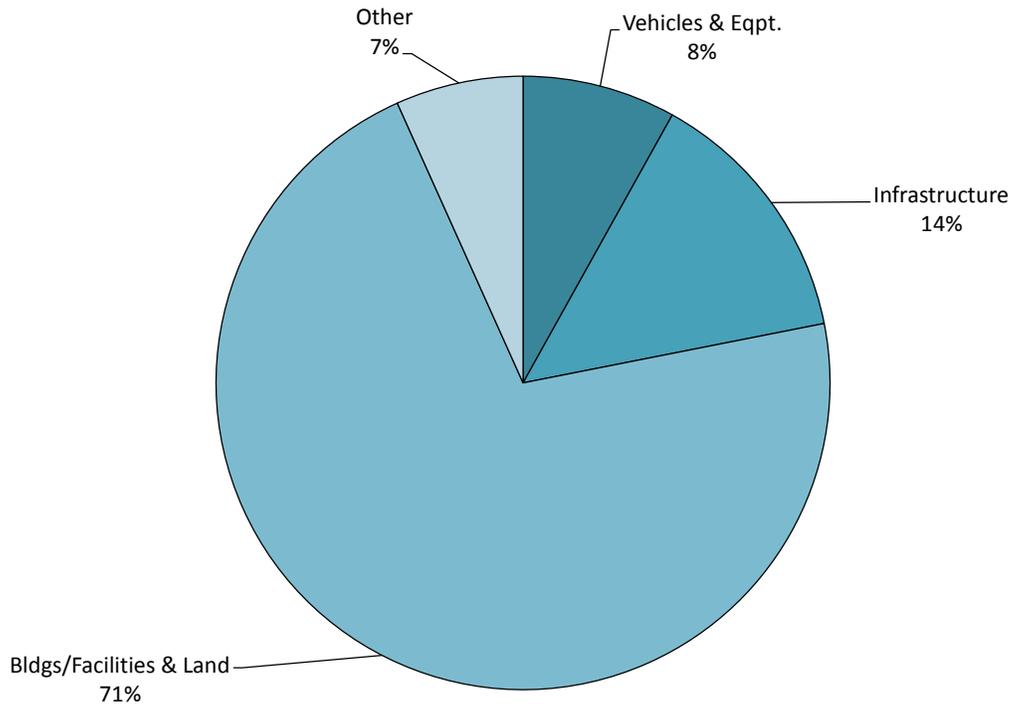
| REVENUES | FY2011 Budget | FY2012 Budget | FY2013 Budget |
|--------------------------------------|---------------------|---------------------|---------------------|
| Intergovernmental: | | | |
| Georgia Department of Transp. (LARP) | \$ 90,000 | \$ 90,000 | \$ 90,000 |
| Hall County | - | - | - |
| Granting Agency | - | - | 107,800 |
| SPLOST VI | 7,032,125 | 6,880,875 | 6,826,250 |
| Lease proceeds | 318,000 | 778,000 | 800,000 |
| Transfers From: | | | |
| Economic Development Fund | 260,000 | - | - |
| General Fund | 130,000 | 1,372,350 | 1,701,010 |
| Hotel/Motel Tax Fund | 75,000 | 75,665 | 88,890 |
| Community Service Center Fund | - | - | - |
| Public Utilities Fund | 55,000 | - | 245,000 |
| Impact Fee Fund | 53,000 | 300,000 | - |
| Georgia Mountains Center | - | - | - |
| TV-18 | - | - | - |
| Budgeted Fund Balance: | | | |
| Capital Projects Fund Balance | 474,000 | 189,085 | 38,300 |
| Parks and Recreation Fund Balance | - | - | - |
| Total Revenues | \$ 8,487,125 | \$ 9,685,975 | \$ 9,897,250 |

FY 2013 Funding Sources

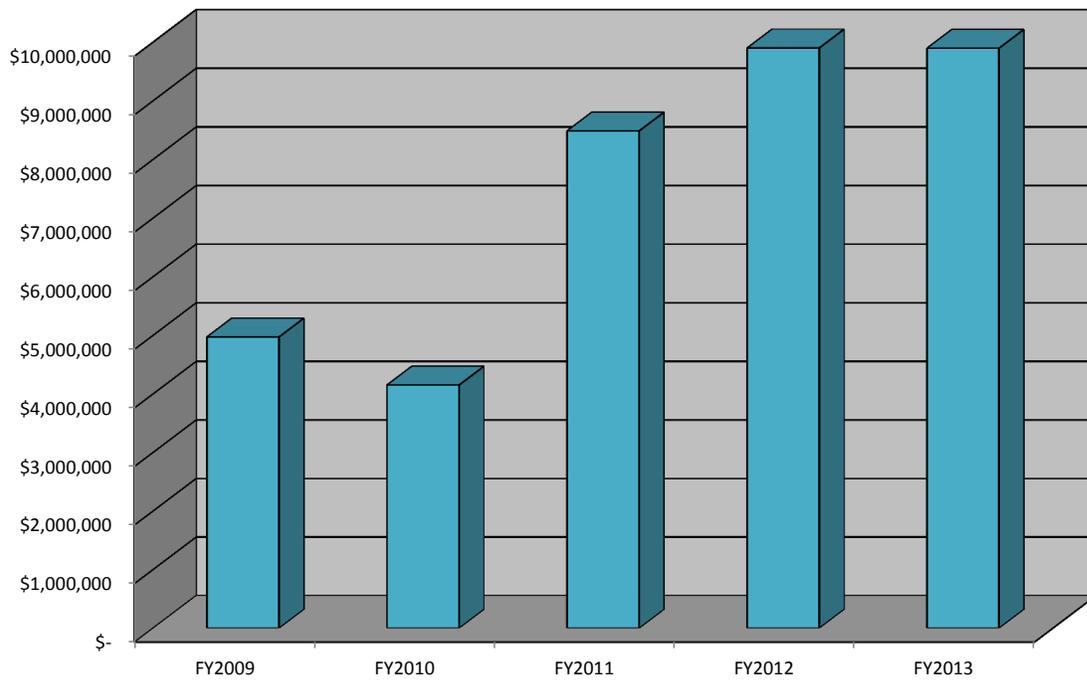


| CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY | | | |
|--|--------------------------|--------------------------|--------------------------|
| EXPENDITURES | FY2011 Budget | FY2012 Budget | FY2013 Budget |
| Administrative Services: | | | |
| Network Security | \$ - | \$ - | 60,000 |
| Enhanced Software Applications | - | - | 85,000 |
| Telephone System Upgrade | - | - | 132,000 |
| Network Upgrade | - | - | 161,000 |
| Community Development Department | | | |
| Unified Land Development Code | - | - | 25,000 |
| Police: | | | |
| Police Department Fleet (New) | 131,000 | 590,000 | 650,000 |
| Outdoor Gun Range | 53,000 | - | - |
| Fire: | | | |
| Mobile Data Terminals (4) | - | - | 32,000 |
| Fire 3 Generator Replacement | - | - | 35,000 |
| Headset Replacement | - | 40,600 | - |
| Fleet Replacement - Unit 206 | - | 35,000 | - |
| Fleet Replacement - Unit 207 | - | 35,000 | - |
| Fleet Replacement - Rescue 22 | - | 300,000 | - |
| Fleet Replacement - Unit 201 | 35,000 | - | - |
| Fleet Replacement - Unit 203 | 35,000 | - | - |
| Fleet Replacement - Unit 204 | 40,000 | - | - |
| Public Works- Public Land and Buildings | | | |
| Fulenwider Roof Replacement | 110,000 | - | - |
| Midtown Greenway | 260,000 | - | - |
| Public Works - Engineering: | | | |
| Storm Drain Maintenance Program | 15,000 | 15,000 | 15,000 |
| Street Resurfacing (Major Projects) | 475,000 | 675,000 | 655,000 |
| Roadway Patching Program | - | 125,000 | 98,000 |
| Full Depth Reclamation Program | - | 330,000 | 350,000 |
| In-House Paving Program | - | 125,000 | 74,000 |
| Tommy Aaron Drive Repair | - | - | 125,000 |
| Public Works - Traffic: | | | |
| Transportation Plan | - | - | 135,000 |
| Restriping Pearl Nix Parkway | 60,000 | - | - |
| City Square Traffic Signal Replacement | - | 100,000 | - |
| Thermoplastic Restriping | - | 50,000 | 50,000 |
| Public Works - Street Maintenance: | | | |
| Paver | - | - | 150,000 |
| Skid Steer | 42,000 | - | - |
| R-O-W Tractor | 35,000 | 35,000 | - |
| Flat Bed Dump Truck | - | 83,000 | - |
| Two Leaf Collections Machines | - | 40,000 | - |
| Transfers Out: | | | |
| Transfer to Vehicle Services Fund | - | 62,500 | 75,000 |
| Transfer to Debt Service Fund | 7,196,125 | 7,044,875 | 6,990,250 |
| Total Expenditures | \$ 8,487,125 | \$ 9,685,975 | \$ 9,897,250 |

Expenditures by Category



Five-Year Budgeted Funding Trend



Network Security

| | | | |
|------------------------------|---|-------------------------|--------------------------|
| Strategic Initiative: | Providing innovative and exemplary services | Location: | Information Technologies |
| Project Type: | Single Year Project ▼ | Department: | Administrative Services |
| Priority: | A - Essential ▼ | Project Manager: | Melody Marlowe |

Description/Justification:
 Implement solutions to improve the City's network security to include the following: mobile device management; internet firewall; strengthen password protection; develop procedures to ensure timely security update installation; identify and document business continuity and recovery plans; prevent unauthorized equipment on the network; and add outbound email filters and other data loss prevention measures. Web Filter Replacement was cut from FY12 budget. We have corrected or implemented work around for problems, but existing solution is lacking in reliable, accurate reporting on Web access. Also cut from FY12 budget was the Firewall Replacement. Our current Cisco PIX 515-E reaches the end of its life July 2013.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|-----------------------|------------------|-------------|-------------|-------------|-------------|------------------|--------------------------|------------------------|
| General Fund | 30,000 | | | | | \$ 30,000 | Project Estimated | |
| Public Utilities Fund | 30,000 | | | | | \$ 30,000 | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | 09/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------------|-------------|-------------|-------------|-------------|------------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 22,000 | | | | | \$ 22,000 | | \$ 22,000 | |
| OTHER | 38,000 | | | | | \$ 38,000 | | \$ 38,000 | |
| TOTAL | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | \$ - | \$ 60,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|---------------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | \$ 25,000 | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ 5,000 | \$ 25,000 | 160.2280 Maint Contracts |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 The City's network is essential to operations. While there are no legal mandates that require improved security, it is prudent to protect the network and secure it from internal or external threats. Ongoing maintenance costs are minimal. This project does not directly effect the health and safety of the community. Economic development impacts, and environmental and social effects of moving forward with this project are negligible, impacted only by the risk of interrupted operations. The project will directly benefit city staff and customers by assuring safe and reliable sharing of information. The project will not cause disruption or inconvenience anyone. Delay of this project will increase the risk of an unreliable means of sharing information and resources over the City's network.

NOTES:

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|-------------------------------------|-----------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | |
| | | PROJECT NUMBER |

New Software Applications and Enhanced Systems

| | | | |
|------------------------------|--|-------------------------|-----------------------------|
| Strategic Initiative: | Practicing good stewardship of resources | Location: | IT, Finance, HR/Risk, Court |
| Project Type: | Single Year Project ▼ | Department: | Administrative Services |
| Priority: | B - Desirable ▼ | Project Manager: | Melody Marlowe |

Description/Justification:
 Investigate options and implement new software applications or improvements to existing software or systems for the following: Financial Software, Property Tax Billing and Collections, Business Licensing, Employee Self-Serve Portal, City Intranet, Electronic Purchase Orders, eTickets, Applicant Tracking, Municipal Court Solution, Workers Compensation and Liability Insurance Claims Management, and Employee Timekeeping System. Plans for FY13 include new applications for Property Tax, Business Licensing, and Municipal Court (as part of Police Records Management System). While our current Property Tax solution is being supported, it is an "old" product and received very little attention from the software provider. We are unsure how long support will continue. The Business Licensing application is an Access database developed by an outside consultant over ten years ago. With planned upgrades to Windows applications, this solution will no longer work. A new solution for Municipal Court is being considered only as an add-on to the Police Records Management solution to assure a seamless integration.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|---------------------------|------------------|-------------------|------------------|------------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 85,000 | 42,000 | 43,000 | 80,000 | | \$ 250,000 | Project Estimated | |
| Lease Proceeds / Tech Fee | | 70,000 | | | | \$ 70,000 | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 85,000 | \$ 112,000 | \$ 43,000 | \$ 80,000 | \$ - | \$ 320,000 | | |

| PROJECT COSTS | Budget | | | | | | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
|---------------------|------------------|-------------------|------------------|------------------|-------------|-------------------|-----------------|-------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | | | | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | 85,000 | 112,000 | 43,000 | 80,000 | | \$ 320,000 | | \$ 320,000 | |
| TOTAL | \$ 85,000 | \$ 112,000 | \$ 43,000 | \$ 80,000 | \$ - | \$ 320,000 | \$ - | \$ 320,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|---------------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | 160.2280 Maint Contracts |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 A computer system is the primary tool for processing information in the Administrative Services Department. It is essential to meeting the department mission of providing timely and reliable information to both user departments and management and to the public. It is critical that the system is innovative in providing information and processing options to our users and the public. Converting to a new system or implementing new technological procedures will be disruptive to operations and temporarily cause inconvenience to those learning new ways of doing their work and conducting business. There are no legal mandates. Economic development impacts, and environmental and social effects of moving forward with this project are minimal, however, inadequate methods of tracking, reporting, and processing financial information does come into play. Delay of this project will increase the risk of providing poor customer service and possibly diminishing efficiencies in departmental procedures.

NOTES:
 A new system could increase or decrease maintenance and license fees. Out-year projects: FY14 - Intranet Solution including Employee Self-serve Portal; FY15 - Applicant Tracking Solution, Employee Timekeeping System; FY16 - Workers Compensation and Liability Insurance Claims Management;

| | | |
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| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | |
| | | PROJECT NUMBER |

Telephone System Upgrade

| | | | |
|------------------------------|---|-------------------------|-------------------------------|
| Strategic Initiative: | Providing innovative and exemplary services | Location: | IT / Various City Departments |
| Project Type: | Single Year Project ▼ | Department: | Administrative Services |
| Priority: | B - Desirable ▼ | Project Manager: | Melody Marlowe |

Description/Justification:
 The current telephone system was installed in 1998. Reliability and cost factors are the primary consideration in purchasing a new phone system. An outside consultant evaluated our existing system in 2004 to determine feasibility of installing a new system. Recommendations were to make improvements to the existing system to extend its life by five to six years. The City began a transition to Voice over IP (Internet Protocol) technology for new facilities, which is faster, simpler to administer, and more reliable. Several city facilities currently operate on the older system and need to be upgraded or replaced. Mitel will only support Voice over IP systems after FY14. Upgrading the existing system will be substantially less expensive than purchasing a new telephone system.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|-----------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 77,000 | | | | | \$ 77,000 | Project Estimated | |
| Public Utilities Fund | 55,000 | | | | | \$ 55,000 | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 132,000 | \$ - | \$ - | \$ - | \$ - | \$ 132,000 | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 132,000 | | | | | \$ 132,000 | | \$ 132,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 132,000 | \$ - | \$ - | \$ - | \$ - | \$ 132,000 | \$ - | \$ 132,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|---------------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | 160.2280 Maint Contracts |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 The telephone system provides the primary means of communication between city departments and the public. It is critical that the system be reliable, and older technology is more susceptible to failure. Maintenance becomes more difficult as the system ages due to inability to obtain replacement parts. All user departments and the public will benefit from maintaining a reliable telephone system. There are no legal mandates. Economic development impacts, and environmental and social effects of moving forward with this project are minimal, however, inadequate methods of communicating with the public do come into play. Delay of this project will increase the risk of an unreliable means of communicating. Delay of this project past October 2015 will result in use of a system that is not supported by the provider and would put the City at high risk of failure without recovery.

NOTES:
 An upgraded system could increase or decrease maintenance and license fees.

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| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | |
| | | PROJECT NUMBER |

Network Upgrade

| | | | |
|------------------------------|---|-------------------------|--------------------------|
| Strategic Initiative: | Providing innovative and exemplary services | Location: | Information Technologies |
| Project Type: | Multi-Year Project ▼ | Department: | Administrative Services |
| Priority: | B - Desirable ▼ | Project Manager: | Melody Marlowe |

Description/Justification:
 In FY08 and FY09 \$455,000 was budgeted to upgrade computer network equipment and extend the network to several remote locations to ensure reliable and fast access to network stored information and applications. The project budget allowed for necessary upgrades to network equipment in the computer room and for extension of the network to the following facilities: Traffic/PUD Shop, Alta Vista, Flat Creek, and Fire 4. Additional funding is needed to finalize the project and extend fiber to Fire 3 and the Golf Course.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|-----------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 76,000 | | | | | \$ 76,000 | Project Estimated | |
| Public Utilities Fund | 85,000 | | | | | \$ 85,000 | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 161,000 | \$ - | \$ - | \$ - | \$ - | \$ 161,000 | 09/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | 161,000 | | | | | \$ 161,000 | | \$ 161,000 | |
| TOTAL | \$ 161,000 | \$ - | \$ - | \$ - | \$ - | \$ 161,000 | \$ - | \$ 161,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | (10,000) | (20,000) | (20,000) | (20,000) | (20,000) | \$ (90,000) | Recurring Expense ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ (10,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (90,000) | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 Improved network connectivity at Fire 3 and the Golf Course is essential for increased speed for work using the City's network, to support VoIP in the future, and improve desktop support. There are no legal mandates. The City will no longer need to pay for leased lines for connectivity at Fire 3, and the payback on capital investment is expected in 6 years. Ongoing maintenance costs are minimal. This project does not directly effect the health and safety of the community. Economic development impacts, and environmental and social effects of moving forward with this project are negligible, impacted only by inefficient operations and use of staff time. The project will directly benefit city staff in Administrative Services and the Fire Department as well as staff and visitors at the Golf Course. The project will not cause disruption or inconvenience anyone. Delay of this project will increase the risk of an unreliable means of communicating.

NOTES:
 Network traffic continues to grow as more information is stored on the network and more IP phones are deployed. This is a pro-active action to ensure fast access to information in the future. Remote locations currently connected with a T1 circuit can not effectively use email due to the slow connection. Upgrading these locations would provide effective access to network stored information such as common folders, city-wide folders and personal user folders. Also IT could automatically update their PC's remotely.

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| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | |
| | | PROJECT NUMBER |

Unified Land Development Code Update

| | | | |
|------------------------------|--------------------------------------|-------------------------|----------------------------|
| Strategic Initiative: | Unified Land Development Code Update | Location: | 180 |
| Project Type: | Single Year Project ▼ | Department: | Comm. Dev. (Planning Div.) |
| Priority: | B - Desirable ▼ | Project Manager: | Rusty Ligon |

Description/Justification:
 The City's Unified Land Development Code (ULDC) constitutes title 9 of the Code of Ordinances of the City of Gainesville, Georgia, including regulations governing zoning, land subdivision, historic preservation, land development, building, and related activities among other topics. The most recent major update to the City's ULDC was in 2005. Since that time, the City has completed several updates to the document. Based on the results of the recently completed Comprehensive Plan, a major update to the ULDC is not anticipated. However, some minor amendments are likely during the upcoming fiscal year. Changes would likely include language to implement some form-based zoning in and around Midtown and Downtown, modifications to the sign requirements and possible changes to the Gateway Corridor Overlay Zone standards. It is envisioned that the City would hire a Consultant to perform this work and it would take 4 - 6 months to complete at a cost of approximately \$25,000 -- \$35,000.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------------|-------------|-------------|-------------|-------------|------------------|--------------------------|------------------------|
| General Fund | 35,000 | | | | | \$ 35,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | 09/01/12 | 03/31/13 |

| PROJECT COSTS | Budget | | | | | | | |
|---------------------|------------------|-------------|-------------|-------------|-------------|------------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | | | | | | \$ - | | \$ - |
| CONSTRUCTION | | | | | | \$ - | | \$ - |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | 35,000 | | | | | \$ 35,000 | | \$ 35,000 |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | \$ - | \$ 35,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | N/A ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 There is no legal mandate for this project. The projected cost would be \$35,000 in FY13. The project has no health or safety impacts. There is a potential this project would benefit the City's economic vitality as it would provide flexibility in development standards, while adhering to a community vision. The project also would have positive aesthetic and social effects. The project is feasible and benefits would include the entire City. This project would cause no disruption. If the City delays this project, there simply would be a delay in the implementation of a Comprehensive Plan recommendation. There should be no negative interjurisdictional effects if the project were implemented.

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| DEPARTMENT DIRECTOR RANKING: B - Desirable ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: A - Essential ▼ | |

Vehicle Replacement Program

| | | | |
|------------------------------|-----------------------------------|-------------------------|----------------------------|
| Strategic Initiative: | Innovative and Exemplary Services | Location: | Gainesville Justice Center |
| Project Type: | Multi-Year Project | Department: | Police |
| Priority: | A - Essential | Project Manager: | Chief Brian P. Kelly |

Description/Justification:
 Purchase ten (10) New, Fully equipped, REPLACEMENT Patrol Vehicles, five (5) New, REPLACEMENT, unmarked vehicles and three (3) New REPLACEMENT motorcycles in order to remove higher mileage vehicles that are in poor condition. Many of the repairs are beginning to exceed the value of these vehicles. This calls into the question as to how safe and cost effective these vehicles are to operate. We have determined that we can purchase new rather than pre-owned unmarked vehicles at the same or lesser cost by using the Georgia State Contract. The purchase of these new vehicles will include a warranty for repairs.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------------|------------|------------|------------|--------------|-------------------|-----------------|
| GMA Lease | 650,000 | 577,500 | 577,500 | 577,500 | 577,500 | \$ 2,960,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 650,000 | \$ 577,500 | \$ 577,500 | \$ 577,500 | \$ 577,500 | \$ 2,960,000 | 07/01/12 | 06/30/17 |

| PROJECT COSTS | | | | | | | | |
|---------------------|------------|------------|------------|------------|------------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | | | | | | \$ - | | \$ - |
| CONSTRUCTION | | | | | | \$ - | | \$ - |
| EQUIPMENT/VEHICLE | 650,000 | 577,500 | 577,500 | 577,500 | 577,500 | \$ 2,960,000 | 590,000 | \$ 3,550,000 |
| OTHER | | | | | | \$ - | | \$ - |
| TOTAL | \$ 650,000 | \$ 577,500 | \$ 577,500 | \$ 577,500 | \$ 577,500 | \$ 2,960,000 | \$ 590,000 | \$ 3,550,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandate: n/a **Fiscal and budget Impacts:** Removing vehicles with higher mileage and/or higher maintenance cost will reduce our vehicle repair and maintenance expenses. **Health and Safety Impacts:** Police officers will be on duty as soon as they enter into the City limits and off duty when they leave the City Limits when traveling to and from home. **Economic development impacts:** these vehicles will promote the economic vitality of the community by projecting a safe environment. **Environmental, Aesthetic, and Social Effects:** Police vehicles are visible as soon as the police officer enters the vehicle and begins their commute. Police Vehicles increase security in the neighborhoods where the police officers live. **Distributional Effects:** Reduction in cost associated with the repair and maintaining of older/higher mileage vehicles. **Disruption/Inconvenience:** n/a **Impact of Deferral:** Cost associated with maintaining older/higher mileage vehicles, as well as, concerns with officer safety and liability for having them operate high mileage vehicles requiring consistent maintenance. **Interjurisdictional effects:** n/a

NOTES:
 We feel it will be beneficial to sell the current fleet of motorcycles on Govdeals.com to recover some of the expense associated with the purchase of the replacement motorcycles.

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|-------------------------------------|---------------|--|-----------------------|
| MANAGEMENT DIRECTOR RANKING: | A - Essential | | PROJECT NUMBER |
| EVALUATION TEAM RANKING: | A - Essential | | |

LICENSE PLATE RECOGNITION SYSTEM (LPR)

| | | | |
|------------------------------|-----------------------------------|-------------------------|----------------------------|
| Strategic Initiative: | Innovative and Exemplary Services | Location: | Gainesville Justice Center |
| Project Type: | Multi-Year Project ▼ | Department: | Police |
| Priority: | B - Desirable ▼ | Project Manager: | Chief Brian P. Kelly |

Description/Justification:
 Install LPR's into the six (6) police vehicles assigned to the Police Traffic Services Unit and ACE Team to allow the officers the ability to automatically identify and address those drivers with suspended registrations and tags and insurance violations. This tool can also be used to identify/recover stolen motor vehicles and wanted occupants.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | Project Estimated | |
|----------------------------|-----------|-----------|-----------|------|------|------------|-------------------|------------------------|
| General Fund | 58,300 | 58,300 | 58,300 | - | - | \$ 174,900 | | |
| Future grant opportunities | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 58,300 | \$ 58,300 | \$ 58,300 | \$ - | \$ - | \$ 174,900 | 07/01/12 | 06/30/15 |

| PROJECT COSTS | Budget | | | | | | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
|---------------------|-----------|-----------|-----------|------|------|------------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | | | | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 58,300 | 58,300 | 58,300 | - | - | \$ 174,900 | | \$ 174,900 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 58,300 | \$ 58,300 | \$ 58,300 | \$ - | \$ - | \$ 174,900 | \$ - | \$ 174,900 | |

| ANNUAL OPERATING IMPACT | | | | | | | | Other: Expense Type: |
|-------------------------|----------|----------|----------|----------|----------|-----------------|-----------------------------|-------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | | |
| Personnel | | | | | | \$ - | | |
| Operating | 3,200 | 6,400 | 9,600 | 9,600 | 9,600 | \$ 28,800 | Operating Budget Expenses ▼ | |
| Capital Outlay | | | | | | \$ - | | Account Number: |
| Total | \$ 3,200 | \$ 6,400 | \$ 9,600 | \$ 9,600 | \$ 9,600 | \$ 28,800 | | 221.2280 |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: Officers conducting traffic stops must have probable cause to do so. This device provides that constitutional mandated requirement instantaneously. **Fiscal and budget Impacts:** The types of violations identified with this system are generally in the higher fine range, due to the seriousness of the offenses. **Health and Safety Impacts:** The information supplied by this systems enables the officers to know who may be occupying the vehicle at the time of the encounter and whether or not they are wanted, armed or considered dangerous. **Economic development impacts:** n/a **Environmental, aesthetic, and social effects:** n/a **Distributional Effects:** This system will be beneficial to every officer that utilizes it, by providing those officers with instant information concerning violators and violations occurring within their jurisdiction. More over, the community will be better served by this system through its ability to single out wanted individuals and serious violations in Gainesville. **Disruption/Inconvenience:** n/a **Impact of Deferral:** By delaying the implementation of these systems serious violations go unaddressed, resulting in offenders escaping prosecution for crimes. **Interjurisdictional effects:** These systems have the capability of sharing information concerning wanted individuals and look outs with other agencies that have similar systems in their jurisdiction.

NOTES:
 This system was tested from July 13, 2011 through September 9, 2011 which equated to approx. 20 working days. During that time 132 citations were issued and 34 suspended registrations were located. The grand total of the potential fines for the 20 working days was over \$21,000.00.

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| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable ▼ | |

DIGITAL ALLY MOBILE VIDEO (MVR) CAMERA SYSTEM

| | | | |
|------------------------------|-----------------------------------|-------------------------|----------------------------|
| Strategic Initiative: | Innovative and Exemplary Services | Location: | Gainesville Justice Center |
| Project Type: | Single Year Project | Department: | Police |
| Priority: | A - Essential | Project Manager: | Chief Brian P. Kelly |

Description/Justification:
 Install updated Mobile Video Recorders (MVR's) in ten (10) police vehicles assigned to the Operation Bureau. The current fleet of Operations Bureau Vehicles contains more than fifty (50) vehicles with antiquated VHS and DVD systems to record officer activity. These antiquated systems take up more storage space and cost more to operate than the new wireless system currently being purchased and are less reliable. Upon the installation of these ten (10) MVR's, there will be thirty (30) vehicles in the Operations Bureau Vehicle Fleet containing the updated MVR System.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|----------------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| General Fund | 65,000 | | | | | \$ 65,000 | Project Estimated | |
| Future grant opportunities | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ 65,000 | Start Date | Completion Date |
| | | | | | | | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 65,000 | | | | | \$ 65,000 | | \$ 65,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ 65,000 | \$ - | \$ 65,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | | |
|-------------------------|------|----------|----------|----------|----------|-----------------|---------------------------|--|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: | |
| Personnel | | | | | | \$ - | Expense Type: | |
| Operating | - | 5,000 | 5,000 | 5,000 | 5,000 | \$ 15,000 | Operating Budget Expenses | |
| Capital Outlay | | | | | | \$ - | Account Number: | |
| Total | \$ - | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 15,000 | 221.2280 | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: n/a **Fiscal and budget Impacts:** Reduce the number of VHS tapes and DVD's purchased throughout the year. Decrease personnel time spent on logging VHS and DVD recordings into evidence. **Health and Safety Impacts:** n/a **Economic development impacts:** n/a **Environmental, aesthetic, and social effects:** n/a **Distributional Effects:** This project will benefit Gainesville Police officers who are currently using VHS or DVD recorders. It will also benefit property and evidence custodians and the community by allowing for effective and efficient retrieval of recordings when requested. **Disruption/Inconvenience:** n/a **Impact of Deferral:** The VHS recorders are no longer repairable. Should the antiquated system go down, this would leave the assigned officer without an in car recording system. **Interjurisdictional effects:** Recordings can be electronically retrieved and transferred to other entities requesting the same, increasing our efficiency in responding to records requests.

NOTES:
 The police department continues to address updating MVR's during its annual vehicle replacement program to rotate antiquated systems out of its fleet. An average of \$500 per year for maintenance on the mirror and the rocket. 1st year covered in the original cost.

| | | |
|-------------------------------------|----------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable | |

PUBLIC SAFETY SURVEILLANCE CAMERA SYSTEM

| | | | |
|------------------------------|-----------------------------------|-------------------------|----------------------|
| Strategic Initiative: | Innovative and Exemplary Services | Location: | Downtown Square |
| Project Type: | Single Year Project | Department: | Police |
| Priority: | B - Desirable | Project Manager: | Chief Brian P. Kelly |

Description/Justification:
 Initial installation of Iron Sky Public Safety Surveillance camera/system to cover the Downtown Square. The system will be capable of upgrades to allow expansion of the system to cover the Midtown Greenway and other parks and common areas within the City for additional expense. The system is internet based allowing for police officers and others provided administrative access the ability to view images as they are occurring from their Mobile Data Terminals and/ or workstations. This project would allow the City of Gainesville the ability to enhance its safety and security measures, deter unlawful activities and increase police resources by implementing a remote- access video surveillance solution that will allow City Management, First Responders and Public Safety Entities to be more aware of activities taking place within and around Gainesville, while establishing better communication and collaboration between all parties.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | Project Estimated | |
|----------------------------|-----------|------|------|------|------|-----------|-------------------|-----------------|
| General Fund | 65,000 | | | | | \$ 65,000 | Start Date | Completion Date |
| Future grant opportunities | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ 65,000 | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
|---------------------|-----------|------|------|------|------|-----------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | | | | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 65,000 | | | | | \$ 65,000 | | \$ 65,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ 65,000 | \$ - | \$ 65,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|----------|----------|----------|----------|----------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | 8,600 | 8,600 | 8,600 | 8,600 | 8,600 | \$ 34,400 | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ 8,600 | \$ 8,600 | \$ 8,600 | \$ 8,600 | \$ 8,600 | \$ 34,400 | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: n/a **Fiscal and budget impacts:** See above figures. **Health and Safety Impacts:** Having these cameras in place will provide a more secure atmosphere in the City's downtown area along with the park areas/ midtown trails where they can be expanded to provide coverage. They will also be used as an investigative tool by providing a way to identify parties involved in criminal acts which occur in the locations where cameras are installed. **Economic development impacts:** This project can create a more secure area thus leading to increased citizen security and desire to move into the area. **Environmental, aesthetic, and social effects:** This project can assist in protecting the areas where installed thus leading to increased prevention/ prosecution of property vandals, code violators and other crimes ultimately leading to increased property values. **Distributional Effects:** This project will benefit police officers by providing an investigative tool and ultimately the community by providing better security in the downtown area along with the parks where the system can be expanded. **Disruption/Inconvenience:** This project should cause minimal disruption. The cameras are pole mounted and then operate via line of site or wireless mess networks. **Impact of Deferral:** By delaying this project property vandalism has the propensity to continue leaving little to no evidence behind thus making prosecution for such crimes difficult and labor intensive. **Interjurisdictional effects:** This system can be expanded to allow for other departments in the city (Parks and Rec., Traffic Engineering, etc.) the ability to take advantage of the system to increase security in their areas of responsibility and/ or obtain critical data from their areas of responsibility.

NOTES:
 This system is non-proprietary and uses commercial-off-the-shelf hardware to allow for the ease of expansions and upgrades in the future. This project could benefit multiple City Departments (Police, Traffic Engineering, City Park & Rec. etc.) Traffic Engineering Department is currently working on similar project.

| | | |
|-------------------------------------|----------------|----------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable | |

RECORDS SOFTWARE SYSTEM

| | | | |
|------------------------------|-----------------------------------|-------------------------|----------------------------|
| Strategic Initiative: | Innovative and Exemplary Services | Location: | Gainesville Justice Center |
| Project Type: | Single Year Project | Department: | Police |
| Priority: | A - Essential | Project Manager: | Chief Brian P. Kelly |

Description/Justification:
 Purchase Records Management Software (RMS) that is capable of tracking all the essential data required to present reports, to track: people, vehicles, equipment, etc. along with statistics for crime analysis. This software will reduce data entry duplication by permitting officers the ability to complete reports in the field then electronically downloading the data to the server. This software will push us closer to a paperless environment. This project will be implemented as soon as the RMS is tailored to the Police Department's needs.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|---------------------------|------|------------|------|------|------|------------|--------------------------|------------------------|
| Finance - Technology Fees | | 950,000 | | | | \$ 950,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ - | \$ 950,000 | \$ - | \$ - | \$ - | \$ 950,000 | Start Date | Completion Date |
| | | | | | | | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|--------|------------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | | 750,000 | | | | \$ 750,000 | | \$ 750,000 | |
| OTHER | | 200,000 | | | | \$ 200,000 | | \$ 200,000 | |
| TOTAL | \$ - | \$ 950,000 | \$ - | \$ - | \$ - | \$ 950,000 | \$ - | \$ 950,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|-----------|-----------|-----------|-----------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | 35,000 | 35,000 | 35,000 | 35,000 | \$ 140,000 | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 140,000 | 221.3521 |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal mandates: n/a **Fiscal and budget impacts:** Implementing this software will decrease the amount of printed documents stored by the department.
Health and Safety Impact: Officers will be able to park in high visibility areas to complete paperwork rather than returning to the office. This will keep them on the road and make them more visible to the public which is a crime deterrent. This will also keep the officer in his district which should lessen our response time. **Economic development impacts:** n/a **Environmental, Aesthetic, and Social Effects:** This project will move us closer to a paperless environment and also save on printing and paper supplies. **Distributional Effects:** The entire Police Department will benefit, officers will be able to complete their reports on scene then wirelessly transfer the data into the server. Crime Analysis data will be readily available because information will be entered within hours of report completion. The Police Department will be able to wirelessly transmit reports to different agencies upon request. **Disruption/Inconvenience:** n/a **Impact of Deferral:** Deferral of this project will continue the duplication of manual work in the area of report, citation and crime analysis data entry. The current level of reports/citations requiring data entry is exceeding the current level of staffing hours available. **Interjurisdictional effects:** We would be able to electronically forward data to the State's Crash Reporting Unit, Dept of Drivers Services and other public service entities.

NOTES:
 \$750,000 for RMS software \$200,000 for MDT's
 Yearly fees for: Verizon Data cards - appx \$20,000 Fee for connection to Dispatch (using Tiburon) appx \$15,000 **\$35,000 added to the Operating budget**

| | | | |
|-------------------------------------|----------------|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable | | |

TRAINING FACILITY

| | | | |
|------------------------------|-----------------------------------|-------------------------|----------------------|
| Strategic Initiative: | Innovative and Exemplary Services | Location: | Fullenwider Road |
| Project Type: | Multi-Year Project ▼ | Department: | Police |
| Priority: | B - Desirable ▼ | Project Manager: | Chief Brian P. Kelly |

Description/Justification:
 In addition to annual firearms training requiring officers to qualify with their duty weapons using a specific State of Georgia course where multiple targets have to be engaged; the State of Georgia mandates additional classroom instruction on Law Enforcement techniques for each Certified Police Officer or person appointed as a peace officer in order for them to maintain their arrest powers. This portion is Phase II of the Outdoor Gun Range, Phase I (shooting range) began 7/1/10. Phase II includes: an Impound Lot to replace the lot currently housed at the City Shop, a Shoot House which will be used to train our officers in clearing buildings, etc. a 10,000 Square Foot Training Building to conduct classroom instruction and an Indoor Driving Simulator which will allow us to offer our own defensive/tactical driving courses along with refresher courses whenever required.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|----------------------------|------------|--------------|------------|------|------|--------------|--------------------------|------------------------|
| Impact Fees | 390,000 | 2,952,000 | 150,000 | | | \$ 3,492,000 | Project Estimated | |
| Future grant opportunities | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ 390,000 | \$ 2,952,000 | \$ 150,000 | \$ - | \$ - | \$ 3,492,000 | Start Date | Completion Date |
| | | | | | | | 07/01/10 | 06/30/16 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------|--------------|------------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | 390,000 | | | | | \$ 390,000 | | \$ 390,000 | |
| CONSTRUCTION | | 2,500,000 | | | | \$ 2,500,000 | 1,621 | \$ 2,501,621 | |
| EQUIPMENT/VEHICLE | | 302,000 | 150,000 | | | \$ 452,000 | 110,660 | \$ 562,660 | |
| OTHER | | 150,000 | | | | \$ 150,000 | | \$ 150,000 | |
| TOTAL | \$ 390,000 | \$ 2,952,000 | \$ 150,000 | \$ - | \$ - | \$ 3,492,000 | \$ 112,281 | \$ 3,604,281 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|-----------|-----------|-----------|-----------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | 12,000 | 12,000 | 12,000 | 12,000 | \$ 48,000 | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 48,000 | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: The State of Georgia Mandates a specific number of training hours for each officer to maintain their arrest powers. **Fiscal and budget Impacts:** Having this training facility will permit us to host training courses locally which will save travel time, fuel and wear and tear on our vehicles and room and board cost. **Health and Safety Impacts:** This facility will permit a more flexible training schedule, to allow for better trained employees serving the community. **Economic development impacts:** n/a **Environmental, aesthetic, and social effects:** n/a **Distributional Effects:** This project will be a benefit to every Gainesville Public Safety Officer and ultimately the community by providing better trained public safety employees. **Disruption/Inconvenience:** n/a **Impact of Deferral:** Deferring this project will require that the Police Department seek more training from outside sources which will affect training funds and overtime and manpower allocations available for service deployment. The current GJC was not constructed to house training and without this project, we are left with inadequate space to house training courses, training staff and training supplies thus decreasing the efficiency of our training division. **Interjurisdictional effects:** This project will allow us to host training for other public safety agencies.

NOTES:
 We currently pay from \$50 - \$400 registration cost + \$30.00 per day for meals in addition to fuel and boarding cost per officer. The ability to host local training will not only allow the department to charge registration to other agencies that attend but it will also allow this department to save room and board along with fuel cost. \$150,000 for fiber run to this location which (as per IT) can be shared with Public Works, Air Port and Human Resources (Care Here Clinic).

| | | |
|-------------------------------------|------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable ▼ | |

Fire Department Fleet Replacement Unit 208

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Single Year Project ▼ | Department: | Fire Department |
| Priority: | A - Essential ▼ | Project Manager: | Jon Canada |

Description/Justification:
 Fleet Replacement of Training Division Truck (Unit 208). This unit transports the Training Division Officer in order to perform the duties of Training Officer for the Fire Department.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| General Fund | 35,000 | | | | | \$ 35,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | 10/01/12 | 04/01/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 35,000 | | | | | \$ 35,000 | | \$ 35,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | \$ - | \$ 35,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | N/A ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** This unit transports the Training Division Officer in order to perform the duties of Training Officer for the Fire Department. The Training Division is responsible for ensuring all firefighters receive annual training as required by the department, State of Georgia and ISO requirements. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A.. **Distributional Effects:** This unit is assigned to the fire and emergency response district of the City of Gainesville and could be used if needed to respond in Hall County's jurisdiction. This unit transports the Training Division Officer of which responds to emergencies as the Fire Department Safety Officer. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** This unit is a 2000 model with 120,900+ miles. The deferral of this project could have an affect on our vehicle maintenance budget as the vehicle continues to age and increased usage. The annual maintenance cost for this vehicle in 2011 was \$2,536.35. **Interjurisdictional Effects:** N/A.

NOTES:

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|-------------------------------------|--------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | Priority Ranking ▼ | |

Fire Department Mobile Data Terminals and Data Management

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Multi-Year Project ▼ | Department: | Fire Department |
| Priority: | A - Essential ▼ | Project Manager: | Jon Canada |

Description/Justification:
 Mobile Data Terminals (MDT's) to suppression command staff (Units 201 - Fire Chief, 202 - Deputy Chief, 204 - Fire Marshal). Subsequent years would allow for the placement of MDT's in all emergency response apparatus. Costs include the purchase of all software, equipment, mounting, and training necessary for immediate access. This purchase would be an extension of the radio project completed over five years ago for HCFD and Dispatch.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------------|------------------|------------------|------------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 32,000 | 32,000 | 22,500 | 13,500 | | \$ 100,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 32,000 | \$ 32,000 | \$ 22,500 | \$ 13,500 | \$ - | \$ 100,000 | 07/01/12 | 06/30/17 |

| PROJECT COSTS | Budget | | | | | | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
|---------------------|------------------|------------------|------------------|------------------|-------------|-------------------|-----------------|-------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | | | | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 32,000 | 32,000 | 22,500 | 13,500 | | \$ 100,000 | | \$ 100,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 32,000 | \$ 32,000 | \$ 22,500 | \$ 13,500 | \$ - | \$ 100,000 | \$ - | \$ 100,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-----------------|-----------------|-----------------|------------------|------------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | 2,792 | 6,517 | 9,310 | 12,103 | \$ 30,722 | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ 2,792 | \$ 6,517 | \$ 9,310 | \$ 12,103 | \$ 30,722 | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** System will allow immediate field access to all mapping and GIS data available via Dispatch. Fire personnel would be able to pinpoint the locations of street addresses, hydrants, fire department connections, and businesses while enroute to an incident. Fire personnel would receive call data in real time as it is received by Dispatch. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This database contains extremely valuable information regarding the construction, contents, and condition of commercial structures in our community and would eliminate the need for much of the preplan data we currently maintain on paper. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The safety of firefighters and public, as well as response time, could be adversely affected due to limited information about an incident. **Interjurisdictional Effects:** Allows faster access to data from Hall County 911 and greater interoperability with other local public safety agencies.

NOTES:
 Annual Operating Impact estimates are based on projected cost of aircards for watch system and per month usage charges.

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|-------------------------------------|-----------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | PROJECT NUMBER |

Fire Department Sta #3 Generator Replacement

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Single Year Project ▼ | Department: | Fire Department |
| Priority: | A - Essential ▼ | Project Manager: | Jon Canada |

Description/Justification:
 The existing generator at Station #3 is over 18 years old and is original to when the station was built in 1993. Technology and efficiency has changed tremendously since this generator was purchased. Parts are extremely difficult to find and the service company is finding it increasingly more difficult to make repairs. Under advisement of PL&B and the maintenance contractor, the generator may not last much longer. Maintenance and repair costs far exceeds the value of the generator.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------------|-------------|-------------|-------------|-------------|------------------|--------------------------|------------------------|
| General Fund | 35,000 | | | | | \$ 35,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | 07/01/12 | 03/31/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------------|-------------|-------------|-------------|-------------|------------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 35,000 | | | | | \$ 35,000 | | \$ 35,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | \$ - | \$ 35,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** This generator allows for Station #3 to maintain power in the event of power failure to the community. Emergency operations would be adversely affected if the station had no electricity. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** The operation of Fire Station #3 is vital to continued adequate emergency response to the residents and businesses located in the response area. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The safety of the public, as well as response time, could be adversely affected due to power failure at the station. **Interjurisdictional Effects:** N/A.

NOTES:

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| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | PROJECT NUMBER |

Fire Department Fleet Replacement Squad 21

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Single Year Project ▼ | Department: | Fire Department |
| Priority: | A - Essential ▼ | Project Manager: | Jon Canada |

Description/Justification:
 Replacement of emergency response unit Squad 21. This unit serves as a quick response unit for all emergencies, including but not limited to, fire, medical emergencies and rescues.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 130,000 | | | | | \$ 130,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 130,000 | \$ - | \$ - | \$ - | \$ - | \$ 130,000 | 10/01/12 | 04/01/13 |

| PROJECT COSTS | Budget | | | | | | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
|---------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|-----------------|-------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | | | | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 130,000 | | | | | \$ 130,000 | | \$ 130,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 130,000 | \$ - | \$ - | \$ - | \$ - | \$ 130,000 | \$ - | \$ 130,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | N/A ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** This unit transports firefighters to and from emergency scenes and has a direct effect on our ability to respond quickly to calls for emergency services of fire, medical emergencies, rescues, and other emergencies. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This unit is assigned to a fire district within the city limits of Gainesville but will also respond to emergencies in other jurisdictions, including Hall County, as needed or requested via mutual or automatic aid. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The current unit is a 2005 model with 73,000+ miles. Each year the maintenance cost continue to rise. The deferral of this project will have a direct impact on our vehicle maintenance budget with an increase in cost of repairs for the existing unit. **Interjurisdictional Effects:** N/A.

NOTES:
 Upon replacement, the older unit will be placed in a reserve status.

| | | |
|-------------------------------------|------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable ▼ | |

Fire Department Fleet Replacement Engine 22

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Single Year Project ▼ | Department: | Fire Department |
| Priority: | A - Essential ▼ | Project Manager: | Jon Canada |

Description/Justification:
 This new unit will allow the Fire Department to maintain a safe, high quality unit for firefighters as they respond to fires and other incidents, i.e. medical, rescue and HazMat as needed.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 550,000 | | | | | \$ 550,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 550,000 | \$ - | \$ - | \$ - | \$ - | \$ 550,000 | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
|---------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|-----------------|-------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | | | | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 550,000 | | | | | \$ 550,000 | | \$ 550,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 550,000 | \$ - | \$ - | \$ - | \$ - | \$ 550,000 | \$ - | \$ 550,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | N/A ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** N/A. **Health and Safety Impacts:** Engine 22 is a frontline emergency response pumper covering the territory of Fire Station #2, and other areas of the City as needed for suppression, medical, and rescue operations. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This unit will be assigned to the territory of Fire Station #2, but will also have response obligations for commercial and residential properties of Stations #1, #3 and #4. This unit will respond to emergencies in other jurisdictions, including Hall County, as needed or requested via mutual or automatic aid agreements. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The engine currently assigned to Station #2 was purchased in 1998 and has 90,000+ miles. Age and normal wear and tear have contributed to increasing problems with pump operations, leaks, and mechanical issues. These costs will increase with time. **Interjurisdictional Effects:** N/A.

NOTES:

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|--|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: A - Essential ▼ | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: D - Deferrable ▼ | | |

Fire Department Traffic Preemption System

| | | | |
|------------------------------|---|-------------------------|-----------------|
| Strategic Initiative: | Provide protection of life & property in accordance to the Georgia code Title 25 of Fire Protection & Safety. | Location: | Fire Department |
| Project Type: | Multi-Year Project ▼ | Department: | Fire Department |
| Priority: | A - Essential ▼ | Project Manager: | Jon Canada |

Description/Justification:
 This traffic preemption system will be installed for all traffic light intersections within the City allowing for a safer and more efficient response for emergency vehicles. The purchase and installation of this project will also create a safer roadway environment for the citizens of the community, as it will allow all fire units to control traffic lights during a response, thus facilitating safer travel through intersections.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-------------------|-------------------|-------------------|-------------------|-------------|-------------------|--------------------------|------------------------|
| General Fund | 112,500 | 112,500 | 112,500 | 112,500 | | \$ 450,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 112,500 | \$ 112,500 | \$ 112,500 | \$ 112,500 | \$ - | \$ 450,000 | 07/01/12 | 06/30/16 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-------------------|-------------------|-------------------|-------------------|-------------|-------------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 112,500 | 112,500 | 112,500 | 112,500 | | \$ 450,000 | | \$ 450,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 112,500 | \$ 112,500 | \$ 112,500 | \$ 112,500 | \$ - | \$ 450,000 | \$ - | \$ 450,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
Legal Mandates: N/A. **Fiscal and Budget Impacts:** We are currently seeking grant funding to offset some of the costs of this project. **Health and Safety Impacts:** This system will allow for faster and safer response to emergencies therefore decreasing response times and reducing traffic delays. **Economic Development Impacts:** N/A. **Environmental, Aesthetic and Social Effects:** N/A. **Distributional Effects:** This system will allow for quicker response to emergencies throughout the City and in other jurisdictions, including Hall County, as need or requested. **Disruption/Inconvenience:** N/A. **Impact of Deferral:** The safety of firefighters and public, as well as response time, could be adversely affected due to delayed response caused by traffic congestion or accidents. **Interjurisdictional Effects:** Allows faster response to emergencies in other jurisdictions, including Hall County, as needed or requested via mutual or automatic aid agreements.

NOTES:

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| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | |
| CIP EVALUATION TEAM RANKING: | D - Deferrable ▼ | |
| | | PROJECT NUMBER |

Street Resurfacing Program

| | | | |
|------------------------------|----------------------------|-------------------------|--------------------------------|
| Strategic Initiative: | Street Resurfacing Program | Location: | City wide, as shown below |
| Project Type: | Reoccurring Project ▼ | Department: | Public Works Engineering - 328 |
| Priority: | A - Essential ▼ | Project Manager: | Stanley E Aiken |

Description/Justification:
 Provides a funding source to repair and resurface the following streets which are rated in the lowest group of the 136.3 miles of streets in the City of Gainesville system. These street segments will be submitted to the state for consideration in their LMIG program for the City of Gainesville's allotment of grant funding. The streets to be considered for FY 2013 are:
 Burns Place(From Burns Drive to Enota Avenue), Forrest Lane (From Forrest Avenue to Cul de sac), Glenwood Avenue (From Memorial Drive to Springdale Road), Glenwood Drive (From Summerfield Terrace to Laurel Lane), Holly Drive (From Green Street to Springway Drive), Holly Lane (From Springway Drive to Holly Drive), Monroe Drive (From SR 129 north to City Limits), Monroe Drive (From Athens Street south to City Limits), Osbourne Street (From Jesse Jewell Parkway to Myrtle Street), and Piedmont Road (From Holly Drive to Wessell Road). Total road length is 1.90 miles.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------------|------------------------|
| Lease Proceeds | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | \$ 450,000 | Project Estimated | |
| General Fund | 610,000 | 610,000 | 610,000 | 635,000 | 635,000 | \$ 3,100,000 | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 725,000 | \$ 725,000 | \$ 3,550,000 | 03/01/13 | 09/01/13 |

| PROJECT COSTS | | | | | | | | |
|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | | | | | | \$ - | | \$ - |
| CONSTRUCTION | 700,000 | 700,000 | 700,000 | 725,000 | 725,000 | \$ 3,550,000 | | \$ 3,550,000 |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | | | | | | \$ - | | \$ - |
| TOTAL | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 725,000 | \$ 725,000 | \$ 3,550,000 | \$ - | \$ 3,550,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$675,000 for FY 2012, \$700,000 for FY 2013 to 2015 and \$725,000 in FY2016 and FY2017 partially funded with LMIG state aid grant money.; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety, ride and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted. **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further detriment through freeze-thaw water damage, loading and aging.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the jurisdictions.

NOTES:
 The LMIG funding has essentially remained the same over recent years while the costs of resurfacing has increased thereby effectively increasing the local match.

| | | |
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| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | PROJECT NUMBER |

Roadway Patching Program at Direction of Engineering

| | | | |
|------------------------------|--|-------------------------|--------------------------------|
| Strategic Initiative: | Roadway Patching Program at Direction of Engineering | Location: | City wide, as shown below |
| Project Type: | Reoccurring Project | Department: | Public Works Engineering - 328 |
| Priority: | A - Essential | Project Manager: | Stanley E Aiken |

Description/Justification:
 Provides a funding source to deep patch with in house crews the streets which are rated the worst of the 136.3 miles of streets in the City of Gainesville system. The patching will repair the structure which will prepare the streets to be repaved using LMIG grant money in the following year and facilitate a longer life cycle. The streets proposed for FY 2013 are:
 White Sulfur Road (From Crescent Drive to Howard Road)
 Bradford Street (From Dixon Drive to Rudolph Street)
 Lakeshore Circle (From Lakeshore Drive to Westlake Drive)
 Woodland Way (From Lakeview Drive to Cul de Sac)

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------------|------------|------------|------------|------------|--------------------------|------------------------|
| Lease Proceeds | 150,000 | 150,000 | 175,000 | 200,000 | 200,000 | \$ 875,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 150,000 | \$ 150,000 | \$ 175,000 | \$ 200,000 | \$ 200,000 | \$ 875,000 | March, 2013 | September, 2013 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------|------------|------------|------------|------------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | 150,000 | 150,000 | 175,000 | 200,000 | 200,000 | \$ 875,000 | | \$ 875,000 | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 150,000 | \$ 150,000 | \$ 175,000 | \$ 200,000 | \$ 200,000 | \$ 875,000 | \$ - | \$ 875,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$150,000 for FY 2013 to 2014 \$175,000 in 2015 and \$200,000 in FY 2016 and FY 2017; **HEALTH AND SAFETY IMPACTS:** Program will reduce potholes thus improving safety, and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Patching is a precursor to resurfacing which encourages economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** none; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further detriment through freeze-thaw water damage, loading and aging.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, traffic use and location throughout the City to distribute the improvements throughout the jurisdictions.

NOTES:

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|-------------------------------------|---------------|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | A - Essential | | |

Full Depth Reclamation Program

| | | | |
|------------------------------|--------------------------------|-------------------------|-------------------------------------|
| Strategic Initiative: | Full Depth Reclamation Program | Location: | Lennox Drive and Cannon Ridge Drive |
| Project Type: | Reoccurring Project ▼ | Department: | Public Works Engineering - 328 |
| Priority: | A - Essential ▼ | Project Manager: | Stanley E Aiken |

Description/Justification:
 The project selected for FY 2013 is Lennox Drive and Cannon Ridge Drive. This project will allow the full reconstruction of these roads. Both roads have degraded such that patching the base is not fiscally feasible and will require complete reconstruction. Due to the proximity and potential mobilization costs this project includes both Lennox Drive and Cannon Ridge Drive.
 The proposed future years are to provide funding for full depth reclamation projects located in other areas of the City of Gainesville
 Total Length is 0.92 miles.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------------|------------|------------|------------|--------------|--------------------------|------------------------|
| Lease Proceeds | 350,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$ 1,350,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 350,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,350,000 | July, 2012 | September, 2013 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------|------------|------------|------------|------------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | 340,000 | 240,000 | 240,000 | 240,000 | 240,000 | \$ 1,300,000 | | \$ 1,300,000 | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | \$ 50,000 | | \$ 50,000 | |
| TOTAL | \$ 350,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,350,000 | \$ - | \$ 1,350,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$350,000 for FY2013 and \$250,000 for FY 2014 thru FY2017 ; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety, ride and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Full depth reclamation program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted. **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be degradation of the streets and potential safety hazards created by negligence.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, and traffic usage. Due to the nature of this type of project the Interjurisdictional effects will be addressed over the multiple years of implementation.

NOTES:

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|-------------------------------------|-----------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | |

In House Paving Program

| | | | |
|------------------------------|-------------------------|-------------------------|--------------------------------|
| Strategic Initiative: | In House Paving Program | Location: | City wide, as shown below |
| Project Type: | Reoccurring Project | Department: | Public Works Engineering - 328 |
| Priority: | A - Essential | Project Manager: | Stanley E Aiken |

Description/Justification:
 This project is to use City of Gainesville crews to pave streets in the 136.3 mile City maintained system. The streets to be considered for FY 2012 are as follows:
Catalina Drive (From Memorial Park Drive to Buena Vista Circle)
 Little John Circle (From End of repave to Cul de Sac)
 Landmark Place (From Athens Street to Cul de Sac)
 Alpine Street (From Oak Tree Drive to Dead End).
 Total length is 0.67 miles.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------------|------------|------------|---------|------------|--------------------------|------------------------|
| Lease Proceeds | 125,000 | 125,000 | 150,000 | 150,000 | 150,000 | \$ 700,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 125,000 | \$ 125,000 | \$ 150,000 | \$ 150,000 | | \$ 550,000 | July, 2012 | September, 2013 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------|------------|------------|------------|---------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | 125,000 | 125,000 | 150,000 | 150,000 | 150,000 | \$ 700,000 | | \$ 700,000 | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 125,000 | \$ 125,000 | \$ 150,000 | \$ 150,000 | | \$ 550,000 | \$ - | \$ 700,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$125,000 for FY 2013 thru FY 2014, and \$150,000 for FY 2015 thru FY 2017;
HEALTH AND SAFETY IMPACTS: Program will improve the safety, ride and life cycle of City streets.; **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing program will encourage economic development; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling the roads.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair the City streets due to further detriment through freeze-thaw water damage, loading and aging.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on road condition, width, traffic use and location throughout the City to distribute the improvements throughout the jurisdictions.

NOTES:

| | | |
|-------------------------------------|---------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | A - Essential | |

Interchange Beautification

| | | | |
|------------------------------|----------------------------|-------------------------|--------------------------------|
| Strategic Initiative: | Interchange Beautification | Location: | 1985 Exit 20 |
| Project Type: | Multi-Year Project ▼ | Department: | Public Works Engineering - 328 |
| Priority: | A - Essential ▼ | Project Manager: | Stanley E Aiken |

Description/Justification:
 This Project is to install landscaping to comply with GDOT encroachment permit for the Central Park Project. As part of the permit the City was held responsible for the planting of the required landscaping. The City is responsible for maintaining the landscaping therefor there will be a reoccurring maintenance expense.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-------------------|-------------------|-------------------|-------------------|---------|-------------------|--------------------------|------------------------|
| Lease Proceeds | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | \$ 600,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 120,000 | | \$ 480,000 | 07/01/13 | Ongoing |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-------------------|-------------------|-------------------|-------------------|---------|-------------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | \$ 600,000 | | \$ 600,000 | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 120,000 | | \$ 480,000 | \$ - | \$ 600,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------------------|------------------|------------------|------------------|--------|------------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | 12,000 | 18,000 | 20,000 | 24,000 | 30,000 | \$ 104,000 | Reoccurring Expense ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ 12,000 | \$ 18,000 | \$ 20,000 | \$ 24,000 | | \$ 74,000 | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Required as part of GDOT permit for grading on GDOT Right of Way; **FISCAL AND BUDGET IMPACTS:** Program requires \$120,000 for FY 2013 through FY 2017 for construction and a recurring maintenance cost of \$12,000 for FY 2013, \$18,000 for FY 2014, \$20,000 for FY 2015, \$24,000 for FY 2016 and \$30,000 for FY 2017 and subsequent years ; **HEALTH AND SAFETY IMPACTS:** none; **ECONOMIC DEVELOPMENT IMPACTS:** none; **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Project aesthetically improves a major gateway into the City; **PROJECT FEASIBILITY:** The project can be implemented as planned; **DISTRIBUTIONAL EFFECTS:** This project benefits the traveling public; **DISRUPTION/INCONVENIENCE:** Minimal inconvenience; **IMPACT OF DEFERRAL:** Deferral could place GDOT support of future transportation projects in jeopardy; **UNCERTAINTY OF RISK:** none; **INTERJURISDICTIONAL EFFECTS:** none

NOTES:

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| DEPARTMENT DIRECTOR RANKING: A - Essential ▼ | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: D - Deferrable ▼ | | |

Tommy Aaron Drive Repair

| | | | |
|------------------------------|--------------------------|-------------------------|--------------------------------|
| Strategic Initiative: | Tommy Aaron Drive Repair | Location: | Tommy Aaron Drive |
| Project Type: | Single Year Project ▼ | Department: | Public Works Engineering - 328 |
| Priority: | B - Desirable ▼ | Project Manager: | Stanley E Aiken |

Description/Justification:
 This project is to repair the root damage, patch and repave Tommy Aaron Drive as well as replace a portion of the curb and gutter. This will require a recurring cost approximately every five years to mill and repave the portion of the roadway affected by the roots.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------|------|------|------|------------|--------------------------|------------------------|
| Lease Proceeds | 125,000 | | | | | \$ 125,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 125,000 | \$ - | \$ - | \$ - | \$ - | \$ 125,000 | 07/01/12 | March, 2013 |

| PROJECT COSTS | Budget | | | | | | | |
|---------------------|------------|------|------|------|------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | | | | | | \$ - | | \$ - |
| CONSTRUCTION | 125,000 | | | | | \$ 125,000 | | \$ 125,000 |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | | | | | | \$ - | | \$ - |
| TOTAL | \$ 125,000 | \$ - | \$ - | \$ - | \$ - | \$ 125,000 | \$ - | \$ 125,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|--------|-----------------|------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Recurring Expense ▼ |
| Capital Outlay | | | | | 15,000 | \$ 15,000 | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: none; **FISCAL AND BUDGET IMPACTS:** Program requires \$125,000 for FY 2013 and an approximate maintenance expense of \$15,000 every five years to patch.; **HEALTH AND SAFETY IMPACTS:** Program will improve the safety, ride and life cycle of Tommy Aaron Drive.; **ECONOMIC DEVELOPMENT IMPACTS:** none; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve aesthetics in the areas impacted; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by all traffic traveling this road.; **DISRUPTION/INCONVENIENCE:** Disruption during construction would be minimal; **IMPACT OF DEFERRAL:** Impact of deferral would be significant increase of costs to repair this City street due to further detriment through root damage, freeze-thaw water damage, loading and aging as well as continued tree damage.; **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

| | | |
|-------------------------------------|-----------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | |
| CIP EVALUATION TEAM RANKING: | A - Essential ▼ | |
| | | PROJECT NUMBER |

Storm Drainage Maintenance

| | | | |
|------------------------------|----------------------------|-------------------------|--------------------------------|
| Strategic Initiative: | Storm Drainage Maintenance | Location: | City wide |
| Project Type: | Reoccurring Project | Department: | Public Works Engineering - 328 |
| Priority: | A - Essential | Project Manager: | Stanley E Aiken |

Description/Justification:
 This project provides for the maintenance of storm water drainage facilities at various locations throughout the City, as needed and identified by staff. This item is required as part of the City's MS-4 Storm water Discharge Permit.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------------|------------------|------------------|------------------|--------|------------------|--------------------------|------------------------|
| Lease Proceeds | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | \$ 90,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 15,000 | \$ 15,000 | \$ 20,000 | \$ 20,000 | | \$ 70,000 | July, 2011 | July, 2012 |

| PROJECT COSTS | Budget | | | | | | | |
|---------------------|------------------|------------------|------------------|------------------|--------|------------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | | | | | | \$ - | | \$ - |
| CONSTRUCTION | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | \$ 90,000 | | \$ 90,000 |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | | | | | | \$ - | | \$ - |
| TOTAL | \$ 15,000 | \$ 15,000 | \$ 20,000 | \$ 20,000 | | \$ 70,000 | \$ - | \$ 90,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Mandated by GAEPD as part of our MS-4 Storm water Discharge Permit; **FISCAL AND BUDGET IMPACTS:** Program requires \$15,000 for FY 2013 and FY 2014, and \$20,000 for FY 2015 thru FY 2017; **HEALTH AND SAFETY IMPACTS:** Program improves the water quality of streams and may reduce flooding.; **ECONOMIC DEVELOPMENT IMPACTS:** none; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will improve water quality ; **DISTRIBUTIONAL EFFECTS:** Benefits of this project would be experienced by users of the lake and downstream waters.; **DISRUPTION/INCONVENIENCE** Minimal; **IMPACT OF DEFERRAL:** Deferral of this program would result in violation of the MS-4 Storm water Discharge permit and could result in fines.; **INTERJURISDICTIONAL EFFECTS:** Locations are chosen based on storm water infrastructure need.

NOTES:
 This requirement is an unfunded mandate from GAEPD.

| | | | |
|-------------------------------------|---------------|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | A - Essential | | |

Midtown Storm water Plan

| | | | |
|------------------------------|--------------------------|-------------------------|--------------------------------|
| Strategic Initiative: | Midtown Storm water Plan | Location: | Midtown |
| Project Type: | Multi-Year Project | Department: | Public Works Engineering - 328 |
| Priority: | C - Acceptable | Project Manager: | Stanley E Aiken |

Description/Justification:
 Project is to assess aging infrastructure in the Midtown area for compliance with current storm water requirements and changes to the storm water system which may encourage redevelopment. This project consist of hiring a consultant to develop and update a storm water management master plan for Midtown.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|-----------|-----------|-----------|------|------------|--------------------------|------------------------|
| Lease Proceeds | 250,000 | 50,000 | 50,000 | 50,000 | | \$ 400,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 250,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ - | \$ 400,000 | 07/01/12 | 06/30/16 |

| PROJECT COSTS | Budget | | | | | | | |
|---------------------|------------|-----------|-----------|-----------|------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | 250,000 | 50,000 | 50,000 | 50,000 | | \$ 400,000 | | \$ 400,000 |
| CONSTRUCTION | | | | | | \$ - | | \$ - |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | | | | | | \$ - | | \$ - |
| TOTAL | \$ 250,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ - | \$ 400,000 | \$ - | \$ 400,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: None; **FISCAL AND BUDGET IMPACTS:** Program requires \$250,000 in FY 2013 to initiate the master plan design and \$50,000 per year for FY2014 thru FY2016 for updating the master plan and design and permitting of recommended changes; **HEALTH AND SAFETY IMPACTS:** Project will reduce flooding and improve water quality in Midtown.; **ECONOMIC DEVELOPMENT IMPACTS:** Project will improve storm drain infrastructure at a critical point to allow for future redevelopment in Midtown; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Program will reduce flooding and improve water quality in the Flat Creek basin . Flat Creek is currently listed as an impaired stream.; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this project could result in flooding and would severely limit Midtown redevelopment.; **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:
 Anticipated preliminary engineering starting in FY13, construction starting in FY14, continuing through FY16. Funding in FY14, FY15, & FY16 may change based on needs identified in the planning process.

| | | | |
|-------------------------------------|----------------|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable | | |

Replacement Truck

| | | | |
|------------------------------|-----------------------|-------------------------|--------------------------------|
| Strategic Initiative: | Replacement Truck | Location: | City wide |
| Project Type: | Single Year Project ▼ | Department: | Public Works Engineering - 328 |
| Priority: | B - Desirable ▼ | Project Manager: | Stanley E Aiken |

Description/Justification:
 New truck to replace Asset #19720. Current truck has 91,000 miles (Feb. 2012). Truck is used to check job sites, conduct inspections, haul safety equipment. Four wheel drive needed to access construction locations and respond to winter weather emergencies.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| Lease Proceeds | 30,000 | | | | | \$ 30,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| | | | | | | \$ - | | |
| TOTAL | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ 30,000 | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 30,000 | | | | | \$ 30,000 | | \$ 30,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ 30,000 | \$ - | \$ 30,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: None; **FISCAL AND BUDGET IMPACTS:** Requires \$30,000 for FY 2013; **HEALTH AND SAFETY IMPACTS:** Additional safety features inherently built into a new vehicle, as well as reliability; **ECONOMIC DEVELOPMENT IMPACTS:** none; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** None; **DISTRIBUTIONAL EFFECTS:** None; **DISRUPTION/INCONVENIENCE:** None; **IMPACT OF DEFERRAL:** None; **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

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|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: B - Desirable ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: D - Deferrable ▼ | |

TRANSPORTATION PLAN

| | | | |
|------------------------------|---|-------------------------|--------------|
| Strategic Initiative: | This project will evaluate the transportation needs of Gainesville. | Location: | 329 |
| Project Type: | Single Year Project | Department: | Public Works |
| Priority: | A - Essential | Project Manager: | Dee Taylor |

Description/Justification:
 The funds identified below will serve as a 20% match to the Gainesville-Hall Metropolitan Planning Organization's effort for a planning study to evaluate traffic concerns in Gainesville. The planning study will evaluate existing traffic conditions and establish a project list of roadway improvements in the Gainesville area. These projects will be evaluated on their ability to alleviate traffic congestion and will assist staff in identifying funds to address these concerns.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| General Fund | 25,000 | | | | | \$ 25,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | Start Date | Completion Date |
| | | | | | | | 07/01/11 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | 25,000 | | | | | \$ 25,000 | | \$ 25,000 |
| CONSTRUCTION | | | | | | \$ - | | \$ - |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | | | | | | \$ - | | \$ - |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | \$ - | \$ 25,000 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Project not required by federal or state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$25,000 for FY 2013; **HEALTH AND SAFETY IMPACTS:** Project identifies areas of traffic congestion, proposes solutions to that congestion, resulting in less traffic delay; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project proposes roadway improvement projects that would reduce travel delays thereby reducing vehicle emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this project results in the continued traffic delay to the motorist where improvement projects could occur; **INTERJURISDICTIONAL EFFECTS:** Project developed based on infrastructure need.

NOTES:
 Project is a 20% match on the overall cost of the project being \$135,000. The remaining 80% of the project will be funded with GHMPO funds.

| | | |
|---|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: B - Desirable | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: A - Essential | | |

THERMOPLASTIC RESTRIPING OF CITY STREETS

| | | | |
|------------------------------|--|-------------------------|--------------|
| Strategic Initiative: | This is a proactive preventative maintenance project designed to meet federal mandates | Location: | 329 |
| Project Type: | Single Year Project | Department: | Public Works |
| Priority: | A - Essential | Project Manager: | Dee Taylor |

Description/Justification:
 This project is designed to allow the city to meet Federal compliance mandates regarding the thermoplastic restriping of Lakeview Drive, White Sulphur Road, Riverside Drive, Washington Street, Main Street and Bradford Street. These streets were chosen based on the condition of their striping. This project is necessary to meet Federal mandates requiring city streets of this classification to be appropriately striping for the safety of the travelling public.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|-----------|-----------|------|------|------------|--------------------------|------------------------|
| General Fund | 50,000 | 52,500 | 55,000 | | | \$ 157,500 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 50,000 | \$ 52,500 | \$ 55,000 | \$ - | \$ - | \$ 157,500 | 07/01/12 | 06/30/15 |

| PROJECT COSTS | Budget | | | | | | | |
|---------------------|-----------|-----------|-----------|------|------|-----------------|------------------|-----------------------------------|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception |
| PLANNING | | | | | | \$ - | | \$ - |
| CONSTRUCTION | | | | | | \$ - | | \$ - |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - |
| OTHER | 50,000 | 52,500 | 55,000 | | | \$ 157,500 | | \$ 157,500 |
| TOTAL | \$ 50,000 | \$ 52,500 | \$ 55,000 | \$ - | \$ - | \$ 157,500 | \$ - | \$ 157,500 |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
 This project is necessary to bring these streets into Federal compliance for streets of this type. The potential impact of deferral are the safety and legal impacts of noncompliance.

NOTES:

| | | |
|-------------------------------------|------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | Priority Ranking | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | | A - Essential |

INTELLIGENT TRANSPORTATION SYSTEMS EVALUATION AND IMPLEMENTATION

| | | | |
|------------------------------|---|-------------------------|--------------|
| Strategic Initiative: | This is a proactive project designed to evaluate and intercommunicate existing devices. | Location: | 329 |
| Project Type: | Multi-Year Project ▼ | Department: | Public Works |
| Priority: | A - Essential ▼ | Project Manager: | Dee Taylor |

Description/Justification:
 Recently there have been many areas of Intelligent Transportation Systems (ITS) installed in the City. Examples of the types of ITS devices include fiber communication lines and cameras installed by the City IT department and the Georgia Department of Transportation. These devices were installed for various uses at various times for various reasons. This project will "bridge" all of these devices together and bring their functionality to a central location. Project involves two steps: evaluation and implementation. City staff has drafted plans that will "fill-in" the missing communication gaps that currently exist. Based on these plans a contractor will be hired to install these missing links, repair damaged links, and where available "bridge" the gaps between existing GDOT fiber and City IT fiber. Project will enable a constant link of communication to our major corridor's traffic signals and enable real-time adjustments to signal timing saving fuel and time for commuters. It will also permit internet users the ability to access traffic cameras through the GDOT website. This project also enables Public Safety and TV 18 to access traffic cameras for recording and monitoring purposes. Project will save the city an estimated \$14,800 in equipment costs.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------|------------|------|------|------|------------|--------------------------|------------------------|
| General Fund | | 145,000 | | | | \$ 145,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ - | \$ 145,000 | \$ - | \$ - | \$ - | \$ 145,000 | Start Date | Completion Date |
| | | | | | | | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|--------|------------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | 145,000 | | | | \$ 145,000 | | \$ 145,000 | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ - | \$ 145,000 | \$ - | \$ - | \$ - | \$ 145,000 | \$ - | \$ 145,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | (14,800) | (14,800) | (14,800) | (14,800) | (14,800) | \$ (74,000) | Account Number: |
| Total | \$ (14,800) | \$ (14,800) | \$ (14,800) | \$ (14,800) | \$ (14,800) | \$ (74,000) | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: Project not required by federal or state mandates; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$50,000 for FY 2012 and \$75,000 for FY 2013 and reduces existing yearly Capital Outlay by \$14,800 per year; **HEALTH AND SAFETY IMPACTS:** Project improves the traffic monitoring capability, allowing the city to more effectively handle traffic situations by informing the public which reduces traffic delay; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Project permits the traffic signal and monitoring system to operate more efficiently thereby reducing delays to the motorist and reducing noxious emissions; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** Deferral of this project results in the continued disuse of existing communication lines and yearly continued capitol outlay of \$14,800; **INTERJURISDICTIONAL EFFECTS:** Project developed based on infrastructure need.

NOTES:
 At this time there are no grant funds available for this type of project. Project funds to be spent for fiber optic communication equipment and contractor services.

| | | |
|-------------------------------------|------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable ▼ | |

REPLACEMENT OF STREET NAME SIGNS

| | | | |
|------------------------------|---|-------------------------|--------------|
| Strategic Initiative: | This is a proactive preventative maintenance project designed to meet federal mandates. | Location: | 329 |
| Project Type: | Multi-Year Project ▼ | Department: | Public Works |
| Priority: | A - Essential ▼ | Project Manager: | Dee Taylor |

Description/Justification:
 Project is designed to allow the city to meet Federal compliance mandates regarding the replacement of traffic signage at 477 intersections throughout the City. The compliance mandates require larger more reflective street name signs to be installed for two classifications of streets. Due to this, the project will need to be divided accordingly over three Fiscal Years to meet both compliance dates. The compliance date for the classification of streets with a speed limit of 40 miles per hour or less is January 2012. A street having a speed greater than 40 miles per hour has a compliance date after January of 2012. This project would address this compliance initiative by completing the street name sign upgrades not already completed by city crews. The cost for this project is for signage only and not for the assembly and installation thereof. These signs will be assembled and installed using city crews.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------|------------|-----------|------|------|------------|--------------------------|------------------------|
| General Fund | | 100,000 | 55,000 | | | \$ 155,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ - | \$ 100,000 | \$ 55,000 | \$ - | \$ - | \$ 155,000 | 07/01/12 | 06/30/14 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|--------|------------|-----------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | | | | | | \$ - | | \$ - | |
| OTHER | - | 100,000 | 55,000 | | | \$ 155,000 | | \$ 155,000 | |
| TOTAL | \$ - | \$ 100,000 | \$ 55,000 | \$ - | \$ - | \$ 155,000 | \$ - | \$ 155,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: This project is mandated by Federal Highway in the MUTCD, 2009 Edition; **FISCAL AND BUDGETARY IMPACTS:** Project requires \$75,000 for FY 2012, \$70,000 for FY 2013, and \$55,000 for FY 2014; **HEALTH AND SAFETY IMPACTS:** Project addresses City's need for larger more legible signs; **ECONOMIC DEVELOPMENT IMPACTS:** Improves the roadway infrastructure; **ENVIRONMENTAL, AESTHETIC AND SOCIAL IMPACTS:** Will reduce noxious emissions, improve traffic flow, and reduce delay; **DISTRIBUTIONAL EFFECTS:** Benefits would be experienced by users of these roadways; **DISRUPTION/INCONVENIENCE:** Minimal; **IMPACT OF DEFERRAL:** The safety and legal impacts of noncompliance; **INTERJURISDICTIONAL EFFECTS:** Locations were chosen based on infrastructure need.

NOTES:
 At this time there are no federal, state or private grant funds available for this type of project. \$200,000 is required to bring all identified street name signs up to federal compliance. \$75,000 is identified for FY 2012 to show good faith towards the goal of 100% compliance for streets with a speed limit less than 40.

| | | |
|-------------------------------------|------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | A - Essential ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | D - Deferrable ▼ | |

REPLACEMENT PAVER

| | | | |
|------------------------------|---------------------------|-------------------------|--------------|
| Strategic Initiative: | New/Replacement Equipment | Location: | Street Dept |
| Project Type: | Single Year Project | Department: | PW - Streets |
| Priority: | A - Essential | Project Manager: | David Heaton |

Description/Justification:
 New asphalt paver. Replacement for 1998 Leeboy Paver. The street department is currently the only department in the city that has an asphalt paver in its fleet. Paver is used to help with other projects within the City of Gainesville such as City parking lots (Hall Area Transit, Civic Center, Mountain Center, etc) and is used by Public Utilities when doing large patching. Paver works well for large patching and parking lots but is not adequate to pave streets over 16 feet wide. The current paver is suffering mechanically and is expensive to maintain. A new paver will provide better compaction when paving the streets and will be more efficient because it will pave a wider area. The purchase price of the paver should be recuperated over time because work can be done by City crews at less expense instead of contracting out these services.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------|------|------|------|------------|--------------------------|------------------------|
| Lease Proceeds | 150,000 | | | | | \$ 150,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 150,000 | | | | | \$ 150,000 | - | \$ 150,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | \$ 150,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. Cost for maintenance should decrease with the purchase of a new paver. A new paver will also provide a cost savings in contracting out less paving work. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. Other City departments will benefit from the use of a larger and improved paver. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current paver will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:
 PUD is to pay for half (75,000) of the purchase price of the paver. Paving projects are anticipated to increase as well as paving projects done in conjunction with public utilities.

| | |
|---|-----------------------|
| DEPARTMENT DIRECTOR RANKING: A - Essential | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: A - Essential | |

REPLACEMENT SERVICE TRUCK

| | | | |
|------------------------------|---------------------------|-------------------------|--------------|
| Strategic Initiative: | New/Replacement Equipment | Location: | Street Dept |
| Project Type: | Single Year Project | Department: | PW - Streets |
| Priority: | B - Desirable | Project Manager: | David Heaton |

Description/Justification:
 New crew cab service truck. Replacement for 2000 International service truck. Service truck is used to transport crew members and equipment to the job site. It is also used to pull a trailer with large equipment. This is a systematic replacement of vehicles and equipment according to age and condition. The service truck slated for replacement is used by the concrete crew, which is responsible for most of the departments large projects.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|------------|------|------|------|------|------------|--------------------------|------------------------|
| Lease Proceeds | 135,000 | | | | | \$ 135,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 135,000 | \$ - | \$ - | \$ - | \$ - | \$ 135,000 | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|------------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 135,000 | | | | | \$ 135,000 | - | \$ 135,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 135,000 | \$ - | \$ - | \$ - | \$ - | \$ 135,000 | \$ - | \$ 135,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Environmentally there will be better emissions output. There are no aesthetic or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

| | | |
|-------------------------------------|------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | Priority Ranking | |

2013 MINI EXCAVATOR

| | | | |
|------------------------------|---------------------------|-------------------------|--------------|
| Strategic Initiative: | New/Replacement Equipment | Location: | Street Dept. |
| Project Type: | Single Year Project | Department: | PW - Streets |
| Priority: | B - Desirable | Project Manager: | David Heaton |

Description/Justification:
 New mini track excavator to replace a 2000 555E New Holland Back hoe. The Street Department has decided to substitute a mini excavator for a backhoe because of the increased maneuverability and smaller size. A mini excavator will have a lower impact on the environment and have less ground disturbance. To replace 555E backhoe assigned to concrete crew (4210 shop ID).

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| Lease Proceeds | 55,000 | | | | | \$ 55,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| TOTAL | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ 55,000 | Start Date | Completion Date |
| | | | | | | | 07/01/12 | 06/30/13 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | 55,000 | | | | | \$ 55,000 | - | \$ 55,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ 55,000 | \$ - | \$ 55,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. A mini excavator will increase the versatility and usefulness of departmental equipment, which may result in savings. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new equipment has improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. Other departments would benefit from borrowing the mini excavator. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase has to be deferred the current equipment will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no Interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

| | | | |
|-------------------------------------|------------------|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | Priority Ranking | | |

TRACTOR

| | | | |
|------------------------------|---------------------------------------|-------------------------|---------------------|
| Strategic Initiative: | Purchase of a tractor and implements. | Location: | Alta Vista Cemetery |
| Project Type: | Single Year Project ▼ | Department: | Cemetery 410 |
| Priority: | B - Desirable ▼ | Project Manager: | Vince Evans |

Description/Justification:
 Purchase of a farm type tractor with a front loader, core aerator, spreader, rotary tiller and scrape blade. Cemetery staff is presently aerating and spreading 75 acres of property with a large degree of manual effort. A tractor with a loader, aerator, spreader, tiller and blade will reduce part of this hand labor intensive work and free up employees for other grounds maintenance tasks. It would also reduce the possibility of worker injury of pushing and lifting aerators and spreader hand application tools.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| Lease Proceeds | \$25,000 | | | | | \$ 25,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | 07/01/11 | 08/01/11 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY14 | FY15 | FY16 | FY17 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | \$25,000 | | | | | \$ 25,000 | | \$ 25,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | \$ - | \$ 25,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|--------------|--------------|--------------|--------------|--------------|-----------------|-----------------------------|
| DESCRIPTION | FY13 | FY14 | FY15 | FY16 | FY17 | FIVE YEAR TOTAL | Other: |
| Personnel | (\$1,000.00) | (\$1,000.00) | (\$1,000.00) | (\$1,000.00) | (\$1,000.00) | \$ (5,000) | Expense Type: |
| Operating | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$ 2,000 | Operating Budget Expenses ▼ |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ (600) | \$ (600) | \$ (600) | \$ (600) | \$ (600) | \$ (3,000) | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a new tractor with various implements. Cost for new maintenance should be more than offset by reduced labor. **HEALTH & SAFETY IMPACTS:** This new equipment will lessen manual lifting and pushing by employees and should lessen the risk of potential injuries. **ECONOMIC DEVELOPMENT IMPACTS:** The equipment should help reduce the need for contactual labor by freeing up time of cemetery staff. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** The work done with the tractor is primariaily aesthetic enhancement to the cemetery. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase of a tractor has to be deferred, labor required to do the various jobs will continue. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:
 While this piece of equipment does not reduce any of the labor force, it does complete specific jobs faster so crews can move on to other projects much quicker. Operating costs would be gas and oil for the tractor. The tractor should make aeration and spreading of lime and fertilizer a one man job intread of a three man job saving labor costs.

| | | |
|-------------------------------------|--------------------|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable ▼ | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | Priority Ranking ▼ | |

PICKUP REPLACEMENT

| | | | |
|------------------------------|--|-------------------------|---------------------|
| Strategic Initiative: | Scheduled replacement of Cemetery vehicles | Location: | Alta Vista Cemetery |
| Project Type: | Single Year Project | Department: | Cemetery |
| Priority: | B - Desirable | Project Manager: | Vince Evans |

Description/Justification:
 This request is to replace a 2000 Cemetery pickup that will be 12 years old at time of replacement. Our normal vehicle replacement has been pushed back because of budget restraints. The existing truck will be replaced with a 1/2 ton crew cab truck. Replacement of this vehicle will get the Cemetery Division back toward a scheduled vehicle replacement program. Replacement should lower overall yearly maintenance cost for several years, as the new vehicle will be under a manufacturers warranty. A new vehicle should also lower fuel costs.

| FUNDING SOURCES: | FY13 | FY14 | FY15 | FY16 | FY17 | TOTAL | | |
|------------------|-----------|------|------|------|------|-----------|--------------------------|------------------------|
| Lease Proceeds | \$25,000 | | | | | \$ 25,000 | Project Estimated | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | | |
| | | | | | | \$ - | Start Date | Completion Date |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | 07/01/11 | 08/01/11 |

| PROJECT COSTS | Budget | | | | | | | | |
|---------------------|-----------|------|------|------|------|-----------------|------------------|-----------------------------------|--|
| PROJECT COMPONENTS: | FY13 | FY13 | FY14 | FY15 | FY16 | Five Year Total | Prior Year Costs | Total Project Cost from Inception | |
| PLANNING | | | | | | \$ - | | \$ - | |
| CONSTRUCTION | | | | | | \$ - | | \$ - | |
| EQUIPMENT/VEHICLE | \$25,000 | | | | | \$ 25,000 | | \$ 25,000 | |
| OTHER | | | | | | \$ - | | \$ - | |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | \$ - | \$ 25,000 | |

| ANNUAL OPERATING IMPACT | | | | | | | |
|-------------------------|------|------|------|------|------|-----------------|---------------------------|
| DESCRIPTION | FY13 | FY13 | FY14 | FY15 | FY16 | FIVE YEAR TOTAL | Other: |
| Personnel | | | | | | \$ - | Expense Type: |
| Operating | | | | | | \$ - | Operating Budget Expenses |
| Capital Outlay | | | | | | \$ - | Account Number: |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of lease proceeds. It is to be a new pick up truck. Cost for maintenance should decrease with the purchase of a new vehicle. **HEALTH & SAFETY IMPACTS:** There are no major health and safety impacts, though usually new vehicles are equipped with improved safety features for its passengers and have better fuel usage. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic, or social effects. **DISTRIBUTIONAL EFFECTS:** Work crews will benefit from the purchase of new equipment. **DISRUPTION/INCONVENIENCE:** The project presents no complications on being implemented as planned. **IMPACT OF DEFERRAL:** If the purchase of a new pick up has to be deferred, the current vehicle will continue to be used. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:
 Repair cost of this vehicle is increasing due to age.

| | | | |
|-------------------------------------|------------------|--|-----------------------|
| DEPARTMENT DIRECTOR RANKING: | B - Desirable | | PROJECT NUMBER |
| CIP EVALUATION TEAM RANKING: | Priority Ranking | | |

DEBT SERVICE FUND

FUND DESCRIPTION:

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest from governmental resources.

Entering into fiscal year 2013, the City of Gainesville's general obligation debt is projected to be \$27,400,000:

| | |
|--------------------------|--------------|
| Frances Meadows Center | \$9,735,000 |
| Parking Deck | \$4,380,000 |
| Public Safety Facilities | \$13,285,000 |

Georgia law provides that general obligation debt be no greater than 10% of the City's total assessed value. This 10%, minus general obligation bonds outstanding is classified as the governments's legal debt margin. A computation of the City's legal debt margin follows:

| | | |
|---|-----------|------------------------------|
| Net General Obligation Bond Tax Digest | \$ | <u>3,199,462,587</u> |
| Debt Limit - 10% of Assessed Value | \$ | 319,946,259 |
| Less General Obligation Bonds Outstanding | | <u>27,400,000</u> |
| Legal Debt Margin | \$ | <u>292,546,258.70</u> |

Bonded debt per capita, based on an estimated population of 35,863 is \$764.

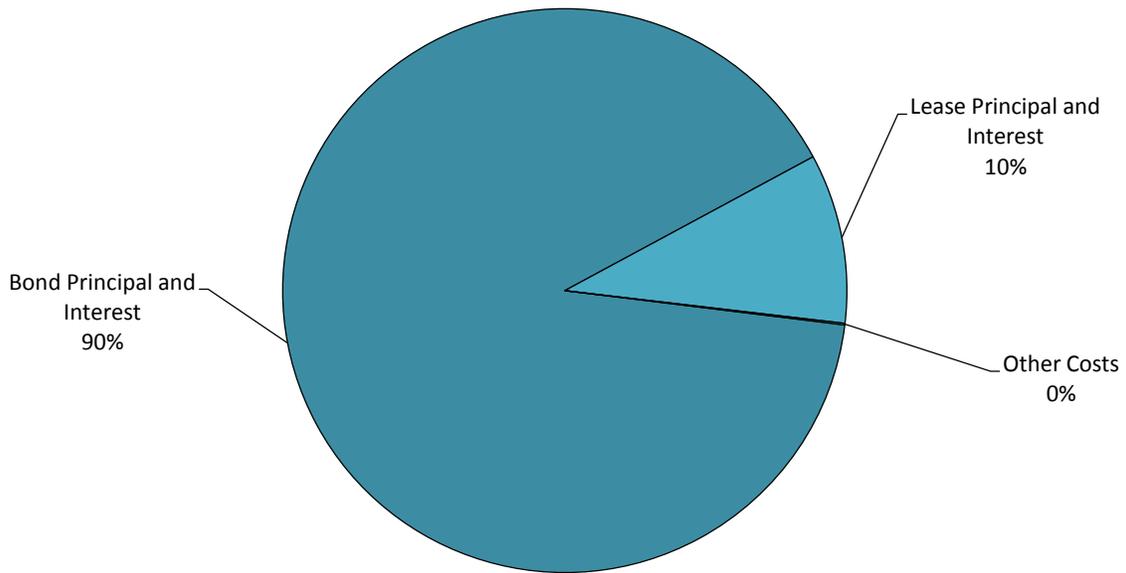
The City's debt related to capital leases is anticipated to reach \$2,477,760 during fiscal year 2013. The City anticipates new capital leases in FY2013 totaling \$800,000 to fund replacement vehicles.

Additional information regarding the debt for the City's Public Utilities Fund, Solid Waste Fund, Airport Fund, Chattahoochee Golf Course, and the Parks and Recreation Fund can be found in each fund's individual section of the report.

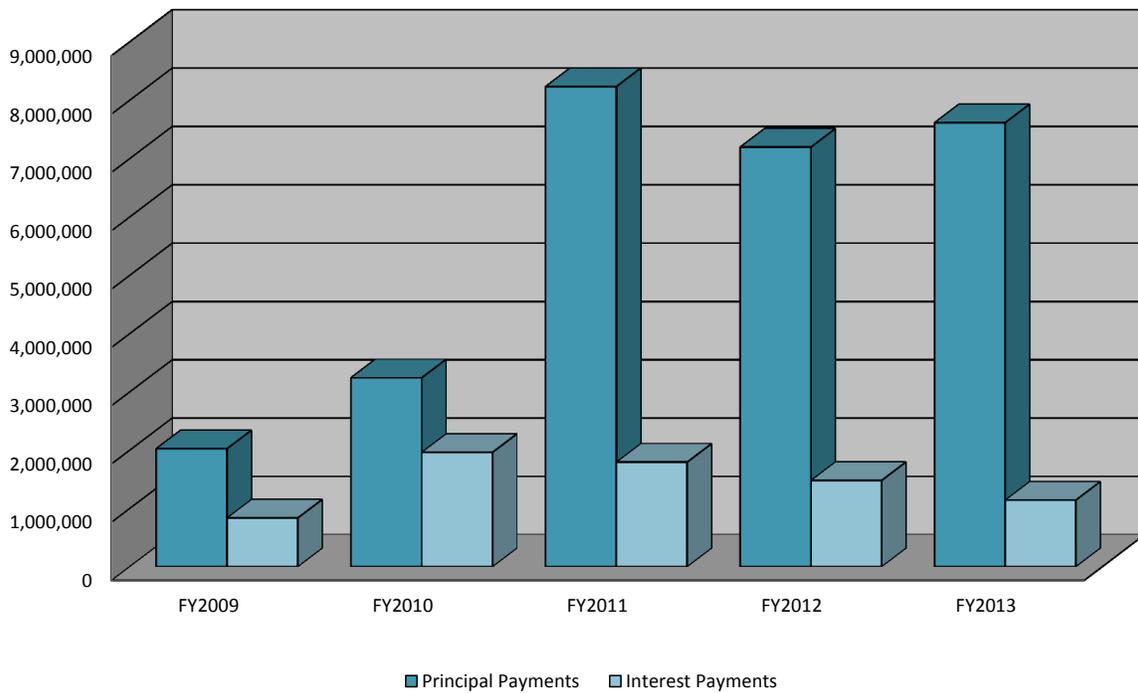
DEBT SERVICE FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|---|-------------------|------------------|------------------|
| Millage Rate | .48 | .48 | .50 |
| Taxes | \$ 1,724,139 | \$ 1,490,034 | \$ 1,485,548 |
| Interest on Investments | 4,048 | 3,405 | 3,543 |
| Intergovernmental - School System | 995,794 | - | - |
| Transfer from General fund | - | - | 248,000 |
| Transfer from SPLOST Capital Projects Fund | 7,032,125 | 6,880,875 | 6,826,250 |
| Transfer from General Govt Capital Project Fund | 164,000 | 164,000 | 164,000 |
| Budgeted Fund Balance | | 145,494 | 111,918 |
| Total Revenues | <u>9,920,106</u> | <u>8,683,808</u> | <u>8,839,259</u> |
| EXPENDITURES | | | |
| Bond Principal and Interest | 8,175,782 | 8,000,418 | 7,971,369 |
| Bond Principal and Interest (School System) | 995,794 | - | - |
| Lease Principal and Interest | 606,506 | 675,890 | 859,981 |
| Other Costs | 1,000 | 7,500 | 7,909 |
| Available for Future Debt Service | - | - | - |
| Total Expenditures | <u>9,779,081</u> | <u>8,683,808</u> | <u>8,839,259</u> |
| Excess Revenues Over/(Under) Expenses | <u>\$ 141,025</u> | <u>\$ -</u> | <u>\$ -</u> |

Expenditures by Category



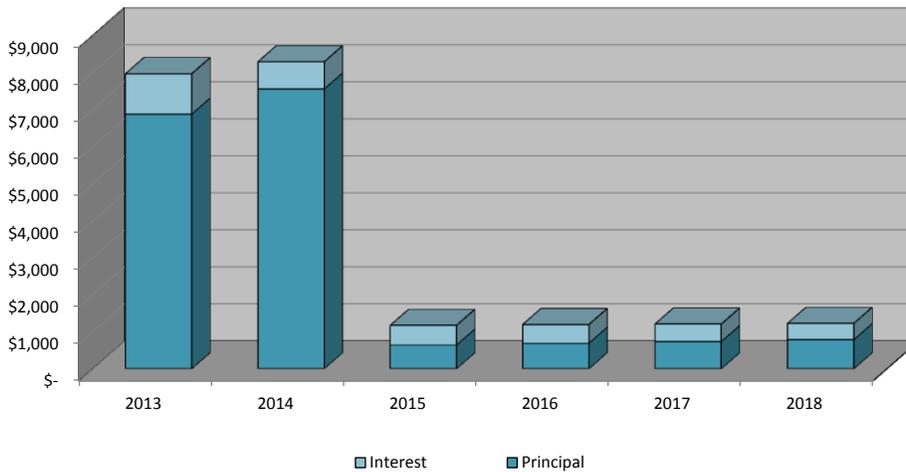
Five Year Principal and Interest Trend



GENERAL OBLIGATION BOND DEBT SERVICE SCHEDULE

| Fiscal Year | FM Aquatic Center | | Parking Deck | | Public Safety Facilities | | Total Bonds | |
|--------------|---------------------|---------------------|---------------------|---------------------|--------------------------|-------------------|----------------------|---------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest |
| 2013 | 330,000 | 403,281 | 235,000 | 176,837 | 6,320,000 | 506,250 | 6,885,000 | 1,086,368 |
| 2014 | 355,000 | 387,806 | 240,000 | 169,713 | 6,965,000 | 174,125 | 7,560,000 | 731,644 |
| 2015 | 390,000 | 369,181 | 255,000 | 162,288 | - | - | 645,000 | 531,469 |
| 2016 | 425,000 | 348,806 | 270,000 | 154,244 | - | - | 695,000 | 503,050 |
| 2017 | 460,000 | 328,981 | 280,000 | 143,025 | - | - | 740,000 | 472,006 |
| 2018 | 495,000 | 309,882 | 295,000 | 128,650 | - | - | 790,000 | 438,532 |
| 2019 | 535,000 | 289,282 | 320,000 | 113,275 | - | - | 855,000 | 402,557 |
| 2020 | 570,000 | 267,181 | 335,000 | 98,784 | - | - | 905,000 | 365,965 |
| 2021 | 610,000 | 243,581 | 355,000 | 85,194 | - | - | 965,000 | 328,775 |
| 2022 | 650,000 | 218,381 | 375,000 | 70,359 | - | - | 1,025,000 | 288,740 |
| 2023 | 695,000 | 191,481 | 390,000 | 54,338 | - | - | 1,085,000 | 245,819 |
| 2024 | 740,000 | 162,319 | 415,000 | 36,972 | - | - | 1,155,000 | 199,291 |
| 2025 | 790,000 | 130,763 | 440,000 | 17,994 | - | - | 1,230,000 | 148,757 |
| 2026 | 840,000 | 97,144 | 175,000 | 4,047 | - | - | 1,015,000 | 101,191 |
| 2027 | 895,000 | 60,800 | - | - | - | - | 895,000 | 60,800 |
| 2028 | 955,000 | 20,891 | - | - | - | - | 955,000 | 20,891 |
| 2029 | - | - | - | - | - | - | - | - |
| 2030 | - | - | - | - | - | - | - | - |
| Total | \$ 9,735,000 | \$ 3,829,760 | \$ 4,380,000 | \$ 1,415,718 | \$ 13,285,000 | \$ 680,375 | \$ 27,400,000 | \$ 5,925,853 |

General Obligation Bond Debt Service- Next 7 Years
(Amounts x 1,000)



CAPITAL LEASE PURCHASE DEBT SERVICE SCHEDULE

TABLE 1

| Fiscal Year | GMC Facility | | Equipment '08 (Dump Truck) | | Fire Truck '10 | |
|--------------|-------------------|-----------------|----------------------------|---------------|-------------------|------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2013 | 159,583 | 4,564 | 17,368 | 291 | 101,416 | 8,276 |
| 2014 | - | - | - | - | 103,490 | 6,202 |
| 2015 | - | - | - | - | 105,507 | 4,085 |
| 2016 | - | - | - | - | 107,767 | 1,925 |
| 2017 | - | - | - | - | 27,285 | 138 |
| 2018 | - | - | - | - | - | - |
| Total | \$ 159,583 | \$ 4,564 | \$ 17,368 | \$ 291 | \$ 445,464 | \$ 20,626 |

TABLE 2

| Fiscal Year | Equipment '10 (PD Vehicles) | | Equipment '11 (Fire Fleet 201-3,4) | | Equipment '11 (Skid Steer) | |
|--------------|-----------------------------|---------------|------------------------------------|-----------------|----------------------------|-----------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2013 | 80,265 | 696 | 21,087 | 3,139 | 8,350 | 1,250 |
| 2014 | - | - | 21,087 | 2,317 | 8,350 | 923 |
| 2015 | - | - | 21,087 | 1,462 | 8,350 | 583 |
| 2016 | - | - | 21,087 | 573 | 8,350 | 228 |
| 2017 | - | - | - | - | - | - |
| 2018 | - | - | - | - | - | - |
| Total | \$ 80,265 | \$ 696 | \$ 84,346 | \$ 7,491 | \$ 33,400 | \$ 2,984 |

TABLE 3

| Fiscal Year | Equipment '11 (PD Vehicles) | | Right of Way Tractor Proposed | | Equipment '12 (PD Vehicles) Proposed | |
|--------------|-----------------------------|-----------------|-------------------------------|-----------------|--------------------------------------|------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2013 | 43,704 | 3,715 | 5,385 | 1,003 | 196,667 | 20,790 |
| 2014 | 43,704 | 1,968 | 5,385 | 802 | 196,667 | 13,120 |
| 2015 | - | - | 5,385 | 592 | 196,667 | 5,139 |
| 2016 | - | - | 5,385 | 373 | - | - |
| 2017 | - | - | 5,385 | 146 | - | - |
| 2018 | - | - | - | - | - | - |
| Total | \$ 87,408 | \$ 5,683 | \$ 26,925 | \$ 2,916 | \$ 590,001 | \$ 39,049 |

TABLE 4

| Fiscal Year | Unit 206 Replacement Proposed | | Unit 207 Replacement Proposed | | Street Dump Truck Proposed | |
|--------------|-------------------------------|-----------------|-------------------------------|-----------------|----------------------------|-----------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2013 | 7,000 | 1,304 | 7,000 | 1,304 | 15,306 | 3,092 |
| 2014 | 7,000 | 1,042 | 7,000 | 1,042 | 15,927 | 2,471 |
| 2015 | 7,000 | 769 | 7,000 | 769 | 16,574 | 1,824 |
| 2016 | 7,000 | 485 | 7,000 | 485 | 17,247 | 1,151 |
| 2017 | 7,000 | 190 | 7,000 | 190 | 17,947 | 451 |
| 2018 | - | - | - | - | - | - |
| Total | \$ 35,000 | \$ 3,791 | \$ 35,000 | \$ 3,790 | \$ 83,000 | \$ 8,989 |

| Year | Equipment '13(PD Vehicles) Proposed | | TOTAL LEASE PURCHASE | |
|--------------|-------------------------------------|------------------|----------------------|-------------------|
| | Principal | Interest | Principal | Interest |
| 2013 | 66,667 | 7,047 | 729,796 | 56,471 |
| 2014 | 133,333 | 8,895 | 541,943 | 38,781 |
| 2015 | 133,333 | 3,484 | 500,902 | 18,707 |
| 2016 | 66,667 | 7,047 | 240,502 | 12,268 |
| 2017 | - | - | 64,617 | 1,116 |
| 2018 | - | - | - | - |
| Total | \$ 400,000 | \$ 26,474 | \$ 2,077,760 | \$ 127,343 |

DEBT SERVICE PROJECTIONS

| | 2010 | 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| FUND BALANCE BROUGHT FORWARD | 2,266,195 | 1,293,247 | 1,434,271 | \$ 1,417,307 | \$ 1,305,798 | \$ 841,087 | \$ 259,526 | \$ (166,349) |
| REVENUES: | <i>.48 mills</i> | <i>.48 mills</i> | <i>.48 mills</i> | <i>.50 mills</i> |
| Taxes | (1) 1,773,017 | 1,724,139 | 1,490,034 | 1,485,548 | 1,507,831 | 1,530,449 | 1,553,405 | 1,576,706 |
| Interest | 5,956 | 4,048 | 3,405 | 3,543 | 3,264 | 2,103 | 649 | (416) |
| Other | - | - | - | - | - | - | - | - |
| Total Revenues | 1,778,973 | 1,728,187 | 1,493,439 | 1,489,091 | 1,511,096 | 1,532,551 | 1,554,054 | 1,576,291 |

INTERGOVERNMENTAL/TRANSFERS IN:

| | | | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|---|---|---|
| City School System | 993,900 | 995,794 | - | - | - | - | - | - |
| General Fund | - | - | - | 248,000 | - | - | - | - |
| GG Capital Projects Fund (GMC Remodel) | 164,000 | 164,000 | 164,000 | 164,000 | - | - | - | - |
| SPLOST Special Revenue Fund (PSB Bond) | 1,130,823 | 7,032,125 | 6,880,875 | 6,826,250 | 7,139,125 | - | - | - |
| Total Transfers In | 2,288,723 | 8,191,919 | 7,044,875 | 7,238,250 | 7,139,125 | - | - | - |

BOND PAYMENTS

2007 Bond (F Meadows Center, 20Y)

| | | | | | | | | |
|-----------|---------|----------------|---------|---------|---------|---------|---------|---------|
| Principal | 250,000 | 275,000 | 300,000 | 330,000 | 355,000 | 390,000 | 425,000 | 460,000 |
| Interest | 439,006 | 427,944 | 415,881 | 403,281 | 387,806 | 369,181 | 348,806 | 328,981 |

Proposed 2009 Bond (Parking Deck, 15Y)

| | | | | | | | | |
|-----------|-----------|----------------|---------|---------|---------|---------|---------|---------|
| Principal | 1,380,000 | 250,000 | 220,000 | 235,000 | 240,000 | 255,000 | 270,000 | 280,000 |
| Interest | 211,887 | 190,713 | 183,663 | 176,838 | 169,713 | 162,288 | 154,244 | 143,025 |

Proposed 2009 Bond (Public Safety Facilities, 4Y)

| | | | | | | | | |
|-----------|-----------|------------------|-----------|-----------|-----------|---|---|---|
| Principal | - | 5,975,000 | 6,065,000 | 6,320,000 | 6,965,000 | - | - | - |
| Interest | 1,130,823 | 1,057,125 | 815,875 | 506,250 | 174,125 | - | - | - |

| | | | | | | | | |
|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Total Bond Payments | 4,405,616 | 9,171,575 | 8,000,419 | 7,971,369 | 8,291,644 | 1,176,469 | 1,198,050 | 1,212,006 |
|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|

LEASE PAYMENTS:

2006 Lease (GMC Remodel \$979,300, 4.55%, 7Y)

| | | | | | | | | |
|-----------|---------|----------------|------------|------------|------|------|------|------|
| Principal | 139,329 | 145,777 | \$ 152,524 | \$ 159,583 | \$ - | \$ - | \$ - | \$ - |
| Interest | 24,818 | 18,370 | 11,623 | 4,564 | - | - | - | - |

2008 Lease (Dump Trk \$108,393, 4%, 5Y)

| | | | | | | | | |
|-----------|--------|---------------|--------|--------|---|---|---|---|
| Principal | 21,045 | 21,757 | 22,493 | 17,368 | - | - | - | - |
| Interest | 2,499 | 1,787 | 1,052 | 291 | - | - | - | - |

2009 Lease (Police Veh \$366,475, 4%, 3Y) 111-20

| | | | | | | | | |
|-----------|---------|----------------|---------|---|---|---|---|---|
| Principal | 122,158 | 122,158 | 122,158 | - | - | - | - | - |
| Interest | (647) | (2,028) | 5,505 | - | - | - | - | - |

2010 Lease (Police Veh & Various \$240,795, 4%, 3Y)

| | | | | | | | | |
|------------------|--|----------------|--------|--------|---|---|---|---|
| Principal 111-21 | | 80,265 | 80,265 | 80,265 | - | - | - | - |
| Interest | | (1,334) | 4,146 | 696 | - | - | - | - |

2010 Lease (201, 203, 204 Fire Fleet Replace \$105,432.55, 4%, 5Y)

| | | | | | | | | |
|------------------|--|--|---------------|--------|--------|--------|--------|---|
| Principal 111-22 | | | 21,087 | 21,087 | 21,087 | 21,087 | 21,087 | - |
| Interest | | | 3,928 | 3,139 | 2,317 | 1,462 | 573 | - |

2010 Lease (New Skid Steer \$42,000, 4%, 5Y)

| | | | | | | | | |
|------------------|--|--|--------------|-------|-------|-------|-------|---|
| Principal 111-23 | | | 8,400 | 8,350 | 8,350 | 8,350 | 8,350 | - |
| Interest | | | 1,565 | 1,250 | 923 | 583 | 228 | - |

Direct Lease 2012 (Fire Truck \$522,046, 2.03% -5Y)

| | | | | | | | | |
|-----------|--|--|---------------|---------|---------|---------|---------|--------|
| Principal | | | 43,605 | 101,416 | 103,490 | 105,507 | 107,767 | 27,285 |
| Interest | | | 20,351 | 8,276 | 6,202 | 4,085 | 1,925 | 138 |

2011 Lease (Police Veh 131,111.31, 4%, 3Y)

| | | | | | | | | |
|------------------|--|--|--|--------|--------|--------|---|---|
| Principal 111-24 | | | | 43,667 | 43,704 | 43,704 | - | - |
| Interest | | | | 2,490 | 3,715 | 1,968 | - | - |

Proposed 2012 Lease (Police Veh & Various \$590,000, 4%, 3Y) (2)

| | | | | | | | | |
|-----------|--|--|--|---------|---------|---------|---|---|
| Principal | | | | 196,667 | 196,667 | 196,667 | - | - |
| Interest | | | | 20,790 | 13,120 | 5,139 | - | - |

Proposed 2012 Lease (ROW Tractor \$26,925.08, 4%, 5Y)

| | | | | | | | | |
|-----------|--|--|--|-------|-------|-------|-------|-------|
| Principal | | | | 5,385 | 5,385 | 5,385 | 5,385 | 5,385 |
| Interest | | | | 1,003 | 802 | 592 | 373 | 146 |

Proposed 2012 Lease (Unit 206, \$35,000, 4%, 5Y) (2)

| | | | | | | | | |
|-----------|--|--|--|-------|-------|-------|-------|-------|
| Principal | | | | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Interest | | | | 1,304 | 1,042 | 769 | 485 | 190 |

DEBT SERVICE PROJECTIONS

| | 2010 | 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 |
|---|------|-----------|-----------|-----------|-----------|---------|---------|-----------|
| Proposed 2012 Lease (Unit 207, \$35,000, 4%, 5Y) (2) | | | | | | | | |
| Principal | | | | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Interest | | | | 1,304 | 1,042 | 769 | 485 | 190 |
| Proposed 2012 Lease (Street Dump Truck, \$83,000, 4%, 5Y) (2) | | | | | | | | |
| Principal | | | | 15,306 | 15,927 | 16,574 | 17,247 | 17,947 |
| Interest | | | | 3,092 | 2,471 | 1,824 | 1,151 | 451 |
| Proposed 2013 Lease (Police Veh & Various \$400,000, 4%, 3Y) (2) | | | | | | | | |
| Principal | | | | - | 66,667 | 133,333 | 133,333 | 66,667 |
| Interest | | | | - | 7,047 | 8,895 | 3,484 | 7,047 |
| Proposed 2013 Lease (Police Veh & Various \$400,000, 4%, 3Y) (2) | | | | | | | | |
| Principal | | | | - | 66,667 | 133,333 | 133,333 | 66,667 |
| Interest | | | | - | 7,047 | 8,895 | 3,484 | 7,047 |
| Proposed 2014 Lease (Police Veh & Various \$500,000, 4%, 3Y) | | | | | | | | |
| Principal | | | | - | - | 83,333 | 166,667 | 166,667 |
| Interest | | | | - | - | 9,502 | 14,215 | 7,511 |
| Proposed 2015 Lease (Police Veh & Various \$500,000, 4%, 3Y) | | | | | | | | |
| Principal | | | | - | - | - | 83,333 | 166,667 |
| Interest | | | | - | - | - | 9,502 | 14,215 |
| Proposed 2016 Lease (Police Veh & Various \$500,000, 4%, 3Y) | | | | | | | | |
| Principal | | | | - | - | - | - | 83,333 |
| Interest | | | | - | - | - | - | 9,502 |
| Proposed 2017 Lease (Police Veh & Various \$500,000, 4%, 3Y) | | | | | | | | |
| Principal | | | | - | - | - | - | - |
| Interest | | | | - | - | - | - | - |
| Total Lease Payments | | 629,028 | 606,506 | 544,860 | 859,981 | 815,788 | 930,144 | 774,379 |
| Other Operational Costs | | 6,000 | 1,000 | - | - | - | - | - |
| Agent Fees | | | | 10,000 | 7,500 | 7,500 | 7,500 | 7,500 |
| Fund Balance End of Year | | 1,293,247 | 1,434,271 | 1,417,307 | 1,305,798 | 841,087 | 259,526 | (166,349) |

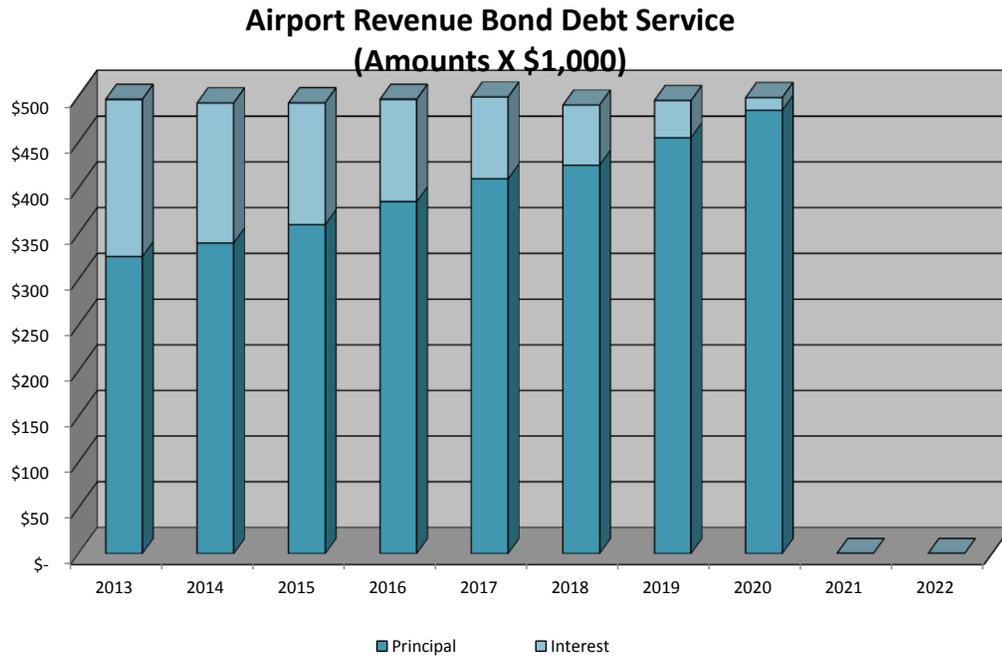
Notes:

- (1) Assume 1.5% annual growth in city's tax digest
- (2) Lease arrangements on proposed purchases may vary as individual equipment items are purchased.

| | | | | | | | | |
|--|-----------|---------|----------|-----------|-----------|-----------|-----------|-----------|
| Change in Fund Balance (Net Income)/(Loss) | (972,948) | 141,024 | (16,964) | (111,509) | (464,711) | (581,561) | (425,875) | (241,435) |
|--|-----------|---------|----------|-----------|-----------|-----------|-----------|-----------|

AIRPORT FUND REVENUE BOND

| Fiscal Year | 2004 Airport Bonds | |
|---------------|---------------------|-------------------|
| | Principal | Interest |
| 2013 | 325,000 | 171,815 |
| 2014 | 340,000 | 152,935 |
| 2015 | 360,000 | 133,057 |
| 2016 | 385,000 | 111,899 |
| 2017 | 410,000 | 89,307 |
| 2018 | 425,000 | 65,565 |
| 2019 | 455,000 | 40,542 |
| 2020 | 485,000 | 13,803 |
| 2021 | - | - |
| 2022 | - | - |
| Totals | \$ 3,185,000 | \$ 778,921 |



PUBLIC UTILITIES REVENUE BOND SCHEDULES

TABLE 1

| Fiscal Year | 1992 Bonds W/S | |
|---------------|---------------------|-------------------|
| | Principal | Interest |
| 2012 | 3,630,000 | 339,600 |
| 2013 | 3,845,000 | 115,350 |
| 2014 | - | - |
| Totals | \$ 7,475,000 | \$ 454,950 |

TABLE 2

| Fiscal Year | 2001 Bonds W/S | | 2005 Bonds W/S | | 2006 Bonds W/S | |
|---------------|---------------------|-------------------|----------------------|----------------------|----------------------|----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2012 | 2,020,000 | 139,740 | 1,740,000 | 2,058,238 | 320,000 | 1,637,419 |
| 2013 | 2,115,000 | 43,358 | 1,665,000 | 1,985,225 | 330,000 | 1,624,419 |
| 2014 | - | - | 5,810,000 | 1,798,350 | 2,550,000 | 1,569,806 |
| 2015 | - | - | 6,105,000 | 1,500,475 | 2,635,000 | 1,457,294 |
| 2016 | - | - | 6,420,000 | 1,187,350 | 2,755,000 | 1,337,694 |
| 2017 | - | - | 6,665,000 | 860,225 | 2,860,000 | 1,213,494 |
| 2018 | - | - | 6,810,000 | 557,400 | 2,990,000 | 1,071,425 |
| 2019 | - | - | 6,870,000 | 283,800 | 3,130,000 | 920,206 |
| 2020 | - | - | 3,140,000 | 75,750 | 3,275,000 | 774,653 |
| 2021 | - | - | 120,000 | 2,550 | 8,370,000 | 530,575 |
| 2022 | - | - | - | - | 8,845,000 | 176,900 |
| 2023 | - | - | - | - | - | - |
| Totals | \$ 4,135,000 | \$ 183,098 | \$ 45,345,000 | \$ 10,309,363 | \$ 38,060,000 | \$ 12,313,884 |

| Fiscal Year | TOTAL BONDS PAYABLE | |
|---------------|----------------------|----------------------|
| | Principal | Interest |
| 2012 | 7,710,000 | 4,174,996 |
| 2013 | 7,955,000 | 3,768,352 |
| 2014 | 8,360,000 | 3,368,156 |
| 2015 | 8,740,000 | 2,957,769 |
| 2016 | 9,175,000 | 2,525,044 |
| 2017 | 9,525,000 | 2,073,719 |
| 2018 | 9,800,000 | 1,628,825 |
| 2019 | 10,000,000 | 1,204,006 |
| 2020 | 6,415,000 | 850,403 |
| 2021 | 8,490,000 | 533,125 |
| 2022 | 8,845,000 | 176,900 |
| 2023 | - | - |
| Totals | \$ 95,015,000 | \$ 23,261,295 |

PUBLIC UTILITIES NOTES PAYABLE SCHEDULES

TABLE 1

| Fiscal Year | State Revolving Fund (92-012) | | State Revolving Fund (CW-99-002) | | GEFA - Year 14 (98-L27-WJ) | |
|---------------|-------------------------------|-------------------|----------------------------------|---------------------|----------------------------|-------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2012 | 414,809 | 72,764 | 848,715 | 324,673 | 157,458 | 74,664 |
| 2013 | 431,921 | 55,653 | 875,544 | 297,844 | 165,072 | 67,050 |
| 2014 | 449,420 | 38,153 | 901,678 | 271,710 | 172,697 | 59,425 |
| 2015 | 467,730 | 19,843 | 929,103 | 244,284 | 180,793 | 51,330 |
| 2016 | 240,795 | 2,826 | 957,020 | 216,367 | 189,200 | 42,922 |
| 2017 | - | - | 986,787 | 186,601 | 198,197 | 33,926 |
| 2018 | - | - | 1,016,485 | 156,902 | 207,428 | 24,694 |
| 2019 | - | - | 1,047,403 | 125,985 | 217,152 | 14,970 |
| 2020 | - | - | 1,079,116 | 94,272 | 207,514 | 4,798 |
| 2021 | - | - | 1,112,194 | 61,193 | - | - |
| 2022 | - | - | 1,145,911 | 27,476 | - | - |
| 2023 | - | - | 291,400 | 1,461 | - | - |
| 2024 | - | - | - | - | - | - |
| 2024 | - | - | - | - | - | - |
| 2025 | - | - | - | - | - | - |
| 2026 | - | - | - | - | - | - |
| 2027 | - | - | - | - | - | - |
| Totals | \$ 2,004,675 | \$ 189,239 | \$ 11,191,356 | \$ 2,008,768 | \$ 1,695,511 | \$ 373,779 |

TABLE 2

| Fiscal Year | GEFA - Year 15 (99-L93-WS) | | State Revolving Fund (CW01-018) | | State Revolving Fund (CW002-015) | |
|---------------|----------------------------|-------------------|---------------------------------|-------------------|----------------------------------|---------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2012 | 151,729 | 78,088 | 249,711 | 114,795 | 516,945 | 301,172 |
| 2013 | 158,534 | 71,283 | 257,306 | 107,200 | 533,622 | 284,495 |
| 2014 | 165,268 | 64,549 | 265,132 | 99,374 | 549,382 | 268,735 |
| 2015 | 172,413 | 57,404 | 273,196 | 91,310 | 566,092 | 252,025 |
| 2016 | 179,788 | 50,029 | 281,506 | 83,000 | 582,935 | 235,183 |
| 2017 | 187,712 | 42,104 | 290,068 | 74,438 | 601,401 | 216,716 |
| 2018 | 195,756 | 34,061 | 298,891 | 65,615 | 619,333 | 198,785 |
| 2019 | 204,219 | 25,598 | 307,982 | 56,524 | 638,170 | 179,947 |
| 2020 | 213,023 | 16,794 | 317,349 | 47,157 | 657,326 | 160,791 |
| 2021 | 222,273 | 7,543 | 327,002 | 37,504 | 677,811 | 140,307 |
| 2022 | 56,912 | 403 | 336,948 | 27,558 | 698,190 | 119,927 |
| 2023 | - | - | 347,197 | 17,309 | 719,426 | 98,691 |
| 2024 | - | - | 357,757 | 6,749 | 741,189 | 76,928 |
| 2025 | - | - | 30,297 | 76 | 763,949 | 54,168 |
| 2026 | - | - | - | - | 787,089 | 31,029 |
| 2027 | - | - | - | - | 605,345 | 7,609 |
| 2028 | - | - | - | - | - | - |
| Totals | \$ 1,907,628 | \$ 447,856 | \$ 3,940,342 | \$ 828,609 | \$ 10,258,205 | \$ 2,626,508 |

PUBLIC UTILITIES NOTES PAYABLE SCHEDULES

TABLE 3

| Fiscal Year | GEFA - Year 18 (CS-02-L25-WJ) | | GEFA - Year 19 (03-L16-WS) | | State Revolving Fund (CW-01-017) | |
|---------------|----------------------------------|-------------------|-------------------------------|-------------------|-------------------------------------|---------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2012 | 126,819 | 109,995 | 125,715 | 99,797 | 982,755 | 536,580 |
| 2013 | 132,843 | 103,971 | 130,811 | 94,702 | 1,012,646 | 506,689 |
| 2014 | 139,154 | 97,660 | 136,113 | 89,399 | 1,043,447 | 475,888 |
| 2015 | 145,764 | 91,050 | 141,630 | 83,882 | 1,075,184 | 444,151 |
| 2016 | 152,689 | 84,125 | 147,371 | 78,141 | 1,107,887 | 411,448 |
| 2017 | 159,942 | 76,872 | 153,345 | 72,168 | 1,141,584 | 377,751 |
| 2018 | 167,540 | 69,274 | 159,560 | 65,952 | 1,176,307 | 343,028 |
| 2019 | 175,499 | 61,315 | 166,028 | 59,484 | 1,212,085 | 307,250 |
| 2020 | 183,836 | 52,978 | 172,758 | 52,755 | 1,248,952 | 270,383 |
| 2021 | 192,569 | 44,245 | 179,760 | 45,752 | 1,286,940 | 232,395 |
| 2022 | 201,716 | 35,098 | 187,047 | 38,466 | 1,326,083 | 193,251 |
| 2023 | 211,299 | 25,515 | 194,629 | 30,884 | 1,366,418 | 152,917 |
| 2024 | 221,336 | 15,478 | 202,518 | 22,995 | 1,407,979 | 111,356 |
| 2025 | 212,114 | 4,963 | 210,727 | 14,786 | 1,450,803 | 68,531 |
| 2026 | - | - | 219,268 | 6,244 | 1,494,924 | 24,404 |
| 2027 | - | - | 37,394 | 186 | - | - |
| 2028 | - | - | - | - | - | - |
| 2028 | - | - | - | - | - | - |
| Totals | \$ 2,423,120 | \$ 872,539 | \$ 2,564,674 | \$ 855,593 | \$ 18,333,994 | \$ 4,456,022 |

TABLE 4

| Fiscal Year | GEFA (03-L20-WS) | | GEFA (96-L77-WS) | | GEFA - Year 20 (04-L47-WS) | |
|---------------|---------------------|---------------------|---------------------|-------------------|-------------------------------|-------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2012 | 127,046 | 110,697 | 115,128 | 49,427 | 83,302 | 85,387 |
| 2013 | 132,220 | 105,523 | 121,508 | 43,048 | 87,142 | 81,547 |
| 2014 | 137,062 | 100,681 | 128,241 | 36,314 | 90,738 | 77,952 |
| 2015 | 142,262 | 95,481 | 135,348 | 29,208 | 94,623 | 74,066 |
| 2016 | 147,516 | 90,227 | 142,848 | 21,707 | 98,562 | 70,127 |
| 2017 | 153,398 | 84,344 | 150,764 | 13,791 | 103,005 | 65,685 |
| 2018 | 159,078 | 78,665 | 159,118 | 5,436 | 107,305 | 61,384 |
| 2019 | 165,114 | 72,628 | - | - | 111,900 | 56,790 |
| 2020 | 171,274 | 66,469 | - | - | 116,608 | 52,081 |
| 2021 | 177,979 | 59,764 | - | - | 121,763 | 46,926 |
| 2022 | 184,632 | 53,111 | - | - | 126,898 | 41,972 |
| 2023 | 191,637 | 46,105 | - | - | 132,331 | 36,358 |
| 2024 | 198,848 | 38,895 | - | - | 137,949 | 30,740 |
| 2025 | 206,508 | 31,235 | - | - | 143,947 | 24,742 |
| 2026 | 214,290 | 23,453 | - | - | 150,068 | 18,622 |
| 2027 | 222,421 | 15,322 | - | - | 156,493 | 12,196 |
| 2028 | 230,852 | 6,892 | - | - | 163,187 | 5,503 |
| 2029 | 58,569 | 363 | - | - | 41,755 | 292 |
| Totals | \$ 3,020,706 | \$ 1,079,855 | \$ 952,954 | \$ 198,932 | \$ 2,067,576 | \$ 842,370 |

PUBLIC UTILITIES NOTES PAYABLE SCHEDULES

TABLE 5

| Fiscal Year | CW State Revolving Fund (CWSRF-01-016) | |
|---------------|---|----------------------|
| | Principal | Interest |
| 2013 | 2,355,460 | 1,497,709 |
| 2014 | 2,424,628 | 1,428,541 |
| 2015 | 2,498,375 | 1,354,794 |
| 2016 | 2,572,316 | 1,280,853 |
| 2017 | 2,654,594 | 1,198,575 |
| 2018 | 2,733,347 | 1,119,822 |
| 2019 | 2,816,484 | 1,036,685 |
| 2020 | 2,900,633 | 952,536 |
| 2021 | 2,991,816 | 861,353 |
| 2022 | 3,081,375 | 771,795 |
| 2023 | 3,175,097 | 678,072 |
| 2024 | 3,270,754 | 582,415 |
| 2025 | 3,371,976 | 481,193 |
| 2026 | 3,473,716 | 379,453 |
| 2027 | 3,579,372 | 273,797 |
| 2028 | 3,688,002 | 165,167 |
| 2029 | 3,487,792 | 52,607 |
| Totals | \$ 51,075,738 | \$ 14,115,367 |

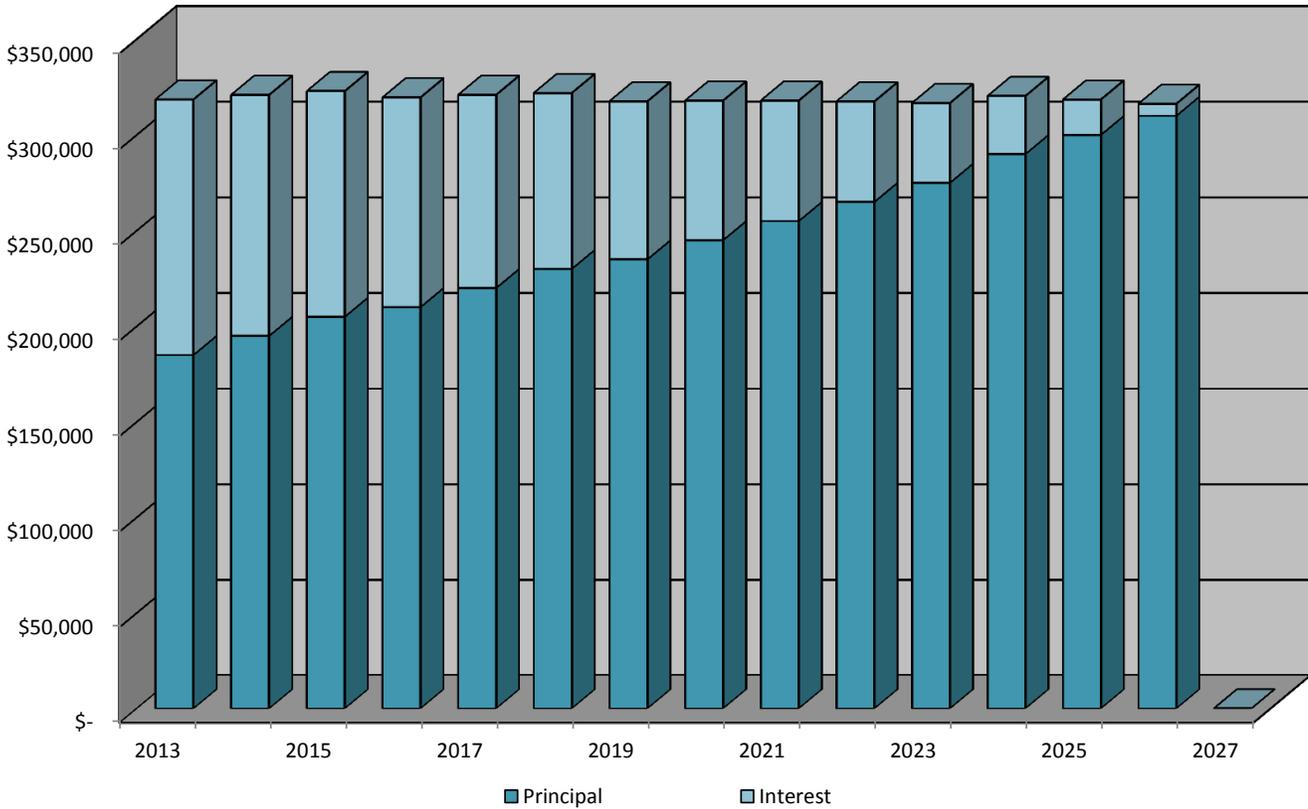
TABLE 6

| TOTAL NOTES PAYABLE | |
|-----------------------|----------------------|
| Principal | Interest |
| 6,394,629 | 3,316,714 |
| 6,602,960 | 3,108,381 |
| 6,822,513 | 2,888,827 |
| 6,800,433 | 2,666,955 |
| 6,780,797 | 2,442,972 |
| 7,000,148 | 2,223,619 |
| 7,062,036 | 1,997,176 |
| 7,268,389 | 1,771,014 |
| 7,290,108 | 1,536,982 |
| 7,345,712 | 1,309,057 |
| 6,629,434 | 1,087,312 |
| 6,538,330 | 885,556 |
| 6,390,321 | 679,694 |
| 6,339,355 | 483,205 |
| 4,601,025 | 309,110 |
| 4,082,041 | 177,562 |
| 3,588,116 | 53,262 |
| \$ 107,536,347 | \$ 26,937,398 |

CHATTAHOOCHEE GOLF COURSE REVENUE BONDS

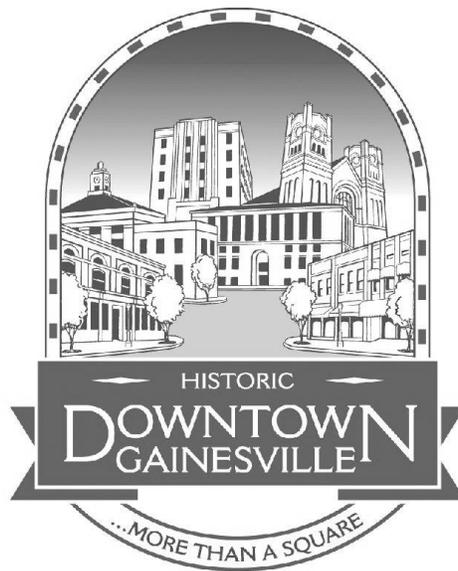
| Fiscal Year | BOND PAYABLE | |
|---------------|---------------------|---------------------|
| | Principal | Interest |
| 2013 | 185,000 | 133,499 |
| 2014 | 195,000 | 125,877 |
| 2015 | 205,000 | 117,853 |
| 2016 | 210,000 | 109,528 |
| 2017 | 220,000 | 100,902 |
| 2018 | 230,000 | 91,875 |
| 2019 | 235,000 | 82,547 |
| 2020 | 245,000 | 72,918 |
| 2021 | 255,000 | 62,888 |
| 2022 | 265,000 | 52,457 |
| 2023 | 275,000 | 41,625 |
| 2024 | 290,000 | 30,291 |
| 2025 | 300,000 | 18,455 |
| 2026 | 310,000 | 6,219 |
| 2027 | - | - |
| Totals | \$ 3,420,000 | \$ 1,046,931 |

Chattahoochee Golf Course Revenue Bond Debt Service



DEPARTMENTAL INFORMATION

*This section displays all Detail for each Department/Division of the City.
This section contains specific information for each department and
The Authorized positions.*



PROJECTED REVENUES AND OTHER SOURCES
GENERAL FUND SUMMARY

| REVENUE SOURCE | FY2011 ACTUAL | FY2012 BUDGET | FY2013 BUDGET | % CHANGE |
|---|----------------------|----------------------|----------------------|--------------|
| Millage Rate | 1.69 | 1.69 | 1.77 | |
| Current Real & Personal | \$ 5,637,802 | \$ 4,967,334 | \$ 4,945,287 | -0.4% |
| Motor Vehicle | 239,422 | 221,208 | 247,373 | 11.8% |
| Total Current Taxes | 5,877,224 | 5,188,542 | 5,192,660 | 0.1% |
| Prior Year | 128,735 | 24,837 | 24,722 | -0.5% |
| Penalties & Interest | 106,024 | 90,500 | 90,500 | 0.0% |
| Total Property Taxes | 6,111,983 | 5,303,879 | 5,307,882 | 0.1% |
| Railroad Equipment Tax | 5,753 | 5,000 | 5,000 | 0.0% |
| Intangible Tax | 39,752 | 40,000 | 46,000 | 15.0% |
| Real Estate Transfer Tax | 13,837 | 10,000 | 10,000 | 0.0% |
| Insurance Premium Tax | 1,376,910 | 1,360,000 | 1,400,000 | 2.9% |
| Local Option Sales Tax | 5,030,213 | 4,574,000 | 5,300,000 | 15.9% |
| Payment in Lieu of Taxes | 43,977 | 43,000 | 28,000 | -34.9% |
| Occupational Tax | 1,111,954 | 1,095,000 | 1,121,500 | 2.4% |
| Alcoholic Beverage Taxes | 999,642 | 866,210 | 887,000 | 2.4% |
| Franchise Fees | 4,072,511 | 3,951,000 | 4,148,000 | 5.0% |
| Total Other Taxes | 12,694,549 | 11,944,210 | 12,945,500 | 8.4% |
| Fines, Fees, and Forfeitures | 1,356,691 | 1,135,300 | 1,111,200 | -2.1% |
| Permits and Zoning Fees | 176,700 | 134,600 | 310,800 | 130.9% |
| Other Fees and Licenses | 364,206 | 371,000 | 369,960 | -0.3% |
| Interest | 28,457 | 20,000 | 22,000 | 10.0% |
| Intergovernmental | 738,833 | 717,697 | 594,492 | -17.2% |
| Cemetery Lot Sales | 39,025 | 43,000 | 40,000 | -7.0% |
| Miscellaneous | 70,352 | 50,500 | 57,500 | 13.9% |
| Indirect Charges for Services | 1,583,042 | 1,544,461 | 1,608,731 | 4.2% |
| Total Other | 4,357,306 | 4,016,558 | 4,114,683 | 2.4% |
| Total Operating Revenues | 23,163,838 | 21,264,647 | 22,368,065 | 5.2% |
| Other Financing Sources | | | | |
| Transfers from Other Funds | 5,190,581 | 3,939,544 | 3,747,757 | -4.9% |
| Sale of General Fixed Assets | 36,907 | 30,000 | 30,000 | 0.0% |
| Budgeted Fund Balance | - | 2,201,791 | 1,836,732 | -16.6% |
| Total Other Financing Sources | 5,227,488 | 6,171,335 | 5,614,489 | -9.0% |
| Total Revenues & Other Sources | \$ 28,391,326 | \$ 27,435,982 | \$ 27,982,554 | 2.0% |

SUMMARY OF EXPENDITURES & OTHER USES

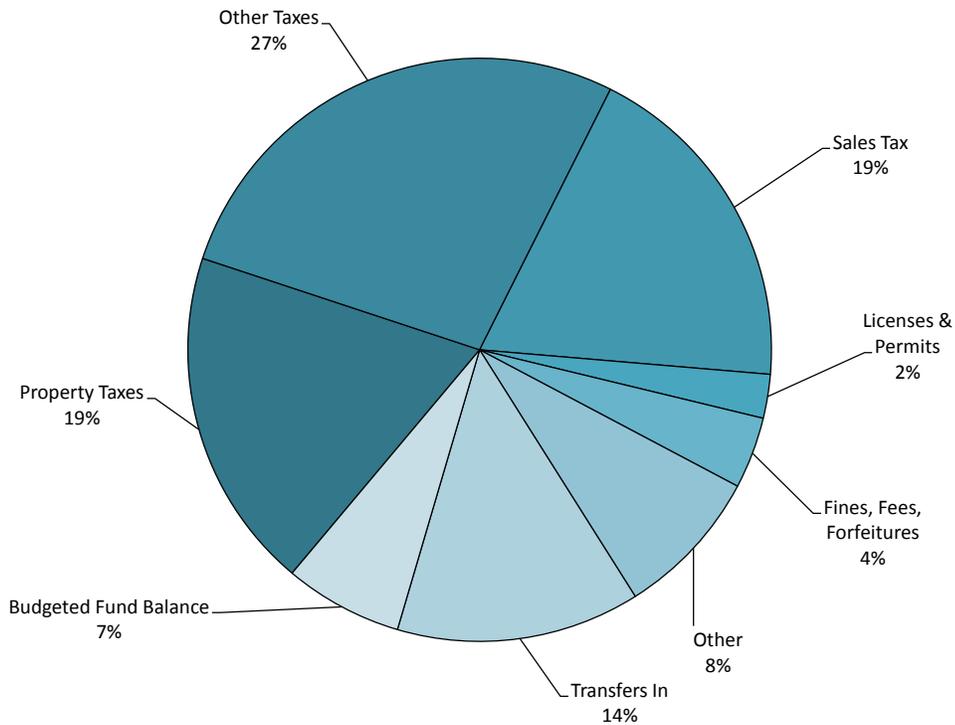
GENERAL FUND SUMMARY

| DEPARTMENTAL EXPENDITURES | FY2011 ACTUAL | FY2012 BUDGET | FY2013 BUDGET | % CHANGE |
|---|--------------------------|--------------------------|--------------------------|---------------------|
| Administrative Services | \$ 2,429,233 | \$ 2,701,401 | \$ 2,734,192 | 1.2% |
| City Manager's Office | 823,132 | 864,450 | 853,988 | -1.2% |
| Community Development | 950,719 | 1,046,805 | 1,009,966 | -3.5% |
| Communications and Tourism | 355,033 | 399,313 | 444,119 | 11.2% |
| Police | 7,951,703 | 8,410,365 | 8,539,662 | 1.5% |
| Fire | 6,206,917 | 6,521,167 | 6,568,443 | 0.7% |
| Public Lands & Buildings | 401,590 | 422,997 | 397,256 | -6.1% |
| Engineering Services | 621,052 | 643,643 | 675,161 | 4.9% |
| Traffic Services | 1,249,719 | 1,327,892 | 1,359,963 | 2.4% |
| Street Maintenance & Construction | 1,740,546 | 1,975,974 | 1,937,553 | -1.9% |
| Cemetery | 321,258 | 331,170 | 329,674 | -0.5% |
| Agency Allocations - Other | 41,926 | 331,994 | 40,388 | -87.8% |
| Contingency | - | 358,518 | 540,160 | 50.7% |
| Departmental Expenditures | 23,092,828 | 25,335,689 | 25,430,525 | 0.4% |
| Other Uses: | | | | |
| TRANSFERS TO: | | | | |
| Cable TV Channel Fund | 84,088 | 87,717 | 90,235 | 2.9% |
| Community Service Center Fund | 435,829 | 410,377 | 404,858 | -1.3% |
| Georgia Mountains Center Fund | - | - | - | N/A |
| Golf Course Fund | 195,820 | 154,155 | 107,926 | -30.0% |
| Grants Special Revenue Fund | - | - | - | N/A |
| General Insurance | 1,562 | - | - | N/A |
| Vehicle Services Fund | - | 4,586 | - | -100.0% |
| Total Other Transfers | 717,299 | 656,835 | 603,019 | -8.2% |
| CAPITAL TRANSFERS TO: | | | | |
| General Govt Capital Project Funds | 203,396 | 976,435 | 1,701,010 | 74.2% |
| Golf Course Fund | - | - | - | N/A |
| Grants Capital Projects Fund | 33,245 | 467,023 | - | -100.0% |
| Grants Special Revenue Fund | - | - | - | N/A |
| P&R Capital Project Fund | - | - | - | N/A |
| Debt Service Fund | - | - | 248,000 | N/A |
| SPLOST Capital Projects Fund | - | - | - | N/A |
| Total Other Uses | 953,940 | 2,100,293 | 2,552,029 | 21.5% |
| Total Expenditures & Other Uses | 24,046,768 | 27,435,982 | 27,982,554 | 2.0% |
| Revenues Over / (Under) Expenditures | \$ 4,344,558 | \$ - | \$ - | N/A |

GENERAL FUND REVENUES BY CATEGORY

| | FY2011 Actual | FY2012 BUDGET | FY2013 BUDGET | % OF TOTAL |
|---------------------------|--------------------------|--------------------------|--------------------------|-----------------------|
| Property Taxes | \$ 6,111,983 | \$ 5,303,879 | \$ 5,307,882 | 19.0% |
| Other Taxes | 7,664,336 | 7,370,210 | 7,645,500 | 27.3% |
| Sales Tax | 5,030,213 | 4,574,000 | 5,300,000 | 18.9% |
| Licenses & Permits | 540,906 | 505,600 | 680,760 | 2.4% |
| Fines, Fees, Forfeitures | 1,356,691 | 1,135,300 | 1,111,200 | 4.0% |
| Other | 2,459,709 | 2,375,658 | 2,322,723 | 8.3% |
| Transfers In | 5,227,488 | 3,969,544 | 3,777,757 | 13.5% |
| Budgeted Fund Balance | - | 2,201,791 | 1,836,732 | 6.6% |
| Total General Fund | \$ 28,391,326 | \$ 27,435,982 | \$ 27,982,554 | 100.0% |

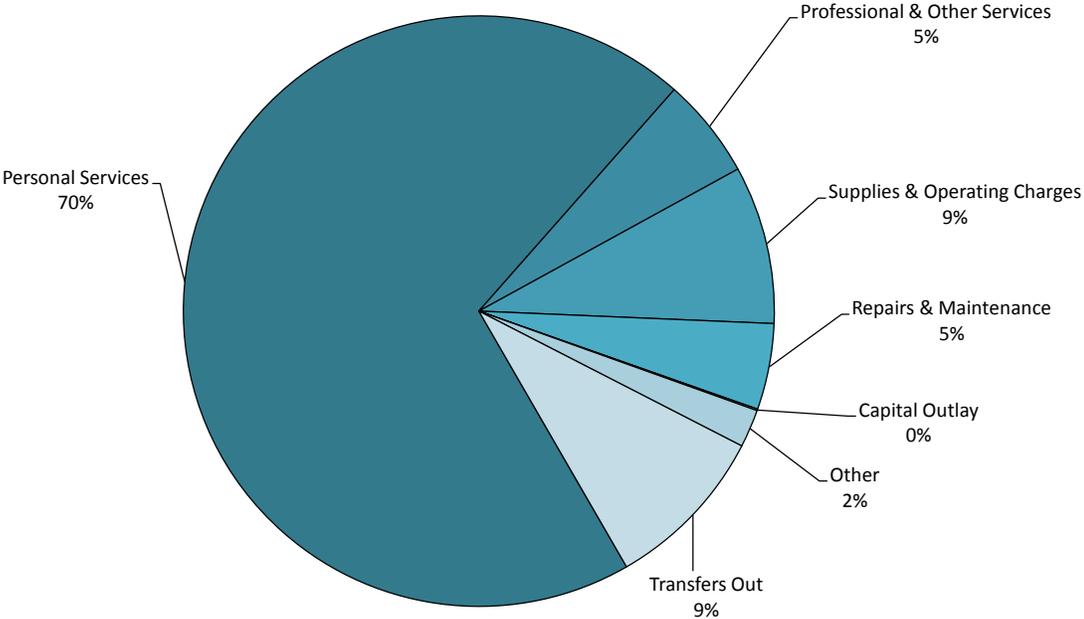
GENERAL FUND REVENUES BY CATEGORY



GENERAL FUND EXPENDITURES BY CATEGORY

| | FY2011 Actual | FY2012 BUDGET | FY2013 BUDGET | % OF TOTAL |
|-------------------------------|--------------------------|--------------------------|--------------------------|-----------------------|
| Personal Services | \$ 18,433,969 | \$ 19,396,319 | \$ 19,540,705 | 69.8% |
| Professional & Other Services | 1,465,024 | 1,621,298 | 1,542,535 | 5.5% |
| Supplies & Operating Charges | 1,946,337 | 2,374,915 | 2,423,684 | 8.7% |
| Repairs & Maintenance | 1,100,850 | 1,209,325 | 1,319,053 | 4.7% |
| Capital Outlay | 104,732 | 43,320 | 24,000 | 0.1% |
| Other | 41,926 | 690,512 | 580,548 | 2.1% |
| Transfers Out | 953,940 | 2,100,293 | 2,552,029 | 9.1% |
| Total General Fund | \$ 24,046,778 | \$ 27,435,982 | \$ 27,982,554 | 100.0% |

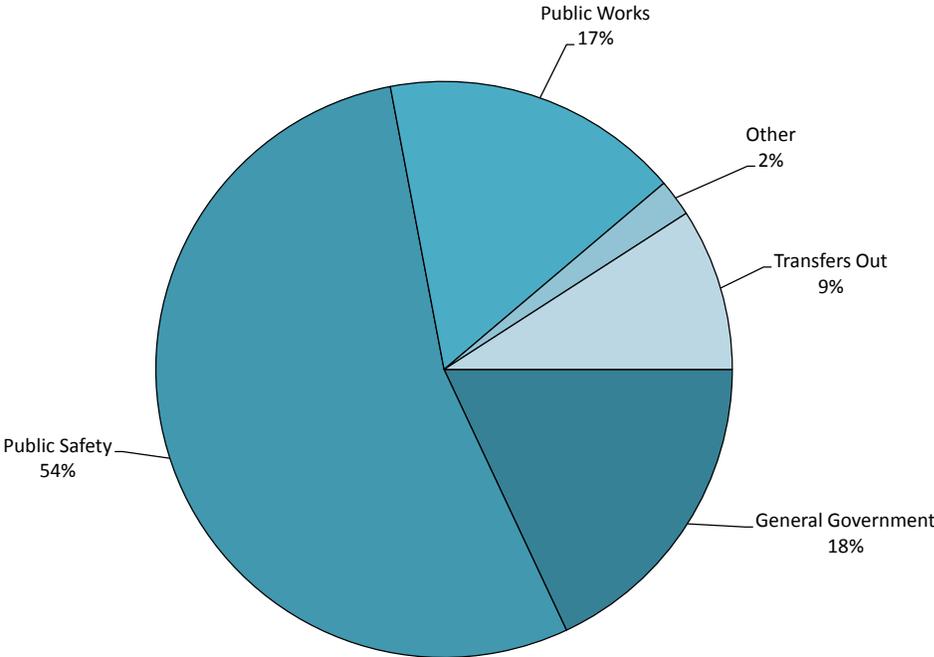
GENERAL FUND EXPENDITURES BY CATEGORY



GENERAL FUND EXPENDITURES BY SERVICE GROUP

| | FY2011 Actual | FY2012 BUDGET | FY2013 BUDGET | % OF TOTAL |
|---------------------------|--------------------------|--------------------------|--------------------------|-----------------------|
| General Government | \$ 4,558,117 | \$ 5,011,969 | \$ 5,042,265 | 18.0% |
| Public Safety | 14,158,620 | 14,931,532 | 15,108,105 | 54.0% |
| Public Works | 4,334,165 | 4,701,676 | 4,699,607 | 16.8% |
| Other | 41,926 | 690,512 | 580,548 | 2.1% |
| Transfers Out | 953,940 | 2,100,293 | 2,552,029 | 9.1% |
| Total General Fund | \$ 24,046,768 | \$ 27,435,982 | \$ 27,982,554 | 100.0% |

GENERAL FUND EXPENDITURES BY SERVICE GROUP



ADMINISTRATIVE SERVICES DEPARTMENT

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|---|-------------------------------------|---------------------|---------------------|---------------------|
| The Administrative Services Department focuses on maintaining the financial health of the City and taking care of our employees and other resources. We promote best management practices throughout the City's departments and provide assistance for all administrative functions, including human resources and risk management, budget, accounting, and information technologies. The City of Gainesville has been award for Excellence in Financial Reporting since 1991, Distinguished Budget Award since 1993. | Funding Source: General Fund | FY 2010 | FY2011 | FY2012 |
| | | Actual | Budget | Budget |
| | Personal Services | 1,883,971 | 2,065,698 | 2,075,581 |
| | Professional & Other Services | 418,991 | 419,829 | 444,619 |
| | Supplies & Operating Charges | 122,993 | 206,409 | 201,042 |
| | Repairs & Maintenance | 3,278 | 9,465 | 12,950 |
| | Capital Outlay | - | - | - |
| | | \$ 2,429,233 | \$ 2,701,401 | \$ 2,734,192 |

MISSION STATEMENT:
 To protect and improve the financial health of the City, provide for the needs of our employees, and teach, encourage, and assure good stewardship of City resources. To promote best management practices throughout the City's departments and provide high quality and reliable information and assistance for all administrative functions in a manner that is timely and error-free. Functional areas are Financial Services, Information Technologies, Human Resources and Risk Management, the City Marshal, and Municipal Court.

- GOALS & OBJECTIVES:**
- 1. Improve customer service and efficiency:**
 - * Investigate options and implement new software applications or improvements to existing software or systems for the following: Property Tax Billing and Collections, Business Licensing, and Municipal Court.
 - * Investigate options for document imaging and develop a solution for implementation.
 - 2. Maintain and support a reliable technology network:**
 - * Complete the Network Upgrade Project with fiber installation to Fire Station 4, Flat Creek Water Reclamation Facility, Fire Station 3, Chattahoochee Golf Course, and various traffic signal locations.
 - * Improve network security by implementing solutions to strengthen password protection, enhance data loss prevention measures, and develop business continuity and recovery plans.
 - * Upgrade the City's telephone system to assure continued reliability.
 - 3. Protect or improve the resources of the City:**
 - * Complete the biennial actuarial review of Other Post Employment Benefits (OPEB) and work with actuary to determine recommendations to decrease liability and establish long-term plan for funding an OPEB trust.
 - * Develop and implement a training program for supervisors.
 - * To improve the health of City employees and decrease the cost of health care for both the employee and the City, identify and implement initiatives that will enhance our employee wellness program.

| PERFORMANCE MEASURES: | | | | | | | |
|-------------------------------------|--------|--------|--------|--------|----------------|--------|--|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| | | | | | | | |
| STRATEGIC PLAN | | | | | | | |
| Govt. Finance Officers Assoc Awards | 34 | 36 | 38 | 39 | 40 | 42 | |
| GO Bond Rating | Aa3 | Aa1 | Aa1 | Aa1 | Aa1 | Aa1 | |
| Network/Application Availability | 99.99% | 99.73% | 99.28% | 99.96% | 99.99% | 99.99% | |

CITY MANAGERS OFFICE

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|-------------------|-------------------|-------------------|
| The City Manager is the Chief Administrative Officer of Gainesville. Appointed by the five-member Mayor and Council, this position is responsible for the execution of policies, directives, and legislative action of the City Council. In general, the role of the City Manager is to ensure that the affairs of the City are conducted in an effective and responsible manner to the benefit of City residents and to assure a high quality level of municipal services. This office is also comprised of the city clerk. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 678,690 | 676,467 | 723,068 |
| | Professional & Other Services | 100,111 | 143,393 | 92,145 |
| | Supplies & Operating Charges | 41,754 | 41,390 | 34,535 |
| | Repairs & Maintenance | 2,578 | 3,200 | 4,240 |
| | Intergovernmental | - | - | - |
| | Capital Outlay | - | - | - |
| | | \$ 823,133 | \$ 864,450 | \$ 853,988 |

MISSION STATEMENT:
 It is the mission of the City Manager's office to provide support and overall direction to the various departments of the city, while ensuring the policy directives of the Mayor and Council are carried out in an efficient and cost effective manner.

- GOALS & OBJECTIVES:**
1. **Streamline the operation of the City Clerk's division.**
 * Purchase of agenda management software to improve agenda preparation and move toward paperless agendas.
 2. **Complete transition of Georgia Mountains Center to Brenau University**
 * Facilitation and transfer of premises and assets according to Lease Agreement by December 31, 2012.
 3. **Successful completion of LOST Negotiations**
 * Coordinate with Hall County and other local municipalities for a fair and equitable distribution of LOST proceeds.

| PERFORMANCE MEASURES: | | | | | | | |
|---|-----------|-----------|--------|--------|----------------|--------|--|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| Number of hardcopy agenda packets prepared | 741 | 702 | 600 | 288 | 468 | 288 | |
| Number of Open Records Processed | 210 | 232 | 238 | 149 | 230 | 325 | |
| | | | | | | | |
| STRATEGIC PLAN | | | | | | | |
| New Businesses Located within the CBD | 14 | 8 | 15 | 1 | 4 | 4 | |
| Establishment of Opportunity Zones | n/a | n/a | 1 | 1 | 2 | 3 | |
| Fund Balance Used to Balance Current Year Operating | \$617,000 | \$307,000 | \$0.00 | \$0.00 | \$134,000 | \$0.00 | |

COMMUNITY DEVELOPMENT DEPARTMENT

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|-------------------|---------------------|---------------------|
| The Department is comprised of four divisions including: Planning, Inspections, Code Enforcement and Housing. This Department serves property owners, concerned citizens, contractors, homebuilders, developers, environmental groups and any person needing assistance concerning the development of land, construction requirements, and property maintenance issues. It is our desire to provide all of these services in a timely and professional manner. | Funding Source: General Fund | FY 2010 | FY2011 | FY2012 |
| | | Actual | Budget | Budget |
| | Personal Services | 801,589 | 853,253 | 826,405 |
| | Professional & Other Services | 100,024 | 139,137 | 122,953 |
| | Supplies & Operating Charges | 36,731 | 37,085 | 38,287 |
| | Repairs & Maintenance | 12,376 | 17,330 | 22,321 |
| | Capital Outlay | - | - | - |
| | | \$ 950,720 | \$ 1,046,805 | \$ 1,009,966 |

MISSION STATEMENT:
 The mission of the Gainesville Community Development Department is to assist the general public in all aspects of land development, construction permitting and property maintenance.

- GOALS & OBJECTIVES:**
- 1. Begin implementation of the City's new Comprehensive Plan.**
 - * Update the City's Unified Land Development Code to reflect goals included in the new Comprehensive Plan.
 - * Include feasibility studies of 2 - 3 key gateways in the City's Transportation Plan to be conducted in FY'13.
 - 2. Enhance our efforts in searching for grant funds to complete all of the Midtown Greenway.**
 - * Apply for a Recreational Trails Grant in the Fall of 2012 to continue work on the Midtown Greenway.
 - * Identify grant funding sources to construct sidewalks along Aviation Boulevard to provide the final connection piece with the Central Hall Trail.
 - 3. Improve City neighborhoods for current and future City residents.**
 - * Continue the City's involvement with GICH, which provides technical assistance to address housing and other community development needs.
 - * Target CDBG and Non-Profit Housing funds to specific neighborhood blocks. Make more of an impact on neighborhoods by focusing public investments.

| PERFORMANCE MEASURES: | | | | | | | |
|--|--------|--------|--------|--------|----------------|--------|--|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| Zoning Applications | 40 | 38 | 19 | 11 | 20 | 25 | |
| Zoning Verifications | 1,793 | 630 | 915 | 595 | 1000 | 1100 | |
| Number of Permits Issued (Building, Etc.) | 1,689 | 1,589 | 1,864 | 1113 | 1500 | 1600 | |
| STRATEGIC PLAN | | | | | | | |
| Code Violations Addressed | 2,550 | 2,449 | 2,170 | 1320 | 1,500 | 1600 | |
| % Operating Cost Covered by Revenue | 12.9% | 12.10% | 17.5% | 21.5% | 16.2% | 30% | |
| # of Citizen Participating in Planning Process | N/A | N/A | N/A | 900 | 1,000 | 500 | |

COMMUNICATIONS AND TOURISM

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|-------------------|-------------------|-------------------|
| The Gainesville Communications and Tourism Office combines Main Street Gainesville, Public Information for City residents and Tourism and Trade. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 251,248 | 271,580 | 272,423 |
| | Professional & Other Services | 49,929 | 78,151 | 79,298 |
| | Supplies & Operating Charges | 52,602 | 48,581 | 90,852 |
| | Repairs & Maintenance | 1,255 | 1,001 | 1,546 |
| | Capital Outlay | - | - | - |
| | | \$ 355,034 | \$ 399,313 | \$ 444,119 |

MISSION STATEMENT:
 The overall mission of this office is to promote the City of Gainesville to the residents as well as the downtown/midtown area as a destination for business and leisure travel. In cooperation with area hotels and numerous local attractions, the office endeavors to bring more visitors the City.

- GOALS & OBJECTIVES:**
- 1. Create and implement Main Street Gainesville Membership Program.**
 - * Invite downtown merchants and property owners to join Main Street for a nominal membership fee. Members will become the target audience for events and promotions.
 - 2. Enrich the visitor's experience in downtown Gainesville.**
 - * Provide a calendar of events and maps for distribution through local hotels and attractions.
 - 3. Continue to Increase Communication with Citizens**
 - * Develop, manage, and execute an ongoing Internet marketing, social media, and online PR campaign for the City.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | |
|--|-----------|-----------|------------|----------------|-----------|-----------|
| MEASURES | ACTUAL | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 |
| Event Bids Submitted | N/A | N/A | 20 | 9 | 12 | 14 |
| Main Street Events | N/A | N/A | 25 | 32 | 23 | 32 |
| Main Street Members | N/A | N/A | N/A | N/A | N/A | 75 |
| STRATEGIC PLAN | | | | | | |
| New Businesses In the Main Street area (Net) | N/A | N/A | N/A | 1 | 2 | 2 |
| Hotel/Motel Revenue | \$486,836 | \$445,078 | \$ 517,631 | \$243,772 | \$454,190 | \$454,957 |
| Social Media Hits | N/A | N/A | N/A | 130,000 | 250,000 | 265,000 |

POLICE DEPARTMENT

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|---------------------|---------------------|---------------------|
| <p>The Gainesville Police Department provides the City of Gainesville with emergency and non-emergency service 24 hours a day to more than 32,000 city residents and an estimated 125,000 visitors everyday. Our jurisdiction covers approximately 37 square miles and includes houses and apartment complexes, businesses and industrial parks, recreational facilities, including parks on and around Lake Lanier, several golf courses, schools, churches, an airport, shopping centers and numerous strip malls.</p> | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 6,459,395 | 6,753,444 | 6,781,881 |
| | Professional & Other Services | 368,466 | 426,540 | 402,271 |
| | Supplies & Operating Charges | 557,930 | 648,781 | 666,810 |
| | Repairs & Maintenance | 546,555 | 581,600 | 688,700 |
| | Capital Outlay | 19,358 | - | - |
| | | \$ 7,951,704 | \$ 8,410,365 | \$ 8,539,662 |

MISSION STATEMENT:

It is the mission of the Gainesville Police Department to work in partnership with the community to improve the quality of life in the City of Gainesville. We will demonstrate compassion for all people and render services with respect, dignity, and courtesy. The men and women of the Gainesville Police Department will strive to protect and to support individual rights, while at all times providing for the security of all persons and all property in our community.

GOALS & OBJECTIVES:

1. **Enrich the community by reducing the number of injury crashes that occur within the City of Gainesville by 2% over the 2013 fiscal year.**
 - * Closely monitor the data collected through our recently acquired GEARS software solution and deploying officers to those areas to conduct enforcement efforts.
 - * Provide educational material and classes to groups and individual citizens to raise awareness of traffic safety.
 - * Work closely with traffic engineering to determine if improvements are needed to reduce collisions.
2. **Provide the citizens of Gainesville with exemplary service during the 2013 fiscal year by attaining both National Accreditation and State Certification.**
 - * Both programs will undergo a review from outside assessors over the next fiscal year and achieving a satisfactory review by program commissioners would signify this department's commitment to excellence in law enforcement.
3. **A long-standing and past innovative goal and objective is to improve the efficiency of the department's criminal and traffic reporting services.**
 - * Implement the identified new Records Management Software (RMS) program to include installation of associated Mobile Data Terminals (MDT's) in Police Vehicles along with training of all end users in the modules associated with their job requirements.

PERFORMANCE MEASURES:

| MEASURES | ACTUAL | | | YTD thru 12/31 | BUDGET PROJECTION | |
|---|-----------|-----------|-----------|----------------|-------------------|-----------|
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 |
| Average Training Hours per Officer | 120 | 158 | 114 | 70 | 140 | 133 |
| Average Response Time | 6:50 | 6:27 | 7:31 | 8:24 | 7:08 | 7:50 |
| Incident Reports Taken | 5,429 | 5,031 | 4,904 | 2,094 | 4,188 | 4,888 |
| Annual Avg.- Citizen Seat Belt Use | 95% | 93% | 93% | 94% | 94% | 94% |
| Calls for Service | 63,101 | 66,709 | 71,555 | 32,850 | 65,700 | 66,766 |
| STRATEGIC PLAN | | | | | | |
| Local Site training hours | 3,276 | 7,925 | 1,332 | 1,129 | 2,258 | 2,289 |
| Off site training hours | 8,819 | 7,909 | 5,288 | 4,226 | 8,452 | 7,520 |
| Average time to enter a report | N/A | 16 days | 16 days | 16 days | 16 days | 1 day |
| Roadway Accidents/Injuries | 1,553/469 | 1,628/458 | 1,631/513 | 887/276 | 1,774/552 | 1,862/541 |
| Commercial & Residential Burglaries (Total) | 349 | 278 | 307 | 182 | 364 | 321 |
| State Certification and International Accreditation | NA | Yes | N/A | N/A | N/A | YES |
| % Apparatus w/Mobile Date Terminals | 4% | 28% | 29% | 38% | 38% | 46% |

FIRE DEPARTMENT

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|---|-------------------------------------|---------------------|---------------------|---------------------|
| Gainesville Fire Department operates four fire stations equipped with a total of twelve fire trucks (seven engines, two aerials, one rescue, and two squads). There are currently 92 employees working on three shifts (24 hours on, 48 hours off) and 11 staff members which include Fire Administration, Fire Operations, Fire Prevention and Training Divisions, for a total of 103 personnel. Gainesville Fire Department is one of only seventeen ISO Class II fire departments in the State of Georgia. This rating allows our residents and businesses to receive lower insurance premiums and superior service. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 5,529,096 | 5,719,746 | 5,782,771 |
| | Professional & Other Services | 111,057 | 141,608 | 141,659 |
| | Supplies & Operating Charges | 271,260 | 438,708 | 410,013 |
| | Repairs & Maintenance | 210,131 | 217,685 | 234,000 |
| | Capital Outlay | 85,374 | 3,420 | - |
| | | \$ 6,206,918 | \$ 6,521,167 | \$ 6,568,443 |

| MISSION STATEMENT: |
|---|
| Gainesville Fire Department is committed to providing the highest level of public safety services for our community. We protect lives and property through fire suppression, emergency medical response, disaster management, fire prevention and public education. |

| GOALS & OBJECTIVES: |
|---|
| 1. <u>Maintain our ISO Class II Rating.</u> <ul style="list-style-type: none"> * Provide professional, safe and efficient emergency response. * Monitor and exceed acceptable thresholds within ISO's Fire Suppression Rating Schedule. |
| 2. <u>Implement Programs to Recover Costs for Fire Department Services.</u> <ul style="list-style-type: none"> * Research and evaluate options to determine a plan of action. * Explore optional forms of revenue to include grant opportunities and service fees. |
| 3. <u>Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.</u> <ul style="list-style-type: none"> * Manage critical data and paperload for all work areas. * Research and evaluate solutions, including costs, to determine the most feasible plan of action. * Explore funding sources for one-time and ongoing costs. * Review and update all City of Gainesville ordinances pertaining to Fire Services & Operations. * Implement Traffic Preemption program that will allow safer emergency response. |

| PERFORMANCE MEASURES: | | | | | | | |
|--|--------|--------|--------|--------|----------------|----------|--------|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | | FY2012 | FY2013 |
| Calls For Service | 5,929 | 6,470 | 6,689 | 3,469 | 6,500 | 6,700 | |
| Average Response Time (Min:Sec) (Emergency) | 4:37 | 3:58 | 4:47 | 4:37 | 5:00 | 5:00 | |
| Fire Vehicle/Apparatus Accidents | 4 | 2 | 1 | 4 | 0 | 0 | |
| Total # of Responses (vehicles) | 7158 | 8,107 | 8,311 | 4,303 | 8,000 | 8,400 | |
| Avg. Training Hrs. per Firefighter (Min. Annually) | 267 | 416 | 462 | 462 | 240 | 240 | |
| Initial Fire Prevention Inspections (Annually) | 1626 | 1,688 | 1,369 | 412 | 1775 | 1,500 | |
| STRATEGIC PLAN | | | | | | | |
| ISO Rating | II | II | II | II | II | II | |
| Grants/Service Fees Awarded or Implemented | N/A | N/A | N/A | N/A | N/A | \$50,000 | |
| % of Increase - Field Inspections | N/A | 3.80% | N/A | N/A | N/A | 5.00% | |
| % Apparatus w/ Updated Communications | N/A | N/A | N/A | N/A | N/A | 100% | |
| % Apparatus w/ Mobile Data Terminals | N/A | N/A | N/A | N/A | N/A | 30% | |

PUBLIC LANDS AND BUILDINGS

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|-------------------|-------------------|-------------------|
| The Public Lands and Buildings (PL&B) department ensures a safe, functional, comfortable, clean, attractive and pleasant environment in the buildings under its management. This department is responsible for the planning and coordination of renovations, general maintenance, and upkeep of all Public Works' buildings, the City-County Joint Administration Building, the Community Service Center, Hall Area Transit, the City Clinic, the Airport, as well as Police & Fire Department facilities. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | \$ 246,534 | \$ 251,299 | \$ 248,228 |
| | Professional & Other Services | 108,479 | 119,709 | 103,815 |
| | Supplies & Operating Charges | 34,994 | 32,439 | 29,488 |
| | Repairs & Maintenance | 11,585 | 12,550 | 15,725 |
| | Capital Outlay | - | 7,000 | - |
| | | \$ 401,592 | \$ 422,997 | \$ 397,256 |

| MISSION STATEMENT: |
|--|
| To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery. |

| GOALS & OBJECTIVES: |
|---|
| 1. <u>Decrease the amount of time it takes to complete customer work orders.</u> * Manage personnel, equipment, and inventory while continuing to prioritize the relative urgency of each work request. |
| 2. <u>To inspect the buildings for preventative maintenance on a weekly, monthly, quarterly and annual basis.</u> * Maintain a schedule of appearance, mechanical and roofing inspections that are consistently accomplished. |
| 3. <u>To obtain a professional PM and scheduling maintenance software program.</u> * To more thoroughly schedule PM work and work orders and account for the costs in labor and materials. |

| PERFORMANCE MEASURES: | | | | | | |
|--|--------|--------|--------|----------------|--------|--------|
| WORKLOAD | | | | | | |
| MEASURES | ACTUAL | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 |
| Annual Work Orders Completed | 1,602 | 1532 | 1650 | 721 | 1,600 | 1,600 |
| Annual Contract Projects Completed | 35 | 28 | 20 | 8 | 20 | 20 |
| STRATEGIC PLAN | | | | | | |
| Days to Complete Work Orders (Avg.) | 2.2 | 1.9 | 1.9 | 1.7 | 1.9 | 1.9 |
| Annual number of Inspections Completed | N/A | N/A | N/A | 131 | 332 | 318 |

PUBLIC WORKS ENGINEERING

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|---|-------------------------------------|-------------------|-------------------|-------------------|
| The Engineering department is responsible for the planning, design, project management, and construction of public improvements funded by the City. This responsibility includes streets, culverts, alleys, storm drainage, lighting, traffic engineering, airport, parking, industrial parks and public lands and buildings. The Engineering department also assists other departments within the city with their project management, engineering and surveying needs, as directed by the Public Works Director and City Engineer. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 557,836 | 563,369 | 586,709 |
| | Professional & Other Services | 24,065 | 33,895 | 36,729 |
| | Supplies & Operating Charges | 24,632 | 28,815 | 33,822 |
| | Repairs & Maintenance | 14,520 | 17,564 | 17,901 |
| | Capital Outlay | - | - | - |
| | | \$ 621,053 | \$ 643,643 | \$ 675,161 |

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Develop a more comprehensive storm water control plan.**
 - * Ensure compliance with the Metro North Georgia WPD model storm water ordinances for all new developments,.
 - * Implement inspection coordination with the Street Department to identify necessary repairs to the existing aging stormwater facilities
 - * Map details of the City's storm water infrastructure as new projects and developments are completed so that the Comprehensive Storm Water Control Plan remains current.
 - 2. Improve the City's roadway infrastructure.**
 - * Continue to evaluate and rank the City's roadway infrastructure.
 - * Implement the pavement repair program.
 - * Identify and strategically use all available funding sources at the Federal, State and local level to improve the City's roadway infrastructure.
 - 3. Verify the quality of new construction projects.**
 - * Confirm products are installed per specification on all public works construction projects by overseeing and managing them so that they are completed on schedule and within budget.
 - * Ensure all city wide private projects meet the provisions of the Unified Land Development Code by rigorous plan reviews and numerous site inspections.

| PERFORMANCE MEASURES: | | | | | | | |
|--|----------|-----------|-----------|----------|----------------|----------|----------|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | | FY2012 | FY2013 |
| % of Service Requests Evaluated Within 3 days | 100% | 100% | 100% | 100% | | 100% | 100% |
| % Weekly Inspections for Commercial E&S Compliance | 100% | 100% | 100% | 100% | | 90% | 90% |
| % of Plans Reviewed Within Two Weeks | 90% | 90% | 100% | 100% | | 100% | 100% |
| % of Driveway Apron Inspections Within 24 Hrs. | 100% | 100% | 100% | 100% | | 100% | 100% |
| STRATEGIC PLAN | | | | | | | |
| % of Streets Evaluated for Resurfacing | 100% | 100% | 100% | 100% | | 100% | 100% |
| Road miles Identified for Resurfacing | 10 | 15 | 20 | 29 | | 29 | 30 |
| Road miles Resurfaced | 2.5 | 2.9 | 1.4 | 2.34 | | 3.4 | 3.5 |
| Outside funding used for infrastructure repair | \$17,000 | \$105,634 | \$169,323 | \$90,000 | | \$90,000 | \$90,000 |

PUBLIC WORKS TRAFFIC ENGINEERING

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|---------------------|---------------------|---------------------|
| Traffic Engineering is responsible for the effective operation of traffic signals and signs for pedestrian and vehicular activity. Traffic Engineering maintenance includes preventive maintenance, 24-hour emergency response, new construction inspection, minor construction/improvements, citizen request/service request response, and the operation of the city's 75 signalized intersections for the City of Gainesville. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 476,516 | 489,964 | 494,329 |
| | Professional & Other Services | 87,709 | 62,406 | 62,185 |
| | Supplies & Operating Charges | 653,384 | 736,302 | 770,979 |
| | Repairs & Maintenance | 32,112 | 32,220 | 32,470 |
| | Capital Outlay | - | 7,000 | - |
| | | \$ 1,249,721 | \$ 1,327,892 | \$ 1,359,963 |

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Evaluate and upgrade intersections to improve traffic conditions.**
 - * Evaluate the condition of equipment in order to identify and repair problems at all intersections within the City as part of the Preventative Maintenance Program.
 - * Prioritize intersections according to need and replace or upgrade equipment (signals, striping, overhead wires) as necessary.
 - * Complete Intelligent Transportation System with all intersections
 - 2. Create safer traveling conditions by replacing street name signs within the City.**
 - * Make street signs more visible to the public and emergency vehicles by upgrading smaller green street name signs to larger more reflective
 - 3. Improve the City's traffic signal system by ensuring compliance with ADA guidelines.**
 - * Replace as necessary existing pedestrian pushbuttons and signals with ADA compatible units.

| PERFORMANCE MEASURES: | | | | | | | |
|--|--------|--------|--------|--------|----------------|--------|--|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| | | | | | | | |
| STRATEGIC PLAN | | | | | | | |
| Number of intersections upgraded | 9 | 10 | 11 | 12 | 12 | 13 | |
| % of intersections with upgraded street name signs | 20% | 25% | 31% | 32% | 33% | 35% | |
| # of intersections being monitored at the TE shop | 31 | 36 | 18 | 19 | 18 | 40 | |

PUBLIC WORKS STREET MAINTENANCE

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|---------------------|---------------------|---------------|
| The Street Maintenance department of Public Works is responsible for the repair and maintenance of all streets, sidewalks, storm drainage infrastructure, rights-of-way, and other related facilities located within the City of Gainesville. Other responsibilities include curbside leaf pickup, sweeping of City streets, roadside litter control, and 24-hour emergency response services. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 1,309,470 | 1,504,259 | 1,506,114 |
| | Professional & Other Services | 70,203 | 27,590 | 25,239 |
| | Supplies & Operating Charges | 128,917 | 138,165 | 128,700 |
| | Repairs & Maintenance | 231,956 | 288,960 | 261,500 |
| | Capital Outlay | - | 17,000 | 16,000 |
| | \$ 1,740,546 | \$ 1,975,974 | \$ 1,937,553 | |

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Improve storm drain system monitoring and cleaning.**
 - * Perform an in depth inspection and cleaning of every drainage structure within a given ward, completing one ward per calendar year in order to minimize response to street flooding conditions.
 - 2. Maintain a quality appearance on City streets and right of ways.**
 - * Conduct litter control using inmate details, sweep debris from streets with street sweeper, mow and trim City Rights of Way.
 - * Construct according to the sidewalk improvement program using available funds.
 - * Pave streets as identified in resurfacing CIP.
 - 3. Respond to citizen's concerns by the next business day.**
 - * Inform a supervisor by memo or telephone within one hour of receipt of a complaint.

PERFORMANCE MEASURES:

| MEASURES | WORKLOAD | | | | BUDGET | |
|--|----------|--------|--------|----------------|--------|--------|
| | ACTUAL | | | YTD thru 12/31 | | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 |
| Street Resurfacing and Repairs(Man Hours) | 4,351 | 3,456 | 2,618 | 1,181 | 3,500 | 3,500 |
| Curb & Gutter Installed New and Repaired (Linear Feet) | 1,071 | 72 | 50 | 429 | 1,000 | 1,000 |
| STRATEGIC PLAN | | | | | | |
| Streets Swept (Miles) | 4,253 | 3,134 | 2,766 | 104 | 3,200 | 1,600 |
| Sidewalk Replaced/Repaired (Linear Feet) | 2,351 | 938 | 457 | 625 | 2,000 | 2,000 |
| Response to citizen's complaint within 1 business day | 100% | 100% | 100% | 100% | 100% | 100% |

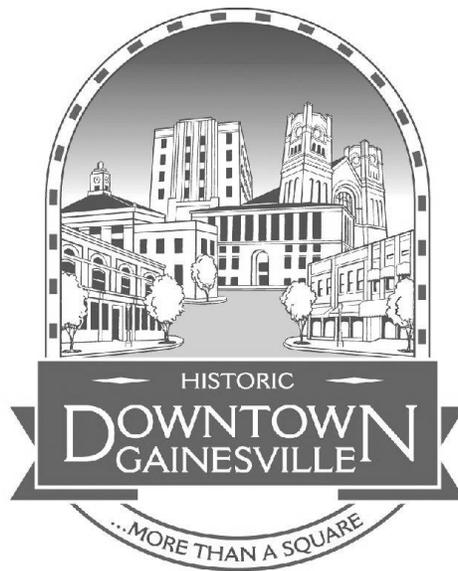
ALTA VISTA CEMETERY

| DEPARTMENT DESCRIPTION: | EXPENDITURE SUMMARY | | | |
|--|-------------------------------------|-------------------|-------------------|-------------------|
| The Cemetery department is responsible for the development, operation, and maintenance of two City owned cemeteries consisting of over 75 developed acres. Duties include weekly grounds maintenance, planning of unused grounds, sales of ground, crypt, and niche spaces, record keeping of spaces sold and spaces available, records of interments, and records of lot ownership and change of ownership. The Cemetery department assists family members, new purchasers, visitors, funeral home personnel, and contractors in the location of specific spaces. | Funding Source: General Fund | FY2011 | FY2012 | FY2013 |
| | | Actual | Budget | Budget |
| | Personal Services | 239,624 | 247,240 | 243,196 |
| | Professional & Other Services | 25,990 | 29,040 | 31,623 |
| | Supplies & Operating Charges | 21,140 | 18,240 | 19,155 |
| | Repairs & Maintenance | 34,504 | 27,750 | 27,700 |
| | Capital Outlay | - | 8,900 | 8,000 |
| | | \$ 321,258 | \$ 331,170 | \$ 329,674 |

MISSION STATEMENT:
 To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings and the Alta Vista Cemetery.

- GOALS & OBJECTIVES:**
- 1. Repair and revitalize the older section of the cemetery.**
 * Repair and level 25 historic monuments that are located in the older sections of the cemetery.
 - 2. Expand the tree canopy of the cemetery.**
 * Plant 10 additional trees to the cemetery to replace trees that have been lost over the years.
 - 3. Provide additional inventory at the cemetery.**
 * Open a small block of grave spaces adjacent to the cemetery office.

| PERFORMANCE MEASURES: | | | | | | | |
|---|----------|----------|----------|----------|----------------|-----------|--------|
| WORKLOAD | | | | | | | |
| MEASURES | ACTUAL | | | | YTD thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | | FY2012 | FY2013 |
| Total Cemetery Sales | \$87,850 | \$82,500 | \$78,800 | \$32,650 | \$86,000 | \$110,000 | |
| Mausoleum Crypts / Niches Sales | 0 | \$10,800 | \$15,700 | \$11,600 | \$15,000 | \$15,000 | |
| Spaces Sold | 89 | 74 | 72 | 25 | 90 | 80 | |
| Known Interments at Alta Vista Cemetery | 14,620 | 14,739 | 14,881 | 14,953 | 14,979 | 15,119 | |
| STRATEGIC PLAN | | | | | | | |
| Repair of historic markers/graves | N/A | 25 | 42 | 25 | 25 | 25 | |
| Trees planted | N/A | 20 | 15 | 10 | 10 | 15 | |
| Available Inventory (spaces) | 1,910 | 1,821 | 1,770 | 1,745 | 1,700 | 1,630 | |



AGENCY ALLOCATIONS

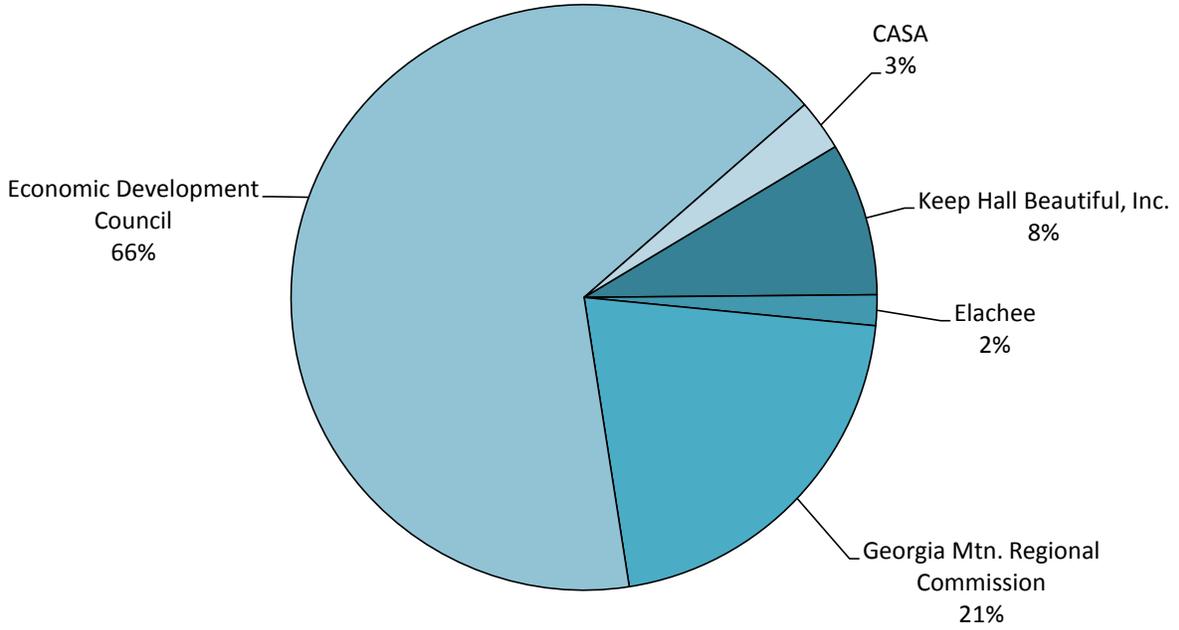
DEPARTMENT DIVISION DESCRIPTION:

This division's budget accounts for those funds requested by local Agencies for services they provide to the City.

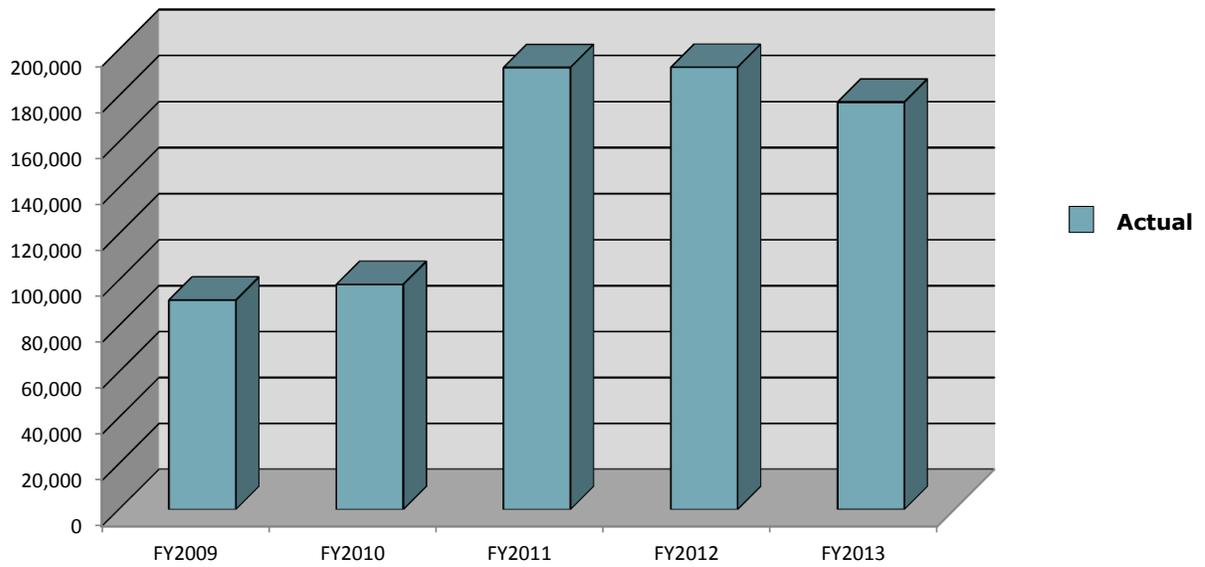
AGENCY ALLOCATIONS

| | FY 2011 ACTUAL | FY 2012 BUDGET | FY 2013 BUDGET |
|--|-------------------|-------------------|-------------------|
| General Fund | | | |
| Keep Hall Beautiful, Inc. | \$ 7,500 | \$ 7,500 | \$ 7,500 |
| Elachee | - | - | - |
| Georgia Mtn. Regional Commission | 29,426 | 29,494 | 27,888 |
| Economic Development Council | - | - | - |
| CASA | 5,000 | 5,000 | 5,000 |
| Intergovernmental - Gainesville BOE | - | 290,000 | - |
| Total General Fund Allocations | 41,926 | 41,994 | 40,388 |
| Public Utilities Fund | | | |
| Keep Hall Beautiful, Inc. | 7,500 | 7,500 | 7,500 |
| Elachee | 3,000 | 3,000 | 3,000 |
| Georgia Mtn. Regional Commission | 9,809 | 9,831 | 9,296 |
| Economic Development Council | 130,000 | 130,000 | 117,000 |
| Total Public Utilities Fund Allocations | 150,309 | 150,331 | 136,796 |
| Total Funding | | | |
| Keep Hall Beautiful, Inc. | 15,000 | 15,000 | 15,000 |
| Elachee | 3,000 | 3,000 | 3,000 |
| Georgia Mtn. Regional Commission | 39,235 | 39,325 | 37,184 |
| Economic Development Council | 130,000 | 130,000 | 117,000 |
| CASA | 5,000 | 5,000 | 5,000 |
| Intergovernmental - Gainesville BOE | - | 290,000 | - |
| Total Agency Allocations | \$ 192,235 | \$ 482,325 | \$ 177,184 |

Agency Allocations



Five Year Total Funding Trend



COMMUNITY SERVICE CENTER

DEPARTMENT DESCRIPTION:

The Community Service Center is a jointly funded agency of the City of Gainesville and Hall County. It offers a broad range of affordable human services to residents of Gainesville-Hall County. Programs offered through the department specialize in family support services such as elder care, child abuse/neglect, financial management, behavioral health, public transportation, and other community building projects. The department works closely with other local agencies to create a seamless system of care making it easier for families to navigate and achieve success. Finally, the department successfully uses local dollars to leverage funds from private, state and federal sources which pay for the vast majority of services.

MISSION STATEMENT:

The organization's mission is to identify and address critical social service gaps by creating solutions within its organization or by identifying and supporting other public or nonprofit agencies to such an end.

GOALS & OBJECTIVES:

1. Develop & Implement capital campaign Senior Life Center Expansion Project.

- * Complete Architectural Rendering of Senior Life Center Construction Project.
- * Complete Focus Group Study that describes future usages for Senior Life Center.
- * Develop a construction plan.

2. Work with Metropolitan Planning Organization to program a study possible Express Bus Service to/from Metro Atlanta.

- * Conduct a planning studying using Section 5303 Planning Funds via MPO.
- * Place project on Transit Improvement Plan (TIP).
- * Develop budget projections for FY'15 to operate an express route service.

3. Work with MPO/Chamber to ensure that matching funds to operate Para-transit services are included in HB277 Unconstrained Projects for NE Georgia.

- * Submit Unconstrained Project Sheet to Metropolitan Planning Organization/Roundtable for consideration.
- * Communicate with NE Georgia communities about the importance of supporting initiative.

4. Offer breakfast as an option for Meals on Wheels clients.

- * Survey clients for interest.
- * Coordinate delivery & funding with Legacy Link.

5. Diversify funding stream for CSC.

- * Identify two fundraising events/projects.
- * Implement two fundraising events/projects.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | |
|--|---------------|---------------|---------------|------------------------------|---------------|---------------|
| MEASURES | ACTUAL | | | | BUDGET | |
| | FY2009 | FY2010 | FY2011 | Thru 12/31 CY2012 | FY2012 | FY2013 |
| Families Receiving Financial Assistance/Guidance | 239 | 374 | 290 | 55 | 250 | 290 |
| Counseling Session Hours (Group & Individual) | 3,521 | 2,935 | 2,846 | 1,160 | 3,000 | 200 |
| Hall Area Transit - Urban Trips | 106,279 | 119,671 | 215,000 | 117,978 | 150,000 | 112,115 |
| Hall Area Transit - Rural Trips | 30,309 | 25,300 | 27,099 | 12,911 | 30,000 | 27,099 |
| Meals Served (HDM & Congregate) | 118,476 | 126,833 | 97,400 | 43,907 | 120,000 | 102,132 |
| STRATEGIC PLAN | | | | | | |
| Number Capital Development Committee meetings | 239 | 374 | 290 | 55 | 250 | 290 |
| Number of Breakfast meals delivered | 3,521 | 2,935 | 2,846 | 1,160 | 3,000 | 200 |
| New revenues (committed) | 106,279 | 119,671 | 215,000 | 117,978 | 150,000 | 112,115 |

REVENUE SOURCES & ASSUMPTIONS

Intergovernmental – Federal/State/Other is based on anticipated Federal and State Grants.

Intergovernmental – County and Transfer from General Fund are the amounts needed to fund the budget after all other revenues are taken into account. It is allocated between the City and County according to the percentage of service usage for the calendar year just ended.

Local Funding Allocation Percentage (Based on percent of usage):

NOTE: Funding percentages shown include only City/County contributions and exclude all other revenue

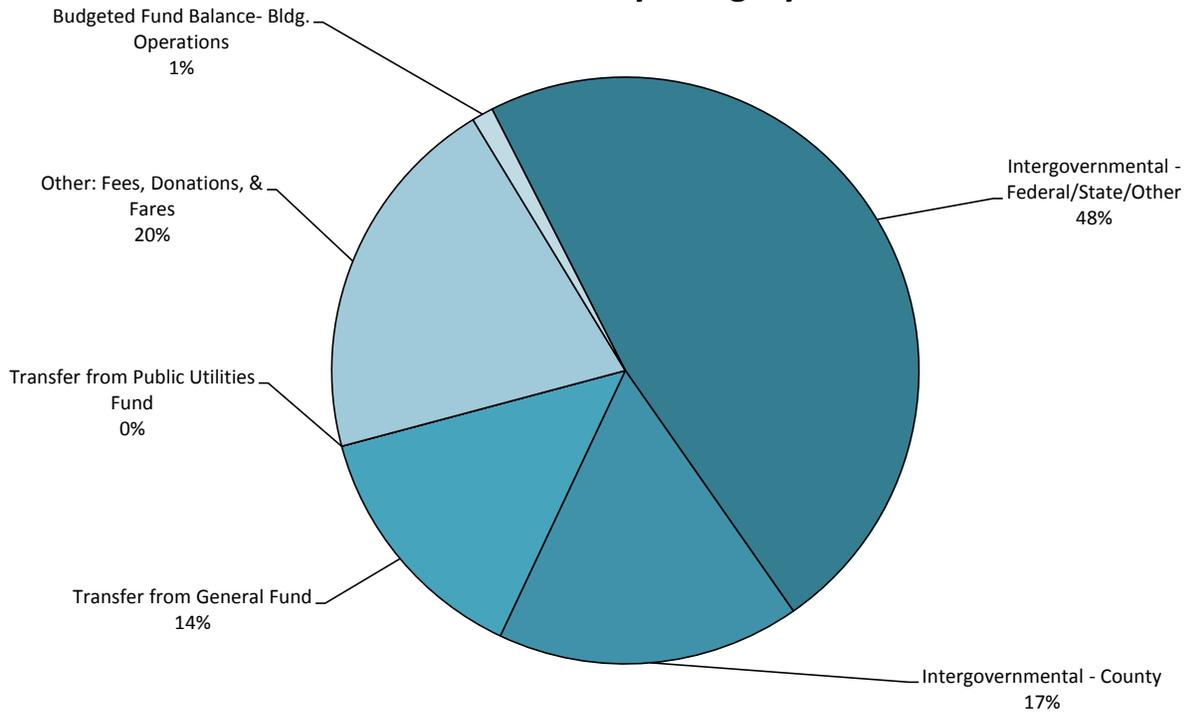
| | FY2011 | | FY2012 | | FY2013 | |
|----------------------------|--------|------|--------|------|--------|------|
| | County | City | County | City | County | City |
| Counseling & Psychotherapy | 86% | 14% | 0% | 0% | 0% | 0% |
| Home Based Family Support | 71% | 29% | 77% | 23% | 87% | 13% |
| Senior Services | 49% | 51% | 54% | 46% | 60% | 40% |
| Hall Area Transit | 50% | 50% | 50% | 50% | 50% | 50% |
| Community Outreach | 50% | 50% | 62% | 38% | 52% | 48% |

Other revenue sources include charges for services, fees, fares, reimbursements, and donations. These sources are projected based on history, planned rates for services, anticipated usage of fare/fee related programs, and other commitments.

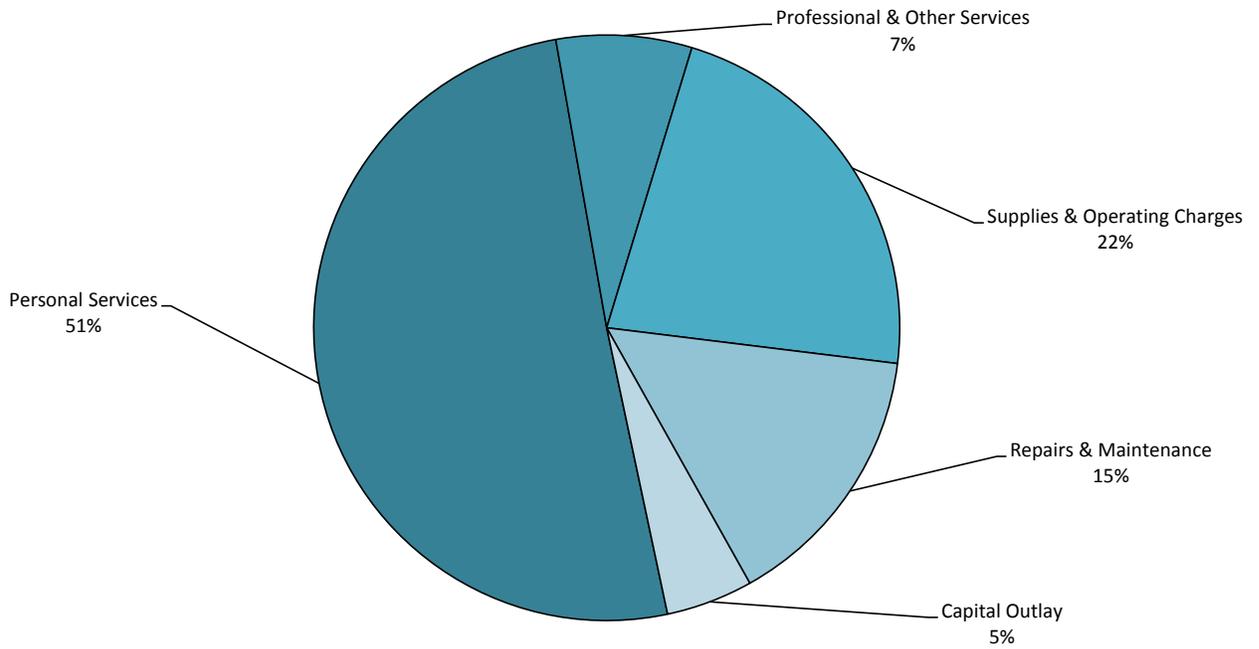
COMMUNITY SERVICE CENTER FUND SUMMARY

| REVENUES | FY2011 | | FY2012 | | FY2013 | |
|--|--------|------------------|--------|------------------|--------|------------------|
| | Actual | | Budget | | Budget | |
| Intergovernmental - Federal/State/Other | \$ | 1,494,889 | \$ | 2,466,048 | \$ | 1,397,976 |
| Intergovernmental - County | | 635,959 | | 503,833 | | 488,486 |
| Transfer from General Fund | | 435,829 | | 410,377 | | 404,858 |
| Transfer from Public Utilities Fund | | 14,000 | | 4,000 | | - |
| Other: Fees, Donations, & Fares | | 664,320 | | 559,896 | | 598,735 |
| Budgeted Fund Balance- Bldg. Operations | | - | | 350,629 | | 34,589 |
| Total Revenues | | 3,244,997 | | 4,294,783 | | 2,924,644 |
| EXPENDITURES | | | | | | |
| Personal Services | | 1,744,828 | | 1,691,154 | | 1,478,403 |
| Professional & Other Services | | 329,859 | | 216,720 | | 218,838 |
| Supplies & Operating Charges | | 680,894 | | 1,443,358 | | 650,786 |
| Repairs & Maintenance | | 305,593 | | 372,060 | | 436,517 |
| Capital Outlay | | 35,164 | | 571,491 | | 140,100 |
| Total Operating Expenditures | | 3,096,338 | | 4,294,783 | | 2,924,644 |
| Other Expenditures: | | | | | | |
| Transfers out | | - | | - | | - |
| Total Expenditures | | 3,096,338 | | 4,294,783 | | 2,924,644 |
| Excess Revenues Over/(Under) Expenditures | \$ | 148,659 | \$ | - | \$ | - |

Revenues by Category



Expenditures by Category



ECONOMIC DEVELOPMENT FUND

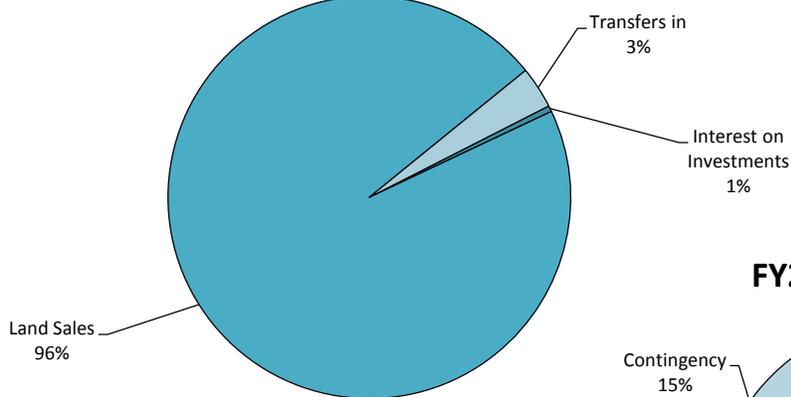
FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Economic Development Fund is used to account for certain economic development activities within the City.

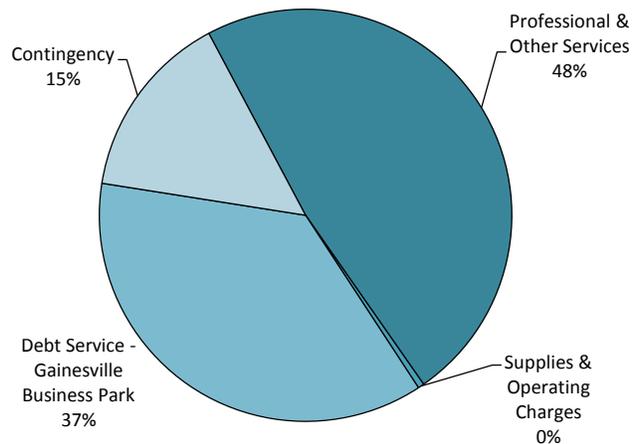
ECONOMIC DEVELOPMENT FUND SUMMARY

| | FY2011 ACTUAL | FY2012 BUDGET | FY2013 BUDGET |
|--|-----------------------|------------------|------------------|
| Revenue | | | |
| Interest on Investments | \$ 8,617 | \$ 9,600 | \$ 1,000 |
| Land Sales | - | 200,000 | 200,000 |
| Other Revenues | 35,429 | - | - |
| Transfer from Public Utilities Fund | - | 7,000 | 7,000 |
| Budgeted Fund Balance | - | - | - |
| Total Revenue | 44,046 | 216,600 | 208,000 |
| Expenditures | | | |
| Professional & Other Services | 80,609 | 97,000 | 100,000 |
| Supplies & Operating Charges | - | 1,000 | 1,000 |
| Midtown Redevelopment | 232,521 | - | - |
| Capital Outlay | - | - | - |
| Debt Service - Gainesville Business Park | 28,083 | 76,356 | 76,356 |
| Transfers Out | 3,444,075 | - | - |
| Contingency | - | 42,244 | 30,644 |
| Total Expenditures | 3,785,288 | 216,600 | 208,000 |
| Excess Revenues Over/(Under) Expenditures | \$ (3,741,242) | \$ - | \$ - |

**FY2013
Funding**



FY2013 Expenditures



GEORGIA MOUNTAINS CENTER

DEPARTMENT DESCRIPTION:

The Georgia Mountains Center is a multi-purpose convention facility designed to enhance area citizen's quality of life and generate an economic impact in the community. We serve northeast Georgia and the citizens of Gainesville by providing industry leading services coupled with an ideal space in which to accommodate conventions, conferences and meetings, consumer shows, social, cultural, and entertainment events. Our main objective is to schedule multiple day events, such as conventions and conferences, which generate the greatest financial benefit for the community through hotel room nights, dining, and ancillary services. The facility is comprised of a 2,500 seat arena, 300 seat performing arts theatre, and three meeting rooms that can be configured in many different set-ups. The Center can provide all equipment and services needed to facilitate an event, including audio/visual, telecommunication and internet services. The Georgia Mountains Center organization is dedicated to the highest levels of customer service available within the industry.

MISSION STATEMENT:

The Georgia Mountains Center's mission is to generate activities that enhance the quality of life for its citizens and generate economic impact for the community.

GOALS & OBJECTIVES:

1. **Enrich the lives of citizens and generate new economic impact by successfully holding events at the Georgia Mountains Center.**
 - * Schedule and coordinate events with clients to ensure a successful meeting and exceed expectations for customer satisfaction.
2. **Transition operations of the Georgia Mountains Center to Brenau University.**
 - * Work with GMC clients to transition events to another venue in Gainesville, when necessary and appropriate.
 - * Coordinate conveyance of assets through either transfer to Brenau, transfer to City or declaring surplus.
3. **Maintain the Georgia Mountains Center in good condition to provide Brenau University with a well-maintained facility.**
 - * Complete waterproofing work to eliminate potential water damage to the structure through roof leaks or cracks in mortar joints.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | |
|--|--------|--------|--------|------------|--------|--------|
| MEASURES | ACTUAL | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 |
| Earned Revenues (X 1,000) | \$567 | \$435 | \$510 | \$223 | \$541 | \$355 |
| Number of Event Days | 892 | 725 | 812 | 332 | 821 | 525 |
| STRATEGIC PLAN | | | | | | |
| Customer Satisfaction Rating ₁ | 1.2 | 1.2 | 1.26 | 1.06 | 1.1 | 1.1 |
| <small>₁ Scale: 1 - Exceeded; 2 - Met; 3 - Failed</small> | | | | | | |

REVENUE SOURCES & ASSUMPTIONS

Rental Revenues are generated largely by room rentals: arena, meeting rooms, theater, Roosevelt Square, and the parking lots. Rentals of audio/video and presentation equipment, experienced staff personnel, and the contracting of food and beverage services also bring in revenues for the Georgia Mountains Center. The Sales revenues are based on the number of clients/events held each year. The economy plays a significant role in event day usage and revenues. During times of economic downturn, the Georgia Mountains Center seeks to offset the potential resistance to facility prices by providing an extraordinary level of customer service and attention.

Interest estimates are based on cash balances, the economy, and interest rates. The amount is typically very small due to the low cash balances that are maintained. Projections for this source are based on historical trends and financial practices as well as interest rate forecasts.

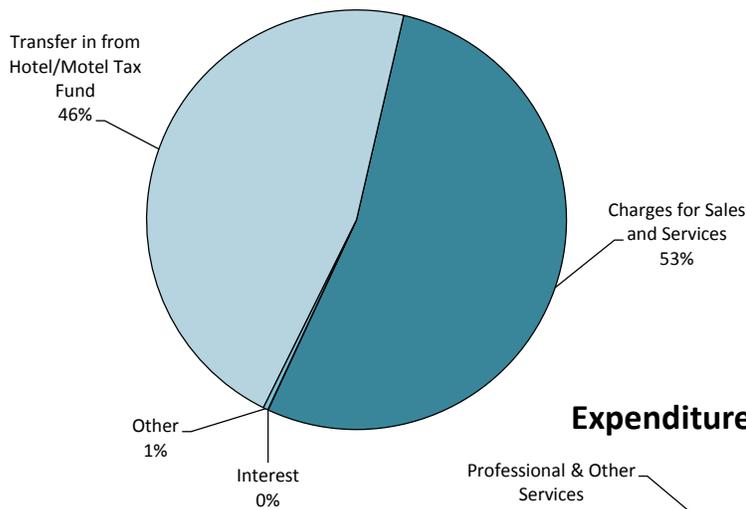
Transfers In are based on: (1) the amount generated by the Hotel/Motel Tax, and (2) the amount needed to fund the entire budget.

Other revenue includes income from finance charges, novelties, newsletter subscriptions and other miscellaneous sources.

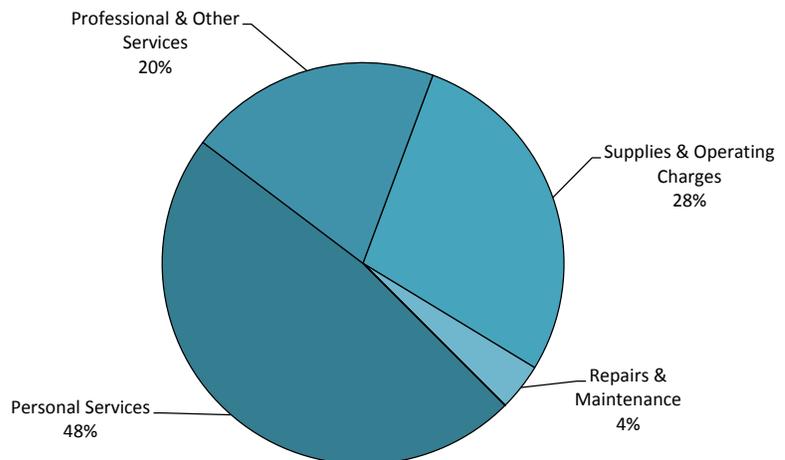
GEORGIA MOUNTAINS CENTER FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|------------------|------------------|------------------|
| Charges for Sales and Services | \$ 506,750 | \$ 498,746 | \$ 352,250 |
| Interest | 399 | 500 | 200 |
| Other | 9,069 | 6,000 | 2,500 |
| Transfer in from Hotel/Motel Tax Fund | 310,000 | 303,003 | 305,847 |
| Transfers in from General Fund | - | - | - |
| Transfers in from Capital Projects | - | - | - |
| Budgeted Fund Balance | - | 58,599 | - |
| Total Revenues | 826,218 | 866,848 | 660,797 |
| EXPENDITURES | | | |
| Personal Services | 438,988 | 464,574 | 315,902 |
| Professional & Other Services | 124,318 | 144,570 | 134,514 |
| Supplies & Operating Charges | 177,997 | 185,204 | 185,231 |
| Repairs & Maintenance | 23,308 | 37,300 | 25,150 |
| Transfers Out | - | 30,000 | - |
| Capital Outlay | - | 5,200 | - |
| Total Expenditures | 764,611 | 866,848 | 660,797 |
| <i>Excess Revenues Over/(Under) Expenditures</i> | <i>\$ 61,607</i> | <i>\$ -</i> | <i>\$ -</i> |

Revenues by Category



Expenditures by Category



GOVERNMENT CABLE TELEVISION CHANNEL

DEPARTMENT DESCRIPTION:

TV 18 The Government Channel provides local-based government services and public education programming to the citizens of Gainesville and Hall County who receive their television cable service through Charter Communications and Comcast Communications. The station is a joint service operation of the City of Gainesville and Hall County Governments. Daily operations consist of gathering video and graphic images from various city/county/public school departments then converting those images into graphic displays for use on the 24 hour channel Bulletin Board programming schedule or into professionally recorded video programs for cable-casting each month.

MISSION STATEMENT:

The mission of TV18 is to offer timely, accurate information about city/county government news, events and activities to the local community.

GOALS & OBJECTIVES:

1. Minimize the amount of City/County Funding.

* Offer student job shadow, training, and internship opportunities to students and adults who want to volunteer their time within the Video Production operation.

2. Expand the TV18 viewer base.

* Use internet search and server engines to carry locally produced video programs.

3. Increase exposure and improved delivery to internet users and citizens without the TV-18 Channel.

* Produce mini-versions of TV18 shows that contain generic information to allow them to be linked to various city/county department links.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|-------------------|---------------|---------------|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2012 | FY2013 |
| Market Share of HR Referral Sources | 10% | 10% | 10% | 10% | 10% | 11% | 10% |
| STRATEGIC PLAN | | | | | | | |
| Bench & Probation Warrant Success | 33% | 33% | 33% | 33% | 33% | 35% | 33% |
| Success Rate for Delinquent Taxes | 31% | 32% | 32% | 32% | 32% | 35% | 33% |
| Number of Mini TV- Shows (Produced) | N/A | N/A | 10 | 7 | 7 | 6 | 10 |
| Number of Show Views. | N/A | N/A | 5,200 | 3,700 | 3,700 | 9,200 | 8,000 |
| Number of Intern/Volunteer Hours | N/A | N/A | 451 | 215 | 215 | n/a | 430 |

REVENUE SOURCES & ASSUMPTIONS

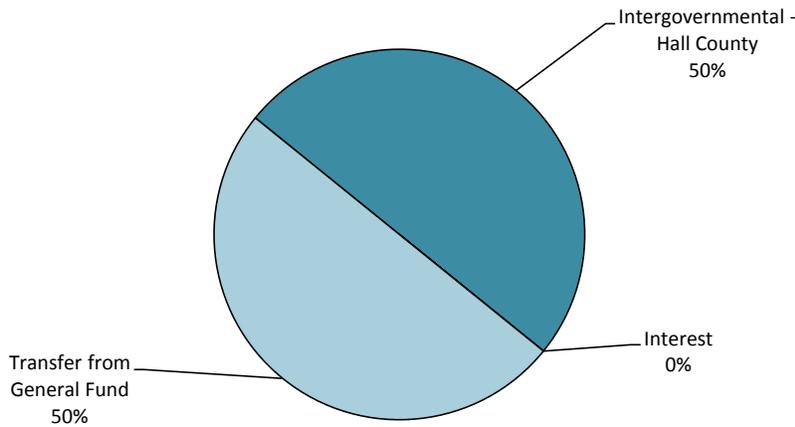
The Governmental Cable Television Fund assumes funding primarily from intergovernmental revenue sources. Currently this Fund is shared by the City of Gainesville and Hall County Government, both holding an equal share of the Fund. It is funded 50% City of Gainesville and 50% Hall County. These funding sources are held under an Intergovernmental agreement between the two governments.

Other revenue sources consist of interest earned on investments. This funding source makes up less than 1% of the funds allocated to this fund.

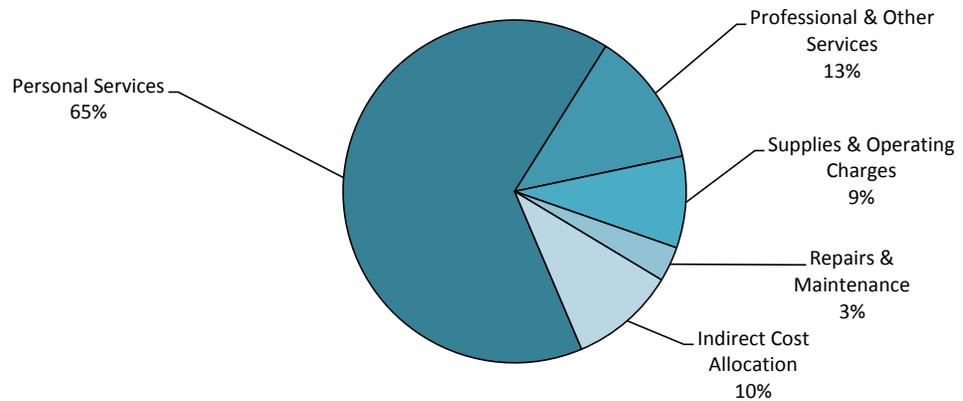
GOVERNMENT TELEVISION CHANNEL FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|-------------------|------------------|------------------|
| Intergovernmental - Hall County | \$ 84,088 | \$ 87,717 | \$ 90,235 |
| Interest | 316 | 300 | - |
| Other Revenue | - | - | - |
| Budgeted Fund Balance | - | 47,293 | - |
| Transfer from General Fund | 84,088 | 87,717 | 90,235 |
| Total Revenues | 168,492 | 223,027 | 180,470 |
| EXPENDITURES | | | |
| Personal Services | 117,790 | 116,883 | 117,862 |
| Professional & Other Services | 14,397 | 23,809 | 23,055 |
| Supplies & Operating Charges | 18,151 | 14,607 | 15,596 |
| Repairs & Maintenance | 5,343 | 4,728 | 5,957 |
| Indirect Cost Allocation | 18,000 | 18,000 | 18,000 |
| Transfers out | - | 45,000 | - |
| Capital Outlay | - | - | - |
| Total Expenditures | 173,681 | 223,027 | 180,470 |
| <i>Excess Revenues Over/(Under) Expenditures</i> | <i>\$ (5,189)</i> | <i>\$ -</i> | <i>\$ -</i> |

Revenues by Category



Expenditures by Category



HOTEL MOTEL TAX FUND

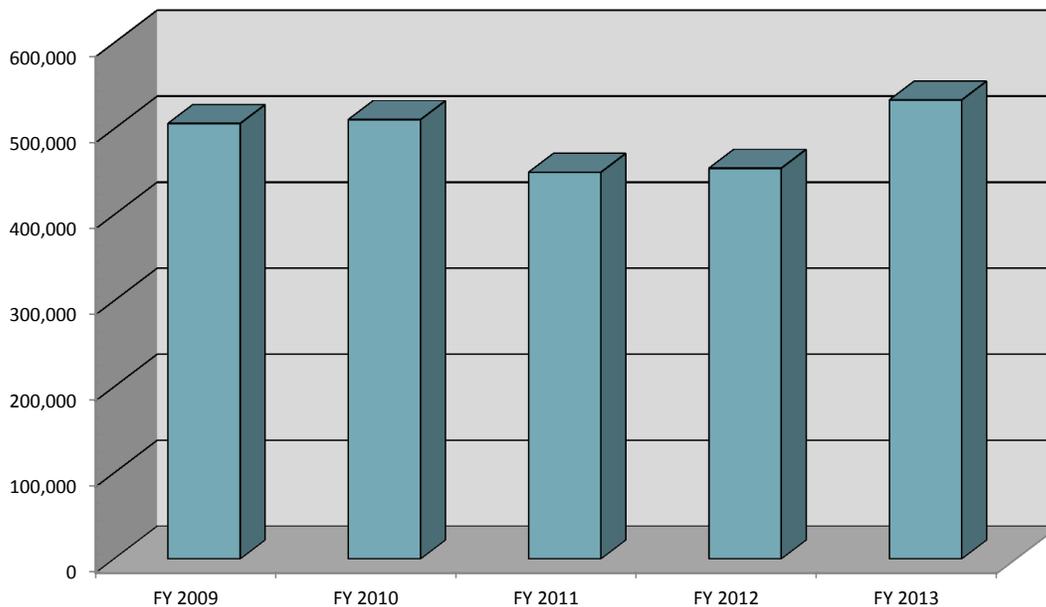
FUND DESCRIPTION:

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City. The tax was assessed at the rate of 5% for fiscal years before 2001. On January 1, 2001, the tax rate was raised to 6%. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax base for the coming fiscal year (estimated by using the tax bases from several prior fiscal years) and then assessing the base at the rate of 6%. Fiscal Year 2013 Tax Base was projected at \$8,889,044. Of the total projected collections of \$533,343; \$88,890 is restricted for Capital Projects for the Georgia Mountains Center.

HOTEL MOTEL TAX FUND SUMMARY

| | FY 2011 ACTUAL | FY 2012 BUDGET | FY 2013 BUDGET |
|--|-------------------|-------------------|-------------------|
| Revenue | | | |
| Hotel/Motel Taxes (5%) | \$ 431,213 | \$ 378,325 | \$ 444,452 |
| Hotel/Motel Taxes (1% for Capital Projects) | 86,243 | 75,665 | 88,890 |
| Interest | 175 | 200 | 200 |
| Other | - | - | - |
| Transfer from General Fund | - | - | - |
| Budgeted Fund Balance | - | - | - |
| Total Revenue | 517,631 | 454,190 | 533,542 |
| Expenditures | | | |
| Transfer to General Fund | 55,300 | 75,522 | 63,805 |
| Transfer to Parks & Recreation | - | - | 75,000 |
| Transfer to Ga Mountain Ctr | 310,000 | 303,003 | 305,847 |
| Transfer to Capital Projects (GMC) | 75,000 | 75,665 | 88,890 |
| Total Expenditures | 440,300 | 454,190 | 533,542 |
| Excess Revenues Over/(Under) Expenditures | \$ 77,331 | \$ - | \$ - |

Five Year Budget Trend



IMPACT FEE FUND

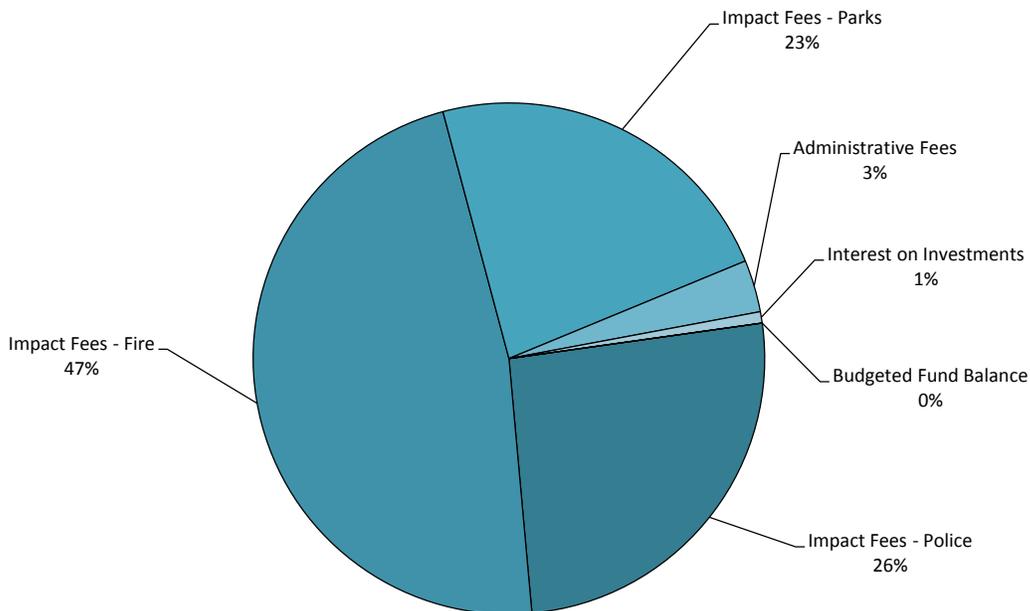
FUND DESCRIPTION:

Impact fees are collected by the City for the following areas: Police, Fire, and Parks & Recreation. The city also collects impact fees for libraries and the detention facility on behalf of Hall County. All fees collected are deposited into special accounts earmarked for the above stated areas. Funds expended on these service areas must be used on items identified in the Capital Improvement Element of the City of Gainesville's Comprehensive Plan. The Financial Services Department and Department of Planning and Development are required to submit annual reports detailing the expenditure of funds to the Department of Community Affairs. The Gainesville City Council has designated, through ordinance, the Director of Planning and Development as the Impact Fee Administrator.

IMPACT FEE FUND SUMMARY

| | FY2011 ACTUAL | FY2012 BUDGET | FY2013 BUDGET |
|--|--------------------|------------------|------------------|
| Revenue | | | |
| Impact Fees - Police | \$ 14,359 | \$ 18,000 | \$ 18,000 |
| Impact Fees - Fire | 25,743 | 33,000 | 33,000 |
| Impact Fees - Parks | 39,515 | 16,000 | 16,000 |
| Administrative Fees | 3,100 | 2,000 | 2,300 |
| Interest on Investments | 1,048 | 1,000 | 500 |
| Budgeted Fund Balance | - | 300,000 | - |
| Total Revenue | 83,765 | 370,000 | 69,800 |
| Expenditures | | | |
| Transfer to General Fund | 3,100 | 2,000 | 2,300 |
| Transfer to Capital Projects Funds | 110,660 | 300,000 | - |
| Available for Capital Projects | - | 68,000 | 67,500 |
| Total Expenditures | 113,760 | 370,000 | 69,800 |
| Excess Revenues Over/(Under) Expenditures | \$ (29,995) | \$ - | \$ - |

IMPACT FEE FUND REVENUES BY TYPE



INFORMATION TECHNOLOGY FUND

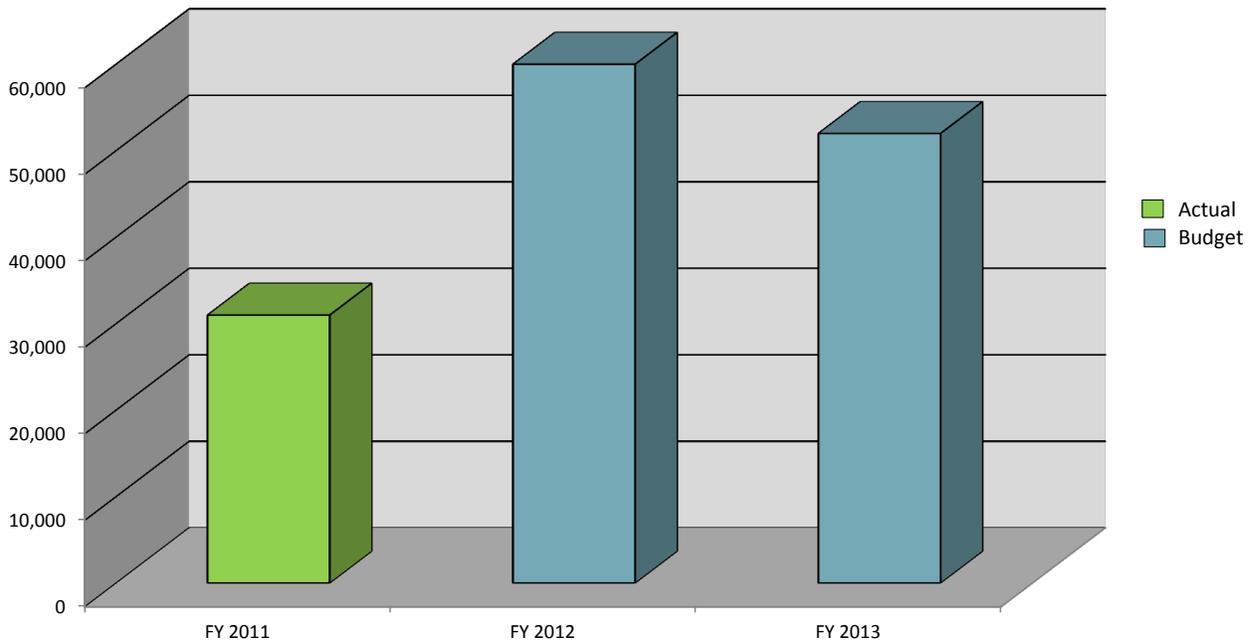
FUND DESCRIPTION:

This fund is used to account for an Information Technology fee derived from each citation issued by City of Gainesville Police officers, for the purpose of improving functionality and efficiency through the use of enhanced technology.

INFORMATION TECHNOLOGY FUND SUMMARY

| | FY 2011 ACTUAL | FY 2012 BUDGET | FY 2013 BUDGET |
|--|-------------------|-------------------|-------------------|
| Revenue | | | |
| Technology Fees | \$ 31,000 | \$ 60,000 | \$ 52,000 |
| Budgeted Fund Balance | - | - | - |
| Total Revenue | 31,000 | 60,000 | 52,000 |
| Expenditures | | | |
| Transfers to | - | - | - |
| Available for Capital Projects | - | 60,000 | 52,000 |
| Total Expenditures | - | 60,000 | 52,000 |
| Excess Revenues Over/(Under) Expenditures | \$ 31,000 | \$ - | \$ - |

* Fiscal Year 2011 is the first budgeted year of collections.



TAX ALLOCATION DISTRICT FUND

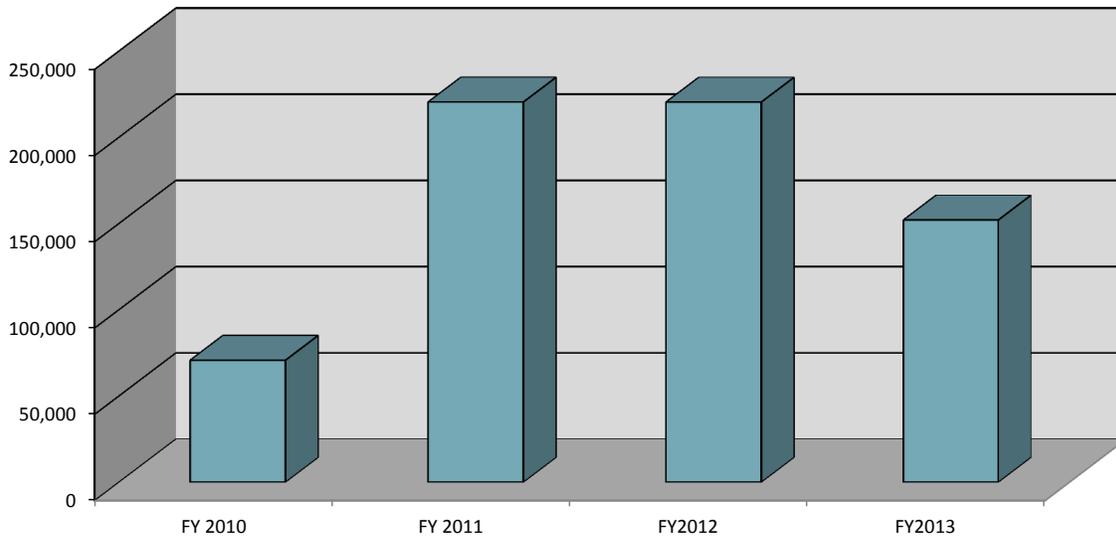
FUND DESCRIPTION:

This fund is used to account for ad valorem property tax collections derived from the City Tax Allocation District known as Midtown, for the purpose of stimulating private redevelopment within the Midtown area.

TAX ALLOCATION DISTRICT FUND SUMMARY

| | FY2011 ACTUAL | FY2012 BUDGET | FY2013 BUDGET |
|--|-------------------|------------------|------------------|
| Revenue | | | |
| Property Tax - Current | \$ 35,269 | \$ 31,000 | \$ 21,400 |
| Intergovernmental | 206,837 | 189,000 | 130,200 |
| Interest on Investments | 477 | 400 | 400 |
| Transfer from GG Capital Projects Fund | - | 34 | - |
| Total Revenue | 242,583 | 220,434 | 152,000 |
| Expenditures | | | |
| Transfer to General Government CIP | 89,000 | - | - |
| Available for Capital Projects | - | 220,434 | 152,000 |
| Total Expenditures | 89,000 | 220,434 | 152,000 |
| Excess Revenues Over/(Under) Expenditures | \$ 153,583 | \$ - | \$ - |

Four Year Budgeted Revenue Trend



** FY2010 was the first year of the Tax allocation District Fund

PARKS AND RECREATION

DEPARTMENT DESCRIPTION:

The Gainesville Parks and Recreation Agency was founded in 1924 by a special election by the citizens of Gainesville. Governed by a nine-member appointed board having the legal responsibility to provide, establish, maintain and conduct a comprehensive parks and recreation program, the Gainesville Parks and Recreation is funded through City of Gainesville ad valorem taxes and fees & charges. Although Gainesville Parks and Recreation is funded primarily by City of Gainesville residents, all programs are available to residents outside the City as well. Therefore, in fairness to the residents of Gainesville, a non-resident fee may be added to programs to help offset the costs of providing them. The Gainesville Parks and Recreation Agency is one of only 102 agencies nation-wide and one of six agencies in the State of Georgia to have achieved accreditation from the Commission for Accreditation of Parks and Recreation Agencies.

MISSION STATEMENT:

The Gainesville Parks and Recreation Agency, through a coordinated effort, seeks to enrich the quality of life of the citizens we serve by providing safe and accessible facilities and a diversified program of activities in an effective, efficient, equitable and responsive manner.

GOALS & OBJECTIVES:

1. To enhance the quality of life of the citizens of Gainesville through Service Quality in Parks and Recreation Opportunities.

- * Provide high quality, clean, safe, accessible and diversified park amenities and open spaces that support opportunities for active and passive recreation for all citizens through continuous inspection of all parks and facilities.
- * Utilize the Agency's Recreation Programming Plan to evaluate and expand recreational activities.
- * Provide well-maintained rental spaces that meet the needs of citizens while maximizing equipment and facility life spans.

2. To sustain financial stewardship through streamlining leisure services and building effective partnerships that support the needs of the citizens.

- * Implement Sponsorship Policy and Plan as a means to generate alternative revenue and/or offset operational costs.
- * Implement an Agency-wide Energy Policy and revise as necessary to continually reduce energy consumption.
- * Develop a Partnership Policy that outlines expansion of opportunities and guides the Agency in the effective implementation of partnership agreements.

3. To provide customer satisfaction for all Agency programs, facilities, and services.

- * Maintain customer service campaign that solicits and monitors public input regarding the Agency's performance in services provided.
- * Implement Communication and Marketing Plan.
- * Provide Staff training opportunities.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|----------------------------------|---------------|---------------|---------------|---------------|-------------------|---------------|--|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| # Park Audits within two years | 13 | 19 | 9 | 6 | 10 | 9 | |
| # Youth Athletic participants | 1045 | 1061 | 1422 | 653 | 1257 | 1450 | |
| Decrease energy consumption | N/A | N/A | N/A | 22% | 5% | 3% | |
| # Staff training opportunities | N/A | 59 | 60 | 29 | 72 | 70 | |
| STRATEGIC PLAN | | | | | | | |
| Customer Service Rating * | N/A | N/A | 3.9 | 3.9 | 3.6 | 3.6 | |
| # Written Partnership Agreements | 3 | 4 | 5 | 5 | 6 | 7 | |

* Rating scale 1-poor to 5-excellent.

REVENUE SOURCES & ASSUMPTIONS

Ad Valorem Tax is based on the same projected digest used for the General Fund. Growth has been stifled since 2009. For the current year, an estimated 12% decrease is projected. See projected tax digest in Glossary and Appendices Section.

Charges for Services includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

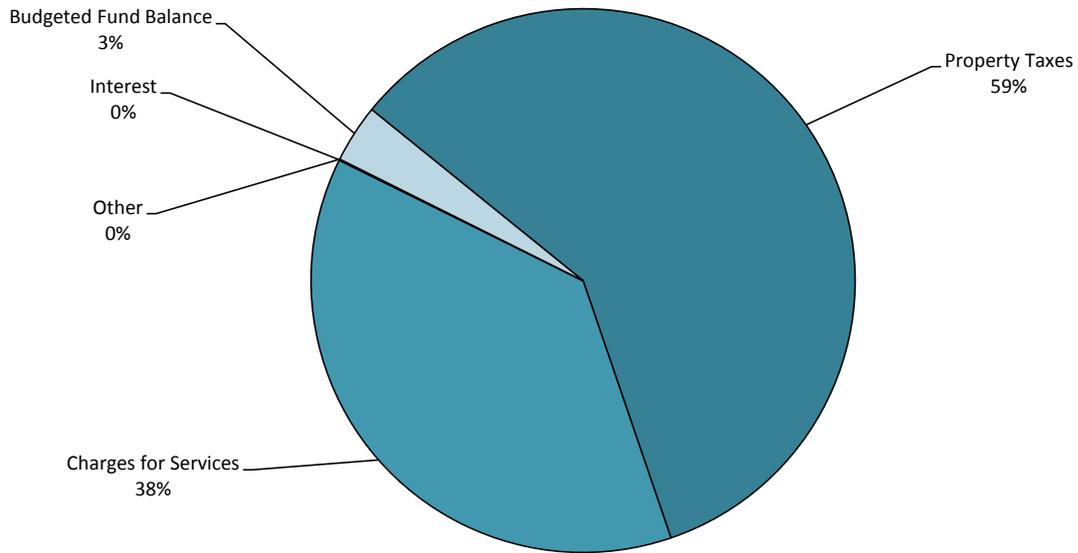
Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

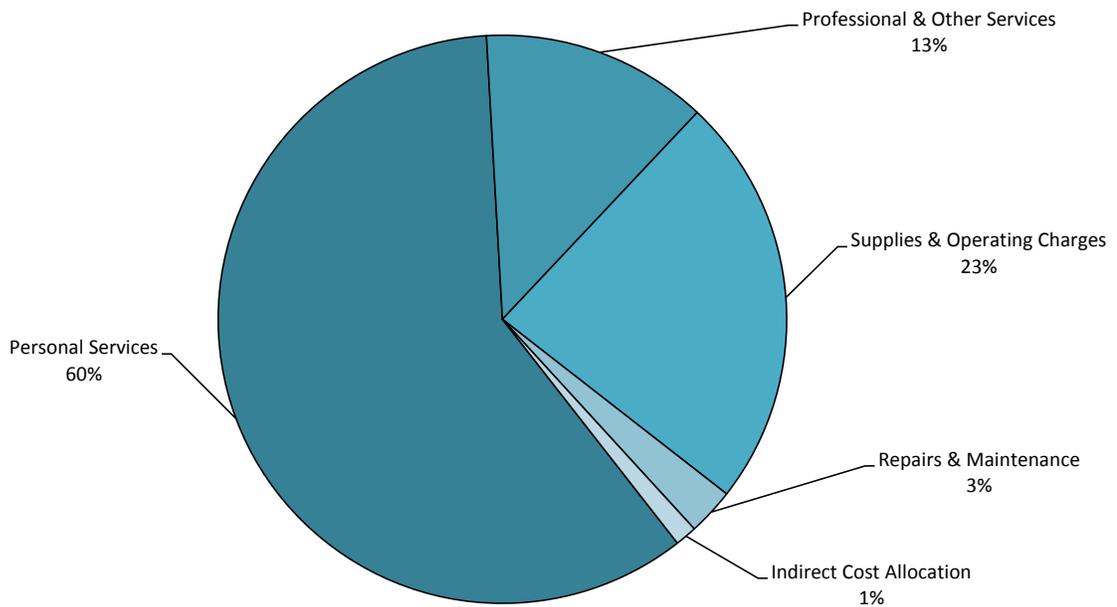
PARKS AND RECREATION FUND SUMMARY

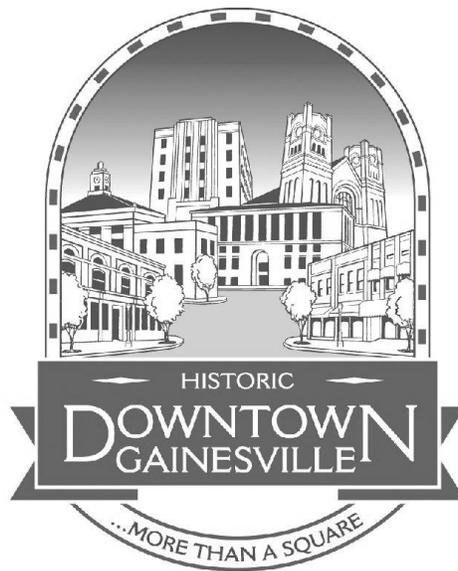
| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|---------------------|------------------|------------------|
| Millage Rate | 0.75 | 0.75 | 0.79 |
| Property Taxes | \$ 2,693,923 | \$ 2,328,179 | \$ 2,338,363 |
| Charges for Services | 1,434,074 | 1,421,618 | 1,489,680 |
| Interest | 4,817 | 5,200 | 2,200 |
| Intergovernmental | - | - | 3,117 |
| Other | 4,136 | 1,020 | 750 |
| Transfer from General Fund | - | - | - |
| Transfer from Grant Fund | 21,724 | - | - |
| Transfer from Hotel/Motel | - | - | 75,000 |
| Transfer from P&R CIP Fund | - | 419,487 | - |
| Budgeted Fund Balance | - | 369,034 | 137,065 |
| Total Revenues | 4,158,674 | 4,544,538 | 4,046,175 |
| EXPENDITURES | | | |
| Personal Services | 2,382,215 | 2,461,891 | 2,413,814 |
| Professional & Other Services | 490,029 | 577,888 | 522,577 |
| Supplies & Operating Charges | 894,251 | 925,111 | 951,721 |
| Repairs & Maintenance | 146,495 | 110,161 | 108,063 |
| Indirect Cost Allocation | 50,000 | 50,000 | 50,000 |
| Capital Outlay | 394,275 | 419,487 | - |
| Available for Capital Improvements | - | - | - |
| Transfers to Other Funds | - | - | - |
| Total Expenditures | 4,357,265 | 4,544,538 | 4,046,175 |
| Excess Revenues Over/(Under) Expenditures | \$ (198,591) | \$ - | \$ - |

Revenues by Category



Expenditures by Category





AIRPORT

DEPARTMENT DESCRIPTION:

The Lee Gilmer Memorial Airport is owned and operated by the City of Gainesville's Public Works Department. The airport offers 81 T-Hangars and 12 Corporate Hangars which are available to lease for both private and corporate aircraft. The Lee Gilmer Memorial Airport consists of two runways. Runway 11/29 is 4,001 feet long and runway 5/23 is 5,500 feet long with high intensity lighting and ILS (Instrument Landing System).

Unicom Frequency: 123.075.

ASOS: 126.475

MISSION STATEMENT:

To provide high quality, efficient services and superior infrastructure to all users of the Lee Gilmer Memorial Airport.

GOALS & OBJECTIVES:

1. Operate and manage the airport ensuring safety is the most important concern by being accident free.
2. Manage the Airport Industrial Park and Airport Hangar Leases so that maximum revenue is generated for airport operations.
3. Maximize the use of available GDOT and FAA Grants so that the airfield has the latest and safest navigational aids and facilities in Northeast Georgia.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|------------------------------------|--------------|------------|------------|--------|------------|--------|--|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| Hanger Tenants | 93 | 84 | 77 | 79 | 79 | 79 | |
| Industrial Park Tenants | 19 | 19 | 19 | 19 | 19 | 19 | |
| STRATEGIC PLAN | | | | | | | |
| Months of Accident Free Operation | N/A | 12 | 12 | 6 | 12 | 12 | |
| Hanger Occupancy Rate (%) | 100 | 90 | 83 | 87 | 83 | 83 | |
| Industrial Park Occupancy Rate (%) | 100 | 100 | 100 | 100 | 100 | 100 | |
| Grant Funding Received | \$ 1,895,929 | \$ 120,235 | \$ 383,036 | N/A | N/A | N/A | |

REVENUE SOURCES & ASSUMPTIONS

Funding Sources: Charges for Services, Federal & State Grants

T-Hangar Rent includes the monthly rental of T-Hangars. There are a total of five types of T-Hangars most designed for two different sizes of aircraft, single engine and multi-engine planes. The projections are based on occupancy rates, economy, and historical trends.

Corporate Hangar Rent includes the monthly rents of corporate hangars and related office space. The revenue projection is based on 83% occupancy at established rental rates.

Industrial Park Rent is for the rent of land in the Industrial Park. Revenues are very stable due to tenant stability over the past several years. All leases for the Airport Industrial Park are long-term leases.

Fuel Flowage Fee has been greatly improved with the FBO (Fixed Base Operator) lease effective July 1, 1998 and with the addition of Lanier Aviation self serve gas fuel sales. It was formerly assessed at one cent (\$0.01) per gallon for the amount of fuel sold monthly by the FBO after the first 10,000 gallons which was free of any fee. With the new FBO lease, the monthly fee has 4 tiers: The first 17,000 gallons delivered per month is levied at \$0.04 per gallon; from 17,001 to 21,000 gallons the fee is \$0.06 per gallon; from 20,001 to 25,000 gallons, the fee is \$0.08 per gallon; and any amount over 25,000 gallons is assessed at \$0.10 per gallon. The fuel flowage for Lanier Aviation is \$0.10 per gallon.

Fixed Base Operator (FBO) Lease is the lease of the facilities at the airport to the Fixed Base Operator, Champion Aviation Services, Inc. effective July 1998. Monthly rate for this lease was initially set at \$1,500.00 and to be adjusted every five year based on the All Urban Consumer Price Index CPI-U.

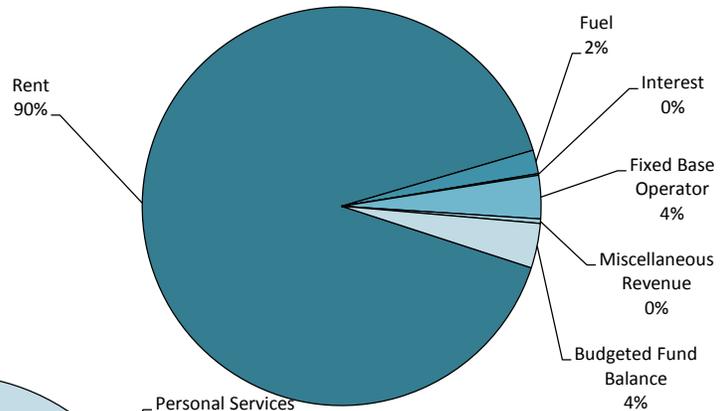
Interest Income projections are based on cash balances, interest rates, and the economy.

Other Income includes the flight center SASO fees, late payment fees and wash rack fees.

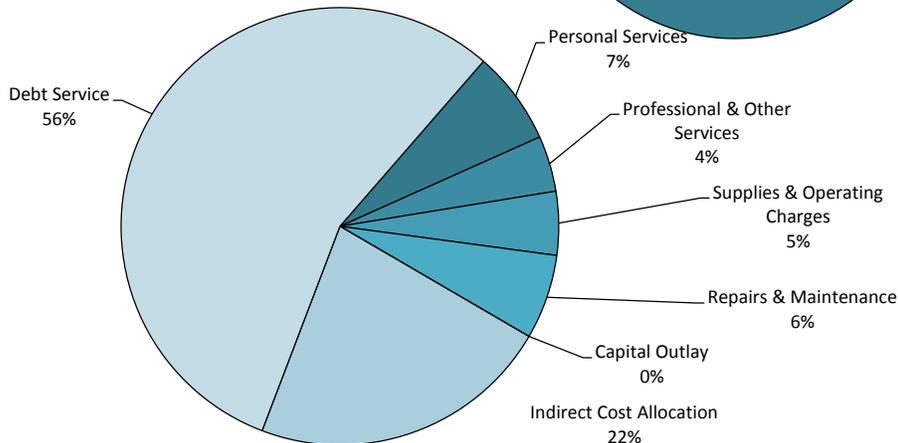
AIRPORT FUND SUMMARY

| REVENUES | FY2011 | FY2012 | FY2013 |
|--|------------------|----------------|----------------|
| | Actual | Budget | Budget |
| T-Hangar Rent | \$ 303,635 | \$ 304,260 | \$ 295,546 |
| Corporate Hangar Rent | 343,661 | 355,802 | 378,565 |
| Industrial Park Rent | 126,780 | 134,202 | 134,202 |
| Fuel | 20,010 | 19,500 | 17,100 |
| Interest | 1,784 | 1,800 | 1,200 |
| Fixed Base Operator | 23,564 | 31,341 | 31,341 |
| Miscellaneous Revenue | 4,978 | 23,960 | 3,240 |
| Grants | 383,036 | 19,500 | - |
| Budgeted Retained Earnings | - | 53,838 | 32,330 |
| Total Revenues | 1,207,448 | 944,203 | 893,524 |
| EXPENDITURES | | | |
| Personal Services | - | 60,000 | 61,848 |
| Professional & Other Services | 22,270 | 35,937 | 36,797 |
| Supplies & Operating Charges | 31,226 | 35,820 | 42,014 |
| Repairs & Maintenance | 10,167 | 72,750 | 56,050 |
| Capital Outlay | - | 45,000 | - |
| Indirect Cost Allocation | 200,000 | 200,000 | 200,000 |
| Debt Service | 204,522 | 494,696 | 496,815 |
| Available for Capital Projects | - | - | - |
| Depreciation | 699,671 | - | - |
| Total Expenditures | 1,167,856 | 944,203 | 893,524 |
| Excess Revenues Over/(Under) Expenses | \$ 39,592 | \$ - | \$ - |

Revenues by Category



Expenditures by Category



PUBLIC UTILITIES DEPARTMENT

DEPARTMENT DESCRIPTION:

The Public Utilities Fund is used to account for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.

MISSION STATEMENT:

It is the mission of the Gainesville Public Utilities Department to provide ample quantities of safe, aesthetically pleasing water at adequate pressures to our customers, and to provide this water at the lowest possible price that will allow the system to be safely operated and expanded in accordance with the Water Master Plan adopted by the Gainesville City Council. Furthermore, it is our goal to collect and treat all wastewater generated in our service area in a safe and environmentally-sound manner at the lowest possible price. We will endeavor to meet these goals while managing our resources as a responsible steward for the future of our community and while providing the highest level of customer service possible.

GOALS & OBJECTIVES:

1. Create a safe working environment to ensure not only the safety of our employees but also the safety of our citizens.

- * Have two Riverside WTP operators cross train at the Lakeside WTP to increase the interoperability of our staff.
- * Review and update the safe chemical handling procedures by June 2013 for Lakeside Water Treatment plant to ensure the safety of our employees and the community.
- * Continue to provide safety education by conducting 7 mandatory safety meetings with 100% of Distribution & Collection staff attending during FY13.
- * Require that at least 25% of the WRF Employees become certified, or re-certified, in CPR & First Aid during the budget year.
- * Have 50% of Maintenance staff acquire certification in First Aid/CPR/AED during FY13.
- * Get all Environmental Compliance Staff certified in CPR by the end of FY13.
- * Perform routine cleanups to remove debris from restoration sites behind Public Safety facilities during FY13.
- * Enhance job site safety for our Engineering & Construction employees by sending all resident inspectors to a confined space entry course by the end of FY13.
- * Maintain clean parking lots and ensure lighting is maintained on a regular basis, providing a safe environment for our employees and citizens at the PUD Administration Building.
- * Maintain entrances to Administration Building to ensure the safety of employees and citizens.

2. Provide Public Education programs to enrich the community through the knowledge of the water environment.

- * Host an open house at the Riverside WTP for the public during water week in 2013.
- * Offer tours of our Lakeside WTP facility to local schools and environmental groups to explain what we contribute to the community by June 2013.
- * Have Distribution & Collection participate in public education events in FY13 such as Touch-A-Truck and Community Helper Day.
- * Continue to provide local educational and civic organizations with comprehensive educational seminars and plant tours designed to raise awareness of our role in water reclamation and its critical contribution to our water environment.
- * Provide a power point presentation detailing the treatment process at our Linwood WRF, thereby increasing visitor's knowledge of water reclamation.
- * Continue to have the Maintenance Division participate in the Public Utilities new employee orientation program by giving tours of the pump stations.
- * Environmental Compliance division will continue to conduct water efficiency and water conservation workshops during FY13.
- * Environmental Compliance Division will train and certify Middle School Science programs to perform stream monitoring, both chemical and biological.
- * Engineering & Construction Services Division will participate/conduct a minimum of 3 water and wastewater related public education presentations, such as Government-Citizen Academy, Junior Achievement, and High School Job Shadowing by the end of FY13.
- * Customer Account Services will improve billing communications, with an eye on water conservation, by updating the current bill to provide more valuable information by the end of FY13.
- * Finance & Administration will have our Customer advocates educate customers with high usage on how to determine leaks throughout FY13.

3. Work more efficiently and effectively to be good stewards of environmental and financial resources.

- * Improve the accuracy of the data collected in our solids-handling system at the Riverside WTP by the end of FY13.
- * Train one person at the Lakeside WTP in the preparation of monthly operating report to the State by June 2013.
- * Water Distribution will use new leak detection equipment to locate and repair 15 leaks and recover 9.0 million gallons of water during FY13.
- * Flat Creek WRF will conduct a full-scale pilot test for a high degree of Biological Phosphorus Removal to determine limitations using existing equipment and project future equipment requirements necessary to reduce alum usage by 25%.
- * Linwood will enhance the environment with minimum cost using city personnel to re-establish trees at this facility.
- * Maintenance Division will evaluate pump stations with obsolete level controllers and replace 50% in FY13.
- * Sanitary Sewer will respond to all complaints of sewage blockages within one hour of receipt of complaint.
- * Environmental Compliance will conduct routine stream assessments in order to validate the Flat Creek Restoration projects effectiveness during FY13.
- * Environmental Compliance will perform routine calibrations of Industrial wastewater flow meters during FY13 to ensure accuracy of billing.
- * Engineering & Construction will limit contractor-initiated change orders to less than 5% of project value in FY 13 by improving overall design.
- * Customer Account Services will improve the efficiency of meter reading by converting routes to either radio read or touch read. Convert 28% of current meters to Flex Net Remote Read by the end of FY13.
- * Customer Account Services will continue to encourage customers to participate in the H2O round up program to have at least 10% participation by the end of FY13.
- * Finance & Administration will work to control operating expenses by allowing no more than a 3% increase from the previous year's (FY12) budget.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|--|---------------|---------------|---------------|---------------|-------------------|---------------|---------------|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | | FY2012 | FY2013 |
| Lab Results to Industrial Clients within 10 days | 100% | 97% | 100% | 98% | | 98% | 99% |
| Sewage blockage complaint response time | 1Hr | 1Hr | 1Hr | 1Hr | | 1Hr | 1Hr |
| Preventive maintenance work orders | 1,505 | 1,886 | 1,850 | 1,200 | | 2,000 | 2,250 |
| Number of Leaks found w/ Leak Detection Program | N/A | 2 | 13 | 14 | | 12 | 15 |
| | | | | | | | |
| STRATEGIC PLAN | | | | | | | |
| Convert Water Meters to Flex Net system | N/A | 3,000 | 4,750 | 4,897 | | 5,500 | 8,857 |
| % of increase in operating budget. | -7.79% | -2.94% | 9.56% | 2.90% | | 5% | 3% |

REVENUE SOURCES & ASSUMPTIONS

Water Revenue is the largest revenue source in this fund. The service area includes a large portion of Hall County. Water billing volumes appear to be flat from FY11 to FY12. Rates are different for inside City and outside City customers due to differing service costs. Estimates are based on current and historical trends, with a projected 3.0% rate increase (on all metered water sales) to occur January 1st to facilitate payment for major capital improvements.

Account Service Fees are the third largest revenue source in this fund. This fee is billed to each account on the system as a base fee that recovers the cost to read the meter and generate a bill, regardless of consumption. This base fee was previously built into the water and sewer charges, and was broken out separately as part of a rate restructuring to improve equity to customers. This revenue category is very stable and increases steadily at the rate new customers tie onto the system. This year there is a decrease in budgeted revenue due to a reduction in the fee for the outside City customer.

Water Tapping Fees are levied to recoup the actual cost of tapping the water mains for new or additional users tapping onto an existing water line. The projected revenue is based on historical trend review and analysis, coupled with construction start projections.

Service Fees are charged when service to a user is terminated for non-payment, and as a penalty for a returned check. This revenue has been stable over the past three years.

Late Payment Penalties of 10% of the amount due are charged if payments reach the Customer Service & Billing Department after the due date on the billing.

Sewer Revenue is the second largest revenue source in this fund, with the majority of the service area inside the City limits. This revenue category has seen a slight increase in consumption usage, and very little growth due to the current economy. Estimates are based on current and historical trends, with a projected 3.5% rate increase to occur January 1st to facilitate payment for major capital improvements.

Surcharges are charged to large industrial and commercial customers if their pollutant load is in excess of what is found in the maximum residential waste effluent. Surcharge fees have been stable over the past few years. This is based on historical trends.

Sewer Tapping Fees are charged for a new customer to tap onto the City's Sanitary Sewer System. This charge is set to recover the City's cost to install the actual tap to the City's sewer for new or expanded service. Revenue has drastically declined over the past three years due to the drastic decline in the building industry and poor economy. The projection is based on historical trend analysis and an environmental trend toward less reliance on septic tanks.

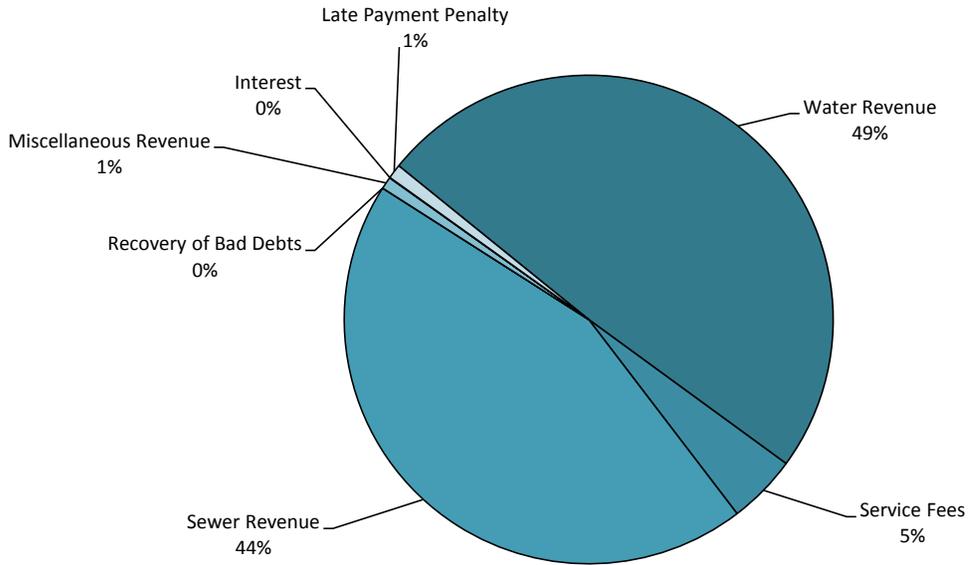
Interest Revenue is based on cash balances, the economy, and interest rates. A decrease in revenue is due to decrease in interest rates due to a poor economy and the current recession.

Water/Sewer Connection Fees are charged to enable the system to fund its expansion. These fees are based on the prorated cost of providing service with each new tap to the system and vary depending on tap size. Projections are based on anticipated new customer acquisition.

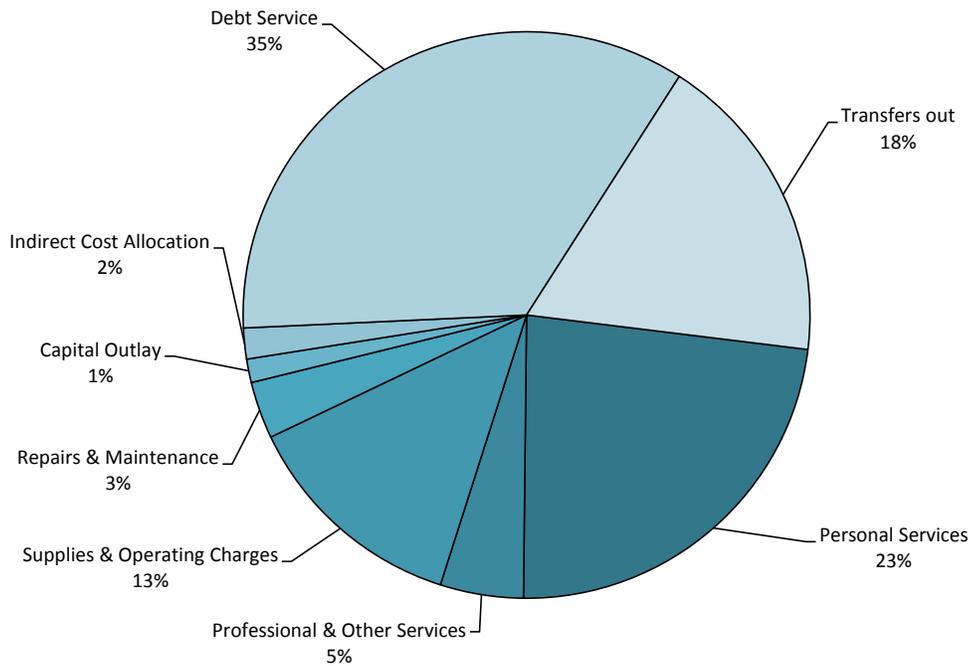
PUBLIC UTILITIES FUND SUMMARY

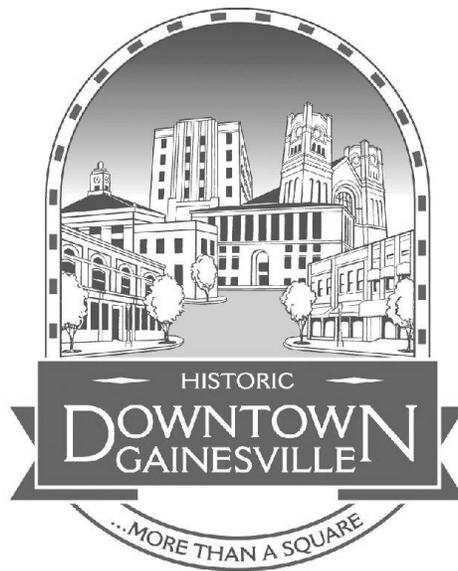
| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|----------------------|-------------------|-------------------|
| Water Revenue | \$ 27,005,868 | \$ 27,500,000 | \$ 29,417,315 |
| Water Connection Fees | 622,936 | 343,474 | 572,169 |
| Water Connection Administration Fees | 19,456 | 10,176 | 16,962 |
| Water Tapping Fees | 325,321 | 191,904 | 310,934 |
| Account Service Fees | 3,893,890 | 3,320,000 | 2,510,038 |
| Service Fees | 319,498 | 310,000 | 312,000 |
| Late Payment Penalty | 500,917 | 500,000 | 588,000 |
| Sewer Revenue | 23,440,784 | 23,148,000 | 26,593,126 |
| Surcharge | 314,839 | 300,000 | 600,000 |
| Sewer Tapping Fees | 14,702 | 6,072 | 10,120 |
| Sewer Connection Fees | 262,395 | 21,420 | 160,650 |
| Sewer Connection Administration Fees | 7,919 | 642 | 4,815 |
| Recovery of Bad Debts | 2,511 | 2,000 | 1,000 |
| Miscellaneous | 553,726 | 401,700 | 497,000 |
| Interest | 351,947 | 26,000 | 18,000 |
| Gain(Loss) Sale of Fixed Assets | 18,165 | 1,500 | 1,500 |
| Intergovernmental Revenue | - | - | - |
| Contributions | 2,700,487 | - | - |
| Transfers In | - | 44,036 | - |
| Budgeted Retained Earnings | - | 357,424 | - |
| Total Revenues | 60,355,361 | 56,484,348 | 61,613,629 |
| EXPENDITURES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
| Personal Services | 12,982,690 | 14,808,264 | 14,312,930 |
| Professional & Other Services | 1,941,272 | 2,700,947 | 2,922,662 |
| Supplies & Operating Charges | 5,913,525 | 7,621,929 | 8,002,929 |
| Repairs & Maintenance | 1,777,242 | 1,779,758 | 2,008,179 |
| Capital Outlay | - | 494,716 | 825,420 |
| Total Operating Expenditures | 22,614,729 | 27,405,614 | 28,072,120 |
| Indirect Cost Allocation | 1,106,596 | 1,022,416 | 1,086,686 |
| Miscellaneous | - | - | - |
| Depreciation | 13,229,982 | - | - |
| Amortization | 259,954 | - | - |
| Debt Service | 8,594,848 | 21,596,336 | 21,434,699 |
| Transfer to E&R Fund | 422,219 | 3,051,190 | 7,395,494 |
| Transfer to Other Funds | 2,775,291 | 3,408,792 | 3,624,630 |
| Total Expenditures | 49,003,619 | 56,484,348 | 61,613,629 |
| Excess Revenues Over/(Under) Expenses | \$ 11,351,742 | \$ - | \$ - |

Revenues by Category



Expenditures by Category





SOLID WASTE DEPARTMENT

DEPARTMENT DESCRIPTION:

Serving the City of Gainesville Residents by maintaining a clean and healthy environment by collecting and disposing of waste and recycling refuse through, bi-weekly garbage pickup, weekly curbside refuse and yard waste as needed, weekly recycling pickup, dead animals, white goods, bulky items, and special pickup on a call-in basis (user fee) charged, litter control, and special pickup of solid waste and recycling at City sponsored events.

MISSION STATEMENT:

The mission of the Solid Waste Department is to enhance the overall condition of the residential area of the city by providing a proactive and creative approach to maintaining a clean and sanitary environment through education, enforcement, and the removal of all discarded waste.

GOALS & OBJECTIVES:

1. Improve the appearance, health and safety of the City.

* Remove garbage and refuse generated by residents in a timely manner and in accordance with the Solid Waste Code.

2. Promote participation in recycling.

* Provide educational resources to schools and residents regarding recycling.

* Market and distribute, as requested, the new 35 gallon recycling containers to residents.

3. Operate the Solid Waste Division as a self-supporting operation.

* Ensure expenses and capital purchases do not exceed revenue from user fees and other Solid Waste dedicated revenue sources.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|-------------------|---------------|---------------|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | | FY2012 | FY2013 |
| Number of Customers | 5,817 | 5,700 | 5,600 | 5,715 | 5,450 | 5,550 | |
| Annual Waste Tonnage Picked up | 7,814 | 7,274 | 6,835 | 2,961 | 8,000 | 6,300 | |
| Annual Household Stop Volume | 884,364 | 879,996 | 1,038,830 | 594,395 | 1,164,800 | 1,188,720 | |
| Recycling (% by weight) | 8.36% | 9.47% | 11.83% | 13.34% | 10% | 14% | |
| STRATEGIC PLAN | | | | | | | |
| Subsidy from General Fund | \$135,602 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Tons Recycled | 668 | 688 | 657 | 362 | 700 | 725 | |
| Recycling by weight (%) | 8.36% | 9.47% | 11.83% | 13.34% | 10% | 14% | |

REVENUE SOURCES & ASSUMPTIONS

Residential Collection is comprised of the existing user fee for residential garbage collection for twice weekly at the house and/or curbside pick-up. Included in this fee is once a week curbside rubbish and debris removal. Also included in this fee is once a week recycling pickup and a recycling container. The calculation is based on the annual average number of households served. The collection fee for all these services is \$32.10 per month for this budget year.

Commercial Franchise program began in FY 1994. Fees are projected at 5% of the gross receipts for all commercial garbage vendors. Assumptions are based on historical trends.

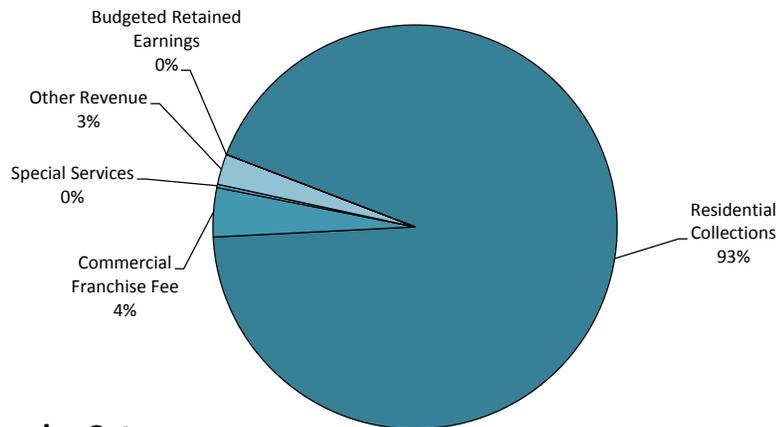
Special Services are recorded here such as the pick-up of white goods and furniture. Collection was started in FY 1995. Assumptions are based on historical trends and conservative estimates.

Landfill host fee is a fee paid on a per ton basis by landfills to the host city in accordance with State law.

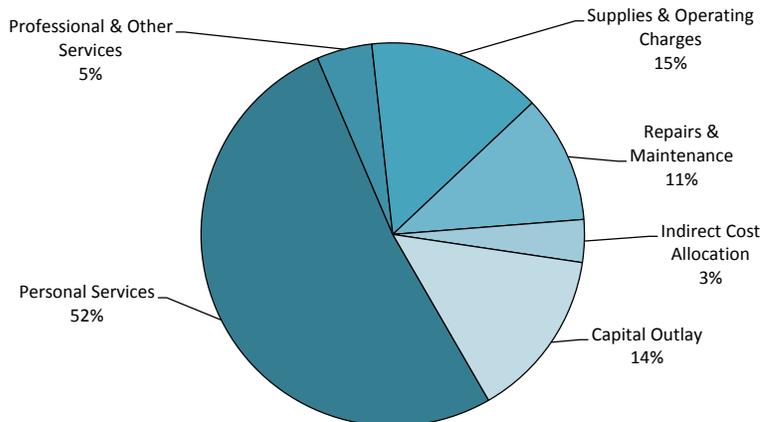
SOLID WASTE FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|-------------------|------------------|------------------|
| Residential Collections | \$ 1,640,459 | \$ 2,099,340 | \$ 2,137,860 |
| Customer Landfill Fee | 154,115 | - | - |
| City Wide Recycling | 117,208 | - | - |
| Commercial Franchise Fee | 97,673 | 100,000 | 90,000 |
| Special Services | 8,537 | 6,000 | 6,000 |
| Interest | 1,823 | 1,200 | 1,200 |
| Transfers in from General Fund | - | - | - |
| Lease Proceeds | - | - | - |
| Other Revenue | 55,507 | 54,000 | 56,000 |
| Budgeted Retained Earnings | - | 182,375 | - |
| Total Revenues | 2,075,322 | 2,442,915 | 2,291,060 |
| EXPENDITURES | | | |
| Personal Services | 1,082,030 | 1,348,259 | 1,189,352 |
| Professional & Other Services | 218,498 | 65,323 | 106,981 |
| Supplies & Operating Charges | 272,193 | 340,150 | 337,050 |
| Repairs & Maintenance | 178,671 | 217,000 | 247,250 |
| Debt Service | - | - | - |
| Depreciation | 149,624 | - | - |
| Indirect Cost Allocation | 36,943 | 82,545 | 82,545 |
| Capital Outlay | - | 389,638 | 327,882 |
| Total Expenditures | 1,937,959 | 2,442,915 | 2,291,060 |
| Excess Revenues Over/(Under) Expenses | \$ 137,363 | \$ - | \$ - |

Revenues by Category



Expenditures by Category



CHATTAHOOCHEE GOLF COURSE

DEPARTMENT DESCRIPTION:

Chattahoochee Golf Club was designed by renowned architect Robert Trent Jones Sr. and opened in 1960. The course features 18 holes of Championship Golf, a practice range, two practice putting greens, a short game area, an indoor teaching facility for full swing analysis as well as an indoor putting lab. The clubhouse features a fully stocked golf pro shop, restaurant and men's and ladies locker rooms. The course was renovated in 2006 by Kevin Hargrave and Course Crafters. Chattahoochee Golf Club is the home of Tommy Aaron, the 1973 Masters Champion.

MISSION STATEMENT:

To serve golfers of all skill levels through 1st class customer service and by providing the highest quality course conditions possible.

GOALS & OBJECTIVES:

1. **Maximize golf course revenue by increasing the number of rounds played.**
 - * Increase annual rounds played by 3% from FY2012 26,480 (budgeted) to FY2013 27,274 (budgeted).
2. **Continue course improvements through funding from the Friends of Chattahoochee tournament.**
 - * Increase FOC tournament revenue by 10% from \$12,975.00 to \$14,275.00.
3. **Provide the highest quality playing conditions.**
 - * Continue to maintain #1 ranked course by a peer rating system.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|--|---------------|--------|----------|----------|-------------------|---------------|--|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY2012 | FY2012 | FY2013 | |
| Number of Charity Golf Tournaments hosted | 9 | 10 | 14 | 7 | 14 | 14 | |
| Number of Course Sponsored Tournaments | 1 | 2 | 3 | 2 | 3 | 3 | |
| Number of Chattahoochee Country Club Tournaments | 11 | 13 | 13 | 7 | 14 | 14 | |
| Weekly Golf Game(s) | N/A | 1 | 1 | 1 | 1 | 1 | |
| STRATEGIC PLAN | | | | | | | |
| Rounds Played | 30,181 | 25,361 | 26,048 | 13,240 | 27,295 | 27,274 | |
| Friends of Chattahoochee | N/A | N/A | \$12,255 | \$12,255 | \$14,275 | \$14,000 | |
| Peer Rating | N/A | NA | #1 | #1 | #1 | #1 | |

REVENUE SOURCES & ASSUMPTIONS

Charges for Services include a varying range of greens fees, golf cart rental fees, driving range fees, handicap services, and locker fees. Projections rely on historical data from the last three years. Revenue has been very stable to declining somewhat over the past three years (due to the uncertain economy and increased competition).

GREENS FEES, CART FEES, AND & OTHER REVENUE

Weekend AM - The largest source of green fee revenue.

Weekday Green Fee - Available to every golfer that plays CGC during the week.

Senior - Discounted green fee only available to residents 62 years and older.

Early Twilight - Discounted green fee that is available to all patrons generally 5 hours before sun sets.

Twilight - Discounted green fee that is available to all patron generally 3 hours before sun sets.

Weekend - Hall Co. green fee offered between Weekend AM and twilight times.

Guest - Chattahoochee Country Club Members Guest Fees. This revenue should increase with the corporate agreement with CCC.

High School - High school discount is given to students during the week, and on weekends after 2:00. This class of green fees has been stable over the past several years.

College - College discount given to students during the week. This fee has remained steady over the past years.

Cart Rental Fees - Cart revenues are the largest source of revenue and have remained steady over the past three years.

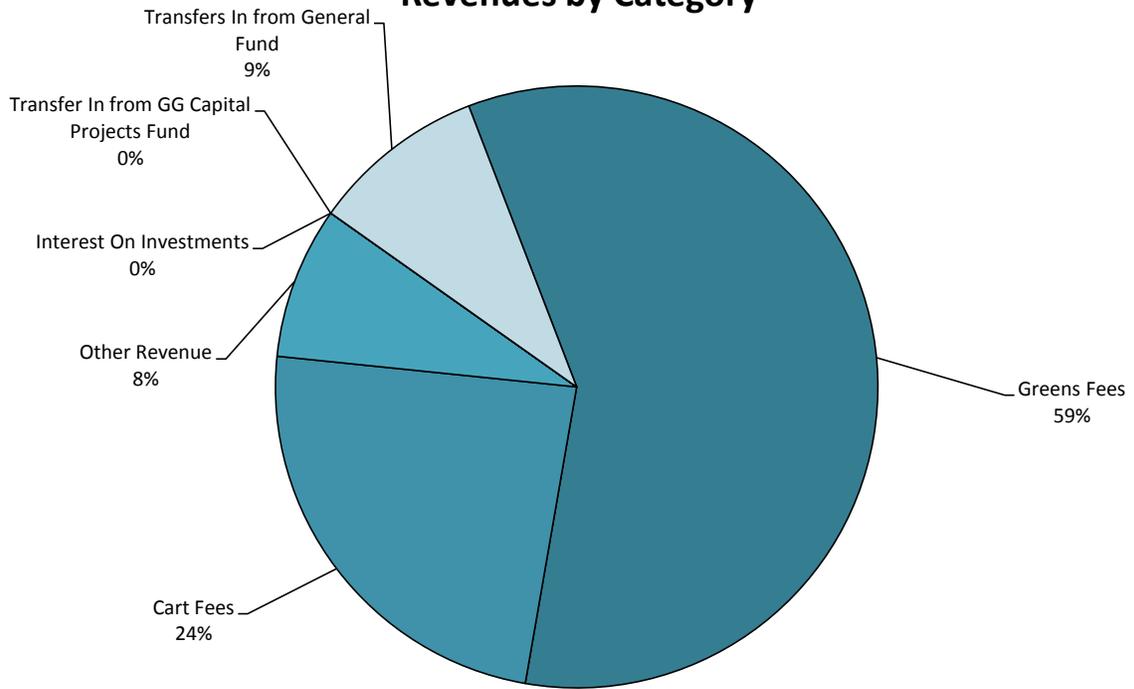
Handicap Fees - GSGA service that updates and maintains golfer’s handicaps. The amount is \$40 per year per golfer. The course pays \$25.00 for each golfer to the GSGA for the use of their system.

Driving Range Fees - From sales of range tokens. These fees have been stable over the past three years.

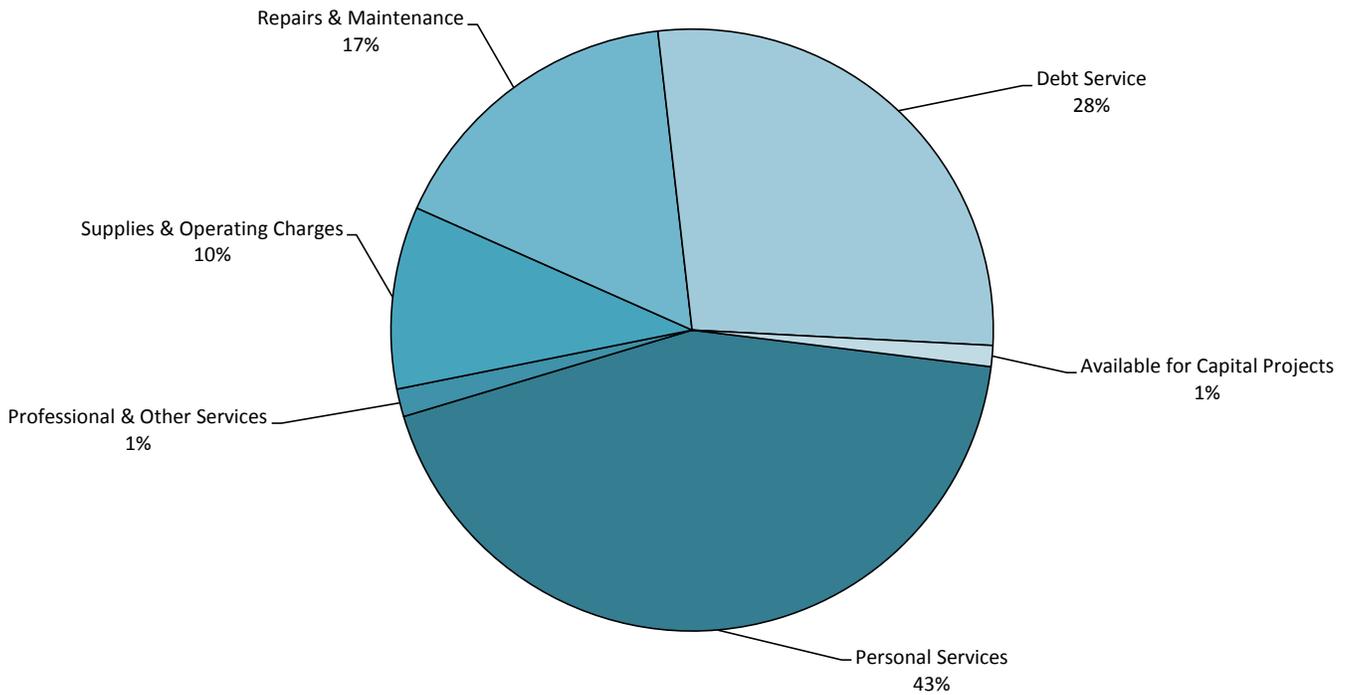
CHATTAHOOCHEE GOLF COURSE FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|---------------------|------------------|------------------|
| Greens Fees | \$ 649,529 | \$ 643,600 | \$ 675,000 |
| Cart Fees | 275,648 | 266,000 | 275,436 |
| Other Revenue | 117,967 | 88,100 | 94,200 |
| Interest On Investments | 8 | - | - |
| Transfer In from GG Capital Projects Fund | - | - | - |
| Transfers In from General Fund | 195,820 | 154,155 | 107,926 |
| Budgeted Retained Earnings | - | - | - |
| Total Revenues | 1,238,972 | 1,151,855 | 1,152,562 |
| EXPENDITURES | | | |
| Personal Services | 498,307 | 497,808 | 500,391 |
| Professional & Other Services | 13,109 | 25,961 | 17,192 |
| Supplies & Operating Charges | 301,941 | 114,015 | 112,880 |
| Repairs & Maintenance | 165,515 | 178,975 | 190,600 |
| Debt Service | 147,214 | 320,821 | 318,499 |
| Available for Capital Projects | - | - | - |
| Available for Debt Service | - | - | - |
| Amortization/Depreciation | 270,360 | - | - |
| Capital Outlay | - | 14,275 | 13,000 |
| Total Expenditures | 1,396,446 | 1,151,855 | 1,152,562 |
| Excess Revenues Over/(Under) Expenses | \$ (157,474) | \$ - | \$ - |

Revenues by Category



Expenditures by Category



GENERAL INSURANCE FUND

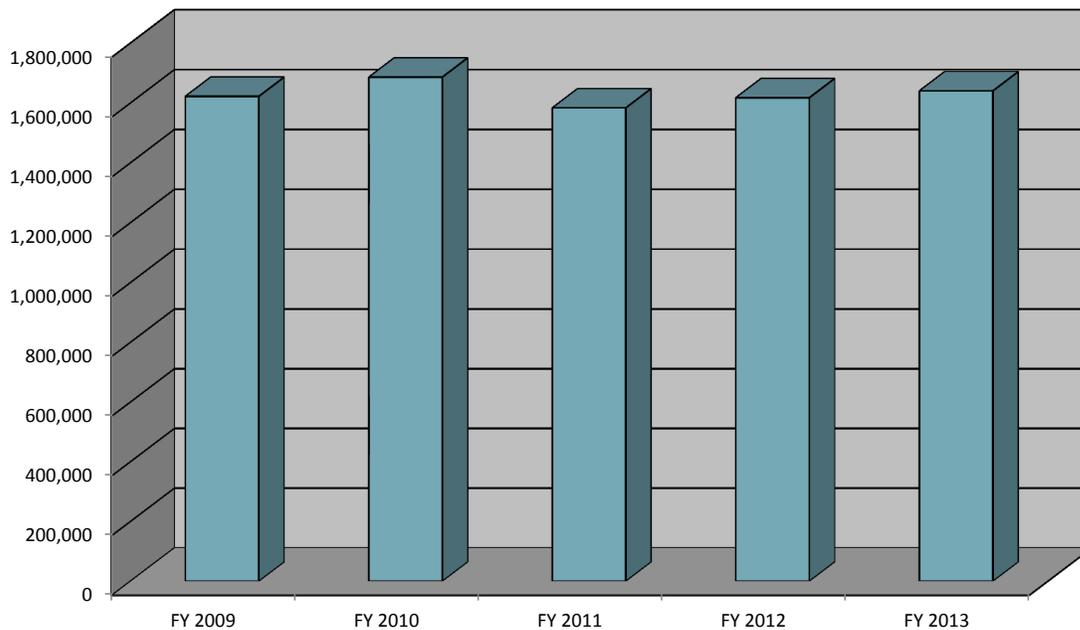
FUND DESCRIPTION:

The General Insurance Fund will account for property, liability, and workers' compensation insurance provided to the City departments. This is an internal service fund which is used to provide goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units.

GENERAL INSURANCE FUND SUMMARY

| | FY2011 ACTUAL | FY2012 BUDGET | FY2013 BUDGET |
|--|------------------|------------------|------------------|
| Revenue | | | |
| Premiums and Losses Paid by Fund | \$ 1,091,045 | \$ 1,549,519 | \$ 1,620,793 |
| Interest | 3,087 | 4,000 | 2,000 |
| Other | 50,781 | 19,950 | - |
| Budgeted Retained Earnings | - | 43,912 | 17,580 |
| Total Revenue | 1,144,913 | 1,617,381 | 1,640,373 |
| Expenditures | | | |
| Personal Services | - | - | - |
| Professional & Other Services | 985,070 | 1,454,931 | 1,494,773 |
| Supplies & Operating Charges | 2,693 | - | 3,100 |
| Repairs & Maintenance | - | - | - |
| Indirect Cost Allocation | 142,500 | 142,500 | 142,500 |
| Transfers Out | - | 19,950 | - |
| Total Expenditures | 1,130,263 | 1,617,381 | 1,640,373 |
| Excess Revenues Over/(Under) Expenditures | \$ 14,650 | \$ - | \$ - |

Five Year Budget Trend



EMPLOYEE BENEFITS FUND

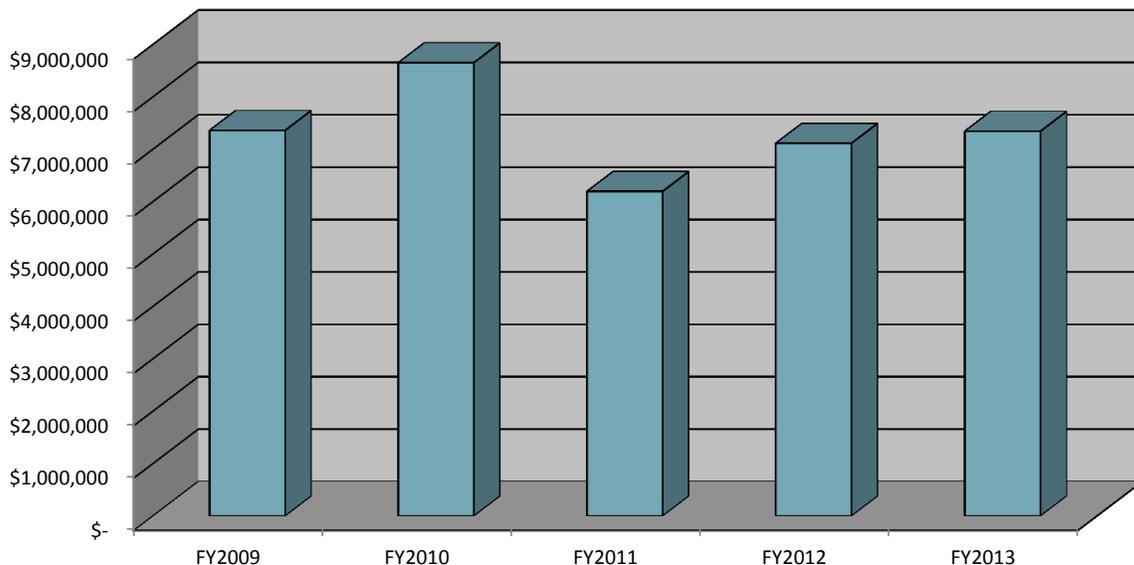
DEPARTMENT DESCRIPTION:

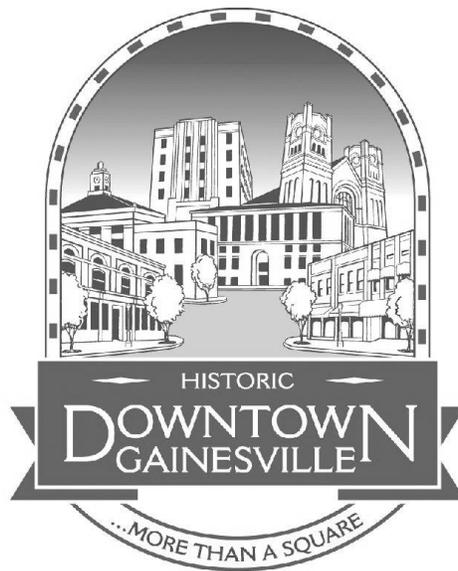
The Employee Benefits Fund accounts for the cost of providing life, health and other insurance benefits to City employees and retirees and their dependents, plus administrative costs and claims associated with these insurance components. As this is an internal service fund, which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.

EMPLOYEE BENEFITS FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|---------------------|------------------|------------------|
| Premiums (Employees and Retirees) | \$ 2,153,500 | \$ 1,939,076 | \$ 2,307,672 |
| Premiums (Employer) | 6,033,791 | 5,168,884 | 5,029,303 |
| Interest | 8,218 | 4,000 | 4,500 |
| Transfers In | - | - | - |
| Other Revenue | 75 | - | - |
| Budgeted Fund Balance | - | - | - |
| Total Revenues | 8,195,584 | 7,111,960 | 7,341,475 |
| EXPENDITURES | | | |
| Health Insurance Premiums/Claims Expense | 4,947,131 | 5,735,644 | 5,930,514 |
| Life Insurance Premiums | 151,825 | 125,348 | 205,914 |
| Vision Insurance Premiums | 28,655 | 26,113 | 28,738 |
| Dental Insurance Premiums | 261,497 | 306,171 | 305,987 |
| Long-term Disability Insurance | 62,419 | 88,784 | 72,618 |
| Short-term Disability Insurance | 169,572 | 196,000 | 194,700 |
| Medical Clinic Operations | 525,255 | 600,000 | 586,000 |
| Administration/Wellness Program | 48,057 | 33,900 | 17,003 |
| Total Expenditures | 6,194,411 | 7,111,960 | 7,341,475 |
| Excess Revenues Over/(Under) Expenditures | \$ 2,001,172 | \$ - | \$ - |

Employee Benefits Five Year Trend





VEHICLE SERVICES DEPARTMENT

DEPARTMENT DESCRIPTION:

The Vehicle Services operation of Public Works is responsible for providing preventive maintenance and repairs to City vehicles and equipment ranging from automobiles and trucks to large trucks and construction equipment. Departments whose vehicles are serviced include Public Works, Fire, Police, Hall Area Transit buses, and Georgia Mountains Center. Vehicle Services includes fueling services at the Public Works yard and the Public Utilities shop. Services within the Division include the Fuel Master (the fuel management system), repair and maintain the fleet wash bay, and emergency (24 hour on call) repair on vehicles to ensure safe and reliable operation of City owned vehicles.

MISSION STATEMENT:

To provide automotive and equipment repairs with dedication to vehicle safety and commitment to delivering secure, effective, and professional vehicle services.

GOALS & OBJECTIVES:

1. Keep abreast of the latest repair and vehicle technologies to provide knowledgeable and an up to date repair process.

* Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities.

2. Increase functional time of all City vehicles.

* Respond to emergency calls in less than 20 minutes.

* Strive to have all vehicles functional at least 95% of the time.

3. Effectively manage the City's aging fleet of equipment.

* Perform preventative maintenance on vehicles and minimize repeat repairs.

* Implement changes in fleet management policies with abilities of new software.

PERFORMANCE MEASURES:

| WORKLOAD | | | | | | | |
|---|---------------|---------------|---------------|-------------|-------------------|---------------|--|
| MEASURES | ACTUAL | | | | Thru 12/31 | BUDGET | |
| | FY2009 | FY2010 | FY2011 | FY12 | FY2012 | FY2013 | |
| % Police & Fire Fleet Downtime | 4% | 4% | 4% | 4% | 4% | 4% | |
| % Of Total Fleet serviced annually | 98% | 98% | 98% | 98% | 98% | 98% | |
| Vehicles and Equipment Maintained | 325 | 345 | 345 | 345 | 348 | 348 | |
| STRATEGIC PLAN | | | | | | | |
| % Total Fleet Downtime to include Police and Fire | 5% | 5% | 5% | 5% | 5% | 5% | |
| % Emergency Road Request Initiated in 20 Min. | 98% | 98% | 98% | 98% | 98% | 98% | |
| # Of Training Hours | N/A | N/A | N/A | N/A | N/A | 30 | |
| % Repeat Repairs | 4% | 4% | 4% | 4% | 4% | 4% | |

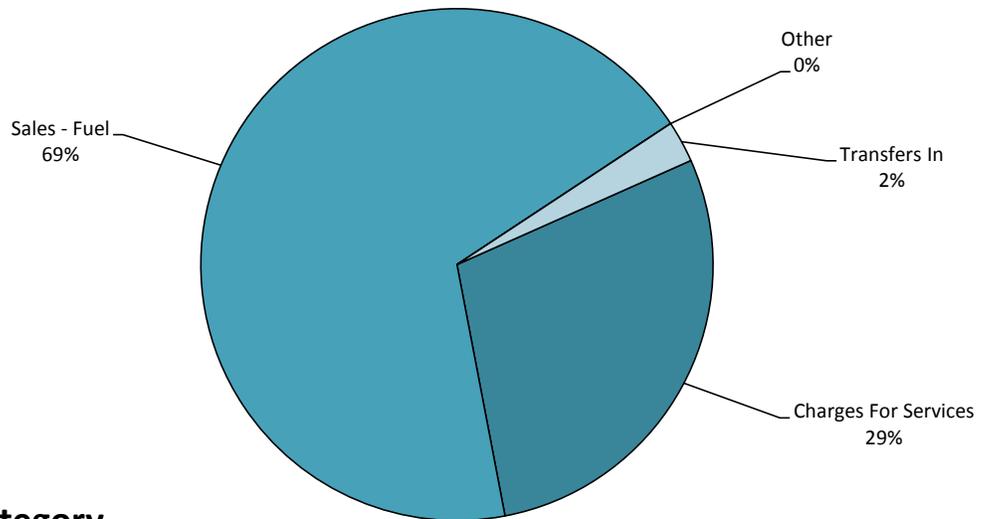
REVENUE SOURCES & ASSUMPTIONS

Charges for Services: These are charges for maintenance and routine services on city owned vehicles, to the various user departments.

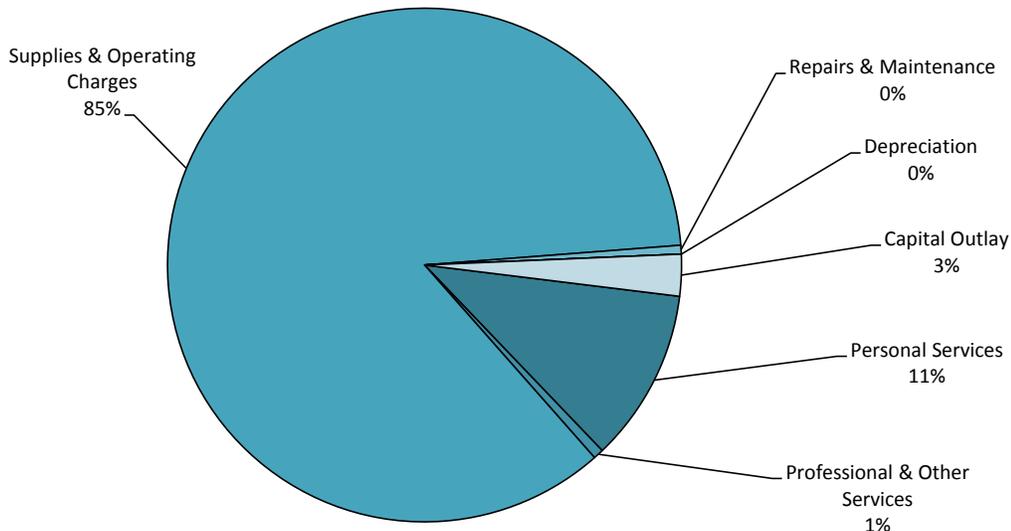
Fuel sales: These are the charges for the purchase of fuel for each City owned vehicle with each department.

| VEHICLE SERVICES | | | |
|--|--------------------------|--------------------------|--------------------------|
| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
| Charges For Services | \$ 662,116 | \$ 784,049 | \$ 820,266 |
| Sales - Fuel | 1,352,834 | 1,966,874 | 1,966,874 |
| Other | - | - | - |
| Transfers In | - | 67,086 | 75,000 |
| Total Revenues | 2,014,950 | 2,818,009 | 2,862,140 |
| EXPENDITURES | | | |
| Personal Services | 274,643 | 278,436 | 312,185 |
| Professional & Other Services | 8,800 | 16,920 | 18,434 |
| Supplies & Operating Charges | 1,702,338 | 2,443,053 | 2,440,653 |
| Repairs & Maintenance | 9,745 | 17,100 | 15,868 |
| Depreciation | 19,424 | - | - |
| Capital Outlay | - | 62,500 | 75,000 |
| Total Expenditures | 2,014,950 | 2,818,009 | 2,862,140 |
| Excess Revenues Over/(Under) Expenditures | \$ - | \$ - | \$ - |

Revenues by Category



Expenditures by Category



CEMETERY TRUST SPECIAL REVENUE FUND

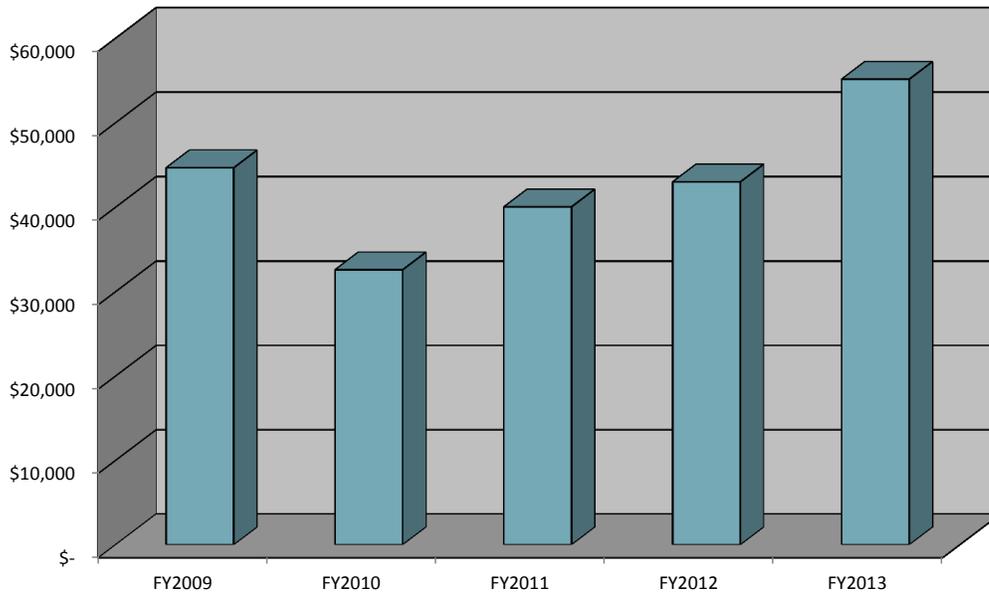
FUND DESCRIPTION:

The Cemetery Trust Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cemetery Trust Fund is used to account for the revenues and expenditures of this fund; which are restricted to the operation and improvement of Alta Vista Cemetery.

CEMETERY TRUST FUND SUMMARY

| REVENUES | FY2011 Actual | FY2012 Budget | FY2013 Budget |
|--|------------------|------------------|------------------|
| Interest on Investments | \$ 240 | \$ 200 | \$ 150 |
| Sales & Services | 39,800 | 43,000 | 55,000 |
| Transfers In | - | - | - |
| Budgeted Fund Balance | - | - | - |
| Total Revenues | 40,040 | 43,200 | 55,150 |
| EXPENDITURES | | | |
| Transfer to General Fund | - | - | - |
| Transfer to Capital Projects Fund | - | - | - |
| Transfer to Community Dev. Fund | - | - | - |
| Available for Capital Projects | - | 43,200 | 55,150 |
| Total Expenditures | - | 43,200 | 55,150 |
| <i>Excess Revenues Over/(Under) Expenditures</i> | \$ 40,040 | \$ - | \$ - |

Cemetery Trust Fund Five Year Trend



CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|--|----------|---------|----|---------|----|--------|----|--------|----|--------|----|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| City Manager | | | | | | | | | | | |
| Mayor | Elected | 1 | | 1 | | 1 | | 1 | | 1 | |
| Mayor Pro-Temp | Elected | 1 | | 1 | | 1 | | 1 | | 1 | |
| Council Members | Elected | 3 | | 3 | | 3 | | 3 | | 3 | |
| City Attorney | Appt'd | 1 | | 1 | | 1 | | 1 | | 1 | |
| City Manager | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant City Manager | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Public Information Officer | 24 | 1 | | 1 | | - | | - | | - | |
| City Clerk | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Office Coordinator | 20 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Deputy City Clerk | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Public Information Assistant | 18 | 1 | | 1 | | - | | - | | - | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Records Management Coordinator | 17 | - | | - | | - | | - | | - | |
| Total City Manager | | 14 | - | 14 | - | 12 | - | 12 | - | 13 | - |
| Administrative Services Dept. | | | | | | | | | | | |
| Chief Financial Officer | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Administration | | 1 | - | 1 | - | 1 | - | 1 | - | 1 | - |
| Financial Services Manager | 28 | - | | - | | 1 | | 1 | | 1 | |
| Accounting Manager | 27 | 1 | | 1 | | - | | - | | - | |
| Budget & Purchasing Manager | 27 | 1 | | - | | - | | 1 | | 1 | |
| City Marshal | 26 | - | | - | | 1 | | 1 | | 1 | |
| Administrative Services Officer | 26 | - | | - | | - | | 1 | | 1 | |
| Financial Analyst | 23 | 3 | | 4 | | 4 | | 3 | | 3 | |
| Senior Accountant | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Payroll Coordinator | 21 | 1 | | 1 | | - | | - | | - | |
| City Tax Coordinator | 20 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Senior Finance Technician | 18 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Payroll Technician | 18 | 1 | | 1 | | - | | - | | - | |
| Finance Technician | 15 | 5 | | 5 | | 5 | | 4 | | 5 | |
| Total Financial Services | | 16 | - | 15 | - | 14 | - | 14 | - | 15 | - |
| Information Technologies Manager | 28 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Network Administrator | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Network Technician | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Information Technologies Specialist II | 22 | 1 | | 1 | | - | | - | | - | |
| Information Technologies Technician I | 19 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Total Information Technologies | | 6 | - | 5 | - | 4 | - | 4 | - | 4 | - |
| Director of Human Resources | Contract | 1 | | - | | - | | - | | - | |
| Human Resources/Risk Manager | 28 | - | | - | | 1 | | 1 | | 1 | |
| Assistant Director | 28 | 1 | | - | | - | | - | | - | |
| Support Services Coordinator | 26 | - | | - | | 1 | | 1 | | 1 | |
| Employee Services Coordinator | 26 | - | | - | | 1 | | 1 | | 1 | |
| HRIS & Compensation Manager | 26 | 1 | | 1 | | - | | - | | - | |
| Employee Benefits Specialist | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Risk Analyst | 19 | - | | - | | - | | 1 | | 1 | |
| Payroll Technician | 18 | - | | - | | 1 | | 1 | | 1 | |
| HR Services Technician | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Risk Management Assistant | 17 | - | | - | | 1 | | - | | - | |
| HR Assistant/Receptionist | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Human Resources and Risk Mgmt | | 5 | - | 3 | - | 7 | - | 7 | - | 7 | - |
| Judge | Appt'd | 1 | | 1 | | 1 | | 1 | | 1 | |
| Solicitor/Assistant Solicitor | Appt'd | 1 | | 1 | | 1 | | - | 1 | - | 1 |
| Court Manager | 26 | - | | - | | - | | 1 | | 1 | |
| Court Administrator | 19 | - | | - | | - | | 1 | | 1 | |
| Court Coordinator | 17 | 1 | | 1 | | 1 | | - | | - | |
| Senior Records Clerk | 15 | - | | - | | - | | 1 | | 1 | |
| Records Clerk | 13 | 5 | | 5 | | 4 | | 3 | | 3 | |
| Total Municipal Court | | 8 | - | 8 | - | 7 | - | 7 | 1 | 7 | 1 |
| Total Administrative Services Dept. | | 36 | - | 32 | - | 33 | - | 33 | 1 | 34 | 1 |

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND

(5-year Summary)

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|--|----------|---------|----|---------|----|--------|----|--------|----|--------|----|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| Community Development Dept. | | | | | | | | | | | |
| Planning Board Member | Appt'd | | 7 | | 7 | | 7 | | 7 | | 7 |
| Community Development Director | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Planning Manager | 30 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Special Projects Manager | 29 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Planner II | 25 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Planner I | 20 | 1 | | 1 | | 1 | | - | | - | |
| GIS Analyst | 21 | 1 | | - | | - | | - | | - | |
| Office & Records Coordinator | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Administrative Secretary | 17 | - | | - | | - | | 1 | | 1 | |
| Inspection Svcs Clerk | 13 | 1 | | - | | - | | - | | - | |
| Total Planning | | 8 | 7 | 6 | 7 | 6 | 7 | 6 | 7 | 6 | 7 |
| Inspection Services Manager | 30 | 1 | | 1 | | - | | - | | - | |
| Plans Review Manager | 24 | - | | - | | - | | 1 | | 1 | |
| Asst Inspection Services Mgr | 24 | 1 | | 1 | | 1 | | - | | - | |
| Sr. Building Inspector | 22 | 1 | | 1 | | 1 | | - | | - | |
| Building Inspector II | 20 | 2 | | 1 | | 1 | | 2 | | 2 | |
| Permit Technician | 18 | - | | - | | - | | 1 | | 1 | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | - | | - | |
| Inspection Services Clerk | 13 | 1 | | - | | - | | - | | - | |
| Total Inspections | | 7 | - | 5 | - | 4 | - | 4 | - | 4 | - |
| City Marshal | 26 | 1 | | 1 | | - | | - | | - | |
| Sr. Deputy City Marshal | 22 | 1 | | - | | - | | - | | - | |
| Code Enforcement Manger | 21 | - | | - | | 1 | | 1 | | 1 | |
| Code Enforcement Officer | 20 | 5 | | 4 | | 2 | | 2 | | 2 | |
| Total Code Enforcement | | 7 | - | 5 | - | 3 | - | 3 | - | 3 | - |
| Total Community Development Dept. | | 22 | 7 | 16 | 7 | 13 | 7 | 13 | 7 | 13 | 7 |
| Communications and Tourism | | | | | | | | | | | |
| Communications and Tourism Director | Contract | - | | - | | 1 | | 1 | | 1 | |
| Tourism and Trade Manager | 24 | - | | - | | - | | 1 | | 1 | |
| Convention and Facilities Sales Manager | 24 | - | | - | | 1 | | - | | - | |
| Main Street Manager | 23 | - | | - | | 1 | | 1 | | 1 | |
| Communications and Tourism Assistant | 20 | - | | - | | 1 | | 1 | | 1 | |
| Total Communications and Tourism | | - | - | - | - | 4 | - | 4 | - | 4 | - |
| Police Department | | | | | | | | | | | |
| Police Chief | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Deputy Chief of Police | 27 | 1 | | 1 | | 1 | | - | | - | |
| Police Major | 26 | - | | - | | - | | 1 | | 1 | |
| Police Captain | 25 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Police Lieutenant | 23 | 7 | | 7 | | 7 | | 7 | | 7 | |
| Police Sergeant | 21 | 11 | | 11 | | 11 | | 12 | | 12 | |
| Criminal Invest/Internal Affairs | 20 | 1 | | 1 | | 1 | | - | | - | |
| Supervisory Corporal | 19 | 5 | | 5 | | 5 | | 4 | | 4 | |
| Criminal Investigator | 19 | 15 | | 15 | | 15 | | 17 | | 17 | |
| Property & Evidence Officer | 19 | 1 | | 1 | | 1 | | - | | - | |
| Police Corporal | 18 | 4 | | 4 | | 4 | | 4 | | 6 | |
| Specialized Svcs Division Officers | 18 | 16 | | 16 | | 16 | | 14 | | 14 | |
| Community Relations Officer | 18 | - | | - | | - | | 2 | | - | |
| Records & Terminal Agency Coordinator | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Police Officers | 17 | 37 | | 35 | | 35 | | 36 | | 36 | |
| Police Officer Trainees | 16 | 2 | | 1 | | 1 | | - | | - | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Senior Account Clerk | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Terminal Agency Coordinator | 17 | 1 | | 1 | | 1 | | 1 | | - | |
| Property & Evidence Custodian | 15 | 1 | | 1 | | 1 | | 2 | | 2 | |
| Open Records Coordinator | 15 | - | | - | | - | | - | | 1 | |
| Senior Secretary | 14 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Community Service Associate | 14 | 2 | | 2 | | - | | - | | - | |
| Records Clerk | 13 | 4 | | 4 | | 4 | | 3 | | 3 | |
| Data Terminal Operator | 13 | 2 | | 2 | | 2 | | 2 | | 2 | |
| School Crossing Guards | - | | 8 | | - | | | - | | - | |
| Total Police Department | | 118 | 8 | 115 | - | 113 | - | 113 | - | 113 | - |

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|---|----------|------------|-----------|------------|----------|------------|----------|------------|----------|------------|----------|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| Fire Department | | | | | | | | | | | |
| Fire Chief | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Deputy Chief | 29 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Battalion Chief | 25 | 3 | | 3 | | 3 | | 3 | | 3 | |
| Division Chief | 25 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Fire Marshal | 25 | 1 | | - | | 1 | | 1 | | 1 | |
| Training & Professional Development Officer | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Fire Captain | 24 | 3 | | 3 | | 6 | | 6 | | 6 | |
| Support Service Captain | 24 | - | | - | | - | | - | | - | |
| Assistant Training & Professional Development Offic | 22 | - | | - | | 1 | | 1 | | - | |
| Fire Lieutenant | 22 | 12 | | 12 | | 12 | | 12 | | 12 | |
| Fire Inspector | 22 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Firefighter III | 18 | 26 | | 26 | | 27 | | 22 | | 26 | |
| Firefighter II | 17 | 19 | | 20 | | 20 | | 16 | | 21 | |
| Firefighter I | 16 | 11 | | 9 | | 24 | | 33 | | 24 | |
| Administrative Secretary | 17 | 1 | | 1 | | 2 | | 2 | | 2 | |
| Senior Secretary | 14 | 1 | | 1 | | - | | 1 | | 1 | |
| Total Fire Department | | 83 | - | 81 | - | 102 | - | 103 | - | 103 | - |
| Public Land and Buildings | | | | | | | | | | | |
| Superintendent | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Electrician | 19 | 1 | | 1 | | - | | - | | - | |
| Building Maintenance Tech III | 19 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Equipment Specialist | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Custodian II | 13 | 1 | | - | | - | | - | | - | |
| Total Public Lands and Buildings | | 6 | - | 5 | - | 4 | - | 4 | - | 4 | - |
| Engineering Services | | | | | | | | | | | |
| Public Works Director | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Public Works Director | 31 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Senior Civil Engineer | 30 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Civil Engineer II | 26 | 1 | | - | | - | | - | | - | |
| Engineering Services Administrator | 25 | 1 | | - | | - | | - | | - | |
| Mapping System Coordinator | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Engineering Inspector | 21 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Senior Financial Coordinator | 20 | - | | - | | - | | - | | - | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Administrative Aide | 17 | 1 | | | | | | | | - | |
| Part-time GIS Mapping Assistant | - | | 1 | | 1 | | 1 | | 1 | | - |
| Total Engineering Services | | 10 | 1 | 7 | 1 | 7 | 1 | 7 | 1 | 8 | - |
| Traffic Services | | | | | | | | | | | |
| Traffic Engineer | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Lead Traffic Signal Technician | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Traffic Signal Technician III | 20 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Technical Services Coordinator | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sign & Marking Technician II | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sign & Marking Technician I | 15 | 2 | | - | | - | | - | | - | |
| Traffic Signal Technician II | 15 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Traffic Services | | 10 | - | 8 | - | 8 | - | 8 | - | 8 | - |
| Streets | | | | | | | | | | | |
| Superintendent | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Superintendent | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Construction Supervisor | 21 | 3 | | 3 | | 3 | | 3 | | 3 | |
| Eqpt Operator III/Crew Spvrs. | 19 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Equipment Operator III | 18 | 5 | | 5 | | 5 | | 5 | | 5 | |
| Corrections Officer | 17 | - | | - | | - | | - | | - | |
| Equipment Operator II | 16 | 5 | | 5 | | 5 | | 5 | | 5 | |
| Senior Secretary | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Storekeeper | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Equipment Operator I | 13 | 5 | | 2 | | 3 | | 3 | | 3 | |
| Laborer | 10 | 8 | | 9 | | 8 | | 7 | | 7 | |
| Total Street Department | | 32 | - | 30 | - | 30 | - | 29 | - | 30 | - |
| Cemetery | | | | | | | | | | | |
| Field Services Manager | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Crew Chief | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Equipment Operator II | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Office Administrator | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Equipment Operator I | 13 | 1 | | - | | - | | - | | - | |
| Total Cemetery Department | | 5 | - | 4 | - | 4 | - | 4 | - | 4 | - |
| Total General Fund | | 336 | 16 | 312 | 8 | 330 | 8 | 330 | 9 | 334 | 8 |

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND

(5-year Summary)

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|--|----------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT |
| Community Service Center | | | | | | | | | | | |
| Community Service Center Director | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Community Service Center Deputy Director | 27 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Senior Programs Administrator | 25 | 1 | | 1 | | - | | - | | - | |
| Family Services Coordinator | 25 | - | | - | | 1 | | 1 | | - | |
| Therapist I | 23 | 1 | | 1 | | 1 | | 1 | | - | |
| Social Worker | 21 | 1 | | 1 | | - | | - | | - | |
| Public Transportation Operation Manager | 18 | 1 | | 1 | | - | | - | | - | |
| Coordinator Senior Center | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Meals on Wheels Coordinator | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Vita Site Coordinator | 18 | - | | 1 | | - | | - | | - | |
| Administrative Secretary | 17 | 1 | | 1 | | - | | - | | - | |
| HAT Driver Trainer | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Meals on Wheels Compliance Officer | 16 | - | | - | | 1 | | 1 | | 1 | |
| Home Based Educator | 15 | 5 | | 5 | | 4 | | 4 | | - | |
| Senior Program Coordinator II | 14 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Senior Secretary | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Support Service Technician | 14 | 1 | | 1 | | - | | - | | - | |
| Senior Program Coordinator I | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Transportation Dispatcher/Scheduler | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Transportation Safety Coordinator | 13 | 1 | | 1 | | - | | - | | - | |
| Sr Center Transportation Coordinator | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Van Driver II | 13 | 7 | | 7 | | 9 | | 8 | | 8 | |
| Reservationist | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Service Worker/Van Driver II | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Receptionist | 12 | 1 | | 1 | | 1 | | 1 | | - | |
| MOW Service Aide | 11 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Van Driver I | 11 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Total Full Time Employees | | 38 | - | 38 | - | 34 | - | 33 | - | 26 | - |
| Therapist II | - | | 2 | | 2 | | 2 | | - | | - |
| Vita Site Coordinator | - | | 1 | | 1 | | 1 | | - | | - |
| Therapist I | - | | - | | - | | - | | 2 | | 1 |
| Social Worker | - | | - | | - | | - | | 1 | | 1 |
| Pool Van Driver I, II | - | | 16 | | 16 | | 16 | | 23 | | 23 |
| Senior Program Aide | - | | 1 | | 1 | | 1 | | 1 | | 1 |
| Service Worker | - | | 1 | | 1 | | 1 | | - | | - |
| Meals on Wheels Kitchen Aide | - | | 2 | | 2 | | 2 | | 2 | | 1 |
| Total Part-Time Employees | | - | 23 | - | 23 | - | 23 | - | 29 | - | 27 |
| Total Community Service Center | | 38 | 23 | 38 | 23 | 34 | 23 | 33 | 29 | 26 | 27 |
| Georgia Mountains Center | | | | | | | | | | | |
| Director | Contract | 1 | | 1 | | 1 | | 1 | | - | |
| GMC Manager | 24 | - | | - | | - | | - | | 1 | |
| Box Office Manager | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sales Manager | 22 | 1 | | 1 | | - | | - | | - | |
| Client Services Manager | 22 | - | | - | | - | | 1 | | - | |
| Events Services Manager | 20 | 1 | | 1 | | 1 | | - | | - | |
| Operations Manager | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Set-up Supervisor | 17 | 1 | | 1 | | 1 | | 1 | | - | |
| Administrative Coordinator | 16 | 1 | | - | | - | | - | | - | |
| Set-up Attendant II | 14 | - | | - | | - | | - | | 1 | |
| Set-up Attendant I | 11 | 3 | | 3 | | 1 | | 1 | | - | |
| Custodian II | 11 | - | | - | | - | | - | | 1 | |
| Custodian I | 9 | 1 | | 1 | | 1 | | 1 | | - | |
| Total Georgia Mountains Center | | 11 | Varies | 10 | Varies | 7 | Varies | 7 | Varies | 5 | Varies |
| Cable TV | | | | | | | | | | | |
| Station Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Production Assistant | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Camera Crew | | | | | | | | | 2 | | 2 |
| Total Cable TV | | 2 | - | 2 | - | 2 | - | 2 | 2 | 2 | 2 |

CITY OF GAINESVILLE

**AUTHORIZED POSITIONS BY FUND
(5-year Summary)**

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|---|----------|---------|---------|---------|---------|--------|---------|--------|---------|--------|---------|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| PARKS AND RECREATION | | | | | | | | | | | |
| Director of Parks & Recreation | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Deputy Director of Parks and Recreation | 30 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Parks Division Manager | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Recreation Division Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Civic Center Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Frances Meadows Center Division Manager | 23 | 1 | | - | | - | | 1 | | 1 | |
| Assistant Recreation Division Manager | 23 | - | | 1 | | 1 | | - | | - | |
| Parks Maintenance Supervisor | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Frances Meadows Center Operations Manager | 22 | 1 | | | | | | | | | |
| Facility Operations Manager | 22 | - | | 1 | | 1 | | 2 | | 2 | |
| Marketing/Communications Manager | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Parks Maintenance Supervisor | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Frances Meadows Center Aquatics Manager | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Senior Financial Coordinator | 20 | 1 | | 1 | | 1 | | - | | - | |
| Recreation Program Manager | 20 | 1 | | - | | - | | - | | 1 | |
| Recreation Program Coordinator | 20 | 3 | | 3 | | 3 | | 3 | | 2 | |
| Athletic Program Manager | 20 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Event Services Manager | 20 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Comp Swim Head Coach | 20 | - | | - | | - | | - | | 1 | |
| Landscape/Turf Technician | 19 | 1 | | 1 | | 1 | | - | | - | |
| Administrative Coordinator | 19 | - | | - | | - | | 1 | | 1 | |
| Operations Manager | 19 | 1 | | - | | - | | - | | - | |
| Operations Supervisor | 18 | - | | 2 | | 1 | | 1 | | 1 | |
| Assistant Operation Manager | 18 | 1 | | - | | - | | - | | - | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | | | - | |
| Financial Coordinator | 17 | - | | - | | - | | 1 | | 1 | |
| Corrections Officer | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Auto Mechanic II | 17 | 1 | | 1 | | 1 | | - | 1 | - | 1 |
| Senior Secretary | 14 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Crew Coordinator | 13 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Parks Maintenance Worker | 11 | 2 | | 2 | | 2 | | 3 | | 3 | |
| Stagehand I | 11 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Custodian II | 11 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Custodian I | 9 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Soccer Complex Staff (County Employees) | - | 2 | | 2 | | 2 | | 2 | | 2 | |
| Total Parks and Recreation | | 38 | Varies | 37 | Varies | 36 | Varies | 36 | Varies | 37 | Varies |
| Golf Course | | | | | | | | | | | |
| Director of Golf | 29 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Superintendent | 29 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Superintendent | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Mechanic | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Grounds Keeper/Chemical Tech | 21 | 1 | | 1 | | - | | - | | - | |
| Pro Shop Assistant/Teaching Pro | 19 | 1 | | 1 | | - | | - | | - | |
| Assistant Mechanic | 18 | 1 | | 1 | | - | | - | | - | |
| Officer Coordinator/Bookkeeper | 16 | 1 | | 1 | | - | | - | | - | |
| Operator-Grounds Keeper | 14 | 2 | | 2 | | - | | - | | - | |
| Total Golf Course | | 10 | Various | 10 | Various | 4 | Various | 4 | Various | 4 | Various |
| PUBLIC UTILITIES | | | | | | | | | | | |
| Water & Wastewater Treatment Manager | 30 | 1 | | 1 | | 1 | | - | | - | |
| Water Operations Superintendent | 28 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Water Plant Manager | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Water Plant Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Water Treatment Plant Shift Supervisor | 20 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Water Treatment Plant Operator II | 18 | 2 | | 3 | | 3 | | 3 | | 3 | |
| Water Treatment Plant Relief Operator II | 18 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Water Treatment Plant Press Operator II | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Water Treatment Plant Operator III | 17 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Water Operator Trainee | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Senior Secretary | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Laborer | 10 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Riverside | | 18 | - | 18 | - | 18 | - | 17 | - | 17 | - |

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|---|-------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT |
| Water Plant Manager | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Water Plant Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Water Treatment Plant Shift Supervisor | 20 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Water Treatment Plant Relief Operator II | 18 | 1 | | 1 | | 1 | | 2 | | 1 | |
| Water Treatment Plant Operator II | 18 | 2 | | 3 | | 2 | | 1 | | 2 | |
| Water Treatment Plant Relief Operator III | 17 | - | | - | | - | | - | | 1 | |
| Water Treatment Plant Operator III | 17 | 2 | | 1 | | 2 | | 3 | | 2 | |
| Water Treatment Plant Operator Trainee | 14 | 1 | | - | | - | | 1 | | 1 | |
| Laborer | 10 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Lakeside | | 13 | - | 12 | - | 12 | - | 14 | - | 14 | - |
| Distribution/Collections System Manager | 30 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Construction Superintendent | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utility Supervisor | 21 | 5 | | 5 | | 5 | | 5 | | 4 | |
| Tech Support Supervisor | 21 | - | | - | | - | | - | | 1 | |
| Utility Locator Supervisor | 19 | 1 | | 1 | | 1 | | 1 | | - | |
| Equipment Operator III | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Heavy Equipment Mechanic | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utility Locator Technician II | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Equipment Operator II | 16 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Leak Detection Tech | 16 | - | | - | | - | | - | | 1 | |
| Utility Locator Technician I | 16 | 1 | | 1 | | 1 | | 1 | | - | |
| Meter Service Worker III | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Valve Maintenance Technician II | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Valve Maintenance Technician I | 15 | - | | - | | - | | - | | 1 | |
| Utility Service Representative | 15 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Auto Mechanic I | 15 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Meter Service Worker II | 15 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Construction Utility Technician | 14 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Secretary | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Pipefitter II | 12 | 7 | | 5 | | 5 | | 5 | | 5 | |
| Pipefitter I | 10 | 8 | | 6 | | 6 | | 6 | | 6 | |
| Total Water Distribution | | 39 | - | 35 | - | 35 | - | 35 | - | 35 | - |
| Wastewater Operations Superintendant | 28 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Plant Manager | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| WRF Assistant Plant Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| WRF Shift Supervisor | 20 | 4 | | 4 | | 4 | | 4 | | 4 | |
| WRF Relief Operator II | 18 | - | | - | | - | | 2 | | - | |
| WRF Operator II | 18 | 4 | | 2 | | 2 | | 1 | | - | |
| WRF Relief Operator III | 17 | - | | - | | - | | - | | 2 | |
| WRF Operator III | 17 | 4 | | 5 | | 5 | | 5 | | 6 | |
| WRF Operator Trainee | 14 | 1 | | - | | - | | 1 | | 1 | |
| Maintenance Worker | 12 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Flat Creek | | 17 | - | 15 | - | 15 | - | 17 | - | 17 | - |
| Plant Manager | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| WRF Assistant Plant Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| WRF Shift Supervisor | 20 | 4 | | 4 | | 4 | | 4 | | 4 | |
| WRF Relief Operator II | 18 | - | | - | | - | | - | | 1 | |
| WRF Relief Operator III | 17 | - | | - | | - | | 2 | | 1 | |
| WRF Operator III | 17 | 6 | | 6 | | 6 | | 4 | | 4 | |
| WRF Operator Trainee | 14 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Maintenance Worker | 12 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Linwood | | 14 | - |
| Maintenance Manager | 28 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Maintenance Superintendent | 25 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Instrumentation Specialist | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Industrial Electrician | 20 | 1 | | 1 | | 1 | | 1 | | 2 | |
| Maintenance Operator | 19 | 2 | | 4 | | 4 | | 4 | | 5 | |
| Landscape Supervisor | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Maintenance & Inventory Specialist | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Pump Station Supervisor | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Maintenance Crew Chief | 19 | 2 | | - | | - | | - | | - | |
| Maintenance Technician | 16 | 3 | | 3 | | 3 | | 4 | | 4 | |
| Right of Way Crew Chief | 15 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Pump Station Tech | 15 | 3 | | 2 | | 2 | | 2 | | 2 | |
| Maintenance Worker | 12 | 1 | | 1 | | 1 | | 1 | | 2 | |
| Laborer | 10 | 4 | | 3 | | 3 | | 3 | | 2 | |
| Total Maintenance | | 24 | - | 22 | - | 22 | - | 23 | - | 25 | - |

CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|---|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT |
| Construction Superintendent | 26 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utility Supervisor | 21 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Utility Right of Way Supervisor | 20 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Infiltration/Inflow Supervisor | 20 | 1 | | - | | - | | 1 | | 1 | |
| Engineering Technician II | 18 | 2 | | 2 | | 2 | | 1 | | 1 | |
| Sewer Maintenance Operator | 17 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Engineering Technician I | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utility Locator Technician I | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Infiltration/Inflow Technician | 14 | 4 | | 3 | | 3 | | 3 | | 3 | |
| Construction Utility Technician | 14 | 3 | | 3 | | 3 | | 3 | | 3 | |
| Pipefitter II | 12 | 4 | | 3 | | 3 | | 3 | | 3 | |
| Pipefitter I | 10 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Total Sanitary Sewer | | 26 | - | 22 | - | 22 | - | 22 | - | 22 | - |
| Environmental Comp. & Permit Div. Mgr. | 32 | 1 | | 1 | | 1 | | - | | - | |
| Environmental Services Administrator | 28 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Civil Engineer III | 28 | 1 | | 1 | | 1 | | 1 | | - | |
| Civil Engineer II | 26 | 1 | | 1 | | 1 | | 1 | | - | |
| Chemist | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Civil Engineer I | 23 | 1 | | - | | - | | - | | - | |
| Industrial Pretreatment Coordinator | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Environmental Monitoring Coordinator | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Backflow Coordinator | 21 | 1 | | 1 | | 1 | | 1 | | - | |
| Water Conservation Specialist | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Laboratory Supervisor | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Environmental Specialist II | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Laboratory Specialist | 17 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Backflow Prevention Inspector | 17 | 2 | | 2 | | 1 | | 1 | | - | |
| Commercial Wastewater Trmt Inspector | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Environmental Specialist I | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sample Collector | 16 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Lab Technician | 16 | 2 | | 3 | | 2 | | 2 | | 2 | |
| Lab Technician Trainee | 15 | 1 | | | | | | | | - | |
| Senor Secretary | 14 | 1 | | 1 | | 1 | | 1 | | - | |
| Secretary | 13 | 1 | | - | | - | | - | | - | |
| Total Environmental | | 25 | - | 23 | - | 21 | - | 20 | - | 15 | - |
| Engineering & Construction Div. Manager | 32 | 1 | | - | | - | | - | | 1 | |
| Engineering & Planning Section Chief | 32 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Construction & Project Section Chief | 30 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Construction Management Engineer | 29 | 1 | | - | | - | | - | | - | |
| Civil Engineer III | 28 | 2 | | 2 | | 2 | | 2 | | 3 | |
| Civil Engineer II | 26 | 5 | | 4 | | 4 | | 3 | | 4 | |
| GIS/Utility Mapping Coordinator | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Civil Engineer I | 23 | 1 | | 1 | | 1 | | 2 | | 1 | |
| Sr. Utilities Engineering Inspector | 23 | 1 | | 2 | | 2 | | 2 | | 2 | |
| Utilities Engineering Inspector | 21 | 4 | | 3 | | 2 | | 2 | | 2 | |
| Backflow Prevention Coordinator | 21 | - | | - | | - | | - | | 1 | |
| Graphics/Mapping Technician | 19 | 3 | | 3 | | 3 | | 3 | | 2 | |
| Administrative Services Coordinator | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Backflow Prevention Inspector | 17 | - | | - | | - | | - | | 1 | |
| Engineering Technician I | 16 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utilities Finance technician | 14 | 1 | | 1 | | - | | - | | - | |
| Senior Secretary | 14 | - | | - | | - | | - | | 1 | |
| Archivist Clerk | 14 | 1 | | - | | - | | - | | - | |
| Part Time Contract Labor Engineer | | | 1 | | 1 | | 1 | | 1 | | 1 |
| Total Eng & Const. Services | | 26 | 1 | 22 | 1 | 20 | 1 | 20 | 1 | 24 | 1 |
| Customer Service Manager | 25 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Meter Asset Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utilities Sr. Accountant | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Systems Analyst | 22 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utilities Analyst | 21 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Sr. Billing Specialist | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sr. Customer Service Specialist | 19 | 2 | | 2 | | 2 | | 2 | | 2 | |
| Sr. Meter Reader Specialist | 18 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sr. Field Representative Specialist | 18 | 1 | | 1 | | 1 | | - | | - | |
| Meter Sales Rep | 16 | - | | - | | - | | - | | 1 | |
| Billing Specialist | 16 | 4 | | 4 | | 4 | | 4 | | 4 | |
| Customer Service Field Rep I | 15 | 5 | | 5 | | 9 | | 9 | | 9 | |
| Customer Service Representative | 15 | 10 | | 10 | | 10 | | 10 | | 9 | |
| Meter Reader | 14 | 6 | | 6 | | - | | - | | - | |
| Total Customer Account Services | | 36 | - | 35 | - | 33 | - | 32 | - | 32 | - |
| Public Utilities Director | Contract | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Director | 34 | 1 | | 1 | | 1 | | 2 | | 1 | |

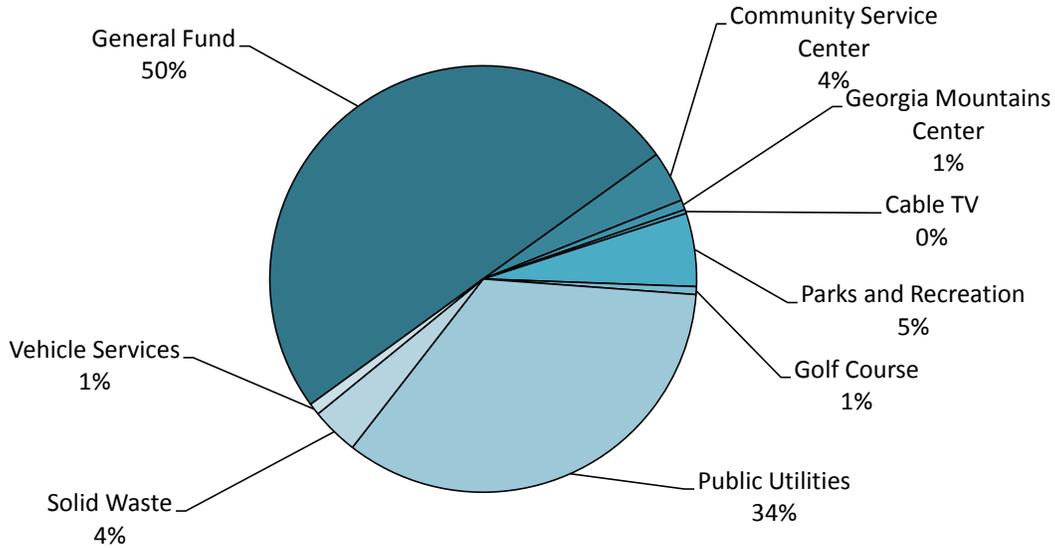
CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND (5-year Summary)

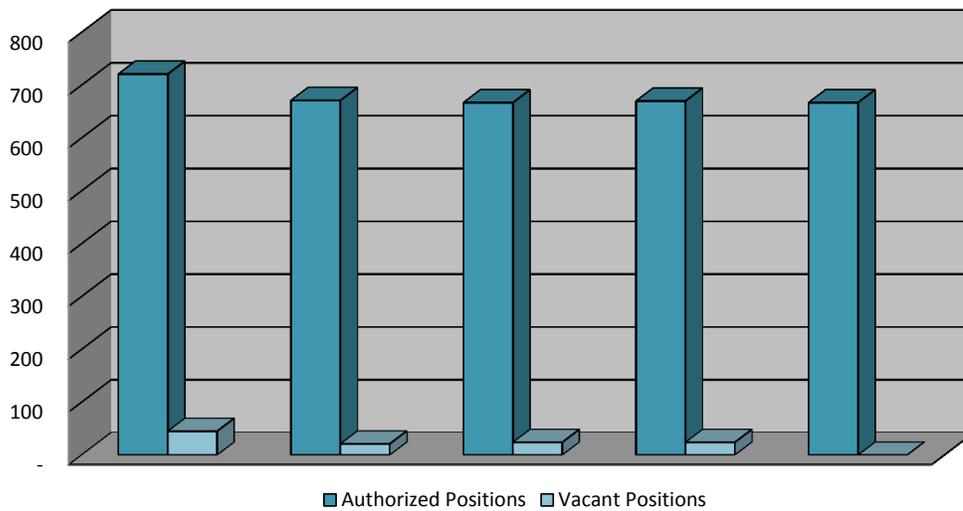
| DEPARTMENTS | Grade | Budget | | | | | | | | | |
|---|----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|
| | | FY 2009 | | FY 2010 | | FY2011 | | FY2012 | | FY2013 | |
| | | FT | PT |
| Finance & Administration Division Manager | 30 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Utility Asset/Procurement Manager | 26 | - | | - | | - | | 1 | | 1 | |
| Purchasing Officer | 25 | 1 | | 1 | | 1 | | - | | - | |
| Purchasing/Inventory Control Manager | 23 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Sr. Customer Advocate | 20 | - | | - | | - | | 1 | | 1 | |
| Customer Advocate | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Administrative Coordinator | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Warehouse Supervisor | 19 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Administrative Aide | 17 | 3 | | 3 | | 3 | | 3 | | 3 | |
| Administrative Secretary | 17 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Store keeper | 14 | 2 | | 1 | | 1 | | 1 | | 1 | |
| Total Finance & Administration | | 14 | - | 13 | - | 13 | - | 15 | - | 14 | - |
| Total Public Utilities | | 252 | 1 | 231 | 1 | 225 | 1 | 229 | 1 | 229 | 1 |
| Solid Waste Department | | | | | | | | | | | |
| Superintendent | 24 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Assistant Superintendent | 21 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Equip. Operator III/Inmate Spvrs. | 19 | 1 | | 1 | | 1 | | - | | - | |
| Equipment Operator III | 18 | 2 | | 2 | | 2 | | 2 | | 3 | |
| Equipment Operator II | 16 | 6 | | 5 | | 5 | | 6 | | 5 | |
| Administrative Assistant | 15 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Equipment Operator I | 13 | 4 | | 4 | | 6 | | 6 | | 5 | |
| Laborer | 10 | 11 | | 9 | | 7 | | 7 | | 8 | |
| Total Solid Waste | | 27 | - | 24 | - | 24 | - | 24 | - | 24 | - |
| General Insurance | | | | | | | | | | | |
| Risk Manager | Contract | 1 | | 1 | | - | | - | | - | |
| Risk Manager Assistant | 17 | 1 | | 1 | | - | | - | | - | |
| Total General Insurance | | 2 | - | 2 | - | - | - | - | - | - | - |
| Vehicle Services | | | | | | | | | | | |
| Fleet Manager | 25 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Auto Mechanic II | 17 | 1 | | 1 | | 1 | | 1 | | 2 | |
| Auto Mechanic I | 15 | 1 | | 2 | | 2 | | 2 | | 2 | |
| Mechanic Helper | 13 | 1 | | - | | - | | - | | - | |
| Secretary | 13 | 1 | | 1 | | 1 | | 1 | | 1 | |
| Total Vehicle Services | | 5 | - | 5 | - | 5 | - | 5 | - | 6 | - |
| TOTAL AUTHORIZED POSITIONS | | 721 | 40 | 671 | 32 | 667 | 32 | 670 | 41 | 667 | 38 |
| <i>Frozen/Vacant Positions</i> | | 45 | | 21 | | 24 | | 24 | | | |
| Total Filled Positions | | 676 | 40 | 650 | 32 | 643 | 32 | 646 | 41 | 667 | 38 |

* Position names and grades reflect the most current name and grade. Positions names and grades may have changed in the past 5 years.

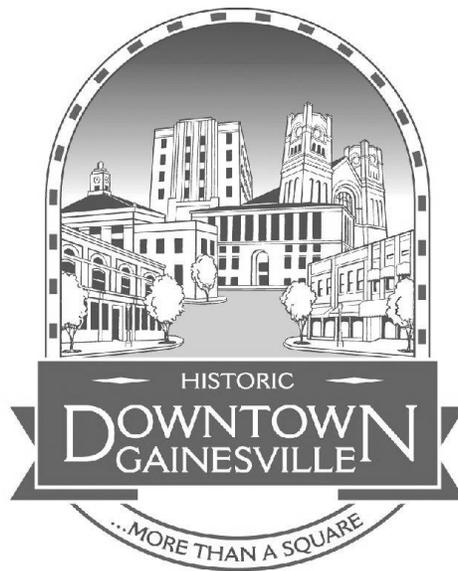
Authorized Positions by Fund FY 2013



Five-Year Positional Change Chart



Staff levels play a significant part in the budget process, as the staff in a municipality is its greatest asset and resource. Staffing levels are generally the last thing to be effected during a souring economy; however in the current economy approved staffing levels has taken it share of reduction in the past five years. Over the past five years, the City of Gainesville has seen its approved staff level drop by 54 positions , from it's highest in FY2009 at 721 to it's lowest in FY2013 at 667; this equates to approximately a 7.4% drop in the City's workforce. This reduction in staff level has slightly effected the service level provided by the City as it would in any organization. However with this reduction in the level of staffing, a new vigor has been realized, and the City has adopted a new attitude of, "Do more with less/Efficiency first." This new attitude will only further strengthen the City's Mission of community enrichment through good stewardship and innovative services.



DOCUMENT-WIDE CRITERIA

This section contains the Glossary, Ad Valorem Ordinance, Tax digest, Millage Profile, Budget Resolution and Account Descriptions



GLOSSARY

ACCOUNTING METHOD - ACCRUAL The timing of the recognition of income or expense that report these items as soon as income is earned or a liability is incurred. This method is used frequently by proprietary funds.

ACCOUNTING METHOD - CASH The timing of the recognition of income or expense that report these items when cash is received or paid.

ACCOUNTING METHOD - MODIFIED ACCRUAL Under this method of accounting, income is only recognized to the extent that it will be available to pay the liabilities of the current period. Similarly, certain liabilities are considered expenditures only as they come due, since that is when they would normally use available financial resources to be liquidated. This method is employed primarily in governmental type funds.

ADOPTED (APPROVED) BUDGET The funds appropriated by the City Council at the beginning of the fiscal year.

AD VALOREM TAX Tax levied on the assessed value of real and personal property.

AMORTIZATION A reduction of debt by periodic changes to assets or liabilities.

ANNEXATION The legal incorporation of portions of unincorporated County land into a Municipality's borders. The expansion of the City's borders must be approved by the City Council and is normally at the request of the property owners.

ANNUAL BUDGET An itemized plan of financial operation and capital outlays including an estimate of the proposed means of financing for the next 12 months.

APPRAISED VALUE The anticipated fair market value of a piece of property.

APPROPRIATION An authorization made by the City Council which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.

ASSESSED VALUATION The value placed on property for purposes of taxation. The City of Gainesville accepts Hall County's assessment of real and personal property at 100% of fair market value.

BALANCED BUDGET A balanced budget occurs when the total revenue is equal to the amount of expenditures.

BOND A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.

BUDGET The financial plan for the operation of a department, program or project for the current year or for the duration of the project.

BUDGET AMENDMENT The act of transferring funds from one appropriation account to another, requiring approval of the City Council, City Manager, or the Budget Officer, depending on the nature of the transfer.

BUDGET CALENDAR The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

BUDGET RESOLUTION The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

BUDGETARY CONTROL The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGETED FUND BALANCE RESERVE The amount remaining within the General Fund after all revenues and expenditures are budgeted for; reserved or "earmarked" as a prudent financial cushion, enabling the City to weather catastrophic financial occurrences while maintaining appropriate service levels.

CAFR Comprehensive Annual Financial Report – compiled annually, this report provides detailed information about the organization's financial status

CAPITAL OUTLAY An expenditure for the acquisition of, or addition to, a fixed asset. Items acquired for less than \$500 is not considered capital outlay.

CAPITAL PROJECTS Projects that result in the acquisition or construction of fixed assets of a local government which are of a long-term and permanent nature. Such assets include land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

CITY COUNCIL The elected, governing body of a municipality.

COMPREHENSIVE PLAN A long-term plan to control and direct the use and development of property in the City. It is also used to make strategic decisions regarding water and sewer lines, infrastructure, and roads.

CONTINGENCY Funds set aside for unforeseen future needs and budgeted in a "non-departmental" account. Can be transferred to a departmental budget only by action of the City Council.

DEBT LIMIT The maximum amount of debt that can be legally incurred by an entity.

DEBT SERVICE Costs associated with the interest, principle, or other expense payments related to bond issues or capital leases.

DEBT SERVICE FUND The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond issues.

DEPARTMENT A major administrative division of the City with indicated overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION A loss in the value of an asset, whether due to physical changes, obsolescence, or factors outside the asset.

DISBURSEMENT Funds paid out for goods or services received which result in a net decrease in financial resources; also referred to as an expenditure or an expense.

EMT Emergency Medical Technician – specially trained fire and emergency personnel sometimes referred to as paramedics.

ENCUMBRANCE A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.

EPD Georgia's **E**nvironmental **P**rotection **D**ivision

EXPENDITURE/EXPENSE This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. "Expenditure" applies to Governmental Funds, and "Expense" to Proprietary Funds

FIDUCIARY FUND A fund category used to account for activities in which the government is acting as an agent (managing pension plans for employees or holding gifts/endowments).

FISCAL YEAR The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

FIXED ASSET Capital items of a long-term character which are intended to be held or used, such as land, buildings, improvements, machinery, and equipment. Gainesville's standards are an acquisition cost of at least \$5,000 and a useful life of more than 1 year.

FUND An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

FUND BALANCE (Undesignated and Unreserved) Refers to the excess of assets over liabilities and is, therefore, generally known as amount available for appropriation.

FUND BALANCE (Designated or Reserved) Refers to the excess of assets over liabilities and is designated or reserved for a particular item, e.g. "Fund Balance Reserved for Encumbrances".

FUND BALANCE (Carried Forward) Funds on hand at year end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.

GAAP Generally **A**ccepted **A**ccounting **P**inciples – guidelines to financial accounting and reporting which set uniform minimum standards for accepted accounting procedures.

GASB Governmental **A**ccounting **S**tandards **B**oard – Standards setting body charged with issuing, reviewing and updating the guidelines to which governments adhere for accounting procedures and practices.

GDOT Georgia **D**eartment **o**f **T**ransportation

GENERAL FUND The main operating accounts of a nonprofit entity, such as a government or government agency.

GENERAL OBLIGATION BONDS Bonds whose principal and interest are paid from property tax for debt service and are backed by the City's full faith and credit. Approval by referendum vote is required for general obligation bonds to be issued.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) is a professional association of approximately 17,500 state, provincial and local government finance officers in the United States and Canada.

GIS Geographic **I**nformation **S**ystem – a relational model of geographic objects and associated information used to access data related to infrastructure, facility management, and socioeconomic

characteristics. This system can provide information using both the characteristics of a map and a relational database.

GOALS General statements of performance intentions. They may be somewhat vague and difficult to measure.

GOVERNMENTAL FUNDS Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except for those accounted for in proprietary funds and fiduciary funds.

GRANT A contribution of assets from a government to an organization to support a particular function or purpose.

GREEN SPACE Land which is left undeveloped by private citizens or the government.

HOMESTEAD EXEMPTION A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from advalorem taxation.

INFRASTRUCTURE The basic facilities, equipment, and installations needed for the functioning of a system or organization (e.g., roads, bridges, water/sewer lines, public buildings).

INTANGIBLE PROPERTY A category of personal property that includes stocks, taxable bonds, and cash.

INTERFUND TRANSFER A method used to transfer monies from one fund to another.

INTERGOVERNMENTAL REVENUE Revenue received from local agencies or other governments such as the state of Georgia

LAND USE DESIGNATION Future land designation which compliments the goals and objectives of the Comprehensive Land Use Plan and indicates ideal locations for a wide variety of uses.

MILLAGE RATE The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.

NCIC National Crime Information Center – a national law enforcement computer network which tracks data such as warrants and stolen property throughout the United States.

OBJECTIVES Unambiguous statements of performance intentions expressed in measurable terms.

OCGA Official Code of Georgia Annotated – Georgia law as enacted by the state legislature.

OPEN RECORDS ACT A legislative act which authorizes public access to certain records classified as public information.

OPERATING BUDGET The portion of the budget pertaining to daily operations that provides basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

PERFORMANCE INDICATORS A quantitative means of assessing workload, efficiency, effectiveness and/or productivity of a program or department.

PERSONAL SERVICES Costs associated with wages, salaries, retirement, and other fringe benefits for employees.

PROPRIETARY FUNDS Used to account for government's ongoing organizations and activities that are similar to those found in the private sector.

REAL PROPERTY Immobile property such as land, natural resources, (above and below ground), and fixed improvements to land.

RETAINED EARNINGS A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

RESERVE An account used to indicate that a portion of funds has been legally restricted for a specific purpose, or not available for appropriation and subsequent spending. A reserve for working capital is a budgetary reserve set aside for cash flow needs, emergencies, or unforeseen expenditures/revenue shortfalls.

REVENUE Funds that the City receives as income. It includes such items as taxes, licenses, user fees, service charges, fines and penalties, and grants.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.

SCADA Supervisory Control and Data Acquisition System – program which assists the Public Utilities department in the collection of data and control of the regulating system.

SCBA Self Contained Breathing Apparatus – the “air packs” fire fighters wear while working in an untenable atmosphere.

SINKING FUND A reserve fund accumulated over a period of time for retirement of a debt.

SPECIAL REVENUE FUND A fund in which the revenues are designated for use for specific purposes or activities.

SPLOST Special Purpose Local Option Sales Tax – sales tax imposed County wide for a predetermined period of time for a specific purpose, often for road improvements, or fire station construction. A SPLOST must be approved by the citizens of the County through a majority vote.

TAN Tax Anticipation Note – debt issued by a government, in anticipation of future tax receipts, which are due and payable when the government collects the taxes. These notes provide for the funding of government operations until taxes are collected.

TANGIBLE PROPERTY A category of personal property that has physical form and substance such as furniture, equipment, and inventory.

TAX DIGEST Official list of all property owners, their assessed value (100% of fair market value), and the tax due on their property.

TAX EXEMPTION Immunity from the obligation of paying taxes in whole or in part.

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Gainesville are approved by the City Council and are within limits determined by the State.

TV18 Gainesville/Hall County joint government cable access channel which broadcasts a variety of local interest programs.

WARD A political subdivision of a governed area, as determined by a State mandated redistricting process which must occur once each ten years. Generally, wards are determined using a number of socioeconomic and natural factors such as income, geography, ethnicity, industry, and geography.

WORKING CAPITAL A dollar amount reserved in (General Fund) fund balance that is available for unforeseen emergencies, to handle shortfalls caused by revenue declines, and to provide cash liquidity during periods of low cash flow.

First Reading: 06/05/2012
Published: 06/08/2012
Passed: 06/19/2012

AN ORDINANCE

NO. 2012-13

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE CITY OF GAINESVILLE, GEORGIA EXCLUSIVE OF ACTIVITIES OF THE GAINESVILLE BOARD OF EDUCATION FOR THE FISCAL YEAR 2013; AND OTHER PURPOSES.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GAINESVILLE, GEORGIA AS FOLLOWS:

WHEREAS, a budget has been established for the City of Gainesville for Fiscal Year 2013; and

WHEREAS, a specified amount of revenue for this budget comes from ad valorem taxes.

NOW THEREFORE BE IT ORDAINED by the City Council of the City of Gainesville, Georgia as follows:

SECTION I. The ad valorem tax rate for the City of Gainesville, Georgia for the calendar year, on property subject to ad valorem taxation by the City is hereby fixed at \$3.06 on each \$1,000.00 of property subject to ad valorem tax by the City.

SECTION II. Said rate of \$3.06 on each \$1,000.00 of taxable property is hereby levied as follows:

- (a) For General Government purposes, \$1.77 on each \$1,000.00 of taxable property.
- (b) For the purpose of providing Parks and Recreation operations, \$0.79 on each \$1,000.00 of taxable property.
- (c) For the purpose of retiring outstanding governmental fund type debt and related interest, \$0.50 on each \$1,000.00 of taxable property.

SECTION III. All ordinances and part of ordinances in conflict herewith are hereby repealed.

ORDINANCE NO. 2012-13

NOW THEREFORE BE IT FURTHER ORDAINED the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this ordinance was adopted as stated and will be recorded in the official minutes.

ATTEST:

Denise O. Jordan
Denise O. Jordan, City Clerk



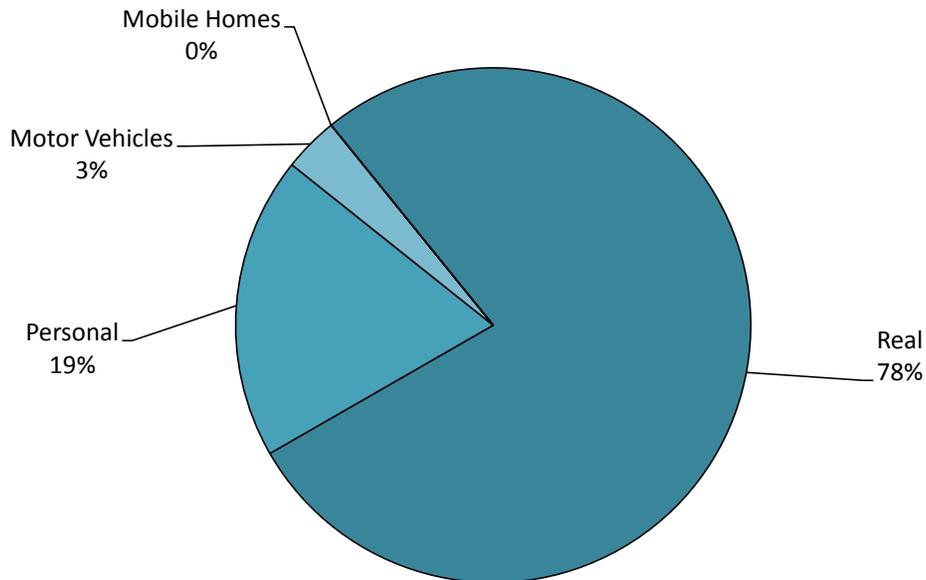
**PROJECTED AD VALOREM TAX DIGEST
FISCAL YEAR 2013**

| Description | FY 2012/ Tax Year 2011 | FY 2013/ Tax Year 2012 | % Change |
|--------------------------|---------------------------|---------------------------|-------------|
| | Tax Digest | Tax Digest | |
| Real | \$ 3,722,316,739 | \$ 3,593,669,186 | -3.5% |
| Personal | 845,534,643 | 881,473,175 | 4.3% |
| Motor Vehicles | 153,090,750 | 159,983,900 | 4.5% |
| Mobile Homes | 6,190 | 6,190 | 0.0% |
| Total Digest | 4,720,948,322 | 4,635,132,451 | -1.8% |
| Exempt Properties | (1,026,849,383) | (1,038,877,720) | 1.2% |
| Net Digest | \$ 3,694,098,939 | \$ 3,596,254,731 | -2.6% |

1 Mill Factor With 93.9% Collection

| | <u>FY 2011 Certified</u> | <u>FY 2012 Projected</u> | <u>Difference</u> | <u>% Growth</u> |
|----------------|------------------------------|------------------------------|-------------------|---------------------|
| General Digest | \$ 3,468,758.90 | \$ 3,376,883.19 | \$ (91,876) | -2.6% |

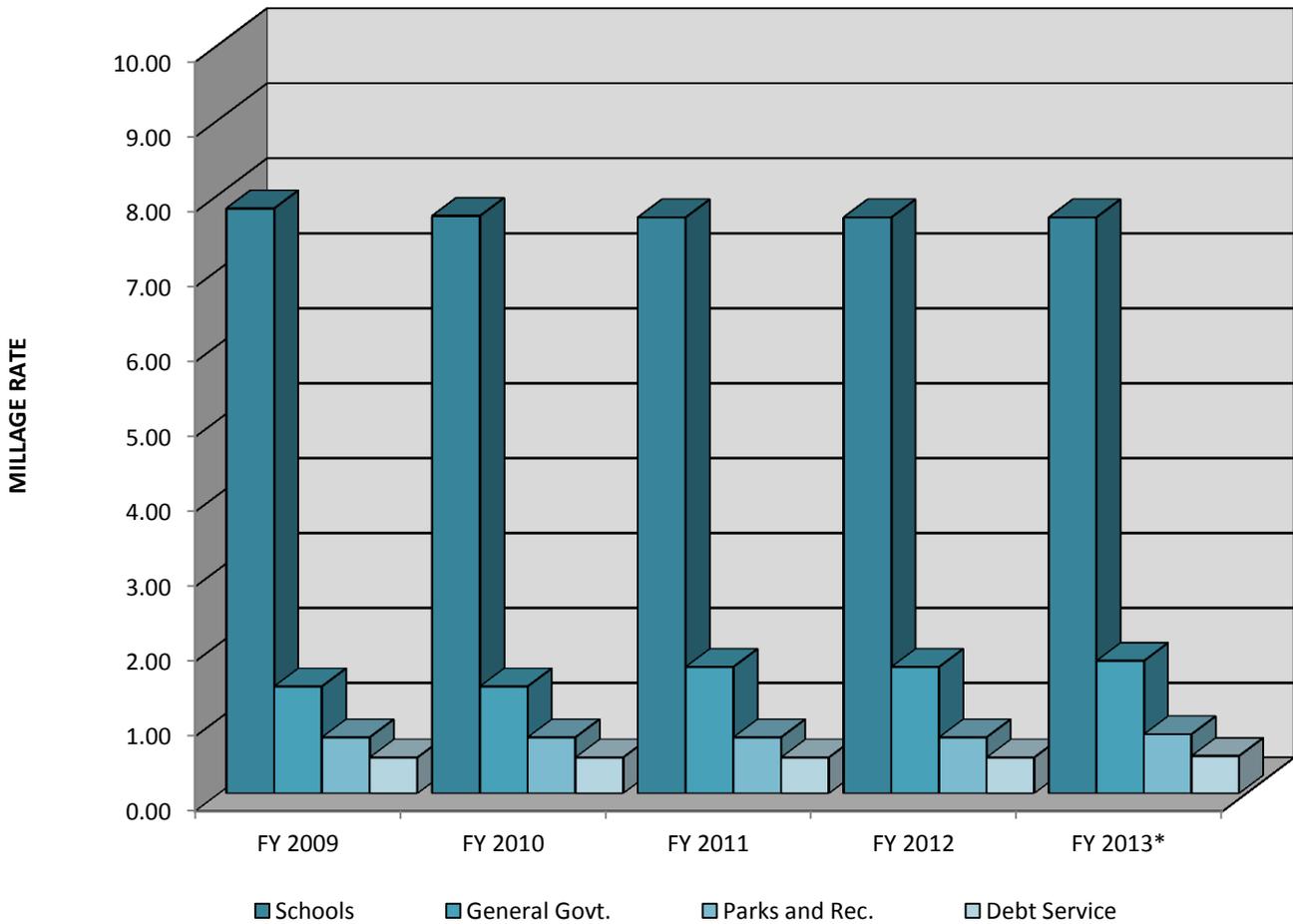
Projected Tax Digest By Category



CITY OF GAINESVILLE MILLAGE PROFILE

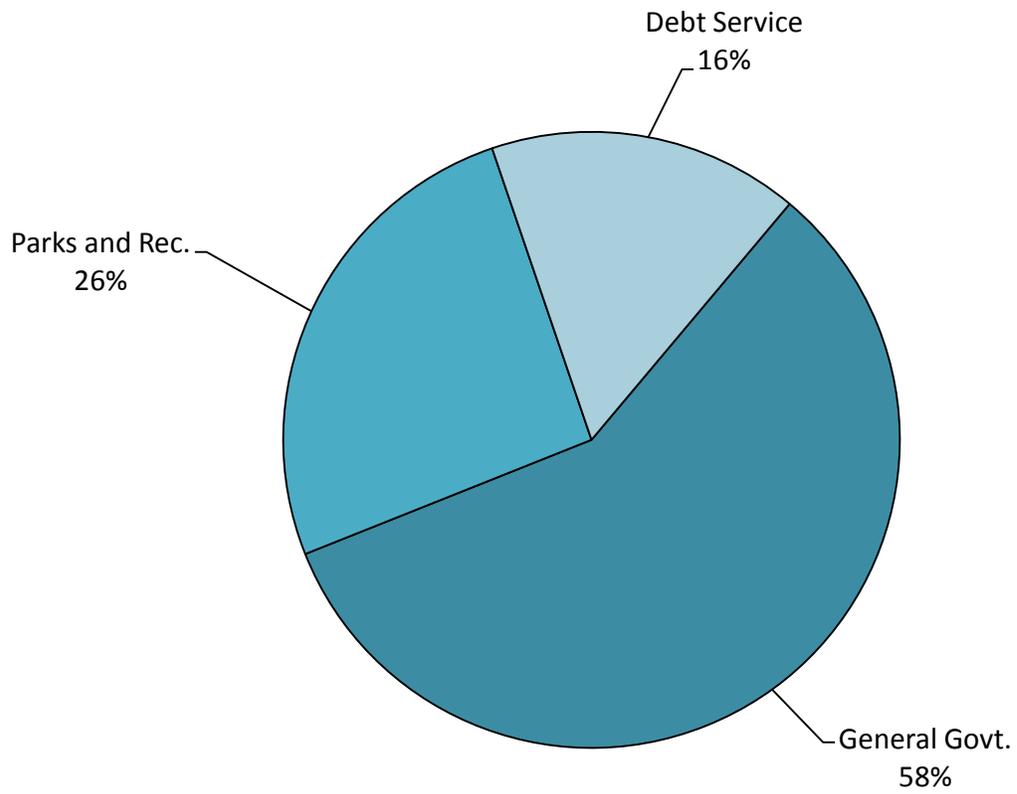
| Fund | <u>FY 2009</u> | <u>FY 2010</u> | <u>FY 2011</u> | <u>FY 2012</u> | <u>FY 2013*</u> |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Schools | 7.81 | 7.71 | 7.69 | 7.69 | 7.69 |
| General Govt. | 1.43 | 1.43 | 1.69 | 1.69 | 1.77 |
| Parks and Rec. | 0.75 | 0.75 | 0.75 | 0.75 | 0.79 |
| Debt Service | 0.48 | 0.48 | 0.48 | 0.48 | 0.50 |
| Total | 10.47 | 10.37 | 10.61 | 10.61 | 10.75 |

* Subject to change. City Council and the School Board will take appropriate action when the Tax Digest is available.



"WHERE YOUR TAX DOLLARS GO"

(Excludes School System Taxes)



RESOLUTION AR-2012 - 09

FISCAL YEAR 2013 BUDGET

WHEREAS, the City Manager has presented a proposed Fiscal Year 2013 Budget to the City Council on each of the various funds of the City; and

WHEREAS, the Budget lists proposed expenditures/expenses for the Fiscal Year 2013; and

WHEREAS, each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures/expenses.

NOW, THEREFORE, BE IT RESOLVED that Attachment "A" attached hereto and by reference made a part hereof this resolution, shall be the City of Gainesville's budget for the Fiscal Year 2013.

BE IT FURTHER RESOLVED that this budget is hereby approved, and the several items of revenues shown in the budget for each fund in the amounts shown anticipated are adopted, and that the several amounts shown in the budget for each fund as proposed expenditures/expenses are hereby appropriated to the departments name in the fund.

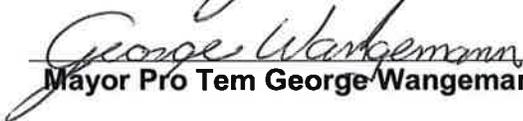
BE IT FURTHER RESOLVED that the expenditures/expenses shall not exceed the appropriations authorized by this budget or amendments thereto provided; however, that expenditures/expenses for the fiscal year shall not exceed actual funding available.

BE IT FURTHER RESOLVED that this budget contains appropriations for Intergovernmental and Agency agreements, and that the City Council authorizes the Mayor and/or City Manager to execute such agreements.

Adopted this 19th day of June, 2012.



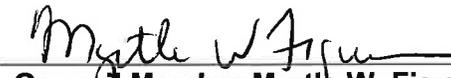
Mayor C. Danny Dunagan, JR.



Mayor Pro Tem George Wangemann



Council Member Robert L. Hamrick



Council Member Myrtle W. Figueras



Council Member Ruth H. Bruner

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

ATTEST:



Denise O. Jordan, City Clerk



**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

GENERAL FUND

REVENUES AND OTHER SOURCES

| | |
|---|--------------|
| Ad Valorem Taxes @ 1.77 Mills | \$ 5,307,882 |
| Railroad Equipment Tax | 5,000 |
| Intangible Tax | 46,000 |
| Real Estate Transfer Tax | 10,000 |
| Insurance Premium Tax | 1,400,000 |
| Local Option Sales Tax | 5,300,000 |
| Payment in Lieu of Taxes | 28,000 |
| Occupational Tax | 1,121,500 |
| Alcoholic Beverage Tax | 887,000 |
| Franchise Fees | 4,148,000 |
| Fines, Fees, and Forfeitures | 1,111,200 |
| Permits and Zoning Fees | 310,800 |
| Other Fees and Licenses | 369,960 |
| Interest on investments | 22,000 |
| Intergovernmental | 594,492 |
| Cemetery Lot Sales | 40,000 |
| Miscellaneous | 57,500 |
| Charges for Services - Indirect Charges | 1,608,731 |
| Transfers In | 3,747,757 |
| Sales of General Fixed Assets | 30,000 |
| Budgeted Fund Balance | 1,836,732 |

TOTAL REVENUES AND OTHER SOURCES

\$ 27,982,554

EXPENDITURES AND OTHER USES

| | |
|-------------------------------------|--------------|
| Administrative Services | \$ 2,734,192 |
| City Manager's Office | 853,988 |
| Community Development | 1,009,966 |
| Communications and Tourism | 444,119 |
| Police | 8,539,662 |
| Fire | 6,568,443 |
| Public Lands and Buildings | 397,256 |
| Engineering Services | 675,161 |
| Traffic Services | 1,359,963 |
| Street Maintenance and Construction | 1,937,553 |
| Cemetery | 329,674 |
| Agency Allocations - Other | 40,388 |
| Contingency | 540,160 |
| Transfers Out | 2,552,029 |

TOTAL EXPENDITURES AND OTHER USES

\$ 27,982,554

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

COMMUNITY SERVICE CENTER FUND

REVENUES AND OTHER SOURCES

| | | |
|--|-----------|------------------|
| Intergovernmental - Federal/State/Other | \$ | 1,397,976 |
| Intergovernmental - County | | 488,486 |
| Transfer from General Fund | | 404,858 |
| Transfer from Public Utilities Operating | | - |
| Other: (Fees, Donations, Fares, Misc.) | | 598,735 |
| Budgeted Fund Balance | | 34,589 |
| TOTAL REVENUES AND OTHER SOURCES | \$ | 2,924,644 |

EXPENDITURES AND OTHER USES

| | | |
|--|-----------|------------------|
| Personal Services | \$ | 1,478,403 |
| Professional & Other Services | | 218,838 |
| Supplies & Operating Charges | | 650,786 |
| Repairs & Maintenance | | 436,517 |
| Capital Outlay | | 140,100 |
| TOTAL EXPENDITURES AND OTHER USES | \$ | 2,924,644 |

ECONOMIC DEVELOPMENT FUND

REVENUES AND OTHER SOURCES

| | | |
|---|-----------|----------------|
| Interest on Investments | \$ | 1,000 |
| Land Sales | | 200,000 |
| Transfers in | | 7,000 |
| TOTAL REVENUES AND OTHER SOURCES | \$ | 208,000 |

EXPENDITURES AND OTHER USES

| | | |
|--|-----------|----------------|
| Professional & Other Services | \$ | 100,000 |
| Supplies & Operating Charges | | 1,000 |
| Debt Service | | 76,356 |
| Contingency | | 30,644 |
| TOTAL EXPENDITURES AND OTHER USES | \$ | 208,000 |

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

GEORGIA MOUNTAINS CENTER FUND

REVENUES AND OTHER SOURCES

| | | |
|------------------------------------|----|---------|
| Charges for Sales and Services | \$ | 352,250 |
| Interest on Investments | | 200 |
| Other | | 2,500 |
| Transfer from Hotel/Motel Tax Fund | | 305,847 |

| | | |
|---|-----------|----------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ | 660,797 |
|---|-----------|----------------|

EXPENDITURES AND OTHER USES

| | | |
|-------------------------------|----|---------|
| Personal Services | \$ | 315,902 |
| Professional & Other Services | | 134,514 |
| Supplies & Operating Charges | | 185,231 |
| Repairs & Maintenance | | 25,150 |

| | | |
|--|-----------|----------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ | 660,797 |
|--|-----------|----------------|

CABLE TV CHANNEL FUND

REVENUES AND OTHER SOURCES

| | | |
|---------------------------------|----|--------|
| Intergovernmental - Hall County | \$ | 90,235 |
| Interest on Investments | | - |
| Transfer from General Fund | | 90,235 |

| | | |
|---|-----------|----------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ | 180,470 |
|---|-----------|----------------|

EXPENDITURES AND OTHER USES

| | | |
|-------------------------------|----|---------|
| Personal Services | \$ | 117,862 |
| Professional & Other Services | | 23,055 |
| Supplies & Operating Charges | | 15,596 |
| Repairs & Maintenance | | 5,957 |
| Indirect Cost Allocation | | 18,000 |

| | | |
|--|-----------|----------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ | 180,470 |
|--|-----------|----------------|

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

HOTEL/MOTEL TAX FUND

REVENUES AND OTHER SOURCES

| | | |
|---|-----------|----------------|
| Hotel/Motel Taxes (5%) | \$ | 444,452 |
| Hotel/Motel Taxes (1%) | | 88,890 |
| Interest on Investments | | 200 |
| TOTAL REVENUES AND OTHER SOURCES | \$ | 533,542 |

EXPENDITURES AND OTHER USES

| | | |
|--|-----------|----------------|
| Transfer to General Fund | \$ | 63,805 |
| Transfer to Parks and Recreation | | 75,000 |
| Transfer to Ga Mountain Center | | 305,847 |
| Transfer to Capital Projects (GMC) | | 88,890 |
| TOTAL EXPENDITURES AND OTHER USES | \$ | 533,542 |

IMPACT FEES FUND

REVENUES AND OTHER SOURCES

| | | |
|---|-----------|---------------|
| Impact Fees - Police | \$ | 18,000 |
| Impact Fees - Fire | | 33,000 |
| Impact Fees - Parks | | 16,000 |
| Administrative Fees | | 2,300 |
| Interest on Investments | | 500 |
| Budgeted Fund Balance | | - |
| TOTAL REVENUES AND OTHER SOURCES | \$ | 69,800 |

EXPENDITURES AND OTHER USES

| | | |
|--|-----------|---------------|
| Transfer to General Fund | \$ | 2,300 |
| Transfer to Capital Project Funds | | - |
| Available for Capital Projects | | 67,500 |
| TOTAL EXPENDITURES AND OTHER USES | \$ | 69,800 |

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

INFORMATION TECHNOLOGY FUND

REVENUES AND OTHER SOURCES

| | |
|---|------------------|
| Technology fees | \$ 52,000 |
| TOTAL REVENUES AND OTHER SOURCES | <u>\$ 52,000</u> |

EXPENDITURES AND OTHER USES

| | |
|--|------------------|
| Available for Capital Projects | \$ 52,000 |
| TOTAL EXPENDITURES AND OTHER USES | <u>\$ 52,000</u> |

TAX ALLOCATION DISTRICT FUND

REVENUES AND OTHER SOURCES

| | |
|---|-------------------|
| Property Tax - Current | \$ 151,600 |
| Interest on Investments | 400 |
| TOTAL REVENUES AND OTHER SOURCES | <u>\$ 152,000</u> |

EXPENDITURES AND OTHER USES

| | |
|--|-------------------|
| Available for Capital Projects | \$ 152,000 |
| TOTAL EXPENDITURES AND OTHER USES | <u>\$ 152,000</u> |

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

PARKS AND RECREATION FUND

REVENUES AND OTHER SOURCES

| | | |
|------------------------------|----|-----------|
| Ad Valorem Taxes @ .79 Mills | \$ | 2,338,363 |
| Charges for Services | | 1,489,680 |
| Interest on Investments | | 2,200 |
| Intergovernmental | | 3,117 |
| Other | | 750 |
| Transfers in | | 75,000 |
| Budgeted Fund Balance | | 137,065 |

| | | |
|---|-----------|------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ | 4,046,175 |
|---|-----------|------------------|

EXPENDITURES AND OTHER USES

| | | |
|-------------------------------|----|-----------|
| Personal Services | \$ | 2,413,814 |
| Professional & Other Services | | 522,577 |
| Supplies & Operating Charges | | 951,721 |
| Repairs & Maintenance | | 108,063 |
| Indirect Cost Allocation | | 50,000 |

| | | |
|--|-----------|------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ | 4,046,175 |
|--|-----------|------------------|

DEBT SERVICE FUND

REVENUES AND OTHER SOURCES

| | | |
|--------------------------------------|----|-----------|
| Ad Valorem Taxes @ 0.50 Mills | \$ | 1,485,548 |
| Interest on Investments | | 3,543 |
| Transfer from Capital Projects Funds | | 7,238,250 |
| Budgeted Fund Balance | | 111,918 |

| | | |
|---|-----------|------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ | 8,839,259 |
|---|-----------|------------------|

EXPENDITURES AND OTHER USES

| | | |
|----------------------------|----|-----------|
| Bond Principal & Interest | \$ | 7,971,369 |
| Lease Principal & Interest | | 859,981 |
| Other Costs | | 7,909 |

| | | |
|--|-----------|------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ | 8,839,259 |
|--|-----------|------------------|

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

CAPITAL PROJECTS FUND

REVENUES AND OTHER SOURCES

| | |
|--|--------------|
| SPLOST VI | \$ 6,826,250 |
| Lease Proceeds | 800,000 |
| Intergovernmental | 197,800 |
| Transfer from General Fund | 1,701,010 |
| Transfer from Hotel/Motel Tax Fund | 88,890 |
| Transfer from Public Utilities | 245,000 |
| Budgeted Fund Balance - Various capital projects funds | 38,300 |

| | |
|---|---------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 9,897,250 |
|---|---------------------|

EXPENDITURES AND OTHER USES

| | |
|-----------------------------------|-----------|
| Network Security | \$ 60,000 |
| Enhanced Software Applications | 85,000 |
| Telephone Sysytem Upgrade | 132,000 |
| Network Upgrade | 161,000 |
| Unified Land Development Code | 25,000 |
| Police Department Fleet | 650,000 |
| Mobile Data Terminals | 32,000 |
| Fire 3 Generator Replacement | 35,000 |
| Storm Drain Maintenance Program | 15,000 |
| Street Resurfacing | 655,000 |
| Roadway Patching Program | 98,000 |
| Full Depth Reclamation Program | 350,000 |
| In-house Paving Program | 74,000 |
| Tommy Aaron Drive Repair | 125,000 |
| Transportation Plan | 135,000 |
| Thermoplastic Restriping | 50,000 |
| Paver | 150,000 |
| Transfer to Vehicle Services Fund | 75,000 |
| Transfer to Debt Service Fund | 6,990,250 |

| | |
|--|---------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 9,897,250 |
|--|---------------------|

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

AIRPORT FUND

REVENUES AND OTHER SOURCES

| | |
|---|-------------------|
| T-Hangar Rent | \$ 295,546 |
| Corporate Hangar Rent | 378,565 |
| Industrial Park Rent | 134,202 |
| Fuel | 17,100 |
| Interest on Investments | 1,200 |
| Fixed Base Operator | 31,341 |
| Miscellaneous Revenue | 3,240 |
| Budgeted Retained Earnings | 32,330 |
| TOTAL REVENUES AND OTHER SOURCES | <u>\$ 893,524</u> |

EXPENDITURES AND OTHER USES

| | |
|--|-------------------|
| Personal Services | \$ 61,848 |
| Professional & Other Services | 36,797 |
| Supplies & Operating Charges | 42,014 |
| Repairs & Maintenance | 56,050 |
| Indirect Cost Allocation | 200,000 |
| Debt Service | 496,815 |
| Capital Outlay | - |
| TOTAL EXPENDITURES AND OTHER USES | <u>\$ 893,524</u> |

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

PUBLIC UTILITIES OPERATING FUND

REVENUES AND OTHER SOURCES

| | |
|--------------------------------------|---------------|
| Water Revenue | \$ 29,417,315 |
| Water Connection Fees | 572,169 |
| Water Connection Administration Fees | 16,962 |
| Water Tapping Fees | 310,934 |
| Account Service Fees | 2,510,038 |
| Service Fees | 312,000 |
| Late Payment Penalty | 588,000 |
| Sewer Revenue | 26,593,126 |
| Surcharge | 600,000 |
| Sewer Tapping Fees | 10,120 |
| Sewer Connection Fees | 160,650 |
| Sewer Connection Administration Fees | 4,815 |
| Recovery of Bad Debts | 1,000 |
| Interest on Investments | 497,000 |
| Gain/(Loss) on Sale of Fixed Assets | 18,000 |
| Miscellaneous | 1,500 |

TOTAL REVENUES AND OTHER SOURCES

\$ 61,613,629

EXPENDITURES AND OTHER USES

| | |
|--------------------------------|---------------|
| Personal Services | \$ 14,312,930 |
| Professional & Other Services | 2,922,662 |
| Supplies & Operating Charges | 8,002,929 |
| Repairs & Maintenance | 2,008,179 |
| Indirect Cost Allocation | 1,086,686 |
| Capital Outlay | 825,420 |
| Debt Service | 21,434,699 |
| Transfers out | 3,624,630 |
| Available for Capital Projects | 7,395,494 |

TOTAL EXPENDITURES AND OTHER USES

\$ 61,613,629

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

SOLID WASTE FUND

REVENUES AND OTHER SOURCES

| | |
|----------------------------|--------------|
| Residential Collections | \$ 2,137,860 |
| Commercial - Franchise Fee | 90,000 |
| Special Services | 6,000 |
| Interest | 1,200 |
| Other Revenue | 56,000 |

| | |
|---|---------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 2,291,060 |
|---|---------------------|

EXPENDITURES AND OTHER USES

| | |
|-------------------------------|--------------|
| Personal Services | \$ 1,189,352 |
| Professional & Other Services | 106,981 |
| Supplies & Operating Charges | 337,050 |
| Repairs & Maintenance | 247,250 |
| Indirect Cost Allocation | 82,545 |
| Capital Outlay | 327,882 |

| | |
|--|---------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 2,291,060 |
|--|---------------------|

CHATTAHOOCHEE GOLF COURSE FUND

REVENUES AND OTHER SOURCES

| | |
|----------------------------|------------|
| Greens Fees | \$ 675,000 |
| Cart Fees | 275,436 |
| Other Revenue | 94,200 |
| Transfer from General Fund | 107,926 |

| | |
|---|---------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 1,152,562 |
|---|---------------------|

EXPENDITURES AND OTHER USES

| | |
|-------------------------------|------------|
| Personal Services | \$ 500,391 |
| Professional & Other Services | 17,192 |
| Supplies & Operating Charges | 112,880 |
| Repairs & Maintenance | 190,600 |
| Capital Outlay | 13,000 |
| Debt Service | 318,499 |

| | |
|--|---------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 1,152,562 |
|--|---------------------|

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

GENERAL INSURANCE FUND

REVENUES AND OTHER SOURCES

| | |
|--------------------------------------|--------------|
| Premiums & Losses Paid by Department | \$ 1,620,793 |
| Interest on Investments | 2,000 |
| Budgeted Retained Earnings | 17,580 |

| | |
|---|---------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 1,640,373 |
|---|---------------------|

EXPENDITURES AND OTHER USES

| | |
|-------------------------------|--------------|
| Professional & Other Services | \$ 1,494,773 |
| Supplies & Operating Charges | 3,100 |
| Indirect Cost Allocation | 142,500 |

| | |
|--|---------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 1,640,373 |
|--|---------------------|

EMPLOYEE BENEFITS FUND

REVENUES AND OTHER SOURCES

| | |
|--------------------------------|--------------|
| Premiums (Employees, Retirees) | \$ 2,307,672 |
| Premiums (City Departments) | 5,029,303 |
| Interest | 4,500 |

| | |
|---|---------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 7,341,475 |
|---|---------------------|

EXPENDITURES AND OTHER USES

| | |
|---------------------------------------|--------------|
| Health Claims/Premiums Expense | \$ 5,930,514 |
| Life Insurance Premiums | 205,914 |
| Vision Insurance Premiums | 28,738 |
| Dental Insurance Premiums | 305,987 |
| Long & Short-term Disability Premiums | 72,618 |
| Short-term Disability Expense | 194,700 |
| Medical Clinic Operations | 586,000 |
| Administration/Wellness Program | 17,004 |

| | |
|--|---------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 7,341,475 |
|--|---------------------|

**FISCAL YEAR 2013 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

VEHICLE SERVICES FUND

REVENUES AND OTHER SOURCES

| | |
|----------------------|------------|
| Charges For Services | \$ 820,266 |
| Sales - Fuel | 1,966,874 |
| Transfer In | 75,000 |

| | |
|---|---------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 2,862,140 |
|---|---------------------|

EXPENDITURES AND OTHER USES

| | |
|-------------------------------|------------|
| Personal Services | \$ 312,185 |
| Professional & Other Services | 18,434 |
| Supplies & Operating Charges | 2,440,653 |
| Repairs & Maintenance | 15,868 |
| Capital Outlay | 75,000 |

| | |
|--|---------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 2,862,140 |
|--|---------------------|

CEMETERY TRUST FUND

REVENUES AND OTHER SOURCES

| | |
|-------------------------|--------|
| Interest on Investments | \$ 150 |
| Sales & Services | 55,000 |

| | |
|---|------------------|
| TOTAL REVENUES AND OTHER SOURCES | \$ 55,150 |
|---|------------------|

EXPENDITURES AND OTHER USES

| | |
|--------------------------------|-----------|
| Available for Capital Projects | \$ 55,150 |
|--------------------------------|-----------|

| | |
|--|------------------|
| TOTAL EXPENDITURES AND OTHER USES | \$ 55,150 |
|--|------------------|

| | |
|--------------------|-----------------------|
| GRAND TOTAL | \$ 133,396,404 |
|--------------------|-----------------------|

| | |
|-------------------------------------|---------------------|
| LESS TRANSFERS COUNTED TWICE | (14,086,773) |
|-------------------------------------|---------------------|

| | |
|-------------------------|-----------------------|
| TOTAL NET BUDGET | \$ 119,309,631 |
|-------------------------|-----------------------|

**CITY OF GAINESVILLE
ACCOUNT DESCRIPTIONS**

| Account Number | Account Name | Descriptions |
|--|--|---|
| Personal Services and Employee Benefits | | |
| 1100 | Salaries and Wages | Includes the yearly salary for all employees. |
| 1101 | Overtime Earnings | Includes all costs of overtime pay. |
| 1110 | Life and Health Insurance | Includes all costs associated with employer provided insurance. |
| 1120 | Workers' Comp Insurance | Includes all costs associated with workers' compensation, including premiums and claims. |
| 1140 | Social Security and Medicare | Employer's portion of social security and medicare expense. |
| 1150 | Unemployment | Includes payments for unemployment compensation. |
| 1160 | Uniforms | Any clothing purchase for City employees. Examples include, but are not limited to gun belts, badges, shoes, boots, etc. |
| 1170 | Retirement Contributions | Employer's contributions to retirement plan. |
| Professional and Other Services | | |
| 2100 | Travel | Includes mileage, meals, lodging, etc. for any business related meetings which do not involve professional development. |
| 2150 | Training and Professional Development | Any training, schoolings, conferences, seminars, and certifications (including meals, transportation and lodging) and any on-line networks used for training as well as instructional material. Includes ammunition. |
| 2230 | Advertising | Any cost associated with the publishing of an ad or notice. |
| 2240 | Professional Fees-Legal | Cost of legal services provided by the City attorney or other attorney (Including Clerk of Court fees). |
| 2260 | Insurance - Liability | Liability insurance and estimated claims excluding health and life and workers' compensation. |
| 2280 | Maintenance Contracts | Any items under maintenance contract. Examples are computer equipment, copy machines, telephones, software, extended warranties, radios, pumps, excavators, vehicles, and maintenance of landscape). |
| 2335 | Dues | Memberships in professional organizations. |
| 2410 | Rent - Facilities | Cost of space rental. |
| 2420 | Rent - Equipment | Copier, postage meter rentals, pagers, and equipment rentals. |
| 2540 | Contractual Services | Any services provided to the City from outside - other than maintenance contracts. Examples are consultants, security officers, and temporary help through employment agencies. |
| Supplies and Materials | | |
| 3340 | Printing | Includes printing of forms and stationery. Includes water bills, business cards, annual reports, etc. This does not include preprinted forms. |
| 3351 | Subscriptions and Publications | Any subscriptions to magazines, newspapers, letters, etc. associated with that department. |
| 3360 | Postage and Freight | The cost of mailing/shipping any item. Examples are UPS, Federal Express, or regular mail. |
| 3380 | Office Supplies | Pens, pads, staples, paper clips, copy and computer paper (consumable items that can be "used up"). |
| 3390 | Supplies, Tools, and Small Equipment (less than \$1,000) | Any supplies or tools used for operations. Equipment that cannot be classified as a fixed asset. Examples are calculators, name badges or plates, plaques, T-shirts, maps, etc. All software costing less than \$20,000 should be coded to this account. |
| 3394 | Inventory Items (\$1,000.00 - \$4,999.99) | Any supplies or tools used for operations. Equipment that cannot be classified as a fixed asset, but exceeds threshold for inclusion in .3390 account. Examples are computers, tamping machines, scanner/plotters, and other specialized tools. These purchases are tagged for tracking purposes. |
| 3400 | Janitorial and Operational Supplies | Costs of cleaning supplies, light bulbs, paper towels, brooms. The departments located in the joing admin. bldg are prorated on # of sq. ft. |
| 3520 | Utilities - Gas | Cost of use of natural gas - United Cities Gas, propane gas for heat. |
| 3521 | Telephone | Charges for telephone usage, local and long distance (service calls and repairs should be coded to other line items). |

**CITY OF GAINESVILLE
ACCOUNT DESCRIPTIONS**

| Account Number | Account Name | Descriptions |
|--------------------------------|-----------------------------------|---|
| 3522 | Utilities - Electric | Cost of use of electricity - Georgia Power, Jackson EMC. |
| 3523 | Utilities - Water | Cost of use of water and sewer. |
| 3860 | Other Operational Costs | Any cost that cannot be classified in any other account. Charges to this account should be minimized. Physical exams, flu shots, drinks and food for guest and staff meetings, licenses (professional certifications including CPA, state certifications including CDL, and electrical), etc. |
| 3870 | Landfill Charges | Costs associated with delivering trash/garbage to landfill. |
| Repairs and Maintenance | | |
| 4342 | Repairs and Maintenance | General repairs and maintenance to items other than vehicles and equipment (furniture, buildings), repairs essential to facility operations, including repairs to air conditioning units. |
| 4460 | Equipment Repairs and Maintenance | Repairs to typewriters, copiers, PCs, printers, weed eaters, & lawn mowers. |
| 4480 | Vehicle Repairs and Maintenance | Repairs to vehicles, car wash soap, windshield washer fluid. This does not include tires, gas, and lubricants. |
| 4500 | Fuel and Lubricants | Gasoline/Diesel fuel, motor oil, etc. for City vehicles. |
| Capital Outlay | | |
| 9580 | New Equipment | An item that has a longer useful life than one year and a cost of at least \$5,000 or more. These items need to be tagged with a fixed asset tag. No items greater than \$19,999 should be in this account. This is true of all funds except Public Utilities. |
| 9600 | New Construction | Any new construction that does not qualify in the CIP (must be less than \$20,000 for this account). Small storage bldg, sidewalks, etc. |

