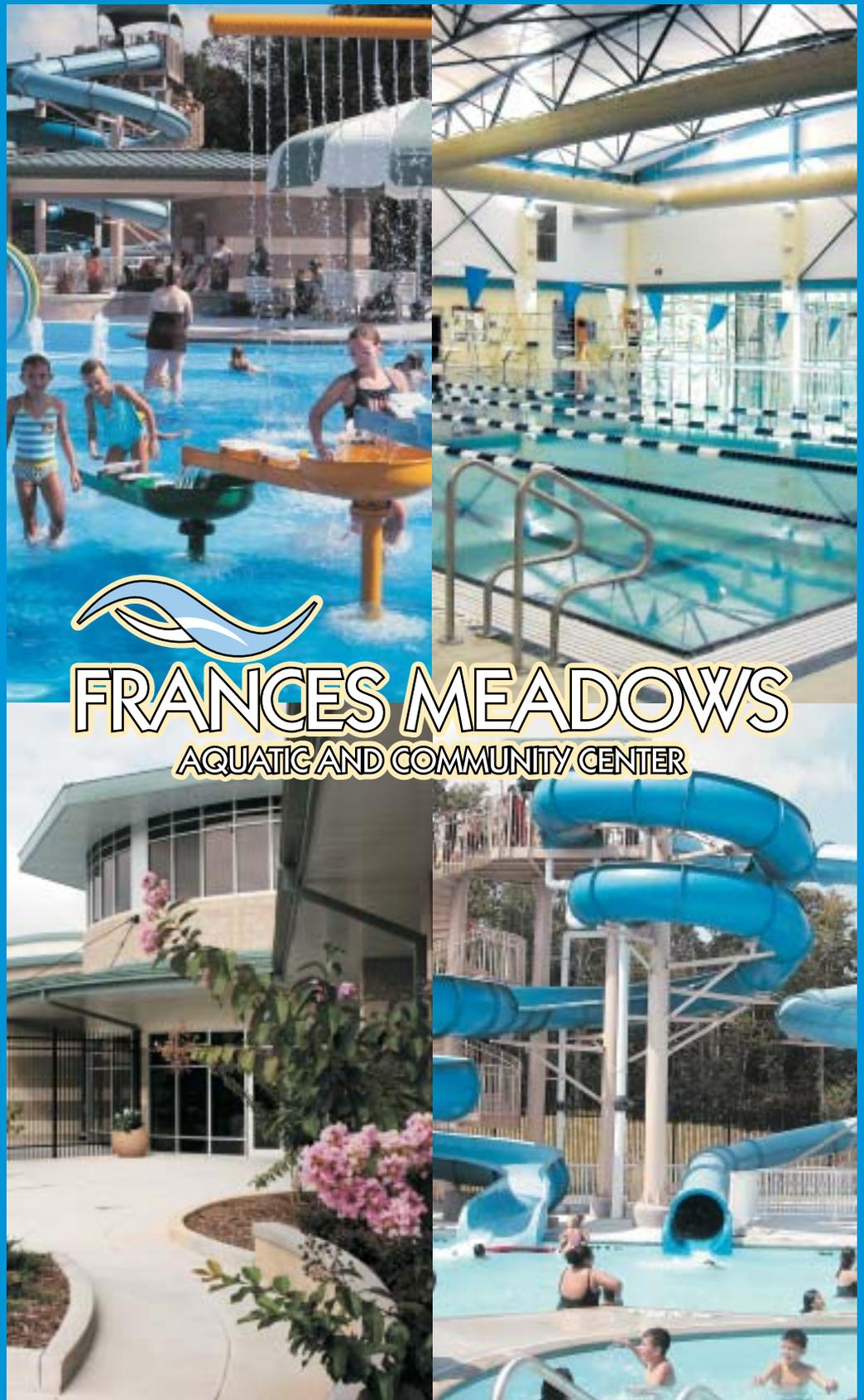


Annual Budget



FRANCES MEADOWS

AQUATIC AND COMMUNITY CENTER

City of Gainesville, Georgia
For the Fiscal Year Ended June 30, 2010

INSTRUCTIONS FOR ELECTRONIC NAVIGATION

There are two different ways to navigate within the document:

- 1) Using the "Navigation Pane" – Found on the left side of your screen (if it is not open, then the button to open it is found to the right of the print button). In the "Navigation Pane" make sure the tab "Bookmarks" is open. The document is broken down from here by sections just as in the printed version. You can (+) expand on a section or (-) contract one. Once you found the section you want to see, just click on the label and it will take you directly to the page. By using the "Navigation Pane," you can move to any area of the document without having to use the "Table of Contents."
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CITY OF GAINESVILLE

Mission Statement

To enrich the community of Gainesville by practicing good stewardship of resources and providing innovative and exemplary services for all people.



About the cover...

Featured on the cover is the Frances Meadows Center. The Frances Meadows Center opened in late August 2008; showcasing a 3 story aquatic tower with several covered and uncovered water slides, it includes a splash pool landing area flowing into a current channel. Additional features include a large play structure with spray jets, small slides and interactive water features. Athletes will enjoy the 10 lane competition pool for area swim meets, diving lessons, individual lap swim and a guard start program. Further amenities include an ADA accessible 4 lane warm water instructional pool for hydro therapy, year-round learn-to-swim programs, and aqua aerobics. Non-aquatic elements include several meeting spaces for receptions, business seminars, and family gatherings.



City of Gainesville, Georgia

Annual Budget

For the Fiscal Year Ended June 30, 2010

Developed by the Budget Staff

Melody Marlowe, Finance Director
Matt Hamby, Financial Analyst

And other members of the Financial Services Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

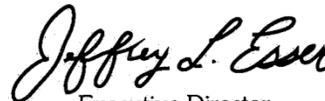
PRESENTED TO

City of Gainesville
Georgia

For the Fiscal Year Beginning

July 1, 2008


President


Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Gainesville, Georgia** for its annual budget for the fiscal year beginning **July 1, 2008**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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INTRODUCTION

City of Gainesville Elected Officials



Ward 1
Councilmember
Danny Dunagan



Ward 2
Councilmember
Robert L. Hamrick



Ward 5
Mayor Pro Tem
Ruth Bruner



Ward 3
Mayor
Myrtle W. Figueras



Ward 4
Councilmember
George Wangemann



June 16, 2009

To the Mayor, City Council, and Citizens:



City Manager
Kip Padgett

Transmitted herewith is the City of Gainesville's balanced budget for fiscal year 2010 (FY2010). We applaud the diligent efforts of the department directors and staff members of all the City departments who contributed to the formulation of this budget. Without the efforts of all we would not have a balanced budget that meets all administrative and legal requirements.

Our objective, as we worked with department leadership and a broad variety of other staff members, has been to ensure this document represents an effective annual spending plan that will allow the City to meet its highest priorities as established by the Mayor and City Council. Public hearings are conducted to afford the Citizenry the opportunity for input into the process, and the resulting budget is passed by a simple majority vote of Gainesville's City Council. We believe this budget represents the best possible plan for meeting the operating needs of the City for the coming year, maintains and enhances the City's long term economic growth programs while ensuring the citizens continue to enjoy a quality of life few municipalities can match. We are also pleased that this budget allows us to meet the critical needs of our constituency and does not propose any increase for any of the City's millage rates.

City of Gainesville priorities and challenges are summarized in the following paragraphs, and detailed discussions of each fund and its FY2010 budget are included thereafter.

BUDGET BRIEF

The FY2010 City of Gainesville budget for all appropriated funds totals \$109,625,000 (excluding Public Utility capital projects). Of this sum, \$106,618,000 is for operations, and \$3,007,000 is for the City's Capital Improvements Program. This Budget represents a \$3.9 million *decrease from the adjusted fiscal year 2009 budget* of \$113,569,000 as of December 31, 2008. The FY2010 budget has been presented and approved with no increase in the City's millage rate. This was achieved with several key strategies such as the elimination of 50 full-time and 9 part-time positions through attrition and the elimination of vacant positions, a \$1.25/month increase in the Solid Waste user fee, and the funding of only essential capital purchases.

Gainesville Budget History (X 1,000)			
Year	Operating Budget	Capital Budget	Total Budget
FY 2006	\$ 88,049	\$ 4,134	\$ 92,183
FY 2007	\$ 91,698	\$ 15,998	\$ 107,696
FY 2008	\$ 101,749	\$ 5,082	\$ 106,831
FY 2009	\$ 102,456	\$ 4,973	\$ 107,439
FY 2010	\$ 106,618	\$ 3,007	\$ 109,625

**Amounts shown are Adopted Budget numbers.*

CHALLENGES

Like many public and private entities, Gainesville is facing several challenges that have a significant impact on our efforts to maintain constituent service standards. The three that present the greatest hurdles include elimination of positions, employee benefit (health insurance) costs, and declining revenues.

- **Positions** A total of 50 positions have been eliminated, through attrition or vacant positions, in response to the rising health insurance and fuel costs. The elimination of all vacant positions will place a strain on some departments and will need to be monitored closely. As the population and commercial base increases, more demand will be placed on city services. This will be particularly true in the area of public safety.
- **Employee Benefits** It's no surprise that employee benefits, primarily health insurance costs, have shot up in recent years by double digit amounts. Projections for this item alone have risen to just under \$9,000 per employee, including an increase to the employee's portion of their insurance premiums. In an effort to mitigate the rising cost of insurance premiums, a challenge has been issued, to every employee, to live a healthier life style. An employee can meet this challenge by achieving several benchmarks set in four areas; Body mass index (BMI), Cholesterol, tobacco use and Blood Pressure. By achieving each benchmark, an employee can effectively reduce their insurance cost.
- **Revenue** Gainesville's historically strong revenue structure is facing new challenges as well. The recent economic downturn has caused a decline of Gainesville's sales tax revenues; and after several years of significant growth, housing starts and commercial development have declined. Further, the Public Utility fund experienced a noticeable decrease in their water and sewer service sales resulting from drought conditions and state-imposed water conservation regulations - plus softening development activity. Of equal concern are the state legislature's attacks on many of our General Fund revenue sources. These threats will be watched very closely, and our elected leaders informed of any potential effect on the City's financial health.

Within this challenging financial environment, the Department Directors and their staffs worked tirelessly to make sure the budget presented was fiscally sound and continued to meet the needs of Gainesville's populace. We believe they have succeeded. Despite this, the uncertainties surrounding this budget forced management to make some very difficult decisions in addressing needs and priorities. These will be discussed in detail below.

PRIORITIES

- **Economic Development** Supporting a healthy quality of life for Gainesville residents is a primary benefit of economic development, an important component of City budgets for many years. Long term, Gainesville leadership remains focused on maintaining an

expanding economic base to attract and retain quality employers, supported by superior infrastructure, and enhanced through the provision of quality support services, such as our park system. Confirming Gainesville's ability to support the region is its economic vitality, and the many notable efforts undertaken to ensure economic strength for years to come. These include:

- ❖ **Industrial Parks.** 7 parks, still under construction, serve a broad range of commercial needs and are developed as stand-alone or public/private ventures. The Airport industrial park, dating back to the early 1980's, benefits from recent airport enhancements, including runway lengthening, new hangars of varying sizes, and a new instrument landing system, that combine to make Gainesville appealing to corporate as well as private aircraft.
 - ❖ **Midtown Redevelopment.** This innovative program includes the acquisition of the CSX railway rail line traversing this section of town, and the creation of a "greenway" system, designed to compliment and attract appropriate commercial or mixed use developments. Studies are ongoing to make sure this important area benefits from appropriate revitalization projects.
 - ❖ **Public Safety Facility relocation.** The recent sale of the old Public Safety facility has sparked the interest of commercial developers who are proposing a new hotel and multi-story office building with a pedestrian bridge to the Georgia Mountains Center. The currently overcrowded police and fire departments will eventually be relocated to a 13 acre site in the Midtown Development district that will allow faster and more effective responses to emergency calls, and allow future growth.
 - ❖ **Greater South Supply property.** Recently acquired by the city, this vacant building and .65 acre property at the corner of Main St. and Jesse Jewell Pkwy is planned for a future hotel or office facility development. Despite the sluggish economy, there is noticeable interest in Gainesville's growth, pointing to confidence in the region's long term financial strength.
- **Infrastructure** Gainesville's steady growth continues to present infrastructure and service challenges. Wear and tear on City infrastructure is considerable, and demand continues to rise for modernization and refurbishment of the City's infrastructure, including roads, sewers, and traffic control systems. The City is committed to providing an effective level of services and facilities to support an active level of commerce, and constantly monitors growth patterns and demand to ensure proper staffing, service strategies, and sufficient projects exist to handle the expansion. FY2010's economic outlook, with its lower revenue will limit the City's ability to maintain its prior pace of infrastructure expansion. Delaying infrastructure enhancements may result in future challenges, and we fully anticipate serious investment resuming in the near future.
 - **Public Safety** Probably the most visible of traditional government services and consuming 57% of the general fund budget (up from 55% last year), Gainesville's public safety system is among the best in the state. The City continues to expand and the public safety capabilities of our organization must grow with it. Our capital needs in this area are identified for several years to come. Chief among these is a new Public Safety facility to be built within the next year and replacing several aging Fire Engines.
 - **Culture & Recreation** Addressing the social needs of the area are Gainesville's Parks & Recreation system, the City/County funded Community Service Center, and the Georgia Mountains Center. The Community Service Center has undergone a couple of small renovation projects, ensuring its continued utility. Hall Area Transit, has been moved into its own facility, and continues to be on an aggressive path of expansion, but has been

forced to delay adding new routes due to budgetary constraints. The City's accredited Parks & Recreation department is feeling the stresses of increased demand and limited funding capabilities. Despite that, they consistently demonstrate an ability to create and maintain programs that are attractive to the active segment of Gainesville's populace. This can range from traditional little league baseball to ballroom dancing classes. Frances Meadows Aquatic & Community Center opened in early FY2009 and is a unique facility that will encompass meeting space, recreational aquatics (including a wave pool), and a variety of other amenities, all located on the City's south side, a target of revitalization efforts. The Georgia Mountains Center has recently undergone a facelift, and has a parking deck expansion project that should be finished in the very near future. The City's leaders are determined to locate an anchor hotel near this facility, and talks have been ongoing with several interested parties concerning this initiative. A commitment to the City's heritage is evident in the creation of the Historic Preservation Commission, tasked with identifying and protecting Gainesville's beautiful, older, in-town areas. This objective is being met by a grant funded historic structure survey to identify properties that may be eligible for preservation initiatives. Rounding out a diverse range of recreational/entertainment opportunities is the freshly renovated Chattahoochee Golf Course, one of the most convenient, highest quality municipal golf courses in the state.

FINANCES

The City of Gainesville's FY2010 operating and capital budgets total \$109,625,000 (excluding transfers). FY2009's approved budget was nearly identical with a budget of \$107,439,000. This is a direct result of the needs and priorities of Gainesville being balanced against what is expected to be unstable funding sources. Despite a weakened economy, Gainesville continues to gain population and annex new developments. This growth generates increasing demands on Gainesville's infrastructure and services and we believe these challenges have been met effectively in this budget document. The General Fund portion of the budget is \$25.8 million and comprises about 24% of the total, 7% less than last year's \$27.7 million. It funds traditional government services such as public safety and infrastructure maintenance including repaving and traffic control systems. Gainesville Public Utilities, an enterprise fund serving the water and sewer needs of Gainesville and most of Hall County, has an FY2010 operating budget totaling \$48.3 million (FY2009 - \$48.9 million) and is the largest of the City's 20 funds presented in this book. The Solid Waste fund's budget totals \$2.1 million, virtually unchanged from last year, but is implementing a \$1.25 per household fee increase to enable an elimination of the General Fund subsidy. Our Capital Projects program presents a five year plan for the expansion and maintenance of the City's major assets totaling \$3 million. All capital projects are the result of a lengthy, well reasoned process involving stakeholders throughout our entity and the community providing important information concerning the City's long term priorities.

There was a notable spike in capital expenditures from FY2007 due to a couple of major projects approved and funded that year - the Frances Meadows Center and Georgia Mountain Center improvements. The higher than normal level of FY2007 capital needs were funded by an increase in the debt service millage rate from 0.18 to 0.54. Capital projects proposed for FY2010 include street resurfacing, Parks & Recreation facility upgrades, and critical equipment replacement projects.

Gainesville's infrastructure, including streets and traffic control systems continue to be taxed by rising traffic loads that result in unacceptably worn areas and travel delays. To bring these roads up to a higher standard, the City has committed \$542,000 in capital improvements for roads this year, limited to resurfacing projects. This is in addition to smaller day to day maintenance needs that are handled through the Street Department operating funds. In comparison, the FY2009 budget included \$775,000 in capital investment for road and intersection work.

The Public Utilities department manages Gainesville's water and sewer system and serves most of Hall County. Thorough studies are periodically completed for this key responsibility identifying the

maintenance and vital capital needs of this system. Supported by user fees, this system works to expand and manage its maintenance responsibilities at a pace that should allow it to meet the growth challenges of the area. With the decline in water and sewer sales revenue, this fund has been forced to remove the annual transfer to its capital program for FY2010. This lack of funding limits the Capital Improvement Program to recurring maintenance projects, thus postponing significant extension and improvement investments. The capital program is available as a separate document upon request.

Gainesville offers recreational opportunities that are considered among the finest in the state. Supporting this obligation to area citizens is our nationally accredited Parks & Recreation Agency offering a broad range of services and benefits for citizens of all ages. Gainesville's growth continues to challenge this department, and in response, the Vision 2014 plan was developed identifying several major capital needs that we hope to bring on line within the next ten years.

FUNDS

The General Fund

Addressing traditional government functions, the General Fund budget for fiscal year 2010 is decreasing by 6.9% to \$25.8 million. Sales tax coupled with Property tax, make up the General Funds two largest revenue sources, together they represent approximately \$10 million of the FY2010 budget. This year, due to spiraling costs, the General Fund has been balanced by utilizing a portion of the projected FY2010 fund balance (\$307,000). The remaining fund balance (\$893,000) has been designated as a transfer to Capital Projects. The City of Gainesville must not become dependent on fund balance for operating expenses since future fund balance projections will surely diminish. It is management's philosophy that fund balance is to be used primarily for one time needs, and not become a major revenue source for day-to-day operations. Overall, a General Fund operating revenue decline is projected at 6.9%. Further details of the revenue structure of the General Fund are available in the appendix.

Subsidies paid have tended to increase over the last several years, and continue to place a burden on the General Fund. Management is committed to minimizing these costs in any reasonable manner possible. Transfers in support of the Community Service Center total \$496,000, a 4.8% decrease, while the Georgia Mountains Center Fund is budgeted to receive \$139,000, a 43.5% decrease in the coming year. Gainesville's Parks & Recreation fund is receiving a \$9,000 subsidy for FY2010, and the City's golf course is budgeted to receive \$73,000. Conversely, a proposed increase of \$1.25 to the garbage collection fee will eliminate the General Fund transfer to the Solid Waste Fund.

The Community Service Center Fund

This fund, a joint City/County operation is falling by 11.3% for FY2010, and the City's obligation for funding this entity is increasing by 6.9% to \$496,000 – mostly due to a slight increase in City user ship. We are gratified at the increased user ship of service, and remain committed to making sure every service offered is scaled in the most effective manner possible and is an appropriate use of the tax dollars invested. The City is committed to keeping this fund's transfer from the General Fund to a minimum, and will be working to ensure that all federal and state granting opportunities are fully explored.

The Georgia Mountains Center Fund

The Georgia Mountains Center budget is scheduled to shrink by 16.7. Its transfer from the General Fund has fallen by 43.5% to \$139,319. Discussions continue with developers about locating a hotel or major office complex adjacent to this facility, with the goal of increased utilization. As the midtown revitalization project continues to expand, we should see an improved financial picture for this City asset.

Impact Fees Fund

In August 2006 the creation of an impact fees fund was authorized by Article 9-19 of the City's Unified Land Development Code and regulated by the Georgia Dept. of Community Affairs. Placing some of the burden for the needed expansion of two key city functions, public safety and recreation, funds collected under this authorization are restricted and can only be spent on the capital needs of Parks & Recreation and two public safety departments- Police and Fire. Since its creation, the fund has generated approximately \$700,000. These funds are collected as add on fees when building permits are issued.

The Parks & Recreation Fund

The FY2010 budget for this agency is decreasing 1.4%, about \$600,000 to \$4.2 million. Despite having a relatively stable funding structure, this agency continues to be of concern because of limited revenue opportunities amid a steadily increasing demand for services by residents. This department faces a challenge because very little funding exists to enable ongoing capital improvement programs. To their credit, frugal management allows them to periodically allocate unused fund balance for some capital needs, but the enhancements recommended by the Vision 2014 plan recently completed were significant and well beyond the capacity of this fund's current revenue mechanism. This agency could request an increase in its share of the millage by as much as 0.25 mills, to 1.0 mill, the legal limit. This equates to approximately \$700,000 annually, but if any significant portion is spent on capital, associated operating expenses will surely rise, and continue to place a strain on this tight budget.

Debt Service Fund

Revenue for this fund comes from .48 of the City's total 2.66 millage rate. The debt service millage rate was raised three years ago to fund the debt load associated with the Frances Meadows Aquatic & Community Center and the Georgia Mountains Center parking deck expansion. Legal limitations set in place by the State dictate that the City's debt may never exceed 10% of the City's tax digest value. This translates to a debt maximum of about \$337 million. The FY2010 budget as passed, projects a total debt balance far below that limit - \$43.5 million for general obligation bonded indebtedness. Of this total, \$24.7 million was approved, in late FY2009, for the Public Safety Facilities. Bonded indebtedness per capita now stands at approximately \$1,249. There are approximately \$1.8 million in general obligation bonds issued for school construction several years ago and are scheduled to pay off in 2011. Although these bonds are in the City's name, they are being serviced entirely by the Gainesville City School System, from revenue collected by them. This fund also provides funds for the repayment of capital leases used for equipment purchases such as new police cars and paving machinery. New leases issued for FY2010 will total approximately \$801,000, and the total lease purchase debt balance for the coming fiscal year is estimated to be \$2,301,400.

Airport Fund

The Lee Gilmer Airport is supported by revenue primarily from the rent of hangars, totaling over \$700,000 in FY2010 - following a major expansion of the hangar facilities that was completed in early FY2006. With major upgrades in the last few years, including runway renovations, instrument landing systems, and new hangars, this facility has become increasingly important in the promotion and support of local commerce. In anticipation of increased traffic, the runways were recently tested to certify them for larger aircraft, to further take advantage of the facility's proximity to North Atlanta.

Golf Course Fund

Chattahoochee Golf Course is one of the most popular golf courses in the Gainesville/Hall County area, in large part due to its ideal "in-town" location. With the major renovation completed in 2007, it has further been cemented as a choice destination of discerning golfers. The course reopened to outstanding reviews and consistently sold out playing days. Despite this, the "golfing economy" has softened recently, and the course is exploring every avenue possible to maximize its revenue. This includes incentives for Sunday morning play, traditionally a very slow time, and aggressive tournament scheduling. To enable the course to be managed and operated at an acceptable level, the General Fund is transferring \$72,536 to this fund for FY2010.

Public Utilities Fund

Serving most of Hall County, this fund is easily the City's largest, totaling \$48.3 million or nearly 45% of the City's adopted budget. The revenue this fund generates from a variety of sources is considered sufficient to meet its operational needs, and any excess is budgeted to fund public utility capital project obligations for FY2010. Even with an increase in water and sewer rates, the softening construction market, a drought, and resultant conservation regulations have caused a projected *decrease* in revenue for this fund, thereby limiting its ability to invest in capital needs. Compounding these revenue challenges is increasing fuel cost and the spike in health insurance expenses for over 200 employees.

Addressing this situation, Public Utility staff has eliminated several vacant positions, and only budgeted for the purchase of a limited amount of capital equipment for the coming year. Further, a re-organization of the department's staffing strategy was recently implemented to realize any efficiency available with reallocation of responsibilities.

Budget History Public Utilities Fund (X 1,000)	
Year	Budget
FY 2005	\$ 37,199
FY 2006	\$ 42,657
FY 2007	\$ 46,778
FY 2008	\$ 53,011
FY 2009	\$ 48,662
FY 2010	\$ 48,331

Solid Waste Fund

The fee audit program initiated in FY2006 and completed in FY2008 has ensured that all customers receiving service are identified in the City's billing data base. The total budget for the Solid Waste fund is \$2.09 million in FY2010, down slightly from \$2.29 million for the preceding year. FY2010 will see a fee increase of \$1.25 per household implemented to further help defray the cost of providing this service. The Solid Waste Fund traditionally receives a substantial portion of its revenue in the form of a transfer from the General Fund, and in FY2010 this subsidy will decrease by 100% from \$147,402 to \$0.

General Insurance Fund

This fund is responsible for the accumulation of liability, workers compensation, and property insurance premium payments from each department, as well as associated payments of premiums and eligible claims. This fund is budgeted for a slight increase, from \$1.62 million in FY2009, to \$1.68 million for FY2010. Three years ago, City Council committed to accepting a higher deductible for Workers Compensation claims, and has since accumulated \$1.22 million in reserve.

Employee Benefits Fund (FKA Life & Health Insurance Fund)

This fund accounts for the accumulation and disbursement of the City's employee and retiree insurance premiums and costs that support health, life, dental, short- and long-term disability, vision, and dental coverage. This fund is projected to bear a 18% increase to \$8.6 million in FY2010, largely due to major increases in health insurance premiums. This increase will be funded through a combination of city and employee/retiree contributions. The City's contribution will increase by about \$948,000 to this fund. All participants will be asked to financially participate in the cost of the benefit as well. The City is looking very closely at aggressive measures to control this cost.

Vehicle Services Fund

This internal service fund derives most of its revenue from charges to user departments and anticipates an increase of 4.7% for FY2010, to \$2.3 million, due to rising fuel costs. With only four mechanics this department manages the maintenance needs of over 100 police cars, dozens of

other vehicles of varying descriptions, and a wide assortment of off-road machinery. They are on a vigorous training program that will ensure the City's machinery is maintained to the highest standards possible.

BUDGET GOALS

Recognizing the unique challenges presented by the budget environment, we believe the FY2010 budget continues to address organization wide goals and priorities that were communicated to staff early in the budget process by senior management and City Council. Formulating these goals and priorities through the operating and capital portions of this budget is essentially a year round process. There are numerous meetings during the year, identifying progress towards established goals and objectives, and identifying new priorities, both in the operating aspect of the City and the Capital planning realm. These heavily influence the priorities that are identified for the next budget year and are usually communicated in early group meetings held in the budget season. Each department presents its capital requests about six months before the next year, and an extensive process of evaluation, ranking, and research ensues, identifying what the City believes will be capital projects for the coming program period – the next five years. Following the capital program submissions, the budget season kicks off in earnest. Each department is expected to submit goals related to its primary mission, along with performance benchmarks that will enable the reader to quickly and easily view the efficiency and effectiveness of a department's efforts. This separation of the capital program process from the operating budget process was designed to give even more emphasis to the capital program, while allowing management to spend adequate time evaluating department goals and their relation to key performance benchmarks. This approach to the City's budget process is believed to be extremely effective and will continually be refined to ensure that services and products remain relevant, affordable, and properly scaled for our constituents.

Do More With Less/Efficiency First: This promises the delivery of crucial services to an expanding populace while maintaining the current millage rate at the lowest possible level. We are pleased that the budget is delivered with no increase to the City's M&O millage, while continuing to deliver Public Safety services, road maintenance, recreational opportunities, water & sewer services, and many other benefits to our City – all while losing 50 vacant or vacated positions. We are also committed to using technology to its fullest extent to enable high quality service delivery at a very modest cost. For staff benefit, the City invests heavily in management information system training, and finds that this is money well spent, allowing the easy and timely monitoring of projects and department activity. Additionally, an attitude of cooperation and partnership is present among individual departments, allowing each to utilize the strengths and knowledge of the other to more effectively meet their mission. A good example of this interdepartmental cooperation exists between our Solid Waste department and our City Marshals, who complement each other's efforts to keep Gainesville clean and green. We believe that the "do more with less" philosophy is best supported by a strong *performance oriented* budget that emphasizes the outcomes of our efforts.

Destination Gainesville: Gainesville is fortunate to enjoy a location and local economy that support our desire to be an attractive destination for businesses and families. Gainesville has invested heavily in highly visible improvements that include a multitude of repaving projects, intersection renovations, sidewalk expansions, and the careful addition of water and sewer service to important areas. This objective has slowed somewhat, but still thrives through a range of initiatives, including publicity efforts, roadside beautification projects, and a road program, all designed to achieve a higher standard for the physical environment that we live and work in. Complementing these efforts are further airport enhancements, water and sewer infrastructure expansion, an expanded housing code enforcement program, traffic calming projects, and our Parks & Recreation Agency's expansive long range capital program.

Customer Service: As relayed by Gainesville's mission statement, offering exemplary services to our people is certainly one of the most important aspects of our job. To accomplish this,

Gainesville actively furnishes the Citizenry opportunities to offer suggestions, feedback, and even criticism when appropriate to help the City better meet its objectives. This continues with the annual Citizen's Government Academy, customer comment cards placed at all City facilities that have public traffic, and the prominent posting of the City Manager's, and other key management staff's direct telephone numbers. Each employee is granted sufficient latitude to help the public in any manner they are able and are encouraged to do so.

Economic Development: The Midtown area tax allocation district is now a reality and anticipation is building as funds are accumulated that will vastly improve the marketability of this important part of town. Proceeds from this initiative will be earmarked for infrastructure improvements in that area, further enhancing the economic environment of this area. The City made a substantial investment in recent years in the down town area and will continue to explore and fund ways to promote local retail and restaurant establishments in this area. We will also continue our focus on the key partnership we have with our local Chamber of Commerce, capitalizing on each of our strengths to enhance our strategies to attract and nurture businesses.

Fiscal Responsibility: Gainesville has long been committed to a proven conservative approach in fiscal matters that promote the most efficient use of the resources granted to it by the citizenry. The City also actively applies for and receives grants from a variety of sources that fund public safety initiatives, park enhancements, and neighborhood redevelopment. Gainesville's pay-as-you-go approach has enabled the City to avoid any significant borrowing while maintaining and adding to the Capital Improvement program. Much of the credit for this goes to local voters, who have supported Special Purpose Local Option Sales Tax (SPLOST) referendums, providing sales tax money for such capital projects as the new Public Safety Facilities. In FY2009, Gainesville issued general obligation bonds of 24.7 million to fund the Public Safety Facilities project. This high cost project is well beyond the typical allocation made each year from the General Fund and SPLOST revenues for capital improvements. Even after this bond issuance, Gainesville's debt profile is still well below statutory limits and its bond rating is among the best in the state.

Capital Improvement Plan: Gainesville's leadership has long recognized its responsibility to not only maintain, but improve the local infrastructure ensuring the safe and efficient conduct of commerce and high quality of life this area enjoys. Our goal is to accomplish this by considering the following guiding mandates: Economic development significance, anticipated useful life, Federal/State and other legal requirements, the need to ensure the ongoing safety of the public at large, and the financial feasibility of the project. Although FY2010 economic conditions tempered these plans somewhat, the commitment to these goals remains as strong as ever, and renewed capital activity should occur as future budgets allow. These guidelines are driving an investment of more than \$3 million in capital expenditures for FY2010. Significant items within this plan include funding \$525,000 for the replacement of a fire engine, and road improvements totaling almost \$542,000. Capital replacement needs, largely for emergency vehicles in the Public Safety area, are to receive funding of approximately \$853,000. The Public Utilities Fund capital plan is equally ambitious, but is prepared and published as a separate document from this budget and may be obtained upon request. We recognize the City's capital needs will certainly expand in the coming years and management strives to identify and promote responsible funding sources for this program.

DOWN THE ROAD

The adopted FY2010 budget is the culmination of efforts by City Council, management, and staff to address the needs we foresee and identify funding sources that enable these needs to be met. There are a number of factors that influence this process of identifying needs and the action plans that address them.

Capital Plan: The Capital Improvement/Replacement Plan involves all departments assessing their needs for a period of 5 years into the future. These priorities are based on population growth patterns and demands, the age and condition of current assets, and the advent of new tools and

strategies for meeting these needs. The five year time frame is considered sufficient for planning and implementing the funding mechanisms needed for these often costly items. Although funding is approved only one year at a time, all five years are presented to give the reader a snapshot of the overall direction the organization is headed in. A few of the capital plan's initiatives are listed as follows:

- The continued improvement of Gainesville's storm water utility system with a realistic funding mechanism is a priority for our future capital plan. This initiative represents an opportunity to demonstrate the City's commitment to the protection of its natural resources.
- As the Economy continues on its downward slope, the need for safe and updated parks is growing as families are looking for cheaper entertainment forums. With the continuation of the Parks Renovation and Park Improvement projects the City will continue to meet these growing needs.
- Gainesville's Public Utilities Department is the largest in the County and will continue to carefully evaluate the need for, and manage the growth and improvement of, water and sewer infrastructure within its service area.

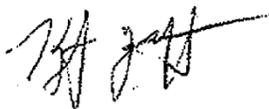
Economic Development: Gainesville has a history of being an attractive destination for business growth, and because of this, consistently maintains an unemployment rate at or below the state average. Making sure that the area stays competitive drives the City's efforts to attract a broad range of industries, and to maintain an ordinance structure that complements our business community's efforts. This policy is also what precipitated the drive toward the fore mentioned Midtown Redevelopment project, a program that should directly benefit this crucial area for years to come. Gainesville continues to identify other areas for possible revitalization that are currently being evaluated for funding qualification.

SUMMARY

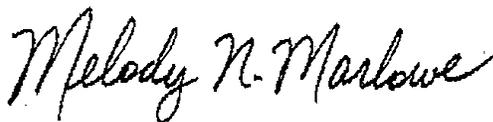
Gainesville's fiscally conservative policies have resulted in a very low millage rate, minimal debt levels, and substantially pay-as-you-go capital programs as detailed in this budget document. These strengths should allow the City sufficient flexibility to meet many challenges in the foreseeable future.

This budget represents a team effort on the part of the Financial Services Department's budget team, our Department directors, and their staff. We would like to thank all contributors for their diligent efforts in developing a budget that addresses the major policy goals of City Council, while protecting the financial health of the city now and in the future. If in your review of this document you have any questions, please do not hesitate to contact us.

Sincerely,



Kipling D. Padgett
City Manager



Melody N. Marlowe
Chief Finance Service Officer

BUDGET COMPARISON BY FUND
(X 1,000)

Fund	FY2009 Budget	FY2010 Budget	\$ Change	% Change
General Fund	\$ 27,689	\$ 25,789	\$ (1,900)	-6.9%
Special Revenue Funds:				
Cemetery Trust Fund	44	44	-	0.0%
Community Development	22	15	(7)	-31.8%
Community Service Center	4,471	3,956	(515)	-11.5%
Economic Development	3,840	510	(3,330)	-86.7%
Georgia Mountains Center	1,091	909	(182)	-16.7%
Cable TV Channel	171	169	(2)	-1.2%
Hotel/Motel Tax	511	450	(61)	-11.9%
Impact Fee Fund	294	111	(183)	-62.2%
Tax Allocation District	69	71	2	2.9%
Parks and Recreation	4,273	4,213	(60)	-1.4%
Subtotal Special Revenue	14,786	10,448	(4,338)	-29.3%
Debt Service Fund	2,881	10,005	7,124	247.3%
Capital Improvements Fund	4,973	3,007	(1,966)	-39.5%
Enterprise Funds:				
Airport	3,947	1,059	(2,888)	-73.2%
Chattahoochee Golf Course	1,326	1,238	(88)	-6.6%
Public Utilities	48,941	48,331	(610)	-1.2%
Solid Waste	2,289	2,093	(196)	-8.6%
Subtotal Enterprise Funds	56,503	52,721	(3,782)	-6.7%
Internal Service Funds:				
General Insurance	1,622	1,686	64	3.9%
Employee Benefits	8,181	8,649	468	5.7%
Vehicle Services Fund	2,184	2,286	102	4.7%
Sub-Total Internal Service	11,987	12,621	634	5.3%
Gross Total	118,819	114,591	(4,228)	-3.6%
Less Interfund Transfers	(5,250)	(4,966)	284	-5.4%
Net Total Budget	\$ 113,569	\$ 109,625	\$ (3,944)	-3.5%

**FUND BALANCE / TOTAL NET ASSETS
5 YEAR HISTORY (X 1,000)**

FUNDS	FY 2005	FY 2006	FY 2007	FY 2008	PROJECTED FY 2009
MAJOR FUNDS:					
GOVERNMENTAL FUNDS					
General Fund					
Designated	\$ 1,929	\$ 1,915	\$ 3,076	\$ 1,625	\$ 1,625
Undesignated	3,203	4,033	3,671	2,512	913
Parks & Recreation					
Designated	210	331	316	432	432
Undesignated		673	647	1,015	756
Total Fund Balance:					
Designated	2,139	2,246	3,392	2,057	2,057
Undesignated	\$ 3,203	\$ 4,706	\$ 4,318	\$ 3,527	\$ 1,669
NON-MAJOR FUNDS:					
Community Service Ctr					
Designated	-	-	-	5	5
Undesignated	722	742	846	1,107	1,074
Georgia Mountains Ctr					
Designated	18	18	25	15	15
Undesignated	125	133	136	126	77
Cable TV Fund					
Designated	200	186	127	68	68
Undesignated	8	28	92	105	105
Hotel/Motel Tax					
Designated	44	54	61	64	64
Undesignated	16	21	49	63	63
Impact Fees Fund					
Designated	-	-	491	706	706
Undesignated	-	-	-	-	-
Total Fund Balance:					
Designated	262	258	704	858	858
Undesignated	\$ 871	\$ 924	\$ 1,123	\$ 1,401	\$ 1,319
GRAND TOTAL FUND BALANCE:	\$ 6,475	\$ 8,134	\$ 9,537	\$ 7,843	\$ 5,903
MAJOR FUNDS:					
PROPRIETARY FUNDS					
Public Utilities	208,602	227,286	261,016	283,860	283,621
Employee Benefits	2	15	16	686	562
Total Net Assets:	\$ 208,604	\$ 227,301	\$ 261,032	\$ 284,546	\$ 284,183
NON-MAJOR FUNDS:					
Airport	\$ 6,238	\$ 8,151	\$ 8,475	\$ 8,767	\$ 8,411
Solid Waste	1,066	1,195	1,323	1,392	1,169
Golf Course	681	571	745	372	372
Total Net Assets:	\$ 7,985	\$ 9,917	\$ 10,543	\$ 10,531	\$ 9,952
GRAND TOTAL NET ASSETS:	\$ 216,589	\$ 237,218	\$ 271,575	\$ 295,077	\$ 294,135

**Governmental and Proprietary Fund Types
Combined Statement
(X 1,000)**

	FY 2008 ACTUAL	
	Governmental	Proprietary
Revenues:		
Ad Valorem Taxes	\$ 9,577	\$ -
Other Taxes	2,911	-
Licenses & Permits	14,533	-
Fines	1,781	-
Interest	511	2,714
Intergovernmental	4,016	-
Charges for Services	3,707	54,617
Payments From School System	987	-
Insurance	-	6,600
Lease Proceeds	534	-
Bond Proceeds	-	-
Miscellaneous	2,270	1,379
Total Revenue	40,827	65,310
Other Sources:		
Transfers In	10,934	1,170
Budgeted Fund Balance /Retained Earnings	67	-
Total Other Sources	11,001	1,170
Total Revenues & Other Sources	\$ 51,828	\$ 66,480
Expenditures / Expenses:		
Personal Services	\$ 22,214	\$ 13,438
Professional & Other Services	2,613	4,188
Supplies & Operating Charges	4,227	8,096
Repairs & Maintenance	1,741	1,701
Indirect Cost Allocation	-	1,192
Capital Outlay	6,026	51
Non -Departmental	-	-
Agency Allocations	417	-
Contingency	1,913	-
Programs	-	-
Insurance	-	4,771
Depreciation & Amortization	-	12,475
Debt Service	3,160	8,436
Total Expenditures / Expenses	42,312	54,348
Other Uses:		
Transfers Out	6,118	3,519
Amount Available for Debt Service	-	-
Amount Available for Capital Projects	-	-
Contingency	-	-
Total Other Uses	6,118	3,519
Total Expenditures/ Expenses & Other Uses	\$ 48,430	\$ 57,867
Beginning Fund Balance / Net Assets	\$ 34,990	\$ 296,411
Ending Fund Balance / Net Assets	\$ 34,923	\$ 296,411

**Governmental and Proprietary Fund Types
Combined Statement
(X 1,000)**

	FY 2009 BUDGET		FY 2010 BUDGET	
	Governmental	Proprietary	Governmental	Proprietary
Revenues:				
Ad Valorem Taxes	\$ 9,644	\$ -	\$ 9,478	\$ -
Other Taxes	3,099	-	8,109	-
Licenses & Permits	13,783	-	12,892	-
Fines	1,696	-	1,241	-
Interest	346	249	132	183
Intergovernmental	4,418	-	3,530	-
Charges for Services	4,097	54,045	3,920	53,357
Payments From School System	995	-	994	-
Insurance	-	8,937	-	10,288
Lease Proceeds	516	-	801	-
Bond Proceeds	-	-	-	-
Miscellaneous	1,926	3,680	605	504
Total Revenue	40,520	66,911	41,702	64,332
Other Sources:				
Transfers In	4,545	987	4,801	80
Budgeted Fund Balance /Retained Earnings	5,263	592	2,746	930
Total Other Sources	9,808	1,579	7,547	1,010
Total Revenues & Other Sources	\$ 50,328	\$ 68,490	\$ 49,249	\$ 65,342
Expenditures / Expenses:				
Personal Services	\$ 24,978	\$ 15,653	\$ 23,650	\$ 14,704
Professional & Other Services	3,015	5,119	2,997	5,012
Supplies & Operating Charges	3,811	8,684	3,727	9,048
Repairs & Maintenance	1,752	1,703	1,749	1,775
Indirect Cost Allocation	-	1,262	-	1,215
Capital Outlay	6,430	3,645	3,725	507
Non -Departmental	-	-	-	-
Agency Allocations	385	-	303	-
Contingency	831	-	628	-
Programs	3,736	-	353	-
Insurance	-	7,408	-	7,906
Depreciation & Amortization	-	-	-	-
Debt Service	3,641	22,378	10,081	22,223
Total Expenditures / Expenses	48,579	65,852	47,213	62,390
Other Uses:				
Transfers Out	2,475	2,637	2,036	2,765
Amount Available for Debt Service	-	-	-	-
Amount Available for Capital Projects	-	-	-	187
Contingency	22	-	-	-
Total Other Uses	2,497	2,637	2,036	2,952
Total Expenditures/ Expenses & Other Uses	\$ 51,076	\$ 68,489	\$ 49,249	\$ 65,342
Beginning Fund Balance / Net Assets	\$ 34,923	\$ 296,411	\$ 20,465	\$ 298,449
Ending Fund Balance / Net Assets	\$ 29,660	\$ 295,819	\$ 17,719	\$ 297,519

**Governmental and Proprietary Fund Types
Combined Statement
(X 1,000)**

	FY 2010 BUDGET
	Grand Total
Revenues:	
Ad Valorem Taxes	\$ 9,478
Other Taxes	8,109
Licenses & Permits	12,892
Fines	1,241
Interest	315
Intergovernmental	3,530
Charges for Services	57,277
Payments From School System	994
Insurance	10,288
Lease Proceeds	801
Bond Proceeds	-
Miscellaneous	1,109
Total Revenue	106,034
Other Sources:	
Transfers In	4,881
Budgeted Fund Balance /Retained Earnings	3,676
Total Other Sources	8,557
Total Revenues & Other Sources	\$ 114,591
Expenditures / Expenses:	
Personal Services	\$ 38,354
Professional & Other Services	8,009
Supplies & Operating Charges	12,775
Repairs & Maintenance	3,524
Indirect Cost Allocation	1,215
Capital Outlay	4,232
Non -Departmental	-
Agency Allocations	303
Contingency	628
Programs	353
Insurance	7,906
Depreciation & Amortization	-
Debt Service	32,304
Total Expenditures / Expenses	109,603
Other Uses:	
Transfers Out	4,801
Amount Available for Debt Service	-
Amount Available for Capital Projects	187
Contingency	-
Total Other Uses	4,988
Total Expenditures/ Expenses & Other Uses	\$ 114,591
Beginning Fund Balance / Net Assets	\$ 318,914
Ending Fund Balance / Net Assets	\$ 315,238

**GOVERNMENTAL FUND TYPES
COMBINING STATEMENT
(X 1,000)**

	General Fund	Cemetery Trust	Community Dev.	Community Svc. Ctr.	Economic Dev.	Georgia Mountains Center
Revenues:						
Ad Valorem Taxes	\$ 5,051	\$ -	\$ -	\$ -	\$ -	\$ -
Other Taxes	567	-	-	-	-	-
Licenses & Permits	12,892	-	-	-	-	-
Fines	1,241	-	-	-	-	-
Interest	50	1	15	-	10	2
Intergovernmental	674	-	-	2,732	-	-
Charges for Services	1,215	40	-	650	-	584
School System Payments	-	-	-	-	-	-
Lease Proceeds	-	-	-	-	-	-
Miscellaneous	90	-	-	-	500	13
Total Revenue	21,780	41	15	3,382	510	599
Other Sources:						
Transfers In	2,809	-	-	500	-	310
Budgeted Fund Balance	1,200	3	-	74	-	-
Total Other Sources	4,009	3	-	574	-	310
Total Revenues & Other Sources	\$ 25,789	\$ 44	\$ 15	\$ 3,956	\$ 510	\$ 909
Expenditures:						
Personal Services	\$ 18,524	\$ -	\$ -	\$ 1,890	\$ -	\$ 533
Professional & Other Svcs	1,772	-	-	372	80	146
Supplies & Operating Cgs	1,946	-	-	657	1	194
Repairs & Maintenance	1,204	-	-	386	-	36
Capital Outlay	37	-	-	610	-	-
Non -Departmental	-	-	-	-	-	-
Agency Allocations	99	-	-	-	-	-
Contingency	506	-	15	-	-	-
Programs	-	-	-	-	353	-
Insurance	-	-	-	-	-	-
Debt Service	-	-	-	-	76	-
Total Expenditures	24,088	-	15	3,915	510	909
Other Uses:						
Transfers Out	1,701	44	-	41	-	-
Total Other Uses	1,701	44	-	41	-	-
Total Expenditures & Other Uses	\$ 25,789	\$ 44	\$ 15	\$ 3,956	\$ 510	\$ 909
Beginning Fund Balance (est.)	\$ 2,538	\$ 117	\$ 1,477	\$ 1,112	\$ 3,605	\$ 92
Ending Fund Balance (est.)	\$ 1,338	\$ 114	\$ 1,477	\$ 1,038	\$ 3,605	\$ 92

**GOVERNMENTAL FUND TYPES
COMBINING STATEMENT
(X 1,000)**

Cable TV	Hotel/Motel Tax	Impact Fees	Tax Alloc District	Parks & Recreation	Debt Service	Capital Projects	Total
\$ -	\$ -	\$ -	70	\$ 2,624	\$ 1,733	\$ -	\$ 9,478
-	449	-	-	-	7,093	-	8,109
-	-	-	-	-	-	-	12,892
-	-	-	-	-	-	-	1,241
1	1	4	1	26	21	-	132
84	-	-	-	-	-	40	3,530
-	-	107	-	1,324	-	-	3,920
-	-	-	-	-	994	-	994
-	-	-	-	-	-	801	801
-	-	-	-	2	-	-	605
<u>85</u>	<u>450</u>	<u>111</u>	<u>71</u>	<u>3,976</u>	<u>9,841</u>	<u>841</u>	<u>41,702</u>
-	-	-	-	9	164	1,009	4,801
84	-	-	-	228	-	1,157	2,746
<u>84</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>237</u>	<u>164</u>	<u>2,166</u>	<u>7,547</u>
<u>\$ 169</u>	<u>\$ 450</u>	<u>\$ 111</u>	<u>\$ 71</u>	<u>\$ 4,213</u>	<u>\$ 10,005</u>	<u>\$ 3,007</u>	<u>\$ 49,249</u>
\$ 118	\$ -	\$ -	\$ -	\$ 2,585	\$ -	\$ -	\$ 23,650
28	-	-	-	600	-	-	2,998
17	-	-	-	912	-	-	3,727
6	-	-	-	116	-	-	1,749
-	-	-	71	-	-	3,007	3,725
-	-	-	-	-	-	-	-
-	204	-	-	-	-	-	303
-	-	107	-	-	-	-	628
-	-	-	-	-	-	-	353
-	-	-	-	-	-	-	-
-	-	-	-	-	10,005	-	10,081
<u>169</u>	<u>204</u>	<u>107</u>	<u>71</u>	<u>4,213</u>	<u>10,005</u>	<u>3,007</u>	<u>47,214</u>
-	246	4	-	-	-	-	2,036
-	<u>246</u>	<u>4</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,036</u>
<u>\$ 169</u>	<u>\$ 450</u>	<u>\$ 111</u>	<u>\$ 71</u>	<u>\$ 4,213</u>	<u>\$ 10,005</u>	<u>\$ 3,007</u>	<u>\$ 49,250</u>
\$ 173	\$ 127	\$ 706	\$ 73	\$ 1,166	\$ 1,603	\$ 7,676	\$ 20,465
<u>\$ 89</u>	<u>\$ 127</u>	<u>\$ 706</u>	<u>\$ 73</u>	<u>\$ 938</u>	<u>\$ 1,603</u>	<u>\$ 6,519</u>	<u>\$ 17,719</u>

**PROPRIETARY FUND TYPES
COMBINING STATEMENT (X 1,000)**

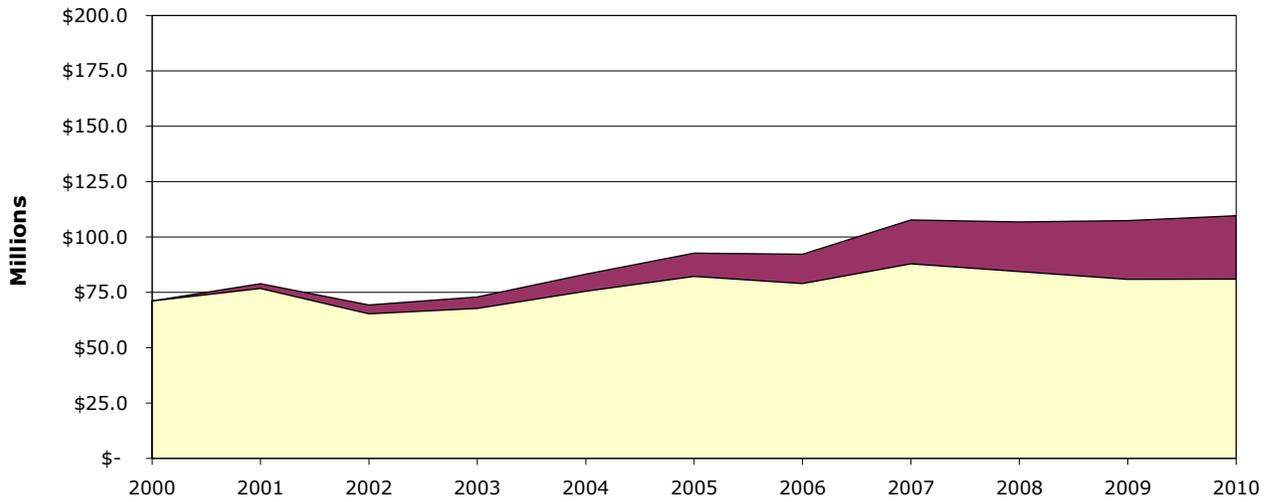
	<u>Airport</u>	<u>Golf Course</u>	<u>Public Utilities Operating</u>
Revenues:			
Charges for Services	\$ 938	\$ 1,165	\$ 47,134
Interest	5	-	138
Insurance	-	-	-
Bond Proceeds	-	-	-
Miscellaneous	\$ 116	-	284
Total Revenue	<u>1,059</u>	<u>1,165</u>	<u>47,556</u>
Other Sources:			
Transfers In	-	73	-
Budgeted Retained Earnings	-	-	775
Total Other Sources	<u>-</u>	<u>73</u>	<u>775</u>
Total Revenues & Other Sources	<u>\$ 1,059</u>	<u>\$ 1,238</u>	<u>\$ 48,331</u>
Expenses:			
Personal Services	-	636	12,458
Professional & Other Services	40	30	2,364
Supplies & Operating Charges	35	115	6,560
Repairs & Maintenance	16	137	1,400
Debt Service	492	320	21,400
Indirect Cost Allocation	100	-	1,115
Capital Outlay	189	-	269
Insurance	-	-	-
Total Expenses	<u>\$ 872</u>	<u>\$ 1,238</u>	<u>\$ 45,566</u>
Other Uses:			
Transfers Out	-	-	2,765
Amount Available for Debt Service	-	-	-
Amount Available for Capital Projects	187	-	-
Total Other Uses	<u>187</u>	<u>-</u>	<u>2,765</u>
Total Expenses & Other Uses	<u>\$ 1,059</u>	<u>\$ 1,238</u>	<u>\$ 48,331</u>
Est. Beginning Net Assets	\$ 8,411	\$ 372	\$ 283,621
Est. Ending Net Assets	<u>\$ 8,411</u>	<u>\$ 372</u>	<u>\$ 282,846</u>

**PROPRIETARY FUND TYPES
COMBINING STATEMENT (X 1,000)**

Solid Waste	General Insurance	Employee Benefits	Vehicle Services	Total
\$ 1,841	\$ -	\$ -	\$ 2,279	\$ 53,357
10	30	-	-	183
-	1,639	8,649	-	10,288
-	-	-	-	-
100	4	-	-	504
<u>1,951</u>	<u>1,673</u>	<u>8,649</u>	<u>2,279</u>	<u>64,332</u>
-	-	-	7	80
142	13	-	-	930
<u>142</u>	<u>13</u>	<u>-</u>	<u>7</u>	<u>1,010</u>
<u>\$ 2,093</u>	<u>\$ 1,686</u>	<u>\$ 8,649</u>	<u>\$ 2,286</u>	<u>\$ 65,342</u>
1,191	140	-	279	14,704
286	1,531	743	18	5,012
362	15	-	1,961	9,048
204	-	-	18	1,775
11	-	-	-	22,223
-	-	-	-	1,215
39	-	-	10	507
-	-	7,906	-	7,906
<u>\$ 2,093</u>	<u>\$ 1,686</u>	<u>\$ 8,649</u>	<u>\$ 2,286</u>	<u>62,390</u>
-	-	-	-	2,765
-	-	-	-	-
-	-	-	-	187
-	-	-	-	<u>2,952</u>
<u>\$ 2,093</u>	<u>\$ 1,686</u>	<u>\$ 8,649</u>	<u>\$ 2,286</u>	<u>\$ 65,342</u>
\$ 1,169	\$ 1,229	\$ 3,455	\$ 192	\$ 298,449
<u>\$ 1,027</u>	<u>\$ 1,216</u>	<u>\$ 3,455</u>	<u>\$ 192</u>	<u>\$ 297,519</u>

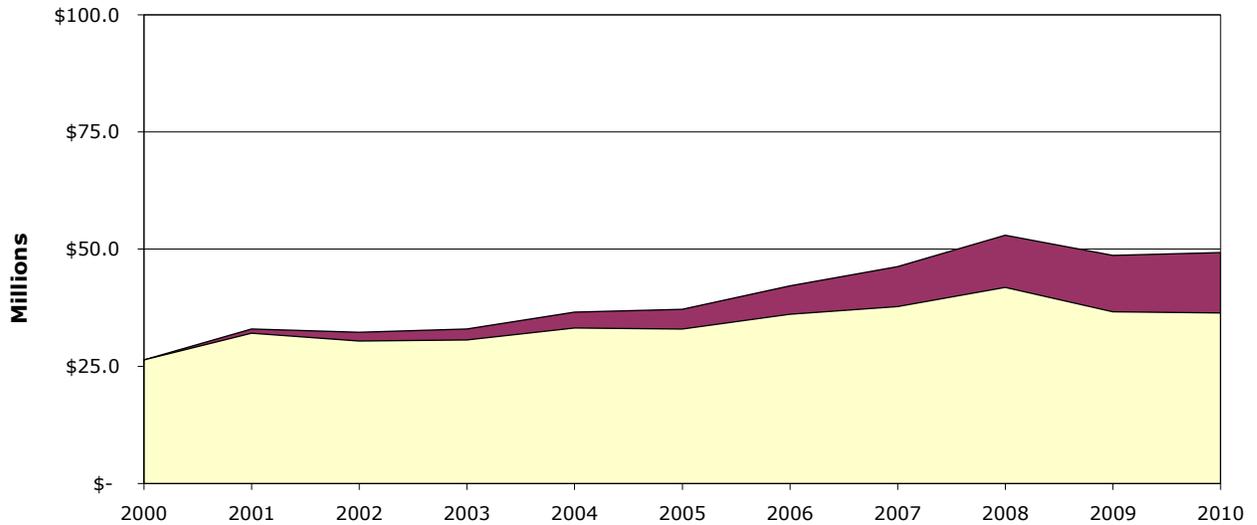
BUDGET HISTORY

ALL FUNDS Adopted Budget vs. Constant Dollars



Budget	71.1	78.9	69.3	72.9	83.2	92.7	92.2	107.7	106.8	107.4	109.6
Constant	71.1	76.8	65.3	67.7	75.5	82.2	79.0	87.9	84.4	80.9	81.0

GENERAL FUND Adopted Budget vs. Constant Dollars



Budget	26.4	33.0	32.3	33.0	36.6	37.2	42.2	46.3	53.0	48.7	49.3
Constant	26.4	32.1	30.4	30.7	33.2	33.0	36.1	37.8	41.9	36.7	36.4

The information presented above depicts Gainesville's adopted budget history for all funds combined and the General Fund for the years indicated (excluding transfers). The top line of each graph indicates the budget in actual dollars while the lower line represents the same budget restated in dollars of constant value at the purchasing power of the earliest year presented. In other words, the lower line removes inflation and represents only real growth in budget values.

BUDGET GUIDE

This is intended to provide the reader with a brief summary of the kind of information contained in each section of the budget document.

There are four main sections: Introduction, Specific Fund Budgets, Capital Improvements Plan, and Glossary. The contents of each section are summarized below:

I Introduction:

This section relates to the entire City. It includes budget highlights, the letter of transmittal, budgetary policies, city's organizational chart and financial policies. Combined statements provide information about the City Budget at a glance.

II Specific Fund Budgets:

Each fund contains a summary of Revenues and Expenditures or Expenses. A more detailed breakdown on expenses by department is then provided, along with funding source or sources, details on authorized positions, goals and objectives, and performance indicators. A reader with specific questions about a particular fund or department would look here for the answers. These funds include:

General Fund	Vehicle Services
Community Development	Cemetery Trust Fund
Economic Development	Community Service Center
Cable Television	Georgia Mountains Center
Impact Fees Fund	Hotel/Motel Tax
Tax Allocation District	Parks and Recreation
Debt Service	Capital Improvements
Airport	Golf Course
Public Utilities	Solid Waste
Employee Benefits Fund	General Insurance

III Capital Improvement Plan:

Projected major capital improvements over \$20,000 in the General Government are included in this section. A five-year summary of requests and detailed requests for the current budget year, including recommended funding source, are included. A reader would look here to see if any improvements are planned for a given area. These items are carefully scrutinized each year as the budget is developed, taking into account projected funding allocations, and their impact on future years.

IV Glossary and Appendices:

This includes an extensive listing of common terms that appear throughout the document. If an unfamiliar term appears in the document this would be the place to find the definition. Also located in this section are Appropriations Resolutions, authorized positions, all appropriate tax information, list of capital outlay items, City wide Report Card, and a statistical summary about the City.

GENERAL INFORMATION

Incorporated on November 30, 1821, the City operates under a Council-Manager form of government. The City Council is the legislative body. Every two years the Council elects two members to serve as Mayor and Mayor Pro-Tem respectively. They are the Chairman and Vice

Chairman of the legislative body, which is composed of a Mayor and four council members. The Council is responsible for enacting ordinances, resolutions, and regulations governing the City, as well as appointing the members of various statutory and advisory boards, and the City Manager, City Clerk, and City Attorney. The City Manager is the chief executive officer of the City, responsible for enforcement of laws and ordinances, as well as appointment and supervision of the various department heads of the municipal organization.

The City provides a full range of services. These services include police and fire protection; the maintenance of streets and infrastructure; parks; recreational activities and cultural events; planning, zoning, and building inspection services; water and water pollution control services; solid waste collection, a public golf course, and an airport.

BUDGET PROCESS

The budget process begins each year with a budget priority-setting workshop in which members of the City Council indicate various issues of importance to be considered in the budget. Once the priorities are established, the Budget Officer prepares estimates of both the current and proposed fiscal year revenue for all funds. Expenditure estimates for the current and proposed fiscal year are initially prepared by the respective department directors. All budget estimates are then reviewed by the City Manager who makes the final decisions regarding the proposed budget. The proposed budget is then presented to the City Council and interested citizens during a public hearing. The final proposed budget is then adopted by the City Council on or before June 30 during a regular Council meeting, which is also open to the public. Please refer to the following pages for the specific calendar and additional explanatory comments.

Budget adjustments during the year may be required due to situations which were unforeseen prior to the adoption of the budget. Department directors may request budget adjustments through the Financial Services Department, provided that the budget adjustment does not increase the overall budget or personal services allocation for that department. Any additional budget adjustments dealing with personnel, capital outlay, or overall dollar increases must be approved by the City Council. City Council also approves quarterly budget adjustments. These adjustments include projects approved during the quarter, any additions, and any unforeseen changes. This helps give the City better documentation of these adjustments.

Budget Calendar FY2010

PHASE I: BUDGET REQUEST PREPARATION

<u>DATE</u>	<u>MEETING</u>	<u>RESPONSIBILITY</u>
01/27/09	Budget Workbooks Released	Financial Services
02/05/09 02/06/09	Council Retreat	City Manager
02/05/09 02/06/09	Department Goal Setting Meetings	Financial Services
02/27/08	Budget Workbooks Complete	All Departments

PHASE II: BUDGET TEAM REVIEW

<u>DATE</u>	<u>MEETING</u>	<u>RESPONSIBILITY</u>
03/20/09	Agencies	City Manager, Budget Team, Department Representatives
03/23/09	Public Works Engineering, Street Maintenance, Traffic Engineering, Public Lands and Buildings, Cemetery, Cemetery Trust Fund	City Manager, Budget Team, Department Representatives
03/25/09	Parks & Recreation Fund, Inspections, Planning, Impact Fees	City Manager, Budget Team, Department Representatives
03/26/09	Human Resources, City Marshal, City Manager, Finance/IT, Community Development Fund, Economic Development Fund	City Manager, Budget Team, Department Representatives
03/30/09	Solid Waste Fund, Vehicle Services Fund, Airport fund, General Insurance Fund	City Manager, Budget Team, Department Representatives
03/31/09	Georgia Mountains Center Fund, Golf Course Fund, Health Insurance, Hotel/Motel tax, Agency Allocations, Capital Projects, Debt Service	City Manager, Budget Team, Department Representatives
04/01/09	Community Service Center Fund, Public Utilities Fund	City Manager, Budget Team, Department Representatives
04/03/09	Police Department, Municipal Court, Fire Department, TV 18 Fund	City Manager, Budget Team, Department Representatives

PHASE III: COUNCIL PRESENTATIONS

04/20/09	FY09 Financial Status, FY10 Revenue Projections, General Fund Summary, City Manager's Office, Financial Services & IT, Fire Department, Human Resources, TV 18, Planning, Inspections, Impact Fees, City Marshal's Office	City Manager, Budget Team, Department Representatives
04/22/09	Georgia Mountain Center Fund, Public Works: Public Land & Buildings, Engineering, Traffic Services, Street Maintenance, Cemetery, Airport Fund, Solid Waste Fund, Vehicle Services	City Manager, Budget Team, Department Representatives
04/23/09	Economic Development Council, Lake Lanier Convention & Visitors Bureau, Main Street Gainesville, Keep Hall Beautiful, Georgia Mountains RDC, Elachee Nature Science Center, Municipal Court, Police Department,	City Manager, Budget Team, Department Representatives

General Insurance Fund

PHASE III, CONTINUED

<u>DATE</u>	<u>MEETING</u>	<u>RESPONSIBILITY</u>
04/29/09	Parks & Recreation, Golf Course Fund, Hotel/Motel Tax, Community Development Fund, Economic Development Fund, Community Trust Fund, Capital Projects, Debt Service	City Manager, Budget Team, Department Representatives
04/30/09	Public Utilities Fund, Community Service Center, Employee Benefits Fund	City Manager, Budget Team, Department Representatives
04/24/08	Public Utilities Fund, Employee Benefits Fund	City Manager, Budget Team, Department Representatives
05/14/08	City Manager's Recommended Budget Presentation	City Manager

PHASE IV: COUNCIL ADOPTION

06/02/08	Budget Hearing, 1st Reading - Millage Ordinance	City Council
06/16/08	2nd Reading of Millage Ordinance & Budget Adoption	City Council

Budget Process Outline

Phase I sets the stage for the upcoming budget. Meetings are held communicating to all departments the city-wide concerns, issues, goals, and environment in which the coming year's budget is to be crafted. Concurrently, a goal setting seminar is held, helping all departments to think strategically about what is to be accomplished in the coming year.

Phase II brings the individual departments to the table, allowing each to present a draft budget along with goals and objectives to the budget team, including the City Mgr, Finance Officer, and Budget Manager. After listening to department presentations, and having the opportunity to ask questions, the budget team independently reviews the presented materials, makes careful adjustments and other changes, and then returns each to the departments for final comment before presenting them to Council.

Phase III allows each department to present their reviewed budget to Council and field questions that they may have. At this point, the budget is not necessarily balanced, but will be close to that important goal. After Council has ample opportunity to comment and question, the budget team again takes the document and reworks it, based on Council input, to a "balanced" condition, meaning simply, that revenues equal expenses.

Phase IV encompasses the legally mandated part of the budget process, including the required public budget meeting, as well as the mandatory reading of the millage setting

ordinance. Finally, City Council votes upon the proposed budget after the mandatory public comment meeting.

BUDGETING AND ACCOUNTING CONTROLS

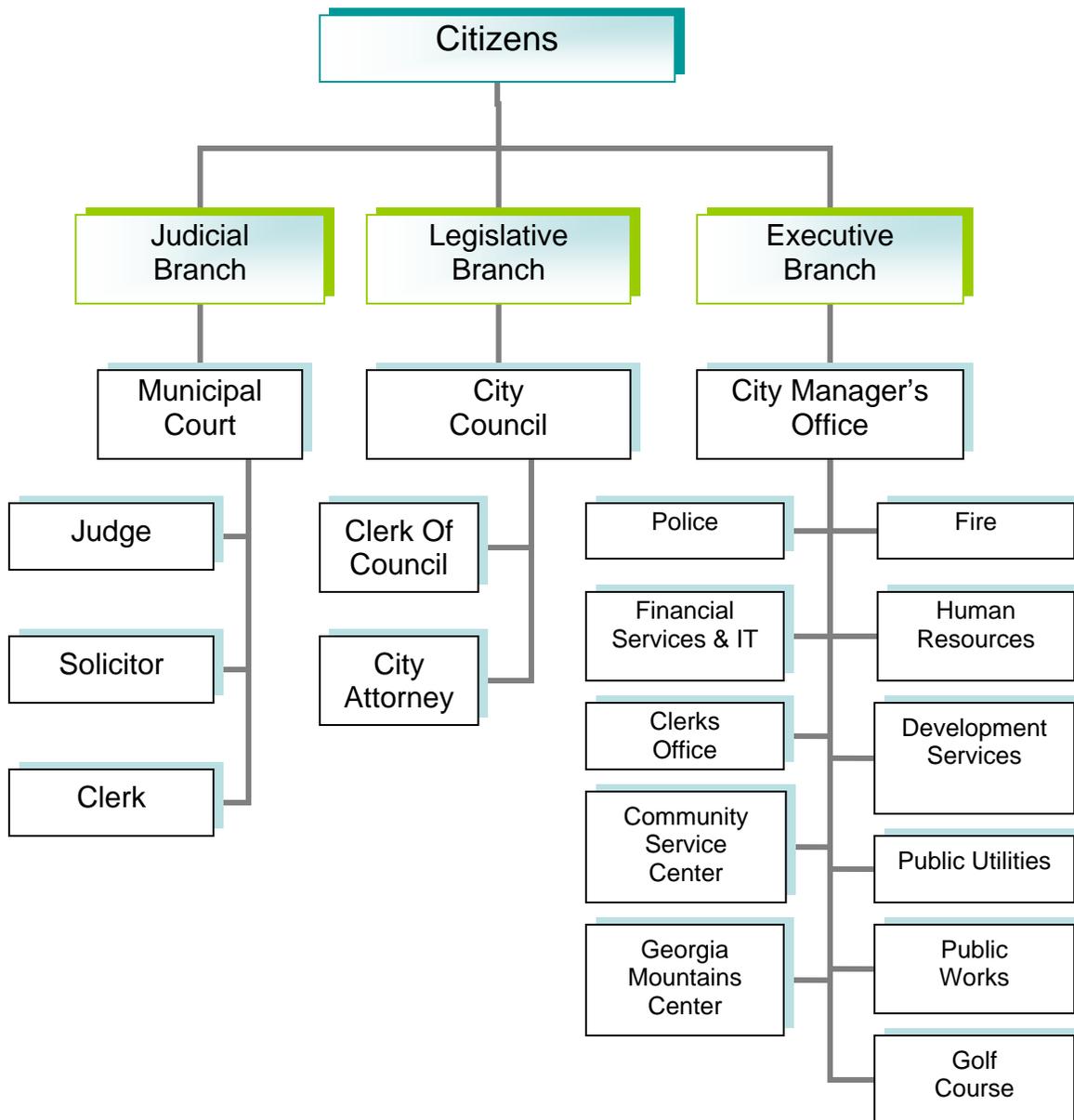
Management of the City is responsible for establishing and maintaining an internal structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

The budget is adopted on a basis consistent with generally accepted accounting principles. The accounting system uses formal budgetary integration as a management control device. Encumbrances are recorded to prevent expenditures from exceeding the budgeted amounts. The City's accounting records for governmental type funds are maintained on a modified accrual basis, with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. Accounting records for enterprise type funds are maintained on the accrual basis, with revenues being recorded when earned and measurable and expenses being recorded when the services or goods are received and the liabilities are incurred.

The level of budgetary control (the level at which expenditures cannot legally exceed the approved budget) is maintained at the departmental level (Police, Fire, Engineering Services, Financial Services, etc.). However the City departmental budgets contain detail by major service groups (personal services, supplies and operating charges, etc.) and by line item within major categories. The objective of these budgetary controls is to ensure compliance with legal provisions and mandates embodied in the approved annual budget adopted by the City Council.



Organizational Chart By Governmental Branch & Department



FINANCIAL POLICIES



FINANCIAL POLICIES

BUDGET

Budget

The budget process provides the primary mechanism by which key decisions are made regarding the levels and types of services to be provided given the anticipated level of available resources. Budget policy states how this is achieved and addresses the need for financial health and stability.

Balanced Budget

The budget shall be balanced for each and every budgeted fund. Total anticipated revenues plus that portion of the fund balance in excess of authorized reserve, which is designated as a budgeted funding source, shall equal total estimated expenditures for each fund.

Financing Current Expenditures

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Level of Budget Adoption

All budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures may not exceed the total appropriation for any department within a fund without the City Council's approval). All budgets shall be adopted on a basis consistent with Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board.

Budget Categories

The following categories exist for budgetary preparation and presentation:

- * Personal Services
- * Professional and Other Services
- * Supplies and Operating Charges
- * Repairs and Maintenance
- * Capital Outlay

Budget Objective by Type of Fund

The following budget objectives are established for the different types of funds utilized by the City:

- * **General Fund** -The budget for the General Fund shall provide for the general government operations of the City and maintain working capital necessary for financial health and stability.
- * **Special Revenue Funds** - Budgets are prepared for special revenue funds that display the legally restricted revenue sources and how these sources are utilized.

Manager is required for budget transfers within the department, excluding changes, which alter personal services.

Budget Amendment Process

City Council shall authorize new projects by approving a Project Resolution, which shall include the estimated cost and funding source. At the end of each fiscal year quarter any necessary budget adjustments, including budgets for any projects authorized during the quarter, shall be enacted through a budget resolution. These supplemental budget resolutions shall be balanced for each and every fund.

Budget Lapses at Year End

All operating budget appropriations, except for Capital Project Funds, shall expire at the end of a fiscal year. In accordance with generally accepted accounting principles, purchases encumbered in the current year but not received until the following year are paid from the budget of the following year. However, when necessary, City Council may make a re-appropriation to resolve unusual situations or hardships caused by this policy.

Unreserved Fund Balance

The City shall attempt to establish an unreserved fund balance in the General Fund. The purpose is to pay expenditures caused by unforeseen emergencies, handle shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. This reserve shall accumulate and attempt to be retained at an amount, which represents 1 month or 1/12 of operating expenditures.

Utilization of Prior Year's Fund Balance in Budget

Unreserved fund balance may be used as a funding (revenue) source for that fund's budget. The amount of unreserved fund balance shall be estimated very conservatively.

Contingency Budget

The City shall include a contingency amount in the General Fund budget for emergency type expenditures which cannot be foreseen when the budget is adopted. The goal of the contingency shall be 2% of the total General Fund budget, and this shall be subject to annual appropriation.

Maintenance and Replacement of Capital Equipment

Priority shall be given in budget preparation and enactment for adequate maintenance of capital equipment and facilities, and for their orderly replacement.

Federal and State Grants

City Council shall approve all grants and grant applications through project resolutions. All Federal and State grants shall be subject to the City's accounting and budgetary policies. All key financial provisions, including required local match, shall be included in the project resolutions. Accounting and budgeting information shall be inclusive of the Federal /State participation as well as local participation. Provisions shall be made in the City's annual budget for anticipated grants.

- * **Debt Service Fund** - Revenues shall be established and fund balance maintained sufficient for debt expenditures and to provide for any debt service cash flow deficiencies, which would occur prior to the receipt of property tax.
- * **Capital Projects Fund** - Budgets for capital projects shall not lapse at the end of a fiscal year, but shall remain in effect until project completion or re-appropriation by City Council resolution.
- * **Proprietary Funds (Internal Services and Enterprise)** - Although budgets for this type of fund are not required under generally accepted accounting principles, budgets shall still be prepared in order to monitor revenues and control expenses.
- * **Internal Service Fund** - Internal service fund budgets shall be prepared on a self-supporting basis. Revenue rates and charges shall be identified to cover all expenses, including depreciation and debt service (if applicable).
- * **Enterprise Fund** - A business approach is used in budgeting for enterprise funds. Enterprise shall be self-supporting when possible and minimize losses when break-even is not possible.
- * **Trust Fund** - Budgets are not required for trust funds since trustee agreements provide necessary spending authorization and control.

Performance Budget

In addition to the line item budget, the budget document shall include "performance" budget information. The performance budget provides information on the goals and objectives, which each department has determined that it seeks to accomplish during the budget year. The performance budget also utilizes "performance indicators" which measure services rendered and departmental efficiency / effectiveness on a historical basis and projects targets of the indicators for the upcoming budget year. The City shall strive to minimize, and reduce if possible, staffing levels required to accomplish its service delivery.

Budget Preparation

For each department, budgets shall be prepared for current service level. Expanded services or extraordinary items shall be summarized in one page or less for discussions with the City Manager before further detail is prepared regarding the expanded service or extraordinary item. A current services budget is defined as that level of funding which is necessary to provide the same level of service for the upcoming year that is currently being provided. An expanded services budget includes funding request associated with new service and/or additional personnel.

Budgetary Control / Reports

A system of budgetary controls shall be maintained to assure adherence to the budget. Timely monthly financial reports shall be prepared comparing actual revenues, expenditures and encumbrances with budgeted amounts.

Authorization of Budget Adjustments

The budget is dynamic rather than static revenue and spending plan, which requires adjustment from time to time as circumstances change. Approval of the City Council is required for increases in total department or fund budgets, increases or decreases in the personal services budget total of a department or fund, increases in the level of authorized positions, or changes to capital outlay items in amounts greater than \$5,000.00. Approval of the City Manager is required for changes to capital outlay budgets in amounts less than \$5,000.00. Approval of the Budget and Purchasing

Contributions

Unless authorized by City Council, contributions to programs operated by City departments shall be subject to the City's accounting and budgetary policies. The City welcomes both unrestricted contributions, as well as restricted contributions compatible with the City's programs and objectives. Any material contributions shall be appropriated by City Council prior to expenditure. It is recommended that the Parks and Recreation Board adopt a similar policy for funds and contributions under this jurisdiction.

Administrative Service Fee

Based upon the in-depth indirect cost study conducted by DMG Maximus, an administrative service fee shall be assessed to the Public Utilities Enterprise Fund. This assessment will be based on the total personal services budget of the fund and shall be used to reimburse the General Fund for the administrative and support services provided to the Public Utilities Enterprise Fund. With this system, the transfer to the General Fund will increase as the total personal services budget increase.

Net Budget

A net budget total shall be calculated as well as a gross budget total in order to prevent the "double counting" of revenues and expenditures. The net budget total is calculated by subtracting interfund transfer amounts from the gross budget total.

GFOA Award for Distinguished Budget Presentation

The City has steadily improved its budget document so as to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association. This award signifies that the City is effectively communicating its budget story to its citizens, elected and administrative officials, and to outside interested parties such as bond rating agencies. The City shall continue to improve its budget document so as to maintain a high level of communication and retain the Award for Distinguished Budget Presentation each year.

FINANCIAL POLICIES

DEBT

Purpose of Debt Issuance

The City of Gainesville will utilize long-term debt only for capital improvement projects that are too extensive to be financed from current revenue sources. The City of Gainesville will not use long-term debt to finance current or on-going operations of the City.

Legal Debt Limitations

General Government: The City of Gainesville is authorized by the Constitution and laws of the State of Georgia to issue general obligation bonds not in excess of 10% of the assessed values of all taxable property within the City. However, the City of Gainesville will remain cognizant of the millage assessed for repayment of general government debt and will strive to maintain a stable millage in the debt service area for the benefit of its taxpayers. Where feasible, special assessment, revenue and other self-supporting bonds will be utilized instead of general obligation bonds.

Proprietary Funds: The City of Gainesville's enterprise funds are authorized to issue revenue bonds and other long-term debt equivalent to 1.2 times the latest industry standards published by Moody's. The City will seek to "pay-as-you go" approximately 70% of project costs by maintaining adequate rate structures to support this target.

Types of Debt

The City of Gainesville is permitted to issue any form of debt that does not contradict the existing Constitution and laws of the State of Georgia. These include, but are not limited to:

- General Obligation Bonds
- Revenue Bonds
- Intergovernmental Contracts
- Lease Purchases
- Certificates of Participation
- Temporary Loans

Tax anticipation notes or any other revenue anticipation borrowing will be avoided. In the event such borrowing occurs on an emergency basis, the debt will be retired in full by the end of the calendar year in which it is incurred.

Debt Features

Maturity of Debt: When the City of Gainesville utilizes long-term financing, the City will pay back the debt within a period of time that does not exceed the life of the project financed. The City will seek level or declining debt repayment schedules and will avoid the use of balloon principal payments at the end of the term of the borrowing.

Redemption Provisions: Where cost effective, the City will incorporate early call or prepayment features into the structured debt.

Rates: Due to the higher volatility of variable rate debt, the City of Gainesville will examine each variable rate borrowing closely on a case by case basis before issuance.

Interfund Loans

Where cost effective, the City may choose to issue loans between funds within its reporting entity. The interest rate applied to such loans will be the applicable rate of the pooled cash account and will be changed the first of each month if such change is warranted. A document outlining the amount, rate, repayment terms, and other such pertinent items will be completed by Financial Services Department staff after direction is issued by the City Council to complete the interfund loan transaction. Careful analysis will be performed on the lending fund's working capital to assure adequate cash flows will remain after the money is transferred to the borrowing fund. The lending fund will not incur financial hardship or an increase in rate structure as a result of the transaction.

Rating Agencies

The City will strive to maintain sound communications with bond rating agencies regarding the financial conditions of the City of Gainesville. The City is committed to continuous full disclosure and reporting to the rating agencies and the investment community through its Comprehensive Annual Financial Reports as well as any bond official statements. The City of Gainesville is committed to maintaining and enhancing existing underlying credit ratings with the established rating agencies.

Review of Policies

Review of debt policies will occur simultaneously on an annual basis with the review of the Capital Improvements Plan for the City as a whole.

FINANCIAL POLICIES

INVESTMENTS & CASH MANAGEMENT

Investment earnings are an important source of revenue. However, the overriding concern at all times is the safety and preservation of the City's cash and investments. The ability to respond efficiently to cash flow requirements is another important consideration. Therefore, the objective of Investment and Cash Management is to maximize interest earnings, within an environment that strongly emphasizes legal compliance and safety while providing cash flow liquidity to meet the City's financial obligations.

Scope

This policy applies to all cash and investments which are the responsibility of and under the management of the City of Gainesville and its Financial Services Department. Exclusions to this policy include, but are not necessarily limited to the City's Pension Trust Fund and Deferred Compensation Fund.

Safety

Investments shall be made with prudence, judgment and care, not for speculation, but for investment considering the primary objective of safety as well as the secondary objective of obtaining competitive market rates of return.

Specifically, the City shall seek to maximize safety through the following strategies:

1. All City investments shall be federally-insured or fully collateralized to protect investment principal and accrued interest. Emphasis shall be given to Category 1 collateralization (collateral securities held by the City or its agent in the City's name), which is preferable, or Category 2 (collateral securities held by the counter party's trust department or agent in the City's name). Category 3 (collateral not in the City's name) shall be avoided due to the higher degree of risk.
2. Market risk shall be avoided by limiting investments to a maximum one year of maturity, except for special circumstances where an interest rate differential and certainty of ability to hold the investment to maturity would justify a longer maturity. The City Manager shall approve any exceptions to the one-year maturity limit, and such exceptions will be disclosed to City Council.
3. Undue credit risk shall be avoided by monitoring the financial condition of financial institutions participating in the City's investment program. Financial institutions shall provide a consolidated report of condition semi-annually and the City shall review credit-worthiness at least annually.

Legal Investment Instruments

The City shall invest in only such investment instruments permitted by State of Georgia law for local governments which include certificates of deposit, repurchase agreements, direct and agency obligations of the United States, obligations of the State of Georgia, pooled investment programs of the State of Georgia, and no-load mutual funds of direct obligations of the United States.

Competitive Investment Rates

The City shall seek competitive investment rates within its safety criteria. Maximum opportunity shall be provided to all local financial institutions to bid and compete for City investments due to the importance of the financial institutions to the local economy.

Liquidity

Provision shall be made for adequate liquidity of investments so that the City can efficiently meet, without financial penalty, disbursement and cash flow needs, including emergency needs. It is recognized that the State of Georgia Local Government Investment Pool is structured to provide one-day liquidity on deposits and pays competitive market rates.

Pooled Cash Management

The City shall maintain a zero cash balance pooled cash management program for the purpose of eliminating idle cash and maximizing invested funds.

Interest Allocation

Investment earnings derived from any pooled cash investments shall be distributed to individual funds based upon each fund's amount of participation.

Investment Reporting

The Financial Services Department shall prepare monthly reports of cash and investments. The report will be prepared in a manner which will allow the City to ascertain whether investment activities during the reporting period have conformed to this investment policy.

State of Georgia Local Government Investment Pool

The City shall participate in the State of Georgia Local Government Investment Pool (Georgia Fund 1) in order to take advantage of higher investment yields and the liquidity afforded by next day withdrawals. The City's participation shall be limited to a 40% portion of the City's cash and investments. Participation greater than 40% of the City's investments shall require approval by the City Council.

GENERAL FUND

The general operating fund of the City is used to account for all financial resources except those required to be accounted for in another fund. It is used to account for police and fire services, planning, engineering, building inspection, street maintenance and overall City administration including management, finance and human resources. The primary sources of revenues to the General Fund are property taxes and sales tax, but interest on investments, charges for current services, licenses and permits all play a part.



PROJECTED REVENUES AND OTHER SOURCES

GENERAL FUND
(\$ Amounts X 1,000)

Source of Revenue	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Millage Rate	1.43	1.43	1.43	0.0%
Current Real & Personal Motor Vehicle	\$ 4,759 261	\$ 4,856 260	\$ 4,730 226	-2.6% -13.1%
Total Current Taxes	5,020	5,116	4,956	-3.1%
Prior Year	\$ 38	\$ 24	\$ 24	0.0%
Penalties & Interest	81	59	71	20.3%
Total Property Taxes	5,139	5,199	5,051	-2.8%
Railroad Equipment Tax	5	8	8	0.0%
Intangible Tax	211	250	180	-28.0%
Real Estate Transfer Tax	21	30	14	-53.3%
Insurance Premium Tax	1,398	1,426	1,460	2.4%
Local Option Sales Tax	5,830	5,620	5,000	-11.0%
Payment in Lieu of Taxes	58	74	48	-35.1%
Occupational Tax	1,354	1,320	1,285	-2.7%
Alcoholic Beverage Taxes	1,057	1,135	1,043	-8.1%
Franchise Fees	4,599	3,920	3,854	-1.7%
Total Other Taxes	14,533	13,783	12,892	-6.5%
Fines, Fees, and Forfeitures	1,781	1,696	1,241	-26.8%
Permits and Zoning Fees	337	428	199	-53.5%
Other Fees and Licenses	389	428	368	-14.0%
Interest	217	140	50	-64.3%
Intergovernmental	697	636	674	6.0%
Cemetery Lot Sales	41	40	40	0.0%
Miscellaneous	87	44	35	-20.5%
Indirect Charges for Services	1,192	1,262	1,215	-3.7%
Total Other	4,741	4,674	3,822	-18.2%
Total Operating Revenues	24,413	23,656	21,765	-8.0%
Other Financing Sources				
Transfer from Public Utilities Fund	2,308	2,308	2,761	19.6%
Transfer from Solid Waste Fund	-	-	-	N/A
Transfer from Cemetery Trust Fund	-	-	-	N/A
Transfer from Impact Fee Fund	8	10	4	-60.0%
Transfer from Cemetery Trust Fund	-	44	44	
Transfer from Airport	44	46	-	-100.0%
Transfer from GG Capital Projects	-	-	-	N/A
Sale of General Fixed Assets	2,046	25	15	-40.0%
Budgeted Fund Balance	-	1,599	1,200	-25.0%
Total Other Financing Sources	4,406	4,032	4,024	-0.2%
Total Revenues & Other Sources	\$ 28,819	\$ 27,688	\$ 25,789	-6.9%

SUMMARY OF EXPENDITURES & OTHER USES**GENERAL FUND**

(\$ Amounts X 1,000)

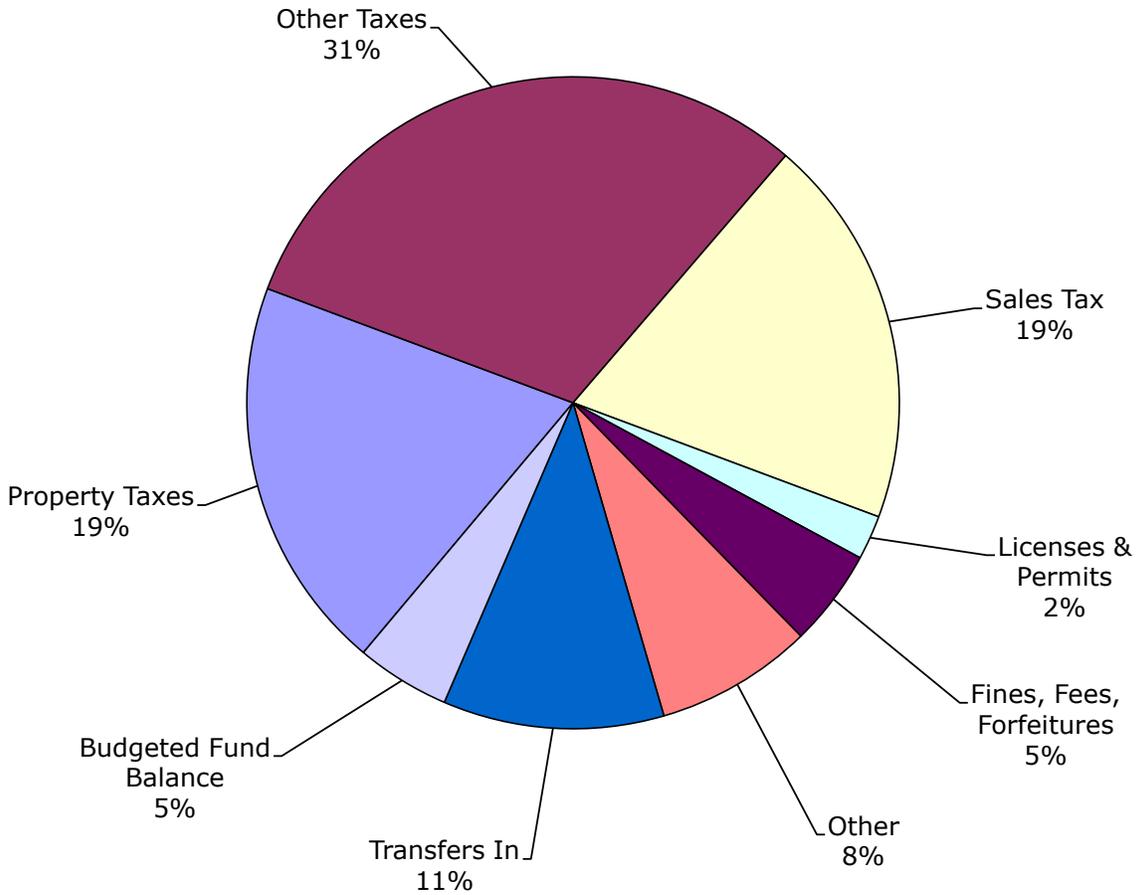
Department	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Municipal Court	\$ 370	\$ 415	\$ 413	-0.5%
City Manager	1,007	1,021	957	-6.3%
Financial Svcs. & Info. Technology	1,592	1,836	1,677	-8.7%
Human Resources	372	455	274	-39.8%
Planning	545	615	568	-7.6%
Police	8,601	8,951	8,696	-2.8%
Fire	5,057	5,498	5,330	-3.1%
Inspection	435	475	391	-17.7%
Marshal's Office	510	459	409	-10.9%
Public Lands & Buildings	464	509	486	-4.5%
Engineering Services	763	842	644	-23.5%
Traffic Services	1,192	1,214	1,261	3.9%
Street Maintenance & Construction	1,884	2,145	2,017	-6.0%
Cemetery	335	411	360	-12.4%
Agency Allocations - Other	143	134	99	-26.1%
Contingency	-	547	506	-7.5%
Departmental Expenditures	23,270	25,527	24,088	-5.6%
Transfers To:				
Cable TV Channel Fund	67	82	84	2.4%
Community Service Center Fund	494	521	496	-4.8%
Economic Development Fund	4,000	-	-	N/A
Employee Benefits Fund	226	-	-	N/A
Georgia Mountains Center Fund	266	246	139	-43.5%
Golf Course Fund	70	94	73	-22.3%
Grants Special Revenue Fund	12	64	-	-100.0%
Hotel/Motel Tax Fund	63	11	-	-100.0%
Parks & Recreation Fund	-	90	9	-90.0%
Solid Waste Fund	376	136	-	-100.0%
Vehicle Services Fund	51	18	7	-61.1%
Capital Project Funds	-	899	893	-0.7%
Contingency For Mgt Reserve				N/A
Total Other Uses	5,625	2,161	1,701	-21.3%
Total Expenditures & Other Uses	28,895	27,688	25,789	-6.9%
Revenues Over / (Under) Expenditures	\$ (76)	\$ -	\$ -	

GENERAL FUND REVENUES BY CATEGORY

(\$ Amounts X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% OF TOTAL
Property Taxes	\$ 5,139	\$ 5,199	\$ 5,051	19.6%
Other Taxes	8,703	8,163	7,892	30.6%
Sales Tax	5,830	5,620	5,000	19.4%
Licenses & Permits	726	856	567	2.2%
Fines, Fees, Forfeitures	1,781	1,696	1,241	4.8%
Other	2,234	2,122	2,014	7.8%
Transfers In	4,406	2,433	2,824	11.0%
Budgeted Fund Balance	-	1,599	1,200	4.7%
Total General Fund	\$ 28,819	\$ 27,688	\$ 25,789	100.0%

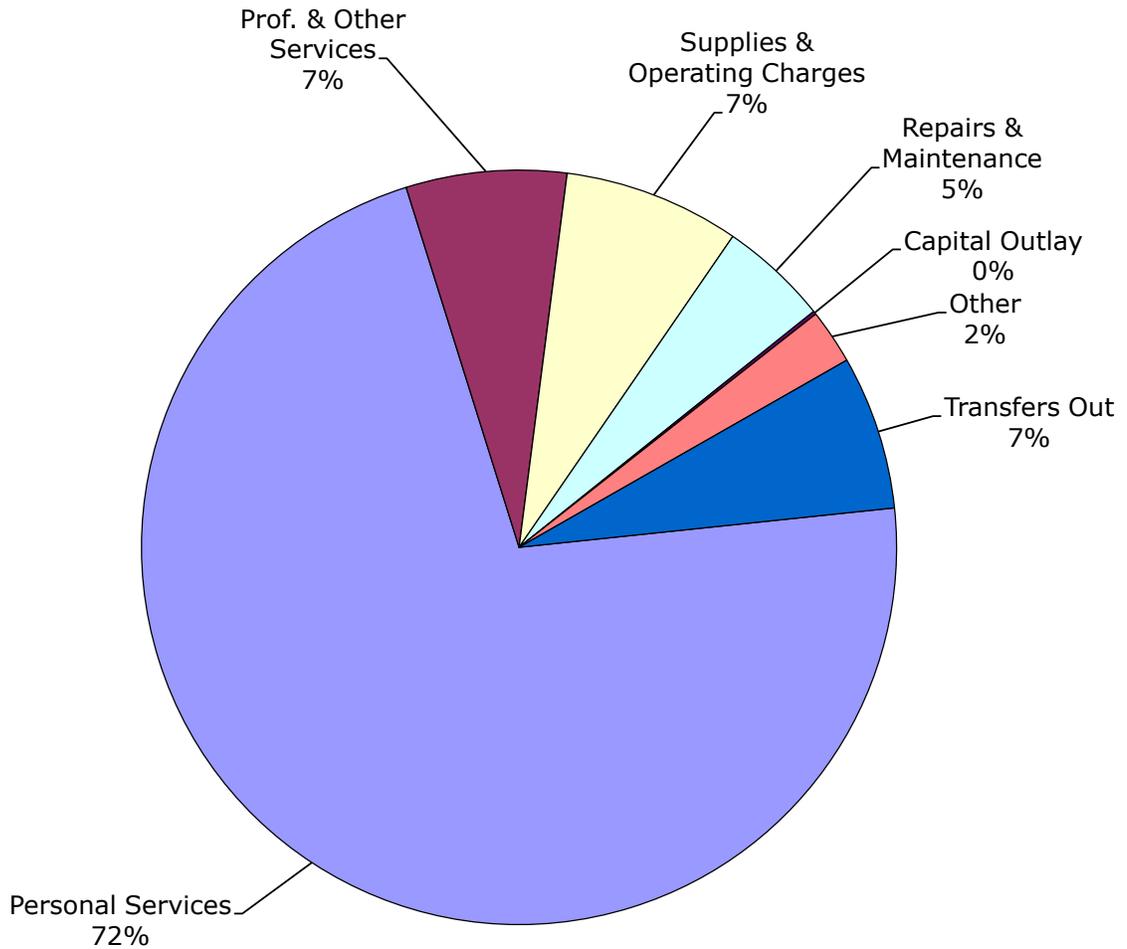
REVENUES BY CATEGORY



GENERAL FUND EXPENDITURES BY CATEGORY
 (\$ Amounts X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% OF TOTAL
Personal Services	\$ 18,033	\$ 19,852	\$ 18,524	71.8%
Professional & Other Services	1,442	1,606	1,772	6.9%
Supplies & Operating Charges	2,251	2,027	1,946	7.5%
Repairs & Maintenance	1,260	1,258	1,204	4.7%
Capital Outlay	140	103	37	0.1%
Other	143	681	605	2.3%
Transfers Out	5,625	2,161	1,701	6.6%
Total General Fund	\$ 28,895	\$ 27,688	\$ 25,789	100.0%

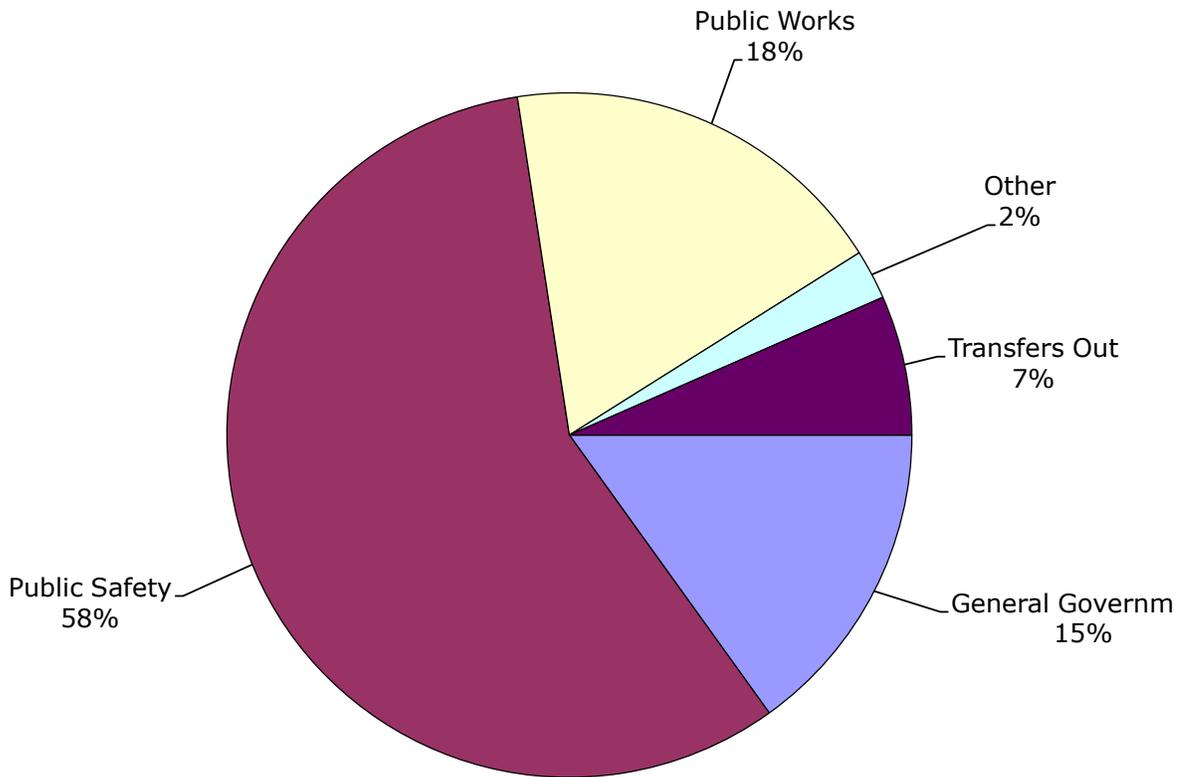
EXPENDITURES BY CATEGORY



GENERAL FUND EXPENDITURES BY SERVICE GROUP
 (\$ Amounts X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% OF TOTAL
General Government	\$ 3,886	\$ 4,342	\$ 3,889	15.1%
Public Safety	14,603	15,383	14,826	57.5%
Public Works	4,638	5,121	4,768	18.5%
Other	143	681	605	2.3%
Transfers Out	5,625	2,161	1,701	6.6%
Total General Fund	\$ 28,895	\$ 27,688	\$ 25,789	100.0%

EXPENDITURES BY SERVICE GROUP



REVENUE ASSUMPTIONS AND TRENDS - GENERAL FUND

The General Fund collects revenue from a broad variety of sources including property taxes, fines, miscellaneous taxes, building permits, business licenses, and sales tax. This fund contains the operating budgets for many of Gainesville's traditional government services- Public Safety, road construction and maintenance, the Municipal Court, and the support departments such as Human Resources and Financial Services that serve these more public functions. The numerous funding sources (and expenditures) are presented by broad category and in detail in the table following this section. All revenue sources are presented in detail in the appendix.

PROPERTY TAXES

Includes revenue from taxes on real and personal property as well as taxes on motor vehicles and mobile homes. This class of revenue is projected to net the City of Gainesville about \$5.0 million in the next fiscal year. The real and personal property tax digest is comprised of residential, commercial, industrial, public utility properties, and is reduced by exempt properties. The City's millage rate is applied to the tax digest supplied each year by Hall County, a reasonable rate of collection is assumed based on historical experience resulting in the most accurate property tax revenue projection possible. The City's M&O millage rate currently stands at 1.43, after its last increase in FY2003. As a result of the Taxpayer's Bill of Rights, this millage rate is required to be "rolled back" annually to maintain property tax as revenue neutral, except for annexations and additions. Therefore, reassessments are not included in tax digest projections. The City's authority to levy and collect property tax is derived from State law and is administered in a predetermined, legally mandated manner.

OTHER TAXES

Comprised of revenue from sources such as Local Option Sales Tax, Railroad Equipment tax, Insurance premium tax, Business Occupation tax; Alcohol related taxes, and franchise fees, as well as several other minor types. The City has budgeted approximately \$12.9 million for this class of revenue in this budget. The authority to assess and collect these taxes, like Property Tax, is derived from State law, which mandates procedures as well as legal limits for many of these sources of funds.

OTHER REVENUE

This revenue source contains an assortment of revenues that do not easily fit in any of the other three. Among others, this class includes fines levied by the Municipal Court, probation assessments, parking fines, jail fees, and impounded vehicle charges. Many of these fines are assessed at state mandated levels or are charged as a percentage of another related court fine. Also included are Permits & Zoning Fees charged by the City's Planning and Inspections Departments to offset the cost of site reviews, zoning requests, commercial and residential building inspection services, and also include charges for zoning variance requests, land disturbance fees, and construction permits. Intergovernmental Revenue is reported in this section and includes funds received from Hall County for some shared costs, and the City school system for the use of Gainesville Police Officers as School Resource Officers. A major source of revenue within this category are Indirect Charges, which are charges assessed against other funds of the City (Public Utilities, for instance) for the services provided them by General Fund departments. For this budget, the City expects to receive about \$1.2 million in revenue for this class. Just like the previous two, authority to assess and collect these taxes is granted by the State, which mandates procedures as well as legal limits for many of these sources of funds.

OTHER FINANCING SOURCES

This is a very significant source of revenue for the General Fund, totaling \$4.0 million for this budget year, and comes from the City's other funds well as the City's own Fund Balance. These include a transfer from the Public Utilities Fund, which can be characterized as a return on investment made by the City over the years in water and sewer infrastructure that was paid for by Gainesville taxpayers. Fund Balance contributions to the revenue structure of the General fund are also budgeted here, to help fund the City's annual investment in its Capital Improvement Program. For statistical purposes in the rest of this revenue discussion, these transfers are disregarded, since they are very volatile, and can significantly skew trend data from year to year.

TOP FIVE SOURCES

Local Option Sales Tax This largest single revenue source available for general government use is projected to net the City approximately \$5.0 million for the coming fiscal year, or 19.4% of the General Fund's revenue budget. LOST is collected by the State of Georgia and remitted to the City about two months following the

month of collection. Sales tax is collected on all retail sales within the County at the rate of 7%; 1% is Local Option Sales Tax, 1% is Special Purpose Local Option Sales tax, 1% is assigned to the school system, and the remainder – 4%, is retained by the State of Georgia. Projecting this revenue source can be a challenge, as it is very sensitive to economic changes. Gainesville budget staff carefully reviews the history of this important revenue source, and balances our projection by factoring in local and regional economic forecasts. Since FY1999, this revenue source has risen nearly 20%, and we conservatively anticipate that it will provide approximately \$5.0 million for the coming budget year.

The table below presents the LOST revenue history for the last five years, as well as the budgeted amount for next year.

(X \$1,000)

FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
\$ 4,929	\$ 5,635	\$ 5,866	\$ 5,830	\$ 5,200	\$ 5,000

Property Taxes The second largest source of revenue represents 19.6% of the total General Fund revenue budget at \$5.1 million. The tax digest is comprised of 5 different segments- Real Property (real estate-commercial, residential, and industrial), Personal Property (inventory and equipment), Motor Vehicles, Utilities, and Mobile Homes. Unlike Local Option Sales Tax, it is not as susceptible to economic downturns, and the City's real property tax digest has maintained a modest but consistent upward trend over the last several years. Overall, anticipated increases in this part of the digest have averaged about 3.0% annually for the past five years; however in the current budget, a decrease of 3.8% is projected. This decrease has been the result of the residential decline, and a relatively stagnant commercial sector. Even with the downturn in growth the City's M&O millage rate has remained very stable, currently set at 1.43. The most recent millage increase was passed in FY2003 to be used for expanded public safety efforts in the City's business district.

The table below presents the Property Tax revenue and millage history for the last five years, as well as the budgeted amount for the coming fiscal year.

(X 1,000)

FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
1.69 mills	1.69 mills	1.69 mills	1.60 mills	1.43 mills	1.43 mills
\$ 4,658	\$ 4,782	\$ 4,930	\$ 5,139	\$ 5,199	\$ 5,050

Franchise Fees This source for general government purposes totals 14.9% of revenue for the General Fund. Franchise Fees are charges assessed utility providers for the use of public rights-of-way; sidewalks, streets (above and below), airspace, as well as other public spaces, and are calculated as a percentage of utility customer revenue. Franchisees include Georgia Power, Bell South, Atmos Energy, Charter Communications, and Jackson EMC. Depending on the industry each entity operates within, revenues may be up or down. In particular, the traditional telephone business has suffered in recent years with the advent of cell phone use, and fees received from Bell South have declined. Charter Communications has been able to post steady, albeit modest, increases in their business, probably as new home construction has flourished, and this is reflected in the steady growth of their payments to the City. Overall, growth has been inconsistent in this category, depending on economic trends and market pressure. Based on conditions within these industries as relayed by their representatives, we expect this revenue source to remain in a steady to slightly declining position for the near future. The history and budget for Franchise Fees revenue is presented below.

(X 1,000)

FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
\$ 2,929	\$ 3,261	\$ 3,475	\$ 4,599	\$ 3,920	\$ 3,854

Fines, Fees, and Forfeitures There are several assessments included with this category, comprising 4.8% of the General Fund budget. Most are assessed by Gainesville's Municipal Court in the form of fines for traffic violations, parking violations, jail fees, and impounded vehicle charges. The majority of the charges in this category have state mandated upper statutory limits, at which Gainesville has set many of these charges.

Projecting this revenue source encompasses a review and analysis of its history, coupled with information provided by the assessing departments, about their work plan for the coming year, and how this will affect these charges. We are noticing a recent downward trend in this category, and have projected accordingly. The history and budget for Fines, Fees, & Forfeitures revenue in the following table.

(X 1,000)

FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
\$ 1,859	\$ 1,767	\$ 1,884	\$ 1,781	\$ 1,696	\$ 1,241

Insurance Premium Tax This source represents 5.7% of all General Fund budgeted revenues for the coming fiscal year. The Insurance Premium tax is collected by the State Insurance Commissioner from insurance companies conducting business in the state of Georgia. The tax is calculated at the rate of 1% of the gross direct premium for life insurance, and 2.5% for all other insurance types. Gainesville receives distributions based on its proportionate share of Hall County's population. Historical trends reveal an average 4 - 6% increase each year. Current projections assume a slower increase to reflect an impact of the weak economy. The history and budget for this revenue category is presented below.

(X 1,000)

FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
\$ 1,191	\$ 1,281	\$ 1,340	\$ 1,398	\$ 1,426	\$ 1,460

MUNICIPAL COURT - DEPARTMENT NUMBER: 130

◆ **MISSION STATEMENT:**

The mission of the Gainesville Police Department's Traffic Bureau and Municipal Court is to ensure the smooth and efficient flow of cases through the court system beginning with the issuance of citations through final court disposition and necessary reporting procedures.

◆ **GOALS & OBJECTIVES:**

- 1 To achieve 100% entry of all qualifying dispositions within 10 days of their origination date.
- 2 To achieve 100% error free disposition entry of all qualifying charges that are transmitted to the Department of Driver Services.
- 3 To continue training and cross training the staff which will create a more uniform environment and ensure that Municipal Court and the Traffic Bureau is running as efficiently and effectually as possible.

◆ PERFORMANCE INDICATORS	<u>FY2008 ACTUAL</u>	<u>FY2009 BUDGET</u>	<u>FY2010 BUDGET</u>
% Cases Transmitted Electronically	100%	100%	100%
Average # of Citations Entered Daily	47	75	56
Annual Trial Volume	12,418	13,727	14,075

◆ **EXPENDITURE SUMMARY (X 1,000)**

Funding Source: General Fund

Personal Services	\$ 276	\$ 311	\$ 315
Professional & Other Services	75	78	79
Supplies & Operating Charges	18	25	18
Repairs & Maintenance	1	1	1
Capital Outlay	-	-	-
TOTAL:	<u>\$ 370</u>	<u>\$ 415</u>	<u>\$ 413</u>

◆ **AUTHORIZED POSITIONS**

	GRADE	<u>FY2008 ACTUAL</u>	<u>FY2009 BUDGET</u>	<u>FY2010 BUDGET</u>
Judge	Appt'd	1	1	1
Solicitor/Assistant Solicitor	Appt'd	1	1	1
Court Coordinator	17	1	1	1
Records Clerk	13	5	5	5
TOTAL		<u>8</u>	<u>8</u>	<u>8</u>

CITY MANAGER'S OFFICE #140

◆ MISSION STATEMENT:

The City Manager is the Chief Administrative Officer of Gainesville. Appointed by the five-member Council, this position is responsible for the execution of policies, directives, and legislative action of the City Council. In general, the role of the City Manager is to ensure that the affairs of the City are conducted in an effective and responsible manner to the benefit of City residents and to assure a high quality level of municipal services.

The City Council serves as the Community's legislative body. The Council is responsible for enacting City ordinances, appropriating funds to conduct City business, and providing policy direction to the City staff. It appoints the City Manager and the City Attorney. The City Attorney provides legal services to the City Council and operating departments, and also represents the City in litigation matters.

The City Manager's Office is also comprised of the City Clerk and the Public Information Office. The City Clerk serves as superintendent of Elections, Secretary to the Council, prepares and distributes City Council minutes, public notices, meeting agendas and oversees City Records Management as well as other administrative functions. The Gainesville Public Information Office is responsible for the dissemination of City information including all press releases, TV 18, website, annual reports and brochures. It is also responsible for the coordination of the Sister Cities Program, Georgia Cities Week, Annual Employee Recognition, and various community requests.

◆ GOALS & OBJECTIVES:

- 1 Review and analyze ways to streamline department operations.
- 2 Continue to increase citizen participation in and improve communications through enhancements to the city's electronic newsletter by increasing the number of recipients, and citizen involvement in educational programs.
- 3 Increase access to various information by augmenting the intranet and website.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Citizen's Academy Attendees	21	25	25
Community e-newsletter	10	12	7
Youth Council Attendees*	3	12	0

* Replaced by a new youth council known as Generation Inspiration

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund

Personal Services	\$ 716	\$ 777	\$ 743
Professional & Other Services	157	140	125
Supplies & Operating Charges	122	94	84
Repairs & Maintenance	12	10	5
Capital Outlay	-	-	-
TOTAL:	\$ 1,007	\$ 1,021	\$ 957

◆ AUTHORIZED POSITIONS

	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Mayor	Elected	1	1	1
Council Members	Elected	4	4	4
City Attorney	Appt'd	1	1	1
City Manager	Contract	1	1	1
Assistant City Manager	Contract	1	1	1
Public Information Officer	24	1	1	1
City Clerk	23	1	1	1
Office Coordinator	19	1	1	1
City Clerk's Assistant	19	1	1	1
Public Information Assistant	18	1	1	1
Administrative Secretary	17	1	1	1
Records Management Coordinator	16	1	1	0
TOTAL		15	15	14

FINANCIAL SERVICES & INFORMATION TECHNOLOGIES #160**◆ MISSION STATEMENT:**

To protect and grow the City's assets by providing high-quality and reliable access to information and meaningful reports in a manner that is timely and error free.

◆ GOALS & OBJECTIVES:**1 Improve customer service and improve efficiency:**

- *Expand electronic storage of documents to include audit work papers
- *Add "Frequently asked Questions" section to city website for property tax customers
- *Develop purchasing handbook for user departments

2 Build stronger relationships with user departments by increasing availability and reliability of information and services:

- *Increase accessibility to financial information and teach users how to retrieve information and generate reports
- *Implement a large network storage solution

3 Improve the financial condition of the City:

- *Implement economical financing arrangements for projects
- *Complete solid waste franchise audit
- *Develop collection program for miscellaneous receivables (Main Street/SBA loans, Airport, etc.)

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Govt. Finance Officers Association Awards*	34	36	38
Financial Report Issuance Schedule (Days)	10	10	10
Go Bond Rating	Aa3	Aa3	Aa1
Network/Application Availability	99.99%	99.99%	99.99%
* Award for Excellence in Financial Reporting since 1991, Distinguished Budget Presentation Award since 1993			

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund

Personal Services	\$ 1,189	\$ 1,398	\$ 1,288
Professional & Other Services	258	310	276
Supplies & Operating Charges	117	103	98
Repairs & Maintenance	13	10	9
Capital Outlay	15	15	6
TOTAL:	\$ 1,592	\$ 1,836	\$ 1,677

◆ AUTHORIZED POSITIONS

	GRADE			
Chief Financial Services Officer	Contract	1	1	1
Financial Systems Manager	28	1	1	1
Accounting Manager	27	1	1	1
Budget & Purchasing Manager	27	1	1	0
Network Administrator	24	2	1	1
Financial Analyst	23	3	3	4
Network Technician	23	0	1	1
Information Tech Technician II	22	1	1	1
Senior Accountant	22	1	1	1
Payroll Coordinator	21	1	1	1
City Tax Coordinator	20	1	1	1
Payroll Technician	18	1	1	1
Senior Finance Technician	18	1	2	1
Information Technologies Technician	17	2	2	1
Finance Technician	15	3	5	5
Senior Secretary	14	1	0	0
TOTAL		21	23	21

HUMAN RESOURCES # 170

◆ MISSION STATEMENT:

The Human Resources Department facilitates the development of an outstanding workforce through effective employee recruitment and placement; provides a competitive compensation and benefits program to assure Gainesville can attract, retain and motivate a skilled and knowledgeable workforce; and, assures equitable treatment of all employees through the effective use of progressive discipline and grievance procedures. The Human Resources Department is responsible for providing guidance and direction to managers and supervisors in managing their department's personnel through policy development and individual consultation. The Human Resources Department consists of five areas of function: Recruitment, Employee Relations, Benefits and Compensation, Training and Development, and Policy Development and Implementation.

◆ GOALS & OBJECTIVES:

- 1 To encourage our workforce to make healthy lifestyle choices by continuing to initiate and promote health/wellness activities and opportunities.
- 2 Track incidents of no show appointments at clinic and implement a surcharge program that will help offset loss productivity.
- 3 Integrate wellness efforts and program statistics from City Wellness Center and Clinic with Consumers Life Group Health product in order to provide seamless case management and follow-up to patient(s).

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
No. of Monthly Claims Analysis and Case Management Integration	N/A	5	8
No. of Clinic No-Show Appointments	N/A	78	30
Clinic Utilization Percentage	N/A	93%	95%

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund

Personal Services	\$ 306	\$ 405	\$ 224
Professional & Other Services	36	23	25
Supplies & Operating Charges	25	26	24
Repairs & Maintenance	-	1	1
Capital Outlay	5	-	-
TOTAL:	\$ 372	\$ 455	\$ 274

◆ AUTHORIZED POSITIONS

	GRADE			
Director of Human Resources	Contract	1	1	0
Assistant Director	28	1	1	0
HRIS & Compensation Manager	26	1	1	1
Employee Benefits Specialist	19	1	1	1
HR Services Technician	18	1	1	1
HR Assistant-Receptionist	17	1	1	1
TOTAL		6	6	4

PLANNING #180

◆ MISSION STATEMENT:

The mission of the Gainesville Planning and Development Department is to assist the general public in zoning and land use matters, provide detailed development information, assist in the designation of historic districts, prepare special studies as requested by elected and administrative officials, and process zoning applications. The Planning Department serves property owners, concerned citizens, contractors, homebuilders, developers, environmental groups, and any person needing assistance concerning the development of land and its uses. In serving the public, the department administers the Unified Development Code, and implements land use policies as outlined by the Comprehensive Plan.

◆ GOALS & OBJECTIVES:

- 1** Promote greater efficiency and effectiveness in Zoning Verifications and Land Development Permits.
 - *Create electronic zoning verification forms using Tidemark to reduce the number of paper forms being used.
 - *Train Staff to issue both the zoning verification and applicable permits.
- 2** Improve the Departmental web page to make it more informative and user-friendly.
 - *Create a tabbed system, that is easier to understand (such as Zoning, Civil Plan Review, NPUs, Comprehensive Plan).
 - *Provide quick links to all forms, applications and review checklists.
- 3** Develop recommendations for amending the Model Design and Construction Guidelines for Residential-Style Historic Districts.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Designated Historic Districts/Landmarks	0/0	1/0	1/5
Avg Time to Furnish Parcel Data	15 Minutes	20 Minutes	15 Minutes
Board Member Professional Education	4 hours	4 hours	4 hours
Land Disturbance Permits Issued	51	85	65
Zoning Applications & COAs Processed/Zoning Verifications Issued	77/1,543	100/1,400	75/1,200

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund, Grants

Personal Services	\$ 417	\$ 491	\$ 438
Professional & Other Services	103	95	107
Supplies & Operating Charges	24	27	22
Repairs & Maintenance	1	2	1
Capital Outlay	-	-	-
TOTAL:	\$ 545	\$ 615	\$ 568

◆ AUTHORIZED POSITIONS

	GRADE			
Planning Board Member	Appt'd	7	7	7
Director of Planning	Contract	1	1	1
Planning Manager	29	1	1	1
Special Projects Manager	29	1	1	1
Planner II	25	1	1	1
Planner I	21	1	1	1
GIS Analyst	21	1	1	0
Office & Records Coordinator	19	1	1	1
Inspection Svcs Clerk *	13	1	1	0
TOTAL		15	15	13

* Costs for Inspection Services Clerk are shared equally with the Inspections Dept.

POLICE # 221

◆ MISSION STATEMENT:

The mission of the Gainesville Police Department is to protect and serve the citizens of and visitors to our City through the provision of professional law enforcement services. Our professional staff of well trained, dedicated officers and civilians - partnered with our community - is dedicated to the delivery of services that enhance the quality of life in our neighborhoods, promote commerce in our business districts and improve traffic safety throughout our City.

We take pride in our department and in our profession, in the history and heritage of Gainesville P.D. and of law enforcement in the State of Georgia. We are proud of who we are and what we do. As professionals, we are proud of the trust that the public places in us individually, as an agency, and in our profession. We are service oriented: We see this community in a partnership role; our citizens are our partners as well as our clients and customers. We strive to fulfill the canons and standards of ethical conduct for law enforcement personnel and are proud of our service. We believe in the principles embodied in our Constitution. We recognize the authority of federal, state and local laws. We work tirelessly to enforce those laws that govern us all and to maintain ourselves as respectable and productive employees for the City of Gainesville.

◆ GOALS & OBJECTIVES:

- 1 Reduce overtime by 10% by working only council-sanctioned special events without requiring extra/off-duty security at the expense of the event sponsor.
- 2 Reduce off-site training by 10% by offering more on-site classes.
- 3 Continue to minimize fuel costs by maintaining our conservation efforts and keeping our usage at its current lower level.

◆ PERFORMANCE INDICATORS	FY2008	FY2009	FY2010
	ACTUAL	BUDGET	BUDGET
Average Response Time- (Cal. Yr.)	2008 - 2:43	2009 - 5:00	2010 - 4:00
Roadway Accidents/Injuries	1,697/337	1,922/427	1,436/285
Training Hours per Officer (Avg.)	150.5	150	120
Annual Avg.- Citizen Seat Belt Use	92%	90%	95%
Calls for Service (Calendar Year)	56,785	61,093	65,980

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund, Intergovernmental Revenue (Grants)

Personal Services	6,797	7,289	7,047
Professional & Other Services	414	448	504
Supplies & Operating Charges	714	627	573
Repairs & Maintenance	636	577	572
Capital Outlay	40	10	-
TOTAL:	\$ 8,601	\$ 8,951	\$ 8,696

POLICE # 221

◆ AUTHORIZED POSITIONS	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Police Chief	Contract	1	1	1
Deputy Chief of Police	27	0	1	1
Police Captain	25	3	2	2
Police Lieutenant	23	7	7	7
Police Sergeant	21	11	11	11
Criminal Invest/Internal Affairs	20	1	1	1
Supervisory Corporal	19	5	5	5
Criminal Investigator	19	12	15	15
Property & Evidence Officer	19	0	1	1
Corporal	18	4	4	4
Specialized Svcs Division Officers	18	15	16	16
Police Officers, & Trainees	16-17	42	39	36
Administrative Secretary	17	1	1	1
Records Mgmt Coordinator	17	1	1	1
Senior Account Clerk	17	1	1	1
Terminal Agency Coordinator	17	0	1	1
Property & Evidence Custodian	15	0	1	1
Senior Secretary	14	2	2	2
Community Service Associate	14	2	2	2
Records Clerk	13	7	4	4
Data Terminal Operator	13	0	2	2
		<hr/>	<hr/>	<hr/>
Total Full Time		115	118	115
School Crossing (Part-time)		8	8	0
		<hr/>	<hr/>	<hr/>
TOTAL		123	126	115

FIRE # 222**◆ MISSION STATEMENT:**

Gainesville Fire Department is committed to providing the highest level of public safety services for our community. We protect lives and property through fire suppression, emergency medical response, disaster management, fire prevention and public education.

◆ GOALS & OBJECTIVES:

- 1** Maintain our ISO Class II Rating by providing professional, safe and efficient emergency response; and, by monitoring and exceeding acceptable thresholds within ISO's Fire Suppression Rating Schedule.
- 2** Provide the quickest and safest emergency response time possible by decreasing our response time in reaching an emergency from 6:23 to 5:00 minutes of dispatch 90% of the time.
- 3** To improve and expand the services of both our Fire Prevention Division and Training Division. Our Fire Prevention Division will increase our annual initial fire inspections by 25%, up from 1600 inspections per year to 2000 inspections per year. Our Training Division will develop and teach classes to allow our personnel to expand their annual training hours by 12%, up from 268 hours to 300 hours per member annually.

◆ PERFORMANCE INDICATORS	FY2008	FY2009	FY2010
	ACTUAL	BUDGET	BUDGET
Avg. Response Time (Min:Sec)	6:48	5:00	N/A
Avg. Response Time/90% of the Time	N/A	N/A	5:00
Training Drills	12	32	32
Avg. Training Hours per Firefighter (Annually)	N/A	N/A	300
ISO Rating	II	II	II
Calls For Service (Fiscal Year)	5,997	6,500	6,000
Vehicle/Apparatus Accidents	8	0	0
Initial Fire Prevention Inspections (Annually)	N/A	N/A	2,000

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund, Grants

Personal Services	\$ 4,458	\$ 4,886	\$ 4,728
Professional & Other Services	138	161	179
Supplies & Operating Charges	245	243	224
Repairs & Maintenance	205	184	181
Capital Outlay	11	24	18
TOTAL:	\$ 5,057	\$ 5,498	\$ 5,330

◆ AUTHORIZED POSITIONS

	GRADE			
Fire Chief	Contract	1	1	1
Deputy Chief	29	0	1	1
Fire Marshal	26	1	1	0
Battalion Chief	25	3	3	3
Administrative Chief	25	1	1	1
Training & Professional Development Officer	24	1	1	1
Fire Captain	24	6	3	3
Fire Lieutenant	22	11	12	12
Fire Inspector	22	2	2	2
Firefighter III	18	25	26	26
Firefighter I, II	16-17	30	30	29
Administrative Secretary	17	1	1	1
Senior Secretary	14	1	1	1
TOTAL		83	83	81

INSPECTIONS # 224

◆ MISSION STATEMENT:

The mission of the City of Gainesville Inspection Services Department is to help to ensure the public health, safety, and general welfare of all citizens by making sure that all construction is properly permitted, inspected for Code compliance by qualified, certified personnel, providing training and continuing education for the local construction industry, and to provide these services in a timely and professional manner.

◆ GOALS & OBJECTIVES:

- 1** To continue to enhance the communication of our permit and inspection process and their requirements to the public.
*To maintain adequate numbers of brochures to be distributed to the public and to keep our website current with all code changes.
- 2** To continue to educate staff and to maintain required ICC and State Certifications.
* To achieve as many new certifications as possible based on availability and cost.
- 3** To continue to assist Gainesville State College in making continuing education and new certification classes available.
*To distribute training information about classes to our inspection department customers.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Number of permits issued per year.	2,182	2,400	1,800
Percentage of inspections done within 24 hours.	99%	99%	99%
Number of inspections per day per Inspector.	14	15	11
These numbers reflect calendar year			

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund, User Fees, Intergovernmental Revenue

Personal Services	\$ 402	\$ 426	\$ 351
Professional & Other Services	14	17	16
Supplies & Operating Charges	11	21	13
Repairs & Maintenance	8	11	11
Capital Outlay	-	-	-
TOTAL:	\$ 435	\$ 475	\$ 391

◆ AUTHORIZED POSITIONS

	GRADE			
Inspection Services Manager	30	1	1	1
Asst Inspection Services Mgr	24	1	1	1
Sr. Building Inspector	22	1	1	1
Building Inspector II	20	2	2	1
Administrative Secretary	17	1	1	1
Inspection Services Clerk*	13	1	1	0
TOTAL		7	7	5

* Costs for Inspection Services Clerk (FKA Sr. Secretary) are shared equally with the Planning Dept.

CITY MARSHAL'S OFFICE # 227

◆ MISSION STATEMENT:

The City of Gainesville Marshal's Office equitably administers and enforces the Code of Ordinances of the City. We enhance living conditions and the appearance of the City by addressing crimes against the environment such as illegal dumping, property maintenance issues, littering, zoning and land use issues, inoperable vehicles, dilapidated structures, unsafe living conditions, and housing code violations by involving and educating business owners, landlords, and residents of the community. Another primary function of the Marshal's Office involves the licensing and regulation of the sale of alcoholic beverages, adult entertainment, and taxicab companies and their drivers. Gainesville maintains a staff of experienced, sworn Marshals and support civilians who are rigorously trained, and are dedicated to the highly specialized discipline of Code enforcement.

◆ GOALS & OBJECTIVES:

- 1** Enhance living conditions and appearance of residential rental properties.
 - * Host a seminar for all known rental property owners in the city to educate on property maintenance and housing code violations.
- 2** Maximize revenue collections.
 - * Inspect a minimum of 500 businesses in the city to ensure compliance with the business occupation tax ordinance.
- 3** Promote neighborhood sanitation and beautification.
 - * Organize and conduct a "clean up day" with Keep Hall Beautiful and Neighborhood Planning Unit(s).

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Violations addressed and corrected	2,914	2,250	2,250
Structures removed or remodeled	38	30	30
Neighborhood sweeps / # of houses	810	700	700
Alcohol licensee business inspections	98	100	100
Community presentations attendance	238	150	150

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund

Personal Services	\$ 427	\$ 345	\$ 294
Professional & Other Services	39	67	73
Supplies & Operating Charges	24	24	22
Repairs & Maintenance	20	23	20
Capital Outlay	-	-	-
TOTAL:	\$ 510	\$ 459	\$ 409

◆ AUTHORIZED POSITIONS

	GRADE			
City Marshal	26	1	1	1
Sr. Deputy City Marshal	22	1	0	0
Deputy City Marshal	20	5	5	4
TOTAL		7	6	5

PUBLIC WORKS - PUBLIC LAND & BUILDINGS # 317

◆ MISSION STATEMENT:

The Public Lands and Buildings (PL&B) department ensures a safe, functional, comfortable, clean, attractive and pleasant environment in the buildings under its management. This department is responsible for the planning and coordination of renovations, general maintenance, and upkeep of all Public Works' buildings, the City-County Joint Administration Building, the Community Service Center, the Airport, as well as Police & Fire Department facilities. This department may also be called upon from time to time to assist other City Departments in maintenance issues. Meeting these needs is a staff of technicians trained and highly skilled in several disciplines including carpentry, plumbing, electrical, heating-ventilation and air-conditioning, grounds keeping and custodial services. Public Lands & Buildings also warehouses the City's surplus inventory and works with the Finance Department on the quarterly website sale of these items.

◆ GOALS & OBJECTIVES:

- 1** Decrease the amount of time it takes to complete customer work orders.
 - * Utilize the preventative maintenance program to manage work orders and equipment inventory and continue to prioritize the relative urgency of each work request.
- 2** Complete CIP projects within the original fiscal year while continuing to complete all the other budgeted projects.
 - * Schedule each CIP during periods of less scheduled administrative and project work.
- 3** More efficiently manage the increasing amount of surplus items that are collected, inventoried and sold.
 - * Continue to improve warehousing techniques, surplus handling devices and equipment and coordination with Finance.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Days to Complete Work Orders (Avg.)	2.1	2.5	2.0
Annual Work Orders Completed	1,385	1,400	1,600
Annual Contract Projects Completed	38	45	40
Surplus Lots Processed	185	200	220

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund, Intergovernmental Revenue

Personal Services	\$ 330	\$ 354	\$ 308
Professional & Other Services	55	64	108
Supplies & Operating Charges	43	56	39
Repairs & Maintenance	25	26	31
Capital Outlay	11	9	-
TOTAL:	\$ 464	\$ 509	\$ 486

◆ AUTHORIZED POSITIONS

	GRADE			
Superintendent	24	1	1	1
Equipment Specialist/Assistant	19	1	1	1
Electrician	19	1	1	1
Building Maintenance Tech III	19	2	2	2
Building Maintenance Tech II	16	0	0	0
Custodian II	13	1	1	0
TOTAL		6	6	5

PUBLIC WORKS - ENGINEERING SERVICES #328

◆ **MISSION STATEMENT:**

The Engineering department is responsible for the planning, design, project management, and construction of public improvements funded by the City. This responsibility includes streets, culverts, alleys, storm drainage, lighting, traffic engineering, airport, parking, industrial parks and public lands and buildings. Construction plans for both public and private projects are reviewed for compliance with federal and state law and ordinances within the Municipal code for the issuance of development permits by the Planning and Zoning Department. Furthermore, the Engineering department assists other departments within the city with their project management, engineering and surveying needs, as directed by the Public Works Director and City Engineer.

◆ **GOALS & OBJECTIVES:**

- 1 Ensure the city receives specified products installed per specification on all public works construction projects by overseeing and managing them so that they are completed on schedule and within budget. Also, ensure all city wide private projects meet the provisions of the Unified Land Development Code by rigorous plan reviews and numerous site inspections. Implement the new provisions of the Metro North Georgia Water Planning District model storm water ordinances for all new developments within the City. Complete the mapping of all storm water infrastructures which will enable the City to develop a more comprehensive storm water control plan.
- 2 Complete the storm water ordinance provisions of the Metro North Georgia Water Planning District and develop a Storm Water Improvement Infrastructure Action Plan for the City of Gainesville.
- 3 Continue to add the mapping details of the city's storm water infrastructure as new projects and developments are completed so that the comprehensive storm water control plan remains up- to- date and current.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
% of Streets Evaluated for Resurfacing	100%	100%	100%
% of Service Requests Evaluated Within 3 days	100%	100%	100%
% Comm. Developments Inspected for Erosion & Sedimentation Compliance	100%	90%	90%
% of Plans Reviewed Within One Week	90%	95%	95%
% of Driveway Apron Inspections Within 24 Hrs.	100%	100%	100%

◆ **EXPENDITURE SUMMARY (X 1,000)**

Funding Source: General Fund

Personal Services	\$ 655	\$ 738	\$ 551
Professional & Other Services	51	53	45
Supplies & Operating Charges	37	28	30
Repairs & Maintenance	20	23	18
Capital Outlay	-	-	-
TOTAL:	\$ 763	\$ 842	\$ 644

◆ **AUTHORIZED POSITIONS**

	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Public Works Director	Contract	1	1	1
Assistant Public Works Director	31	1	1	1
Senior Civil Engineer	30	1	1	1
Civil Engineer II	26	1	1	0
Eng. Services Administrator	25	1	1	0
Mapping System Coordinator	21	1	1	1
Engineering Inspector	21	2	2	2
Administrative Secretary	17	1	1	1
Administrative Aide	17	1	1	0
TOTAL FULL TIME		10	10	7
Part Time (Student)	N/A	1	1	0
TOTAL		11	11	7

PUBLIC WORKS - TRAFFIC ENGINEERING # 329**◆ MISSION STATEMENT:**

The Traffic Engineering department's primary mission is to plan, build, manage, and maintain an effective, safe, and efficient transportation system to meet the needs of Gainesville's traveling public and commerce. Traffic Engineering is responsible for the effective operation of traffic signals and signs for pedestrian and vehicular activity. Traffic Engineering maintenance includes preventive maintenance, 24-hour emergency response, new construction inspection, minor construction/improvements, citizen request/service request response, and the operation of the city's 75 signalized intersections for the City of Gainesville.

◆ GOALS & OBJECTIVES:

- 1 Supporting the smoother flow of traffic through Gainesville, eleven intersections will be upgraded to state-of-the-art Georgia Department of Transportation 2070 control systems, proven to function more reliably, and at a lower cost than existing systems.
- 2 Reduce long term upkeep costs for the traffic signal system by an estimated \$4,480 per year, as well as improve signal visibility through the conversion of 20 signal and pedestrian heads to more efficient, longer lasting, and brighter Light Emitting Diode units.
- 3 Major projects scheduled for FY 2010 will include improving and signalizing the intersection at Jesse Jewell Parkway and Terrace Street. The retiming of the traffic control system on Queen City Parkway is also a high priority item that should improve traffic flow through this busy corridor.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
2070 Controller Upgrade	9	15	11
New Signalized Intersections	1	2	1
% City Signals Upgraded to LED's	90%	95%	96%
Bulbs replaced	275	107	96
Functional Response Time	1.75 Hrs.	1.5 Hrs.	1.4 hrs

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund

Personal Services	\$ 511	\$ 587	\$ 496
Professional & Other Services	22	27	109
Supplies & Operating Charges	578	560	603
Repairs & Maintenance	49	40	47
Capital Outlay	32	-	6
TOTAL:	\$ 1,192	\$ 1,214	\$ 1,261

◆ AUTHORIZED POSITIONS

	GRADE			
Traffic Engineer	26	1	1	1
Lead Traffic Signal Technician	22	1	1	1
Traffic Signal Technician III	20	1	2	2
Technical Services Coordinator	18	1	1	1
Administrative Secretary	17	1	1	1
Sign & Marking Technician II	16	1	1	1
Sign & Marking Technician I	15	2	2	0
Traffic Signal Technician II	15	1	1	1
TOTAL		9	10	8

PUBLIC WORKS - STREET MAINTENANCE # 331**◆ MISSION STATEMENT:**

The Street Maintenance department of Public Works is responsible for the repair and maintenance of all streets, sidewalks, storm drainage infrastructure, rights-of-way, and other related facilities located within the corporate limits in a condition that provides a superior level of service and safety to the general public. This department assists with planning the construction of new street and drainage facilities. Street Maintenance personnel provide 24-hour emergency response services during inclement weather, snow and ice storms, tornadoes, flooding, and other natural disasters. Other responsibilities include curbside leaf pickup, sweeping of City streets and roadside litter control. As time allows, this department assists other City departments in the repair, and/or maintenance of existing facilities.

◆ GOALS & OBJECTIVES:

- 1 Improve storm drain system monitoring and cleaning by dividing the city in to four zones, with each zone assigned to a designated supervisor who will be in charge of monitoring the storm water drainage in their respective zone.
- 2 Maintain man hours spent on maintaining street surfaces with a decreased staff.
- 3 Respond to citizen concerns by next business day by informing a supervisor by memo or telephone within one hour of receipt of complaint.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Street Resurfacing (Linear Feet)	4,685	10,595	3,440
Sidewalk Replaced/Repaired (Linear Feet)	3,510	6,203	4,462
Curb & Gutter Installed (Linear Feet)	2,091	2,031	1,482
Streets Swept (Miles)	4,670	7,359	4,064

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund

Personal Services	\$ 1,283	\$ 1,559	\$ 1,492
Professional & Other Services	67	95	88
Supplies & Operating Charges	271	164	175
Repairs & Maintenance	236	291	262
Capital Outlay	27	36	-
TOTAL:	\$ 1,884	\$ 2,145	\$ 2,017

◆ AUTHORIZED POSITIONS

	GRADE			
Superintendent	24	1	1	1
Assistant Superintendent	21	1	1	1
Construction Supervisor	21	3	3	3
Eqpt Operator III/Crew Spvrs.	19	2	2	2
Equipment Operator III	18	5	5	5
Equipment Operator II	16	5	5	5
Senior Secretary	14	1	1	1
Storekeeper	14	1	1	1
Equipment Operator I	13	5	5	2
Laborer	10	8	8	9
TOTAL		32	32	30

PUBLIC WORKS - CEMETERY # 410**◆ MISSION STATEMENT:**

The Cemetery department is responsible for the development, operation, and maintenance of two City owned cemeteries consisting of over 75 developed acres. Our mission is to provide citizens with affordable and attractive burial options within a perpetual care cemetery environment. Duties include weekly grounds maintenance, planning of unused grounds, sales of ground, crypt, and niche spaces, record keeping of spaces sold and spaces available, records of interments, and records of lot ownership and change of ownership. The Cemetery department assists family members, new purchasers, visitors, funeral home personnel, and contractors in the location of specific spaces.

◆ GOALS & OBJECTIVES:

- 1 Provide positive Citizen response from owners and visitors through an excellent level of customer service.
- 2 Add 15 additional trees to vacant areas of the Cemetery.
- 3 Explore previously unused areas for future development of additional inventory for spaces for sale.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Total Cemetery Sales	\$95,700	\$80,000	\$80,000
Mausoleum Crypts / Niches Sales	\$12,700	\$11,000	\$10,000
Spaces Sold	88	110	80
Known Interments at Alta Vista Cemetery	14,111	14,279	14,439

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: General Fund, Cemetery Plot Sales

Personal Services	\$ 267	\$ 287	\$ 248
Professional & Other Services	12	30	39
Supplies & Operating Charges	21	29	22
Repairs & Maintenance	35	57	44
Capital Outlay	-	8	7
TOTAL:	\$ 335	\$ 411	\$ 360

◆ AUTHORIZED POSITIONS

	GRADE			
Field Services Manager	26	1	1	1
Crew Chief	21	1	1	1
Equipment Operator II	16	1	1	1
Office Administrator	14	1	1	1
Equipment Operator I	13	1	1	0
TOTAL		5	5	4

AGENCY ALLOCATIONS AND CONTINGENCY

EXPENDITURE SUMMARY (X 1,000)	FY 2008	FY 2009	FY 2010
BY CATEGORY:	ACTUAL	BUDGET	BUDGET
Keep Hall Beautiful, Inc.	\$ 25	\$ 23	\$ 15
Elachee Nature Science Center	15	12	3
Georgia Mountain Regional Development Corporation	36	37	38
Economic Development Council	32	32	33
Human Service Agencies Grant Program	35	30	10
Total Agency Allocations	\$ 143	\$ 134	\$ 99
Contingency	-	547	506
TOTAL	\$ 143	\$ 681	\$ 605

CEMETERY TRUST FUND

The Cemetery Trust Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cemetery Trust Fund is used to account for the revenues and expenditures of this fund; which are restricted to the operation and improvement of Alta Vista Cemetery.



CEMETERY TRUST SPECIAL REVENUE FUND
(X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Interest on Investments	\$ 4	\$ 3	\$ 1	-66.7%
Sales & Services	41	40	40	0.0%
Transfers In	-	-	-	N/A
Budgeted Fund Balance	-	1	3	200.0%
Total Revenues	45	44	44	0.0%
EXPENDITURES				
Transfer to General Fund	-	44	44	0.0%
Transfer to Community Dev. Fund	35	-	-	N/A
Available for Capital Projects	-	-	-	N/A
Total Expenditures	35	44	44	0.0%
Excess Revenues Over/ (Under) Expenditures	\$ 10	\$ -	\$ -	N/A



COMMUNITY DEVELOPMENT FUND

Community Development is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Community Development Fund is used to account for receipts and disbursements of funds restricted for community development purposes.



COMMUNITY DEVELOPMENT FUND SUMMARY
(X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Interest on Investments	\$ 47	\$ 22	\$ 15	-31.8%
Transfer from Cemetery Trust Fund	35	-	-	N/A
Total Revenues	82	22	15	-31.8%
EXPENDITURES				
Transfer to Capital Project Funds	-	-	-	N/A
Contingency	-	22	15	-31.8%
	-	22	15	-31.8%
Excess Revenues Over/ (Under) Expenditures	\$ 82	\$ -	\$ -	N/A

Notes: The Community Development Fund's principle source of revenue for the budgeted fiscal year is interest income, mostly derived from the fund's share in the pooled cash balance of the City. It also holds a note receivable from the Golf Course Fund with a remaining balance (06/30/09) of \$249,325.



COMMUNITY SERVICE CENTER FUND

Community Service Center Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Community Service Center Fund is used to account for local, state and federal grant revenues legally restricted for community service projects. These projects include a transportation program, activities and services for seniors and home-based services for community residents.



COMMUNITY SERVICE CENTER FUND #220**◆ MISSION STATEMENT:**

As a provider of a broad range of human service programs for residents of Gainesville and Hall County, the Community Service Center will deliver such services in a timely manner, so they are affordable to consumers, and in a fashion that generates great customer satisfaction.

◆ GOALS & OBJECTIVES:**1 Increase Utilization of Services**

* The Senior Life Center will ensure that older adult services are available in areas where there are insufficient resources by opening one new satellite site each year in association with Hall County Parks and recreation and/or other community partners and thereby provide services to an additional 30 people each year.

* The new Center for Family Prosperity will improve the financial position of working families in Hall County by providing free tax preparation and other new financial services to 500 individuals.

* The Counseling & Psychotherapy program will offer one new group session each year to address critical mental health issues and successfully fill each group with 10 or more persons.

* Hall Area Transit will bus expand routes so as to increase one-way trips on the urban transportation service by 25% from 106,000 to 132,500.

2 Maintain High Level of Customer Satisfaction

* CSC will update all of its public communiqués (brochures, flyers, bus stop signs, and shelter advertisement) to improved communication with the public as is evidenced by 80% of consumers survey respondents who say they are "very satisfied" with the literature.

* Hall Area Transit will reduce rider wait time by implementing new technologies and equipment to increase on-time performance from 85% to 95% on the rural service and from 50% to 75% on the urban service.

* The Support Staff will ensure that CSC properties are properly maintain by addressing 95% of tenant requests for building and equipment services within 48 hours of the report being made.

* All CSC staff will deliver services with such a timely, respectable, and competent manner that 75% of consumers surveyed report a satisfaction level of "good" or "excellent".

3 Improve Delivery of Services

* The Meals on Wheels Staff will ensure safe preparation and dissemination of meals by maintaining the kitchen in such a manner that results in a Health Inspection score of 97 or greater.

* All CSC staff will receive appropriate professional training each year equal to 20 hours for Community Outreach, Senior Center, and Meals on Wheels and 40 hours for Counseling and Psychotherapy, Hall Area Transit, and Home Based Education Program.

* The Support Staff will ensure that the financial resources to operate CSC programs coming from foundations, and state and federal agencies reflect at least 70% of the total CSC revenues by successfully re-applying for current grants and competing for at least two new grants each year.

◆ **PERFORMANCE INDICATORS**

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Satellite Site Attendance	30	40	30
Families Receiving Financial Guidance	0	500	500
Counseling Session Hours (Group & Individual)	2,800	3,100	3,500
Hall Area Transit - Urban Trips	75,764	88,800	132,500
Hall Area Transit - Rural Trips	30,000	30,000	30,000
Meals Served	105,000	106,000	118,770

◆ **REVENUE SOURCES & ASSUMPTIONS**

Intergovernmental – Federal/State/Other is based on anticipated Federal and State Grants.

Intergovernmental – County and Transfer from General Fund are the amounts needed to fund the budget after all other revenues are taken into account. It is allocated between the City and County according to the percentage of service usage for the calendar year just ended.

Local Funding Allocation Percentage (Based on percent of usage):

NOTE: Funding percentages shown include only City/County contributions and exclude all other revenue sources.

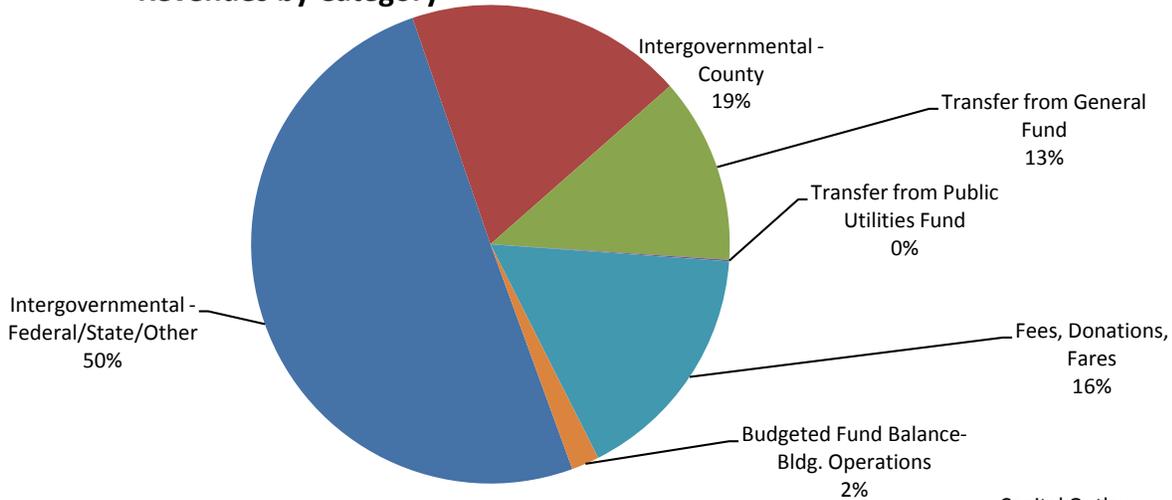
	FY2008		FY2009		FY2010	
	County	City	County	City	County	City
Counseling & Psychotherapy	87%	13%	88%	12%	87%	13%
Home Based Family Support	74%	26%	72%	28%	68%	32%
Senior Services	63%	37%	79%	21%	53%	47%
Hall Area Transit	48%	52%	49%	51%	50%	50%
Community Outreach	63%	37%	57%	43%	50%	50%

Other revenue sources include charges for services, fees, fares, reimbursements, and donations. These sources are projected based on history, planned rates for services, anticipated usage of fare/fee related programs, and other commitments.

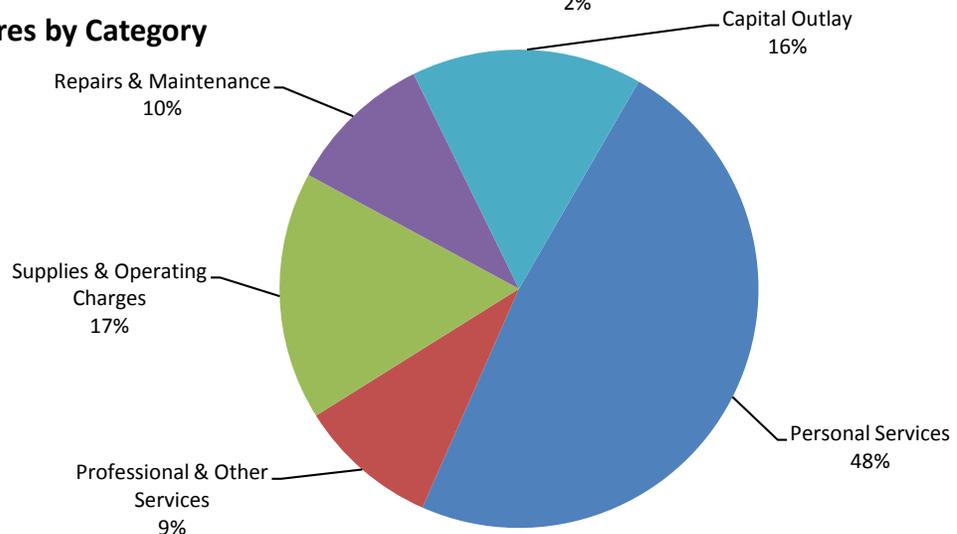
◆ COMMUNITY SERVICE CENTER FUND SUMMARY (X 1,000)

REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Intergovernmental - Federal/State/Other	\$ 2,366	\$ 2,418	\$ 1,989	-17.7%
Intergovernmental - County	\$ 826	\$ 850	\$ 743	-12.6%
Transfer from General Fund	\$ 494	\$ 521	\$ 496	-4.8%
Transfer from Public Utilities Fund	\$ 4	\$ 3	\$ 4	33.3%
Other: Fees, Donations, & Fares	\$ 639	\$ 647	\$ 650	0.5%
Budgeted Fund Balance- Bldg. Operations	\$ -	\$ 33	\$ 74	124.2%
Total Revenues	4,329	4,472	3,956	-11.5%
EXPENDITURES				
Personal Services	\$ 1,632	\$ 1,798	\$ 1,890	5.1%
Professional & Other Services	\$ 367	\$ 393	\$ 372	-5.3%
Supplies & Operating Charges	\$ 1,121	\$ 662	\$ 657	-0.8%
Repairs & Maintenance	\$ 270	\$ 345	\$ 386	11.9%
Transfers Out	\$ -	\$ -	\$ 41	
Capital Outlay	\$ 652	\$ 1,274	\$ 610	-52.1%
TOTAL:	\$ 4,042	\$ 4,472	\$ 3,956	-11.5%
Excess Revenues Over/ (Under) Expenditures	\$ 287	\$ -	\$ -	N/A

Revenues by Category



Expenditures by Category



◆ AUTHORIZED POSITIONS	GRADE	FY2008	FY2009	FY2010
		ACTUAL	BUDGET	BUDGET
Director	Contract	1	1	1
Deputy Director	27	0	1	1
Senior Programs Administrator	25	1	1	1
Therapist I	23	1	1	1
Public Transportation Coordinator	22	1	0	0
Social Worker	21	1	1	1
Public Transportation Operations Mgr.	18	1	1	1
Coordinator Senior Center*	18	1	1	1
Meals on Wheels Coordinator	18	1	1	1
VITA Site Coordinator	18	0	0	1
Administrative Secretary	17	1	1	1
Operator Trainer	17	0	1	1
Human Service Worker	15	1	0	0
Home Based Educator	15	5	5	5
Senior Program Coordinator II	14	2	2	1
Senior Secretary	14	1	1	1
Support Service Technician	14	1	1	1
Senior Program Coordinator I	13	1	1	1
Transportation Dispatcher/Scheduler	13	1	1	1
Transportation Safety Coordinator	13	1	1	1
Sr Center Transportation Coordinator	13	1	1	1
Van Driver II	13	8	7	7
Reservationist	13	0	1	1
Service Worker/Van Driver II	13	0	1	1
Receptionist	12	1	1	1
MOW Service Aide	11	1	1	1
Van Driver I	11	6	4	4
Total Full Time		39	38	38
PART TIME	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Therapist II	N/A	0	2	2
VITA Site Coordinator	N/A	0	1	1
Therapist I	N/A	2	0	0
PT Pool Van Driver I, II (Full Time Equivalent)	N/A	5	16	16
Reservationist/Receptionist	N/A	1	0	0
Senior Program Aide	N/A	1	1	1
Service Worker	N/A	0	1	1
Meals On Wheels Kitchen Aide	N/A	1	2	2
Total Part Time (varies depending on need, availability.)		10	23	23
TOTAL		49	61	61

* FKA Senior Center Manager

ECONOMIC DEVELOPMENT FUND

Economic Development is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Economic Development Fund is used to account for certain economic development activities within the City.



ECONOMIC DEVELOPMENT SPECIAL REVENUE FUND
(X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Interest on Investments	\$ 143	\$ 100	\$ 10	-90.0%
Land Sales	-	500	500	0.0%
Other Revenue	77	-	-	N/A
Transfers In	4,536	-	-	N/A
Budgeted Fund Balance	-	3,240	-	-100%
Total Revenues	4,756	3,840	510	-86.7%
EXPENDITURES				
Right-of-Way Maintenance of Industrial Parks	20	24	30	25.0%
Professional & Other Services	83	80	50	-37.5%
Supplies & Operating Charges	-	-	1	N/A
Midtown Redevelopment Project	98	1,111	-	-100%
Capital Outlay	1,913	2,129	-	-100%
Debt Service - G'ville Business Park	-	-	76	N/A
Available for Development Projects	-	496	353	-28.8%
Total Expenditures	2,114	3,840	510	-86.7%
Excess Revenues Over/ (Under) Expenditures	\$ 2,642	\$ -	\$ -	N/A



GEORGIA MOUNTAINS CENTER FUND

This is a Special Revenue Fund used to account for activities connected with the operation and maintenance of the City's Georgia Mountains Center, a convention and entertainment facility.



GEORGIA MOUNTAINS CENTER # 240**◆ MISSION STATEMENT:**

The Georgia Mountains Center is a multi-purpose convention facility designed to enhance area citizen's quality of life and generate an economic impact in the community. We serve northeast Georgia and the citizens of Gainesville by providing industry leading services coupled with an ideal space in which to accommodate conventions, conferences and meetings, consumer shows, social, cultural, and entertainment events. Our main objective is to schedule multiple day events, such as conventions and conferences, which generate the greatest financial benefit for the community through hotel room nights, dining, and ancillary services.

The facility is comprised of a 2,500 seat arena, 300 seat performing arts theatre, and three meeting rooms that can be configured in many different set-ups. The Center can provide all equipment and services needed to facilitate an event, including audio/visual, telecommunication and internet services. The Georgia Mountains Center organization is dedicated to the highest levels of customer service available within the industry. To achieve this, our organization operates within a core value system that encourages excellent service ensuring that every client becomes a repeat client.

◆ GOALS & OBJECTIVES:

- 1** Initiate relationships with associations in an effort to market the GMC and generate new business.

*Attend the Georgia Society of Association Executives luncheons and meetings and become involved within the organization so we become acquainted on a first name basis with the association decision makers.

- 2** Increase revenues from Sales & Services by 2% over last fiscal year.

*In tandem with the Convention & Visitors Bureau, make sales calls to area organizations and seek their corporate and association business. Continue working Project Rebook to solicit previous clients' business.

- 3** Enhance the quality of life for citizens of NE Georgia through various GMC activities.

*Increase the number of public events offered at the GMC by 3%, from 38 to 39.

◆ PERFORMANCE INDICATORS

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
General Fund Transfer (X 1,000)	\$266	\$246	\$221
Earned Revenues (X 1,000)	\$543	\$611	\$597
Number of Event Days	897	952	892
Annual Attendance	347,212	356,000	340,000
Customer Satisfaction Rating*-	1.3	1.2	1.2

*Scale: 1 - Exceeded Expectations; 2 - Met Expectations; 3 - Failed Expectations

◆ REVENUE ASSUMPTIONS & TRENDS

Funding Sources: Charges for Services, Hotel/Motel Tax Fund Transfer, General Fund Transfer

Rental Revenues are generated largely by room rentals: arena, meeting rooms, theater, Roosevelt Square, and the parking lots. Rentals of audio/video and presentation equipment, experienced staff personnel, and the contracting of food and beverage services also bring in revenues for the Georgia Mountains Center. The Sales revenues are based on the number of clients/events held each year. The economy plays a significant role in event day usage and revenues. During times of economic downturn, the Georgia Mountains Center seeks to offset the potential resistance to facility prices by providing an extraordinary level of customer service and attention.

Interest estimates are based on cash balances, the economy, and interest rates. The amount is typically very small due to the low cash balances that are maintained. Projections for this source are based on historical trends and financial practices as well as interest rate forecasts.

Transfers In are based on: (1) the amount generated by the Hotel/Motel Tax, and (2) the amount needed to fund the entire budget. A decrease is anticipated from the Hotel/Motel Tax Fund. It is anticipated that the General Fund subsidy of this fund will decrease.

Other revenue includes income from finance charges, novelties, newsletter subscriptions and other miscellaneous sources.

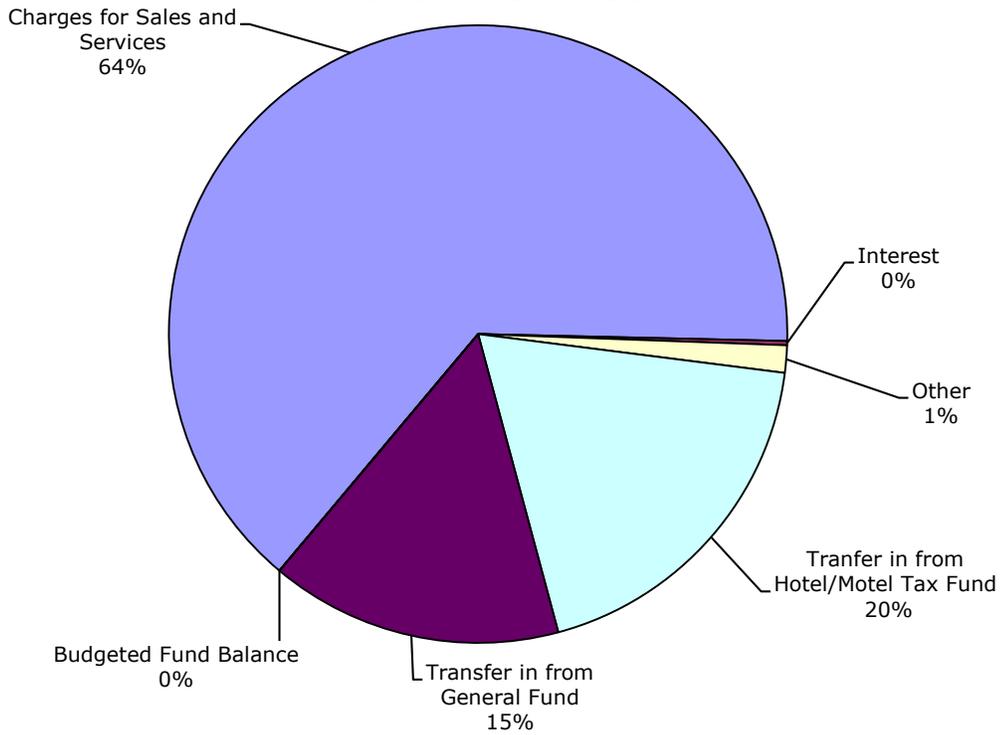
◆ GEORGIA MOUNTAINS CENTER FUND SUMMARY (X 1,000)

REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Charges for Sales and Services	\$ 528	\$ 599	\$ 584	-2.5%
Interest	6	7	2	-71.4%
Other	10	13	13	0.0%
Transfer in from Hotel/Motel Tax Fund	177	177	171	-3.4%
Transfers in from General Fund	266	246	139	-43.5%
Budgeted Fund Balance	-	49	-	-100.0%
Total Revenues	987	1,091	909	-16.7%
EXPENDITURES				
Personal Services	\$ 590	\$ 645	\$ 533	-17.4%
Professional & Other Services	149	216	146	-32.4%
Supplies & Operating Charges	236	200	194	-3.0%
Repairs & Maintenance	32	30	36	20.0%
Capital Outlay	-	-	-	N/A
TOTAL:	\$ 1,007	\$ 1,091	\$ 909	-16.7%
Excess Revenues Over/ (Under) Expenditures	\$ (20)	\$ -	\$ -	N/A

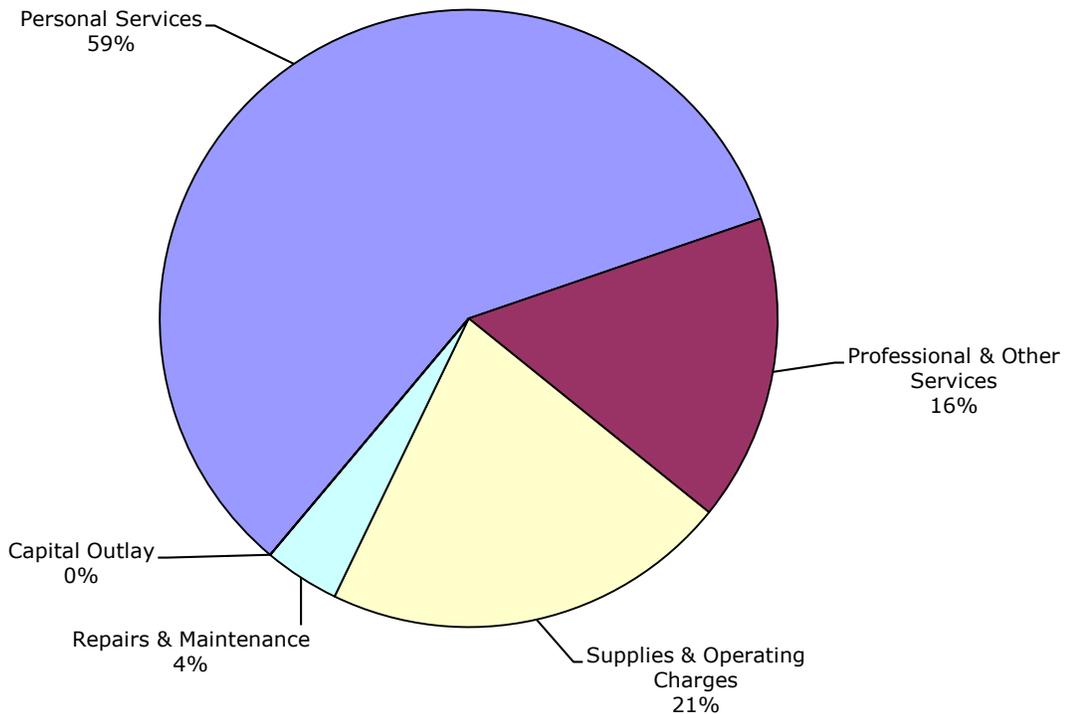
AUTHORIZED POSITIONS	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Director	Contract	1	1	1
Box Office Manager	22	1	1	1
Sales Manager	22	1	1	1
Events Services Manager	20	1	1	1
Operations Manager	19	1	1	1
Set-Up Supervisor	17	1	1	1
Administrative Coordinator	16	1	1	0
Set Up Attendant II	14	1	0	0
Set Up Attendant I	11	2	3	3
Custodian I	9	1	1	1
TOTAL		11	11	10
Part Time Employees*	N/A	Varies	Varies	Varies

*Part Time employee quantities/duties/pay rates vary widely depending on demand, availability, and season.

GEORGIA MOUNTAINS CENTER REVENUES BY CATEGORY



EXPENDITURES BY CATEGORY





CABLE TELEVISION FUND

The Cable Television Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cable Television Fund is used to account for costs associated with the operation of the City/County governmental cable television channel.



CABLE TV CHANNEL FUND # 250**◆ MISSION STATEMENT:**

TV 18 The Government Channel provides local-based government services and public education programming to the citizens of Gainesville and Hall County who receive their television cable service through Charter Communications and Comcast Communications. The station is a joint service operation of the City of Gainesville and Hall County Governments. Daily operations consist of gathering video and graphic images from various city/county/public school departments then converting those images into graphic displays for use on the 24 hour channel Bulletin Board programming schedule or into professionally recorded video programs for cable-casting each month.

◆ GOALS & OBJECTIVES:

- 1 Increase the TV18 crew base by offering student job shadow, training, and internship opportunities to students and adults who want to volunteer their time within the Video Production operation.
- 2 Expand the TV18 viewer base by using internet search and server engines to carry locally produced video programs.
- 3 Produce mini-versions of TV18 shows that contain generic information to allow them to be linked to various city/county department links for increased exposure and improved delivery to internet users and citizens not having cable service.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Market Share of HR Referral Sources	10%	12%	11%
Bench & Probation Warrant Success	35%	35%	35%
Success Rate for Delinquent Taxes	28%	35%	30%

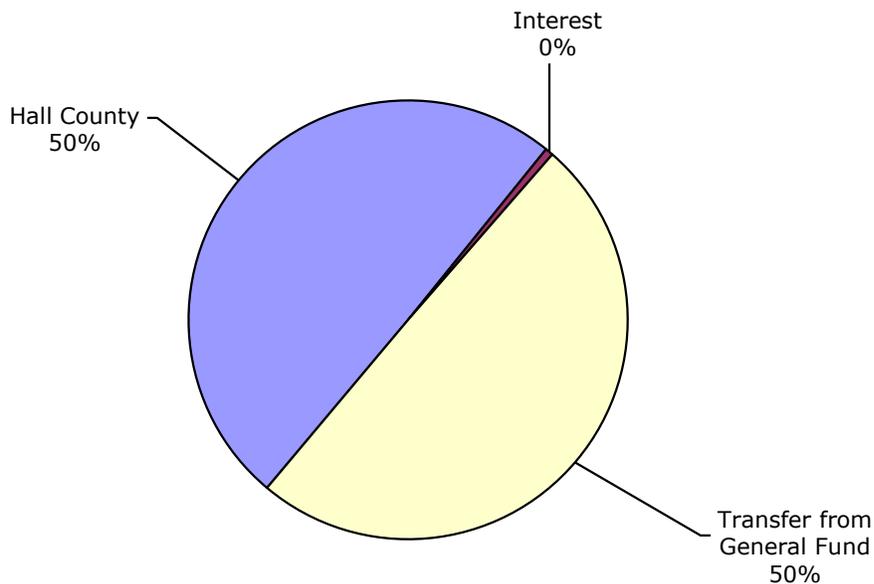
◆ CABLE TV CHANNEL FUND SUMMARY (X 1,000)**Funding Sources: Intergovernmental Revenue, Interest, General Fund Transfer**

REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Intergovernmental - Hall County	\$ 67	\$ 82	\$ 84	2.4%
Interest	7	7	1	-85.7%
Transfer from General Fund	67	82	84	2.4%
Total Revenues	141	171	169	-1.2%
EXPENDITURES				
Personal Services	\$ 88	\$ 112	\$ 118	5.4%
Professional & Other Services	32	33	28	-15.2%
Supplies & Operating Charges	17	14	17	21.4%
Repairs & Maintenance	15	12	6	-50.0%
Capital Outlay	37	-	-	N/A
TOTAL:	\$ 189	\$ 171	\$ 169	-1.2%
Excess Revenues Over/ (Under) Expenditures	\$ (48)	\$ -	\$ -	N/A

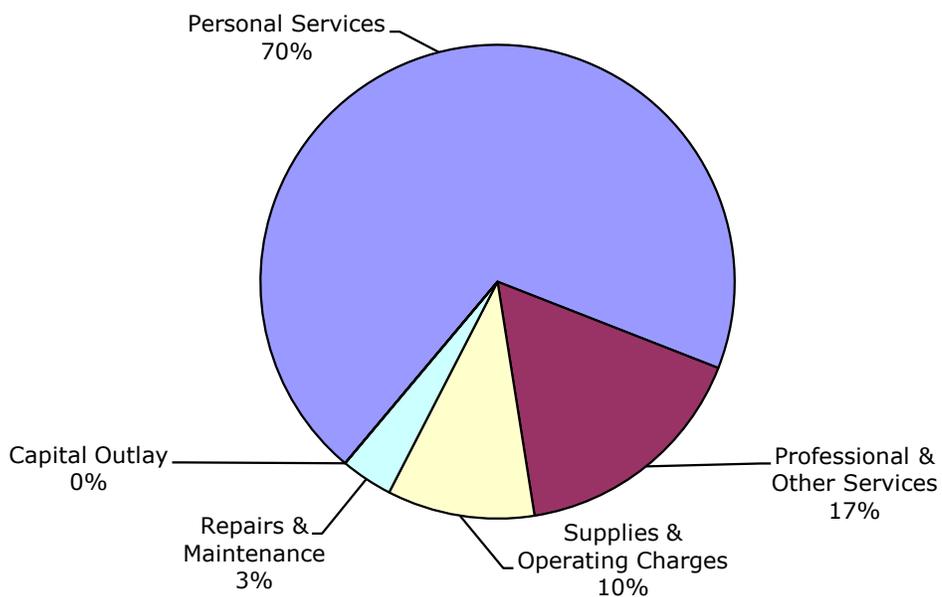
◆ **AUTHORIZED POSITIONS**

	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Station Manager	23	1	1	1
Production Assistant	18	1	1	1
TOTAL		2	2	2

REVENUES BY CATEGORY



EXPENDITURES BY CATEGORY



HOTEL/MOTEL TAX FUND

The Hotel/Motel Tax Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Hotel/Motel Fund is used to collect Hotel/motel taxes which are used to help support the Convention and Visitors Bureau and the Georgia Mountains Center.



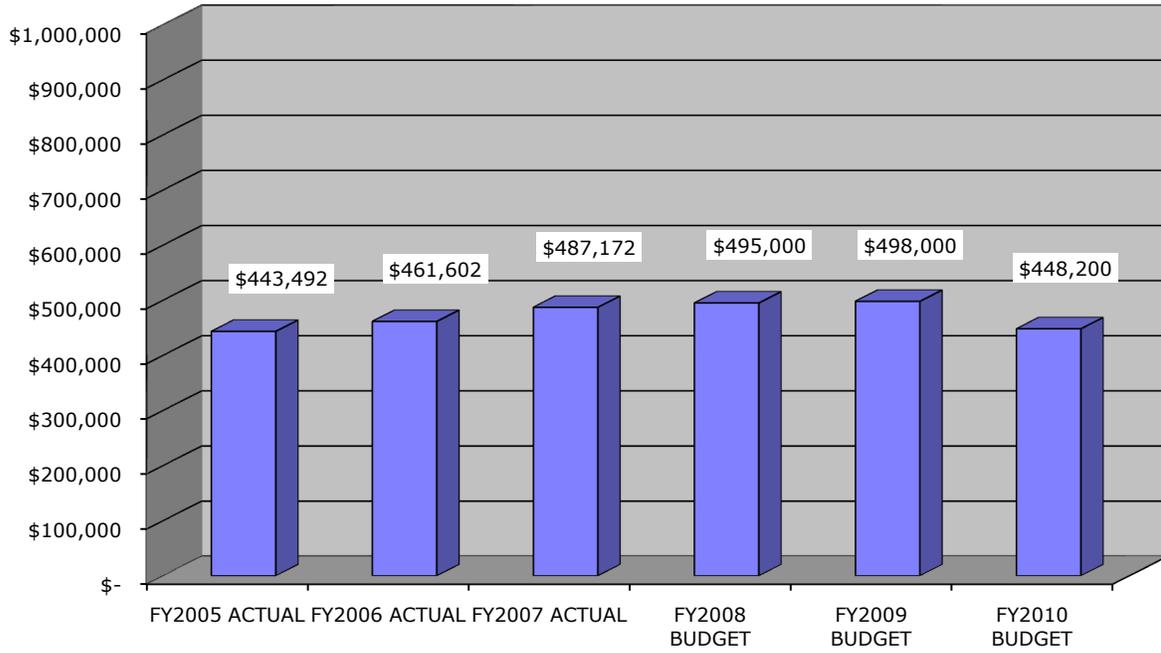
HOTEL MOTEL TAX FUND # 260**◆ REVENUE ASSUMPTIONS & TRENDS**

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City. The tax was assessed at the rate of 5% for fiscal years before 2001. On January 1, 2001, the tax rate was raised to 6%. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax base for the coming fiscal year (estimated by using the tax bases from several prior fiscal years) and then assessing the base at the rate of 6%. Fiscal Year 2010 Tax Base was projected at \$7,470,000. Of the total projected collections of \$448,200, \$74,700 is restricted for Capital Projects.

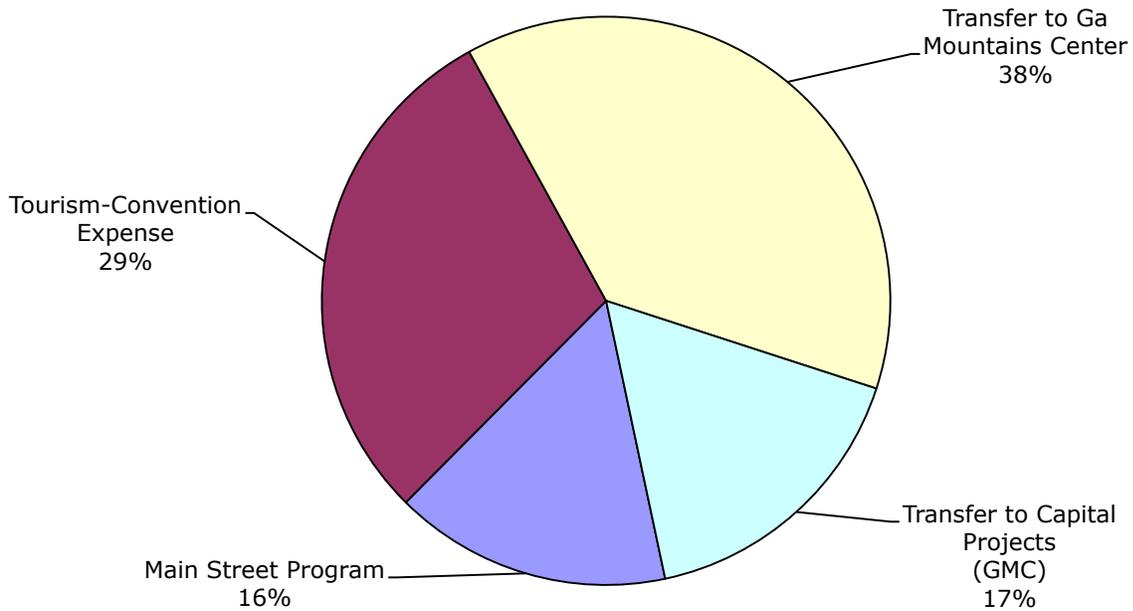
◆ HOTEL MOTEL TAX FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Hotel/Motel Tax (5%)	\$ 400	\$ 415	\$ 374	-9.9%
Hotel/Motel Tax (1% for Capital Projects)	80	83	75	-9.6%
Interest	2	2	1	-50.0%
Transfer from General Fund	63	11	-	-100.0%
Total Revenues	545	511	450	-11.9%
EXPENDITURES				
Main Street Program	94	85	71	-16.5%
Tourism-Convention Expense	180	166	133	-19.9%
Transfer to Ga Mountains Center	177	177	171	-3.4%
Transfer to Capital Projects (GMC)	77	83	75	-9.6%
Total Expenditures	528	511	450	-11.9%
Excess Revenues Over/ (Under) Expenditures	\$ 17	\$ -	\$ -	N/A

HOTEL/MOTEL TAX REVENUE TREND



Hotel / Motel Expenditures By Category



IMPACT FEE FUND

The Impact Fee Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Impact Fee Fund is used to collect fees which are used to assist the City in meeting the capital needs that arise as additional development occurs throughout the community.



IMPACT FEE FUND #285

◆ REVENUE SOURCES & ASSUMPTIONS

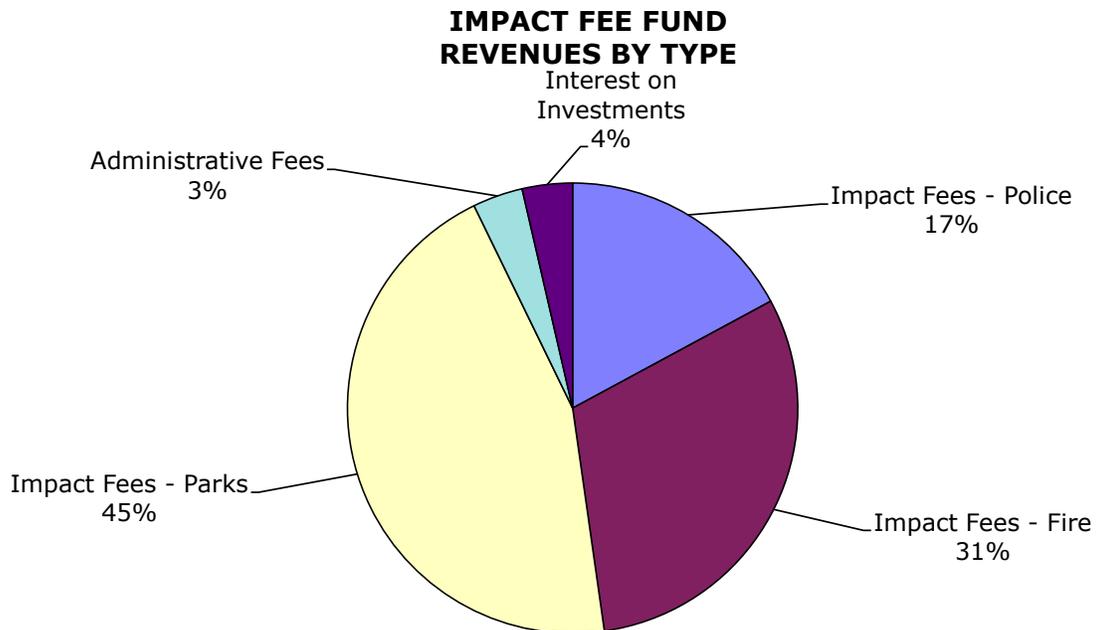
Funding Source: Fees

Impact fees are collected by the City for the following areas: Police, Fire, and Parks & Recreation. The city also collects impact fees for libraries and the detention facility on behalf of Hall County. All fees collected are deposited into special accounts earmarked for the above stated areas. Funds expended on these service areas must be used on items identified in the Capital Improvement Element of the City of Gainesville Comprehensive Plan. The Financial Services Department and Department of Planning and Development are required to submit annual reports detailing the expenditure of funds to the Department of Community Affairs. The Gainesville City Council has designated, through ordinance, the Director of Planning and Development as the Impact Fee Administrator.

◆ IMPACT FEE FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Impact Fees - Police	\$ 38	\$ 47	\$ 19	-59.6%
Impact Fees - Fire	68	85	34	-60.0%
Impact Fees - Parks	100	139	50	-64.0%
Administrative Fees	8	10	4	-60.0%
Interest on Investments	24	13	4	-69.2%
Total Revenues	238	294	111	-62.2%
EXPENDITURES				
Transfer to General Fund	\$ 8	\$ 10	\$ 4	-60.0%
Transfer to Capital Projects Funds Available for Capital Projects	15	-	-	N/A
	-	284	107	-62.3%
Total Expenditures	23	294	111	-62.2%
Excess Revenues Over/ (Under) Expenditures	\$ 215	\$ -	\$ -	N/A

NOTE: The City of Gainesville’s Impact Fee Program was adopted by Council on August 1, 2006. This program is designed to assist the city in funding its capital needs by collecting fees based on land use at the time a building permit is issued. The expenditure of these fees is regulated through Article 9-19 of the City’s Unified Land Development Code and the State of Georgia Department of Community Affairs.





TAX ALLOCATION DISTRICT

This fund is used to account for ad valorem property tax collections derived from the City tax allocation district known as Midtown, for the purpose of stimulating private redevelopment within the Midtown area



TAX ALLOCATION DISTRICT FUND #288**◆ REVENUE SOURCES & ASSUMPTIONS**

Funding Source: Fees

◆ IMPACT FEE FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Property Tax - Current	\$ 73	\$ 69	\$ 70	1.4%
Interest on Investments	-	-	1	N/A
Total Revenues	<u>73</u>	<u>69</u>	<u>71</u>	<u>2.9%</u>
EXPENDITURES				
Available for Capital Projects	\$ -	\$ 69	\$ 71	2.9%
Total Expenditures	<u>-</u>	<u>69</u>	<u>71</u>	<u>2.9%</u>
Excess Revenues Over/ (Under) Expenditures	<u>\$ 73</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

NOTE: A tax allocation district for the Midtown area, consisting of 270 acres, was established October 17, 2006 as a tool to foster redevelopment and provide funding to assist with the Midtown Redevelopment program.



PARKS & RECREATION FUND

Parks and Recreation is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Parks and Recreation Fund is used to account for the City's share of tax revenues legally restricted for operation and maintenance of the City's recreation facilities, parks, and the Gainesville Civic Center, as well as for user fees associated with these programs.



PARKS AND RECREATION FUND # 290**◆ MISSION STATEMENT:**

The Gainesville Parks and Recreation Agency, through a coordinated effort, seeks to enrich the quality of life of the citizens we serve by providing safe and accessible facilities and a diversified program of activities in an effective, efficient, equitable and responsive manner.

◆ ABOUT THE AGENCY

The Gainesville Parks and Recreation Agency was founded in 1924 by a special election by the citizens of Gainesville. Governed by a nine-member appointed board having the legal responsibility to provide, establish, maintain and conduct a comprehensive parks and recreation program, the Gainesville Parks and Recreation is funded through City of Gainesville advalorem taxes and fees & charges. Although Gainesville Parks and Recreation is funded primarily by City of Gainesville residents, all programs are available to residents outside the City. Therefore, in fairness to the residents of Gainesville, a non-resident fee may be added to programs to help offset the costs of providing them. The Gainesville Parks and Recreation Agency is one of only 73 agencies nation-wide and one of four agencies in the State of Georgia to have achieved accreditation from the Commission for Accreditation of Parks and Recreation Agencies.

◆ GOALS & OBJECTIVES

1 To enhance quality of life of citizens of Gainesville through service value.

- * Utilizing feedback from citizens through three (3) public meetings and a community-wide survey, update the Agency's 10-year Strategic Master Plan in order to determine recreation needs of the community and measure effectiveness of Agency's role as a leisure service provider.

- * Maintain the quantity of beneficial health and wellness programs requested by residents.

- * To provide clean, attractive, safe and accessible parks and facilities by conducting daily inspections of all facilities.

2 To improve financial stability through streamlining services and building effective partnerships.

- * Reorganize Agency Divisions for more efficiency in delivery of service.

- * Focus services utilizing strengths, resources and community input.

- * Develop and implement a comprehensive revenue policy that incorporates an analysis of service expenditures through tax dollars and fees and charges.

- * Establish benchmark to identify and analyze repeat customers.

- * Effectively and efficiently manage Agency resources through continued review, implementation and expansion of community partnerships.

3 To enhance customer satisfaction for all Agency programs, facilities and services.

- * Implement a Customer Service Campaign that solicits and evaluates public input, provides ample opportunity for citizen response, and sets benchmarks to measure Agency's annual performance.

- * Increase park risk audits through the Safety and Liability Advisory Committee to reach a target goal of 18 inspections per fiscal year.

- * Continue client confirmations of all rentals to within 2-3 business days.

- * Establish benchmark designed to analyze and track new customer participation. Objective: Improve customer service training for all staff by providing six (6) training sessions per year.

◆ REVENUE ASSUMPTIONS & TRENDS

Ad Valorem Tax is based on the same projected digest used for the General Fund. Growth at 5% or greater has been experienced over the last five years. For the current year, an estimated 1.6% decrease is projected. See projected tax digest in Glossary and Appendices Section.

Charges for Services includes league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions. This year, there is a projected increase in revenue due to two new facilities being fully operational, for the entire year, the Fair Street Neighborhood Center, and the Frances Meadows Aquatic and Community Center.

Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

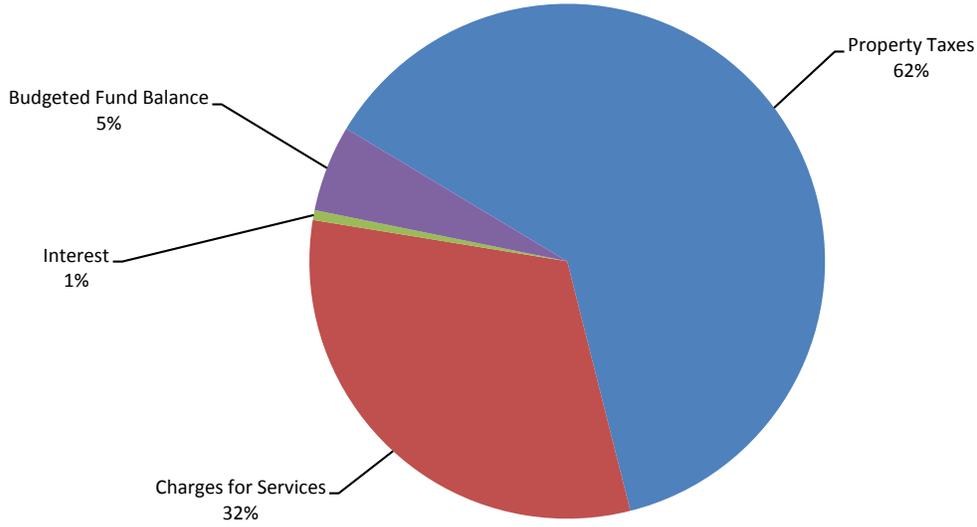
◆ AUTHORIZED POSITIONS	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Director of Parks & Recreation	Contract	1	1	1
Deputy Director Of Parks & Rec.	30	1	1	1
Recreation Division Manager	25	1	1	1
Parks Division Manager	24	1	1	1
Civic Center Manager	23	1	1	1
Fr. Meadows Center Division Manager	23	1	1	0
Assistant Recreation Division Manager	23	0	0	1
Parks Maintenance Supervisor	22	1	1	1
Fr. Meadows Center Operations Manager	22	1	1	0
Facility Operations Manager	22	0	0	1
Marketing/Communications Coord.	21	1	1	1
Asst. Parks Maintenance Supvr.	21	1	1	1
Fr. Meadows Center Aquatics Manager	21	1	1	1
Senior Financial Coordinator	20	1	1	1
Recreation Program Manager	20	1	1	0
Recreation Program Coordinator	20	3	3	3
Athletic Program Manager	20	2	2	2
Event Services Manager	20	1	1	1
Landscape/Turf Technician	19	1	1	1
Operations Manager	19	1	1	0
Operations Supervisor	18	0	0	2
Senior Finance Technician	18	0	0	0
Assistant Operations Manager	18	1	1	0
Administrative Secretary	17	1	1	1
Corrections Officer	17	1	1	1
Auto Mechanic II	17	1	1	1
Senior Secretary	14	2	2	2
Crew Coordinator	13	4	4	4
Parks Maintenance Worker	11	2	2	2
Stagehand I	11	1	1	1
Custodian II	11	1	1	1
Custodian I	9	1	1	1
Soccer Complex Staff*	N/A	2	2	2
Total		<u>38</u>	<u>38</u>	<u>37</u>
Part Time P&R Staff (varies depending on season, demand, & availability)		Varies	Varies	Varies

* County Employees

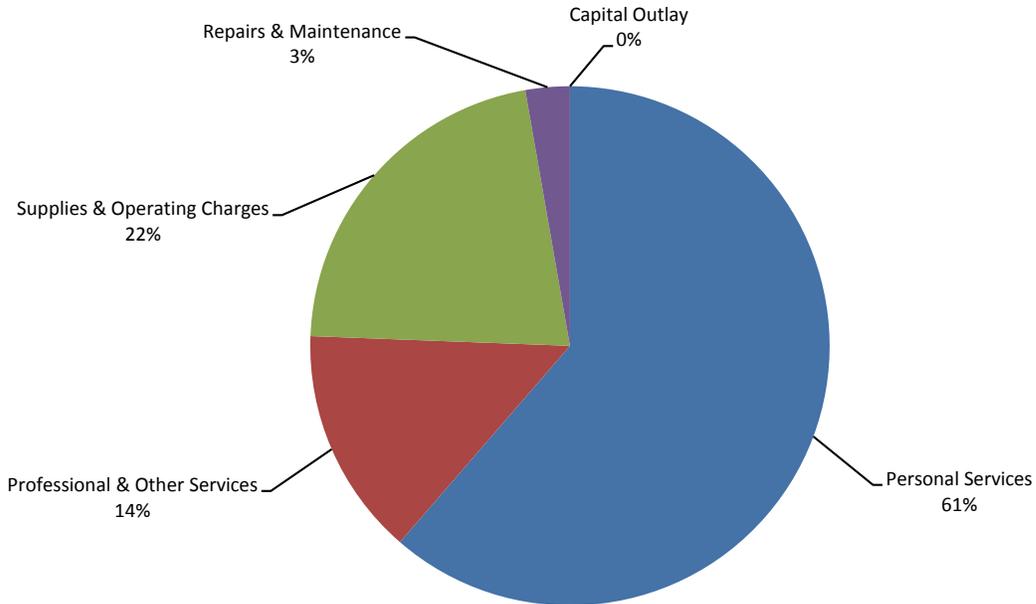
◆ **PARKS & RECREATION FUND SUMMARY (X 1,000)**

REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Millage Rate	0.75	0.75	0.75	0.0%
Property Taxes	\$ 2,659	\$ 2,668	\$ 2,624	-1.6%
Charges for Services	1,093	1,212	1,324	9.2%
Interest	2	38	26	-31.6%
Intergovernmental	-	2	-	-100.0%
Other	9	4	2	-50.0%
Operating Revenues	<u>3,763</u>	<u>3,924</u>	<u>3,976</u>	1.3%
Transfer from General Fund	-	90	9	-90.0%
Transfer from P&R CIP Fund	52	-	-	N/A
Budgeted Fund Balance	-	259	228	-12.0%
Total Revenues	<u>3,815</u>	<u>4,273</u>	<u>4,213</u>	-1.4%
EXPENDITURES				
Personal Services	1,870	2,572	2,585	0.5%
Professional & Other Services	519	663	600	-9.5%
Supplies & Operating Charges	602	908	912	0.4%
Repairs & Maintenance	164	107	116	8.4%
Capital Outlay	-	-	-	-100.0%
Operating Expenditures	<u>3,172</u>	<u>4,273</u>	<u>4,213</u>	-1.4%
Available for Capital Improvements	-	-	-	N/A
Transfers Out- General Gov't Capital Project Fund	181	-	-	N/A
Total Expenditures	<u>3,353</u>	<u>4,273</u>	<u>4,213</u>	-1.4%
Excess Revenues Over/ (Under) Expenditures	<u>\$ 462</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

Revenues by Category



Expenditures by Category



DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest, as well as lease-purchase payments for the acquisition of certain equipment, from governmental resources.



DEBT SERVICE FUND # 300

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest from governmental resources.

Entering in to fiscal year 2009, the City of Gainesville's general obligation debt is projected to be \$43,510,000:

1993 School Bonds	\$1,840,000
Frances Meadows Center	\$10,560,000
Parking Deck	\$6,340,000
Public Safety Facilities	\$24,770,000

Of the total General Obligation debt, \$1,840,000 relates to the Gainesville School System. On January 1, 1994 the Gainesville Board of Education assumed the complete financial responsibility for generating the revenue and forwarding debt service payments to the City of Gainesville in a timely manner. The City of Gainesville retains the legal responsibility for debt repayment to the bondholders.

Georgia law provides that general obligation debt be no greater than 10% of the City's total assessed value. This 10%, minus general obligation bonds outstanding is classified as the government's legal debt margin. A computation of the City's legal debt margin follows:

Net General Obligation Bond Tax Digest	<u>\$ 3,787,684,687</u>
Debt Limit – 10% of Assessed Value	\$ 378,768,469
Less General Obligation Bonds Outstanding	<u>41,670,000</u>
Legal Debt Margin	<u>\$ 337,098,469</u>

Bonded debt per capita, based on an estimated population of 34,818 is \$41,635.

The City's debt related to capital leases is anticipated to reach \$2,301,400 during fiscal year 2009. The City anticipates new capital leases in FY2009 totaling \$801,000 to fund the vehicle replacement program for Police Department as well as a fire engine.

Additional information regarding the debt for the City's Public Utilities Fund, Solid Waste Fund, Airport Fund, Chattahoochee Golf Course, and the Parks and Recreation Fund can be found in each fund's individual section of the report.

◆ REVENUE ASSUMPTIONS & TRENDS

Ad Valorem Taxes over the past two years have increased due to growth in the digest. The FY2010 revenue assumption is based on the estimated 2009 Tax Digest and factors in a 0.48 millage rate to fund the City' projected debt service. Please refer to the General Fund Revenue Assumptions and Trends for more information concerning Property Tax revenue.

Interest estimates are based on cash balances, the economy, and interest rates.

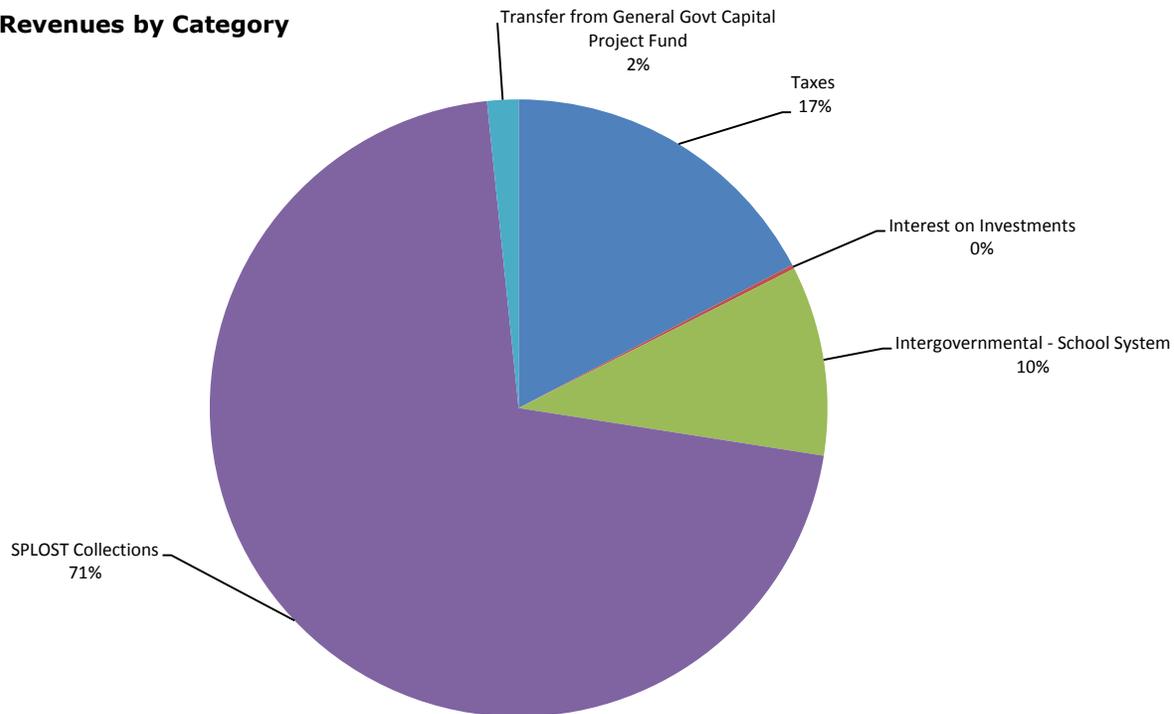
Intergovernmental/School System is projected using the actual amount of school debt service payments .

Transfer from General Government Capital Projects Fund is made to support the debt service on GMC facility improvements made during calendar year 2005. A portion of this transfer is from the collection of a 1% hotel/motel tax to promote tourism.

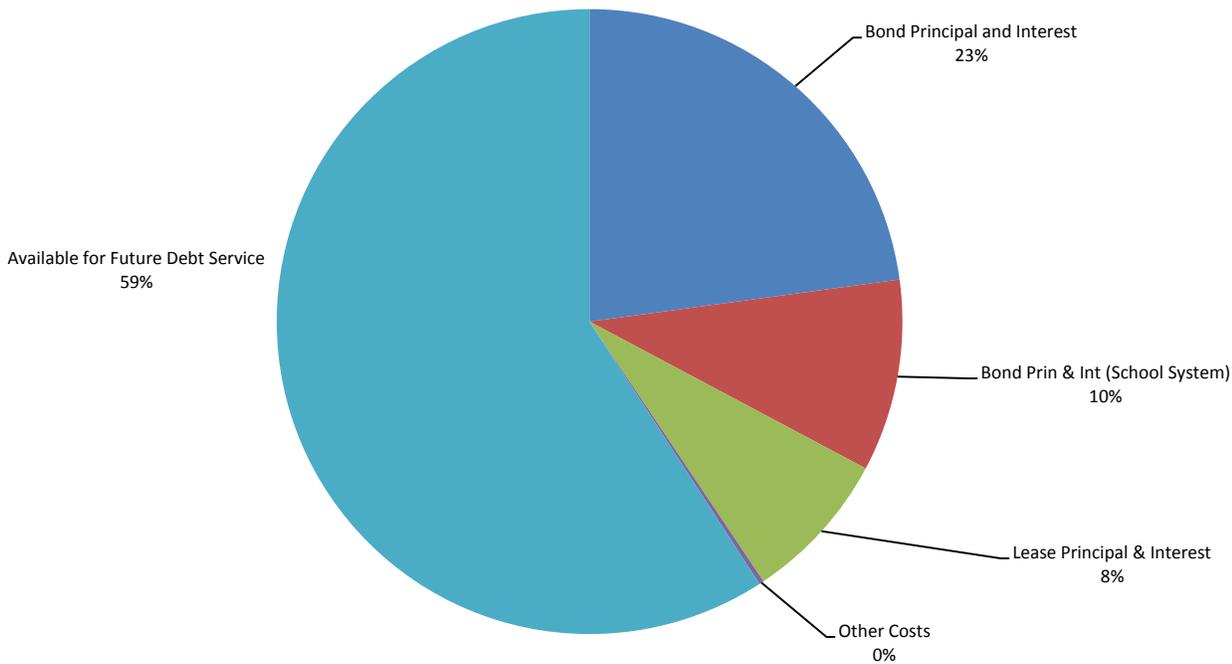
◆ DEBT SERVICE FUND SUMMARY (X 1,000)

REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Millage Rate	.54	.48	.48	
Taxes	\$ 1,706	\$ 1,708	\$ 1,733	1.5%
Interest on Investments	59	14	21	45.7%
Intergovernmental - School System	987	995	994	-0.1%
SPLOST Collections	-	-	7,093	N/A
Transfer from General Govt Capital Project Fund	164	164	164	0.0%
Budgeted Fund Balance	-	760	-	N/A
Total Revenues	<u>2,916</u>	<u>3,641</u>	<u>10,005</u>	<u>247.3%</u>
EXPENDITURES				
Bond Principal and Interest	1,558	1,819	2,286	25.7%
Bond Prin & Int (School System)	987	995	994	-0.1%
Lease Principal & Interest	616	809	783	-3.1%
Other Costs	-	19	24	30.0%
Available for Future Debt Service	-	-	5,917	N/A
Total Expenditures	<u>3,160</u>	<u>3,641</u>	<u>10,005</u>	<u>174.8%</u>
Excess Revenues Over/ (Under) Expenses	<u>\$ (244)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-100.0%</u>

Revenues by Category



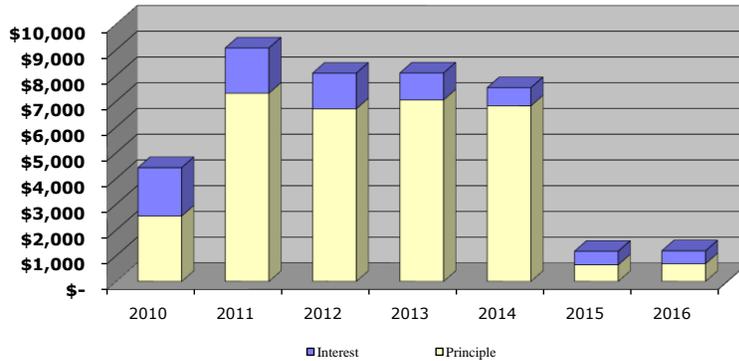
Expenditures by Category



GENERAL OBLIGATION BOND DEBT SERVICE SCHEDULE

Fiscal Year	1993 School Bonds		FM Aquatic Center		Parking Deck		Public Safety Facilities		Total Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 895,000	\$ 98,900	\$ 250,000	\$ 439,006	\$ 1,395,000	\$ 117,547	\$ -	\$ 1,224,739	\$ 2,540,000	\$ 1,880,192
2011	945,000	50,787	275,000	427,944	210,000	184,638	5,885,000	1,091,375	7,315,000	1,754,744
2012	-	-	300,000	415,881	225,000	178,338	6,180,000	789,750	6,705,000	1,383,969
2013	-	-	330,000	403,281	235,000	171,588	6,485,000	473,125	7,050,000	1,047,994
2014	-	-	355,000	387,806	245,000	164,538	6,220,000	155,500	6,820,000	707,844
2015	-	-	390,000	369,181	255,000	157,188	-	-	645,000	526,369
2016	-	-	425,000	348,806	265,000	149,538	-	-	690,000	498,344
2017	-	-	460,000	328,981	280,000	141,588	-	-	740,000	470,569
2018	-	-	495,000	309,882	290,000	133,188	-	-	785,000	443,070
2019	-	-	535,000	289,282	305,000	124,488	-	-	840,000	413,770
2020	-	-	570,000	267,181	320,000	114,575	-	-	890,000	381,756
2021	-	-	610,000	243,581	335,000	104,175	-	-	945,000	347,756
2022	-	-	650,000	218,381	355,000	89,100	-	-	1,005,000	307,481
2023	-	-	695,000	191,481	375,000	73,125	-	-	1,070,000	264,606
2024	-	-	740,000	162,319	395,000	56,250	-	-	1,135,000	218,569
2025	-	-	790,000	130,763	415,000	38,475	-	-	1,205,000	169,238
2026	-	-	840,000	97,144	440,000	19,800	-	-	1,280,000	116,944
2027	-	-	895,000	60,800	-	-	-	-	895,000	60,800
2028	-	-	955,000	20,891	-	-	-	-	955,000	20,891
2029	-	-	-	-	-	-	-	-	-	-
2030	-	-	-	-	-	-	-	-	-	-
Total	\$ 1,840,000	\$ 149,687	\$ 10,560,000	\$ 5,112,591	\$ 6,340,000	\$ 2,018,139	\$ 24,770,000	\$ 3,734,489	\$ 43,510,000	\$ 11,014,906

**General Obligation Bond Debt Service- Next 7 Years
(Amounts x 1,000)**



CAPITAL LEASE PURCHASE DEBT SERVICE SCHEDULE**TABLE 1**

Fiscal Year	Fire Truck (FY02)		GMC Facility		Equipment '07	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 83,271	\$ 8,727	\$ 139,329	\$ 24,818	\$ 77,607	\$ 1,557
2011	86,639	3,452	145,777	18,370	-	-
2012	-	-	152,524	11,623	-	-
2013	-	-	159,583	4,564	-	-
2014	-	-	-	-	-	-
2015	-	-	-	-	-	-
Total	\$ 169,910	\$ 12,179	\$ 597,213	\$ 59,375	\$ 77,607	\$ 1,557

TABLE 2

Fiscal Year	Equipment '08 (PD Vehicles)		Equipment '08 (Dump Truck)		Equipment '09 (Projected)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 130,504	\$ 13,050	\$ 21,045	\$ 2,499	\$ 122,667	\$ 12,267
2011	130,504	7,830	21,757	1,787	122,666	7,360
2012	-	-	22,493	1,052	-	-
2013	-	-	17,367	291	-	-
2014	-	-	-	-	-	-
2015	-	-	-	-	-	-
Total	\$ 261,008	\$ 20,880	\$ 82,662	\$ 5,629	\$ 245,333	\$ 19,627

TABLE 3

Fiscal Year	Equipment '09 (Projected)		Equipment '10 (Projected)		Fire Truck (FY10 Projected)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 33,333	\$ 3,333	\$ 46,000	\$ 5,275	\$ 47,925	\$ 10,262
2011	33,334	2,000	92,000	10,550	98,758	17,614
2012	-	-	92,000	10,550	102,768	13,604
2013	-	-	46,000	5,275	106,941	9,431
2014	-	-	-	-	111,283	5,089
2015	-	-	-	-	57,325	861
Total	\$ 66,667	\$ 5,333	\$ 276,000	\$ 31,650	\$ 525,000	\$ 56,861

Year	TOTAL LEASE PURCHASE	
	Principal	Interest
2010	\$ 701,681	\$ 81,788
2011	731,435	68,963
2012	369,785	36,829
2013	329,891	19,561
2014	111,283	5,089
2015	57,325	861
Total	\$ 2,301,400	\$ 213,091



CAPITAL IMPROVEMENTS PROGRAM

This section includes the current year capital improvement budgets for the Capital Improvements Program excluding Public Utilities. These budgets represent the first year of the present five year Capital Improvements Plan (CIP). The section also includes a summary of the entire CIP, as well as more detailed information regarding those projects funded for the first year. Capital improvement budgets remain open until the project is completed.



Capital Improvement Program (Excluding Public Utilities)

I Capital Improvements Program Introduction

This section contains the information detailing all capital improvements to roads, land or buildings, and the purchase of major machinery and equipment for the next five years. Any items over \$20,000 will be included in this plan. Fiscal Year 1994 was the first year a formal Capital Improvements Program was prepared by the City of Gainesville. The benefits of this process to the City are considerable, including:

- Provides for the orderly replacement of facilities and equipment.
- Identifies capital needs several years before funding and implementation occur, allowing adequate time for careful planning.
- Facilitates efficient allocation of limited financial resources.
- Encourages enhanced bond rating.
- Educates management and City Council to departmental needs.
- Provides a good public relations tool, as it helps the taxpayer better understand the community's problems and what is being done to address them.

II Capital Improvements Program Process

The City of Gainesville has developed a flexible but very thorough method for identifying, analyzing, recommending, and approving the items included with its Capital Improvement Program (CIP). It begins with capital priorities being identified by City Council throughout the year to senior management who in turn consolidates the information and furnishes it to City departments based on their responsibilities. Broad priorities commonly identified may include refurbishment of roads and intersections in certain parts of town, parking issues, and perceived public safety concerns. The departments, in turn, blend senior management directives with their own assessment of the City's needs based on internally controlled obsolescence schedules, maintenance histories, as well as future needs based on population trends, and infrastructure wear and tear. Outside consultants are also engaged when appropriate to furnish information and professional direction not easily generated internally. This information is collected, analyzed, and distilled by senior management, department heads, and other qualified staff into an annual capital submission package usually completed in late December. During the budget process that commences in January, these requests are carefully reviewed by a capital program committee made up of the City Manager, Chief Financial Services Officer, and the Budget Manager. Concurrently, requests for additional funding for pre-existing projects is folded into the package along with new submissions. Projects are compiled based on type and funding source and then carefully considered to identify the ones most likely to be recommended for funding. Criteria utilized during this process include timing issues, need, location, economic and social benefit, pricing, regulatory issues, and compatibility with long term initiatives. These are then presented to City Council as recommended projects for their review and advice. As presented, the capital projects in this budget book are either FY2009 or prior items, with funding approved, or are "out year" projects, not yet approved, but identified as key items for future consideration. These out year projects are reviewed annually based on changing needs, and revised as necessary. This dynamic method of capital improvement program management has proven to be extremely effective at achieving the benefits listed above.

III Capital Improvements Program - Fund Summary

These pages document a summary by department of all the requests for the prior and current budget year as well as the amount of funding approved in the current fiscal year.

IV Five Year Capital Improvements Program

This section proffers a summary of the projects identified as priorities for the next 5 years. Sorted by department, it gives the project name, suggested funding source, the estimated cost, and the year of anticipated implementation.

Available funding source(s) are listed below.

GF	General Fund
IG	Intergovernmental Transfer (Local, State, Federal)
PUD	Public Utilities Fund
HT	Hotel/Motel Tax Fund
SW	Solid Waste Fund
LP	Lease Proceeds
SPLOST	Special Purpose Local Option Sales Tax
CTF	Cemetery Trust Fund
AP	Airport Fund

V Capital Improvements Program - Project Descriptions

This section offers the interested reader specific information about each project for all five years being considered. This includes the lifespan of each project, what department is responsible for it, the estimated cost, impact on operating budgets (when applicable), and most importantly, the project's benefit to the City.

VI Capital Improvements Program – FY2010 Summary

The general government Capital Improvement Program calls for the expenditure of \$3,007,229 for this budget year. As the "Capital Improvement Program General Government FY2010 Expenditures" chart indicates, expenditures on Infrastructure replacement and renovation total \$1,665,000, of which \$542,000 is for street resurfacing projects. Vehicles and Equipment make up 28% of the FY2010 expenditures, totaling \$853,000. Included in this category is \$276,000 for new Police Department patrol cars and \$525,000 to replace a Fire Engine. Vehicle and Equipment replacement is necessary to ensure that the City's workforce operates safe and dependable machinery, thereby supporting more efficient and effective service. Expenditures in this area are based on maintenance histories and obsolescence schedules of the subject equipment or vehicle. One of the areas of City general government service that impacts all of us on a daily basis is infrastructure; streets, drainage, and similar areas. Due to their constant utilization, it is necessary to continually expend funds in order to maintain infrastructure in a safe and effective manner. The capital improvement program anticipates these long term needs and provides the means of funding them on an annual basis. Street improvements, paving projects, and storm-water management are all significantly featured in this budget and with the growth of Gainesville, will surely receive expanding levels of funding in future years. Responsible stewardship of taxpayer owned buildings and facilities is a critical obligation of the City's staff. Projects for this segment included in this year's budget are judged necessary to keep these facilities functional and to prevent excessive deterioration.

Overall, the expenditures included with this year's Capital Improvements Program should enable the City to reduce or at least control operating costs.

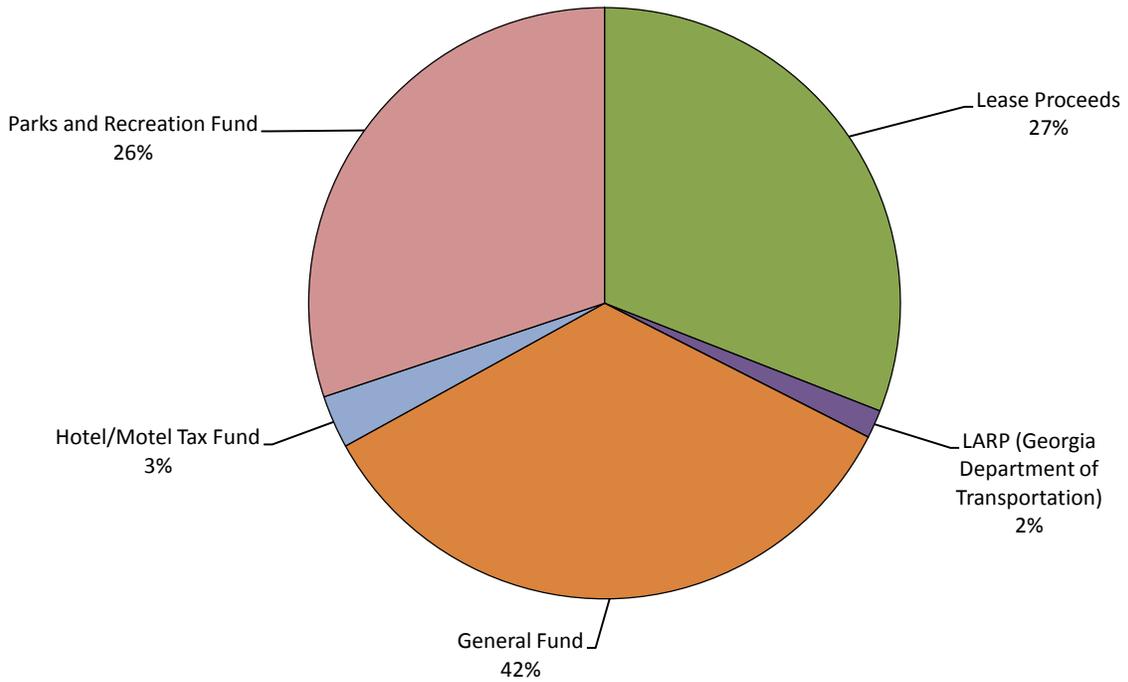
CAPITAL IMPROVEMENTS PROGRAM SUMMARY
(X 1,000)

	Budget FY 2009	Budget FY 2010
Revenues and Other Sources		
SPLOST V (General Allocation)	\$ 1,420	\$ -
SPLOST V (Road Improvements)	325	-
Lease Proceeds	516	801
Intergovernmental:		
LARP (Georgia Department of Transportation)	80	40
Gainesville City Schools	350	-
Transfers From:		
General Fund	899	893
Hotel/Motel Tax Fund	83	75
Community Service Center	-	41
Other :		
Contributions	1,300	-
Budgeted Fund Balance		
General Fund		377
Parks and Recreation Fund	-	780
Total Revenues	4,973	3,007
 Expenditures		
Financial Services and IT		
Data & System Backup Devices	55	-
Network Upgrade	96	-
 Planning		
Geographic Information System Upgrade	22	-
Comprehensive Plan	-	150
 Police		
Police Department Fleet (New)	368	276
Police Department Fleet (Used)	48	-
Public Safety Facility	450	-
 Fire		
Squad #22 Replacement	78	52
New FD Vehicles	58	-
Fire Engine - #23 Replacement	-	525
Fire Hose Replacement	-	75
 Public Works - Public Land and Buildings		
Community Service Center Renovations/Repairs	30	41
Henry Ward Building Renovations	29	-
 Public Works - Engineering		
Storm Drain Improvements	725	300
Storm Drain Maintenance Program	-	15
Street Resurfacing (Major Projects)	650	417

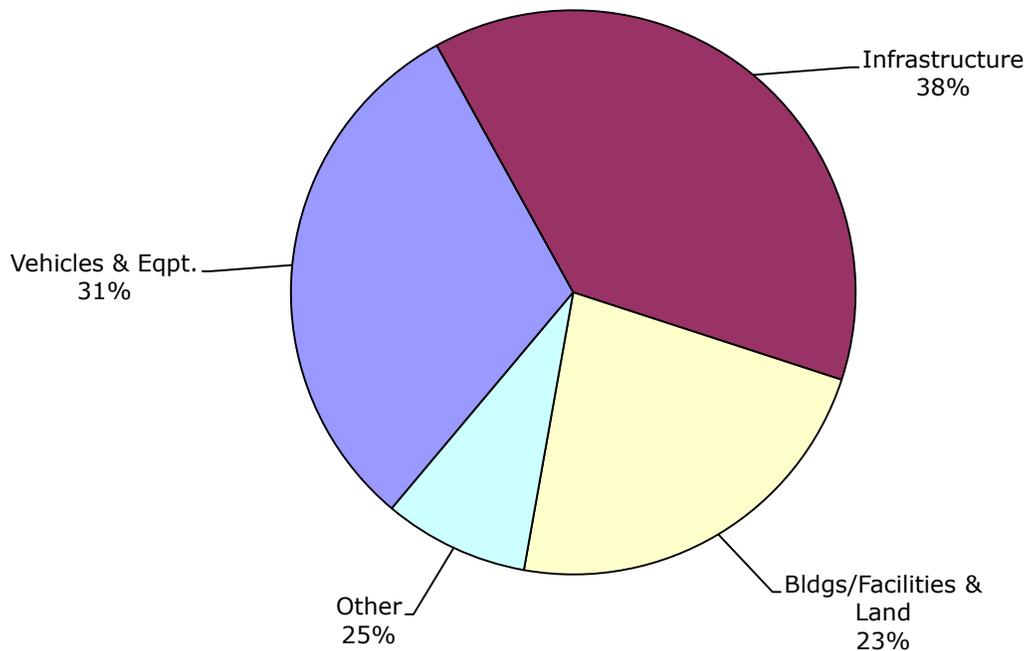
CAPITAL IMPROVEMENTS PROGRAM SUMMARY
(X 1,000)

	Budget FY 2009	Budget FY 2010
Public Works - Traffic		
Installation of Communication Lines	33	-
Intersection Improvement - Prior @ Jesse Jewell	-	22
Signal Installation - Queen City @ Summit	-	65
Public Works - Street Maintenance		
Street Resurfacing (In-House Projects)	125	125
Equipment - Rolling Stock	140	-
Sidewalk Program	100	-
Parks & Recreation Fund		
Civic Center Renovations	152	-
City Park Stadium Renovation	1,650	-
Park Renovations	-	335
Park Improvements	-	125
Frances Meadows Trails	-	200
Vision 2014 Master Plan Update	-	100
Youth Athletic Facilities	-	20
Georgia Mountains Center		
Transfer to Debt Service Fund	164	164
Total Expenditures	4,973	3,007
Excess Revenues and Other Sources Over (Under) Expenditures	\$ -	\$ -

**Capital Improvement Plan Revenue by Category
FY2010**



**Capital Improvement Program Expenditures by Category
FY 2010**



FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM EXPENDITURES

Project Description	Funding Source	(All amounts x \$1,000)					Total	
		Prior Yr(s)	FY 2010	FY 2011	FY 2012	FY 2013		FY 2014
GENERAL FUND								
City Manager's Office								
Agenda Manager Program	GF		\$ 47	\$ -	\$ -	\$ -	\$ -	\$ 47
Document Imaging/Management system	GF		38	-	-	-	-	38
Subtotal			85	-	-	-	-	85
Finance & Information Technologies								
Network Upgrade	GF		-	210	-	-	-	210
Document Imaging Eqpt.	GF		-	40	-	-	-	40
Telephone system	GF		-	-	400	-	-	400
Finance & PR Software	GF		-	-	-	320	-	320
Subtotal			-	250	400	320	-	970
Planning								
Comprehensive Plan	GF		75	75	-	-	-	150
Subtotal			75	75	-	-	-	150
Police								
Vehicle Replacement	LP		276	289	304	319	-	1,188
Subtotal			276	289	304	319	-	1,188
Fire								
Engine Replacement - E23	GF/LP		525	-	-	-	-	525
Squad Replacement - S22	GF		52	-	-	-	-	52
Hose Replacement	GF		75	-	-	-	-	75
Engine Replacement - E21	GF/LP		-	525	-	-	-	525
Fleet Purchase - Fire Marshal Vehicle	GF		-	35	-	-	-	35
Mobile Data Terminal	GF		-	32	-	-	-	32
Rescue Replacement - Rescue 1	GF		-	300	-	-	-	300
Fleet Replacement - Unit 208	GF		-	35	-	-	-	35
Fleet Replacement - Unit 206	GF		-	35	-	-	-	35
Squad Replacement - S21	GF		-	95	-	-	-	95
Engine Replacement - E22	GF/LP		-	550	-	-	-	550
Station #5	SP/GF		-	-	3,500	-	-	3,500
Aerial Replacement - Ladder 24	GF/LP		-	-	-	1,000	-	1,000
Station #6	SP/GF		-	-	-	-	4,000	4,000
Engine Replacement - E 24	GF/LP		-	-	-	-	600	600
Subtotal			652	1,607	3,500	1,000	4,600	11,359
Public Lands & Buildings								
HVAC Roof Top Units at CSC	GF		41	-	-	-	-	41
Replacement of Alta Vista Roof	GF		-	55	-	-	-	55
Light Truck	GF		-	-	-	20	-	20
Jab Exterior Walls	GF		-	-	-	-	35	35
Subtotal			41	55	-	20	35	110

FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM EXPENDITURES

Project Description	Funding Source	Prior Yr(s)	(All amounts x \$1,000)					Total
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	
Engineering Services								
LARP Paving	GF/IG/LARP		417	675	700	700	700	3,192
Midtown Street Resurfacing	GF/IG/LARP		150	-	-	-	-	150
Storm Drain Repair	GF		300	300	350	350	350	1,650
Storm Drain Maintenance	GF		15	15	15	20	20	85
Midtown Infrastructure Improvements	GF/SPLOST		-	300	300	-	-	600
Restoration of Detention Ponds	GF		-	120	80	-	-	200
Downtown Streetscape Phase III B	GF/SPLOST		-	-	168	-	-	168
New Public Works Complex	GF/SPLOST		-	-	-	-	250	250
Subtotal			882	1,410	1,613	1,070	1,320	6,295
Traffic Services								
Shallowford & Plaza Intersection Impr.	GF		215	-	-	-	-	215
TS Installation Queen City @ Summitt	GF		65	170	-	-	-	235
St Lights & Mast Arm Poles - JJ Corridor	GF		110	-	-	-	-	110
I Imp Prior @ Jesse Jewell	GF		22	68	-	-	-	90
I Imp Cleveland @ Clarks Bridge	GF		-	704	-	-	-	704
Ts Replacement Downtown Square	GF		-	110	-	-	-	110
Thermo Striping - Peral Nix Parkway	GF		-	55	-	-	-	55
I Imp Park Hill @ S Enota	GF		-	-	891	-	-	891
Thermo Striping Ind Blved& Shallowford	GF		-	-	50	-	-	50
Replacement Vehicle	GF		-	-	42	-	-	42
I Imp Washington @ Green	GF		-	-	-	215	-	215
I Imp West Academy @ Bradford	GF		-	-	-	215	-	215
Thermo Striping - Dorsey & Aviation	GF		-	-	-	33	-	33
I Imp Limestone @ Clarks Bridge	GF		-	-	-	-	42	42
I Imp Limestone @ Cleveland	GF		-	-	-	-	42	42
I Imp Limestone @ Beverly	GF		-	-	-	-	42	42
I Imp Jesse Jewell @ John Morrow	GF		-	-	-	-	9,064	9,064
Subtotal			-	-	42	463	9,190	9,695
Street Maintenance								
On-call Pick Up	GF		33	-	-	-	-	33
Skid Steer	GF		-	40	-	-	-	40
Lift Gate Pick up	GF		-	40	-	-	-	40
ROW Tractor	GF		-	33	-	-	-	33
14 Yard Dump	GF		-	130	-	-	-	130
Paver	GF		-	230	-	-	-	230
Pickup	GF		-	-	42	-	-	42
Crew Cab Service Truck	GF		-	-	127	-	-	127
15 Ton Trailer	GF		-	-	21	-	-	21
15 Ton Trailer	GF		-	-	21	-	-	21
Dozier	GF		-	-	-	118	-	118
Backhoe	GF		-	-	-	60	-	60
Loader	GF		-	-	-	120	-	120
Backhoe	GF		-	-	-	-	50	50
Crew Cab service truck	GF		-	-	-	-	135	135
Pick up Crew Cag 4x4 truck	GF		-	-	-	-	38	38
Street Sweeper	GF		-	-	-	-	220	220
Subtotal			33	473	211	298	443	1,458

FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM EXPENDITURES

Project Description	Funding Source	Prior Yr(s)	(All amounts x \$1,000)					Total
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	
Cemetery								
Pickup	GF		-	23	-	-	-	23
Skid Steer	GF		-	-	45	-	-	45
Dump Truck	GF		-	-	-	45	-	45
Office Relocation	GF/SPLOST		-	-	-	-	145	
Pickup	GF		-	-	-	-	23	23
Subtotal			-	23	45	45	168	136
Other								
GMC - Tables	GF		35	-	-	-	-	35
GMC - Audio/Visual Equipment	GF		-	25	-	-	-	25
GMC - Arena Sound System	GF		-	-	70	-	-	70
GMC - Arena Seating	GF		-	-	300	-	-	300
GMC - Carpet	GF		-	-	52	-	-	52
GMC - Vehicle	GF		-	-	-	26	-	26
GMC Expansion	SPLOST		-	-	-	-	22,000	22,000
P&R Park Renovation	Various		335	3,440	-	-	-	3,775
P&R Park Improvements	Various		125	160	150	150	150	735
P&R Civic Center Renovations	Various	152	-	185	130	230	-	545
P&R Rockcreek	Various	1,272	-	150	-	-	-	150
P&R Midtown	Various	119	-	100	-	-	-	100
P&R Youth Athletic Complex	Various		20	20	1,500	338	4,500	6,378
P&R Frances Meadows Trails	Various		200	450	1,400	800	-	2,850
P&R Vision 2014 Master Plan	Various		100	-	-	-	-	100
Subtotal			815	4,530	3,602	1,544	26,650	10,123
TOTAL GENERAL GOVERNMENT			\$ 2,859	\$ 8,712	\$ 9,717	\$ 5,079	\$ 42,406	\$ 80,783

Funding Sources:	GF	General fund	LP	Lease Proceeds
	HM	Hotel/Motel Tax	BP	Bond Proceeds
	PUD	Public Utilities	SPLOST	Special Purpose Local Option Sales Tax
	CTF	Cemetery Trust Fund	IG	Intergovernmental (Local, State, Federal)
	AF	Airport Fund	GS	Gainesville City Schools
	VS	Vehicle Services	P	Private Contribution
	SW	Solid Waste	HC	Hall County
	GC	Golf Course		

CAPITAL IMPROVEMENTS PROGRAM – PROJECT DESCRIPTIONS

This section contains detailed information about current and future capital projects, including specific descriptions and justifications. As shown in the Capital Plan Summary, many are tentatively scheduled for future years, but have received neither approval nor funding with this budget. All current budget year projects listed below have received approval and funding. For projects beyond the current budget, the year presented may change depending on priorities extant as the budgets are formulated in those future years. All the projects presented below have considerable amounts of detail and specifications that are beyond the available space in this document. Please contact the City of Gainesville's Financial Services Department if you want additional information concerning any specific item. The Gainesville Public Utility Department has a Capital Improvement Plan that is published as a separate document and is available upon request.

CITY MANAGERS OFFICE

Project:

FY2010 - \$47,000 – Agenda Manager Software

Requesting Department: City Manager's Office

Description: Computer software and support, installation and training for the electronic creation and distribution of Council agendas and calendars. Editable at the departmental level, it also can create electronic agenda packages, and meeting minute templates.

Justification: Streamlines the current manual process managed by the City Clerk's office; should reduce the amount of time used for administrative purposes. Annual support fees totaling approximately \$500 will be an additional cost but should be offset by time and productivity gains elsewhere within this office.

Project:

FY2010 - \$38,000 - Document Imaging Equipment for Municipal Code

Requesting Department: City Manager's Office

Description: Computer hardware, software and support, installation and training for the electronic storage and retrieval of records.

Justification: To store municipal code records electronically thus improving records management by reducing research and retrieval time. This system will offer future capabilities of stored information being shared among departments. No impact on operating expenses. An annual support subscription of an indeterminate amount will add to the department's ongoing expenses.

FINANCE & INFORMATION TECHNOLOGIES

Project:

FY2011 \$210,000 Network Upgrade

Requesting Department: Financial Services & Information Technologies

Description: Upgrade network equipment and remote location connectivity to ensure reliable and fast access to network stored information. The project addresses increased network traffic in the future, Voice-Over IP in the future and improved desktop support. Staff operational efficiencies and expiration of lease agreements with local telephone provider should reduce expenses somewhat, although the exact amount is indeterminate.

Project:

FY2011 – \$40,000 - Document Imaging Equipment

Requesting Department: Financial Services & Information Technologies

Description: Equipment to store financial documentation in image form.

Justification: Allows for reliable storage of required financial documentation. Saves space, eases retrieval, and increases staff efficiency. Little, if any impact on operating expenses is anticipated for this project other than a reduction in the amount of paper retained.

Project:

FY2012 – \$400,000 - New Telephone System

Requesting Department: Financial Services & Information Technologies

Description: New Full Featured Phone System.

Justification: Reliability and cost factors are the primary considerations in purchasing a new phone system as well as obsolescence and serviceability of the old system. An outside consultant has evaluated our existing system to determine feasibility of installing a new system. A new telephone system should have lower maintenance costs, although the amount cannot be reliably determined.

Project:

FY2013 - \$320,000 - Finance & Payroll Software

Requesting Department: Financial Services & Information Technologies

Description: Financial software to process accounts payable, purchase orders, accounts receivable, fixed asset tracking, property tax billings and collections, and general ledger transactions and reporting, and Payroll software to process payroll transactions.

Justification: The existing system was purchased in 1998 and will need to be evaluated after 10 years to determine continued compatibility and reliability. A new system could either increase or decrease maintenance and license fees.

PLANNING**Project:**

FY2010 – 2011 - \$150,000 – Comprehensive Plan

Requesting Department: Planning

Description: The City of Gainesville must conduct a major update to its Comprehensive Plan which was last updated in 2004. The Department plans to hire a consultant to assist in the preparation of the Plan update, as we did in 2004. The consultant would be hired in FY 2010 with milestones established throughout an 18-month plan preparation period.

Justification: The Comprehensive Plan will be conducted in conformance with the rules of the Minimum Standards and Procedures for Local Comprehensive Planning, which was promulgated by the Georgia DCA under the Georgia Planning Act of 1989. These minimum planning standards establish procedural and substantive requirements for local comprehensive planning.

POLICE**Project:**

FY2010 – 2013 - \$1,188,000 – Patrol Car Replacement Program

Requesting Department: Police Department

Description: Vehicles needed to replace older/higher mileage units and to continue with the Individually Assigned Police Vehicle Program as approved in Resolution BR-2004-41.

Justification: Replacement vehicles in accordance with the replacement schedule we currently have in place. In FY10 we will have 6 vehicles with more than 140,000 miles. Removing these higher mileage vehicles will reduce the more costly repairs. We plan to replace vehicle FA #'s: 14772, 15914, 20955, 20958, 20960, and 20981.

FIRE DEPARTMENT**Project:**

FY2010 - \$525,000 – Fire Engine Replacement

Requesting Department: Fire Department

Description: Replace Fire Engine 23.

Justification: As needed to replace vehicle due to age, wear, and use. The emergency response vehicle would be purchased fully equipped.

Project:

FY2010 - \$52,000 – Squad Replacement

Requesting Department: Fire Department

Description: Replace Squad #22, the new squad 22 would include a mini-pump fully capable of handling brush fires in remote areas which are typically inaccessible with a normal engine.

Justification: Replace Squad 22 due to age, wear and use. Squad 22 has 85,000 miles and was purchased in 2001. The new Squad 22 would include a mini-pump fully capable of handling brush fires in remote areas which are typically inaccessible with a normal engine.

Project:

FY2010 - \$75,000 – Hose Replacement

Requesting Department: Fire Department

Description: Replace complete inventory of fire hose for the following sizes: 1.75", 2.5", 3" with an improved quality of fire hose color coded for each engine and each station.

Justification: Almost all of our 1.75", 2.5" & 3" hose was purchased in the 70's, 80's, and 90's. Each year we lose a considerable number of sections due to pressure test failure, leakage or busted jackets. Each scenario placing personnel at a huge risk of injury because of the amount of pressure needed for suppression, training & testing activities (90 to 400 psi for 1.75", 200 to 400 psi for 2.5" & 3"). Industry standards have changed during the last ten years. Existing stock will be replaced with more kink & abrasion resistant hose, warranted against defects covering a five to ten year period. Color-coding will assist greatly with inventory & testing requirements under NFPA 1962.

Project:

FY2011 - \$525,000 – Fire Engine Replacement

Requesting Department: Fire Department

Description: Replace Fire Engine 21.

Justification: As needed to replace vehicle due to age, wear, and use. The emergency response vehicle would be purchased fully equipped.

Project:

FY2011 - \$35,000 – Fire Marshal Vehicle

Requesting Department: Fire Department

Description: Fire Marshal Emergency Response Vehicle.

Justification: As needed to replace vehicle due to age, wear, and use.

Project:

FY2011 - \$32,000 – Mobile Data Terminal

Requesting Department: Fire Department

Description: To suppression command staff only (Units 201-Fire Chief, 202-Deputy Chief, 203-Battalion Chief, and 204-Fire Marshal). Costs include the purchase of all software, equipment, mounting, equipment, and training necessary for immediate access. This purchase would be an extension of the radio project completed two years ago for HCFD and Dispatch.

Justification: System will allow immediate field access to all mapping & GIS data available via Dispatch. Fire personnel would be able to pinpoint the locations of street addresses, hydrants, fire department connections, and businesses while in route to an incident. In addition, ISO has made structure information available online. This database contains extremely valuable information regarding the construction, contents, and condition of commercial structures in our community and would eliminate the need for much of the preplan data we currently maintain on paper.

Project:

FY2011 - \$300,000 – Rescue Replacement

Requesting Department: Fire Department

Description: Replacement of Rescue 1 Emergency Response Vehicle.

Justification: Replace due to age, wear and use. Rescue 1 has 50,000 miles and was purchased in 1997.

Project:

FY2011 - \$35,000 – Fleet Replacement – Unit 208

Requesting Department: Fire Department

Description: Replacement of Unit 208, Training Division Vehicle.

Justification: Replace due to age, wear and use. Unit 208 has 88,000 miles and was purchased in 2000.

Project:

FY2011 - \$35,000 – Fleet Replacement – Unit 206

Requesting Department: Fire Department

Description: Replacement of Unit 206, Administrative Chief's Vehicle.

Justification: Replace Unit 206 Due to age, wear, and use. Unit 206 has 74,000 miles and was purchased in 2002.

Project:

FY2011 - \$95,000 – Squad Replacement – 21

Requesting Department: Fire Department

Description: Replace Squad 21.

Justification: Replace Squad 21 due to age, wear and use. Squad 21 has 43,000 miles and was purchased in 2005.

Project:

FY2011 - \$550,000 – Engine Replacement – E22

Requesting Department: Fire Department

Description: Replace Fire Engine 22.

Justification: As needed to replace vehicle due to age, wear, and use. The emergency response vehicle would be purchased fully equipped.

Project:

FY2012 - \$3,500,000 – Station #5

Requesting Depart: Fire Department

Description: Construction of a three bay station of approximately 8,000 square feet. The station would house three shifts for a total of 24 personnel. Apparatus would include (1) engine company and (1) ladder company. Each of these units would be fully equipped. Costs provided below include all costs associated with the construction of a new station, furnishings, fixtures, etc. Does not include costs for adding personnel.

Justification: It has been noted in past ISO studies that a station is definitely needed in this area; if not now, most definitely in the near future. Currently there are properties outside the 5-mile ISO requirement - Sidney on Lanier. At any time, ISO could assign a split rating to the City of Gainesville which would ultimately result in these properties being rated as Class X. In addition to covering road miles, the number of multi-story buildings in this area has increased tremendously. If a fire were to occur in these types of properties, quick response will be crucial to our ability to save lives and property.

Project:

FY2013 - \$1,000,000 – Aerial Replacement – Ladder 24

Requesting Department: Fire Department

Description: Replace Ladder 24.

Justification: As needed to replace vehicle due to age, wear, and use. The emergency response vehicle would be purchased fully equipped.

Project:

FY2014 - \$4,000,000 – Station #6

Requesting Department: Fire Department

Description: Construction of a three bay station of approximately 8,000 square feet. The station would house three shifts for a total of 24 personnel. Apparatus would include (1) engine company and (1) rescue company. Each of these units would be fully equipped. Costs provided below include all costs associated with the construction of a new station, furnishings, fixtures, etc. Does not include costs for adding personnel.

Justification: To provide adequate and efficient coverage to the city limits as it continues to grow. It was noted in our most recent ISO survey that adding Station #5 is an immediate necessity with Station #6 being needed in the near future.

Project:

FY2014 - \$600,000 – Engine Replacement – E24

Requesting Department: Fire Department

Description: Replace fire Engine 24.

Justification: As needed to replace vehicle due to age, wear, and use. The emergency response vehicle would be purchased fully equipped.

PUBLIC LAND & BUILDINGS**Project:**

FY2010 - \$41,000 – HVAC Roof Top units at CSC

Requesting Department: Public Lands and Buildings

Description: The replacement of an 8 ton and 10 ton roof top HVAC package units at CSC.

Justification: These units will be 18 years old by the time of replacement next winter. There have been several expensive repairs done to them in the last 2 years. The new units will have a higher efficiency rating and will save on utility costs.

Project:

FY2011 - \$55,000 – Replacement of Alta Vista Roof

Requesting Department: Public Lands and Buildings

Description: To re-roof the Alta Vista Roof in the area of the offices.

Justification: This roof will be 20+ years old. It went thru a modest renovation 5 years ago which was intended to have the roof last 5-7 years. An inspection in FY10 can determine whether this work can be postponed another year.

Project:

FY2013 - \$20,000 – Light Truck

Requesting Department: Public Lands and Buildings

Description: To replace a 1996 Ranger with another light duty truck.

Justification: The truck to be replaced will be 16 years old and have over 90,000 miles on it. Have already had expensive age related repairs made to the truck.

Project:

FY2014 - \$35,000 – Jab Exterior Walls

Requesting Department: Public Lands and Buildings

Description: To recoat the JAB exterior walls with clear sealant. Also re-caulk and re-mortar joints as necessary.

Justification: It will have been 16 years since this was last done. It is best to waterproof before much damage from water occurs to the masonry from freeze/thaw action. We have some leakage problems now during tropical intensity storms.

ENGINEERING SERVICES**Project:**

FY2010 – 2014 - \$3,192,000 – Contracted Paving Project (LARP)

Requesting Department: Engineering Services

Description: Resurfacing City Streets, Pearl Nix Parkway NB (1100 ft. N of SR53 to 2900 ft. N of SR53), Pearl Nix Parkway SB (2900 ft. N of SR53 to 350 ft. N of SR53), Vine Street (Downey Boulevard to Lucille Lane), Academy Street (EE Butler Boulevard to Bradford Street), Lenox Drive (SR 129 to Cu de Sac), Cannon Ridge (Lenox Drive to Cul de Sac), Hilton Drive (SR 13 to Flat Creek Bridge), Heritage Road (Riverside Drive to Heritage Place), Heritage Place (Heritage Road to Cul de Sac), Main Street (Academy Street to Washington Street), Brandywine Court (South Cul de Sac to North Cul de Sac), Lynx Lane (Westhaven Drive to Brandywine Court).

Justification: City maintains approximately 135 miles of paved streets. Typical life expectancy of paved streets is 20 years. Many of the City streets are in poor condition and need to be resurfaced.

Project:

FY2010 - \$150,000 – Midtown Street Resurfacing

Requesting Department: Engineering Services

Description: Resurfacing City Streets: Banks Street (Queen City Parkway to Main Street), Pine Street (Summit Street to Martin Luther King Boulevard), Grove Street (High Street to Banks Street), High Street (Abandoned CSX RR tracks to Main Street).

Justification: City maintains these streets which are in poor condition and in an identified redevelopment district adjacent to the new Public Safety Complex.

Project:

FY2010 – 2014 - \$1,650,000 – Storm Drain Repair

Requesting Department: Engineering Services

Description: Repair, Reconstruction and Maintenance of Storm water Drainage facilities at various locations throughout the City as needed and identified by staff and projected by Public Works in house Storm water CIP plan. Projects are subject to change based on needs identified by the Public Works Department, \$300,000 - FY10 North Avenue to Ivey Terrace, \$300,000 - FY11 West and Washington, \$350,000 - FY 12 Sherwood Park Phase I, \$350,000 - FY 13 Sherwood Park Phase II and Brenau Avenue, \$350,000 - FY 14 Pearl Nix Parkway at "The Rock".

Justification: Maintenance of the City's storm water facilities is required to maintain a functioning storm water conveyance system to alleviate flooding, and control runoff from rainfall events.

Project:

FY2010 – 2014 - \$85,000 – Storm Drain Maintenance

Requesting Department: Engineering Services

Description: Maintenance of Storm water Drainage facilities at various locations throughout the City as needed, and identified by staff and projected by Public Works in house Storm water CIP plan.

Justification: Maintenance of the City's storm water facilities is required to maintain a functioning storm water conveyance system. This Storm water CIP is required as part of the MS-4 Storm water Discharge Permit required by Georgia EPD.

Project:

FY2011 – 2012 - \$600,000 – Midtown Infrastructure Improvement

Requesting Department: Engineering Services

Description: Design and Construction of much needed infrastructure improvements in Midtown.

Justification: Existing infrastructure is old and in very poor condition. The storm drainage infrastructure is minimal and severely undersized. This area has been identified for redevelopment, however the existing infrastructure (both streets and drainage) are not sufficient to support the redevelopment.

Project:

FY2011 – 2012 - \$200,000 – Restoration of Detention Ponds

Requesting Department: Engineering Services

Description: Restoration and Repair of Detention Ponds for Industrial Park South and a portion of Lee Gilmer Memorial Airport: \$70,000 - Pond 1 Repair, Dredging and Inlet Channel Protection, \$30,000 - Pond 3 Repair, and Inlet Channel Protection, \$50,000 - Pond 4 Outlet Control Replacement, Pond and Outlet Pipe Repair, \$50,000 - Pond 5 Outlet Control Replacement and Pond Repair.

Justification: Ponds are in need of repair and silt removal for future long term operation.

Project:

FY2012 - \$168,000 – Downtown Streetscape Phase IIIB

Requesting Department: engineering Services

Description: Streetscape Expansion, Phase III B.

Justification: To expand beautification project to include more areas of downtown.

Project:

FY2014 - \$250,000 – New Public Works Complex

Requesting Department: Engineering Services

Description: Design new Public Works facility to replace the existing Alta Vista facility.

Justification: Existing facility is old and in poor repair with consistent need of maintenance. Existing configuration does not lend itself well to an efficient operation and it is physically constrained such that expansion is unreasonable.

TRAFFIC SERVICES**Project:**

FY2010 - \$215,000 – Shallowford & Plaza Intersection Improvements

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersections to D.O.T. specs and A.D.A Standards.

Justification: The equipment and city labor necessary to upgrade this intersection was used as a match to the already awarded ARC LED Grant. The equipment at this intersection was built by the County in 1985. The intersection was annexed into the City in 2005 and maintenance at that point was assumed by City forces. At that time a full inspection revealed the necessity for extensive replacement of wire and traffic heads. The most cost effective measure needed at this intersection is a complete replacement of the existing facilities. Upgrade of this equipment will allow compliance and uniformity with DOT standards. Several residents have inquired about the addition of pedestrian signals to this intersection. There are currently no pedestrian signal indications at this intersection. The existing equipment will not provide for the addition of pedestrian signal heads. The improvements at this intersection are necessary to improve the flow and provide a safe means for pedestrians to cross Shallowford Road.

Project:

FY2010 – 2011 - \$235,000 – Thermo Striping Installation Queen City @ Summitt

Requesting Department: Traffic Services

Description: Installation of a Traffic Signal to DOT Specifications.

Justification: This intersection will facilitate a safer flow of traffic out of the new Public Safety Center currently under construction near Summit Street. Installation and operation of this signal is scheduled to occur before the opening of the new facility. The actual turn on of this signal is pending DOT approval of the signal warrant study currently underway. Mast arm poles will be used at this intersection to match the existing designs at all downtown signalized intersections. All traffic signal equipment is to be installed by City Traffic Engineering forces.

Project:

FY2010 - \$110,000 – Street Lights & Mast Arm Poles – Jesse Jewell Corridor

Requesting Department: Traffic Services

Description: Existing traffic signal poles will be replaced with Mast Arm Poles. Street light poles will be needed for Jesse Jewell Parkway Corridor.

Justification: The City has requested to participate in the state wide signal upgrade project for Jesse Jewell Parkway. The existing traffic signal poles will be replaced with mast arm poles. Street lights cannot be placed on mast arm poles and replacement street light poles will be needed on Jesse Jewell Parkway corridor.

Project:

FY2010 – 2011 - \$90,000 – Intersection Improvement at Prior and Jesse Jewell

Requesting Department: Traffic Services

Description: Prior Street left turn lane construction.

Justification: The southbound Prior Street approach to Jesse Jewell currently experiences significant delays creating frustration amongst motorist and a potential safety hazard. This project's purpose is to design and build a left turn lane for southbound Prior Street traffic at its intersection with Jesse Jewell Parkway. The addition of this lane will serve to address many of the traffic constraints indigenous to this area.

Project:

FY2011 - \$704,000 – Intersection Improvements at Cleveland and Clarks Bridge Road

Requesting Department: Traffic Services

Description: Upgrading existing signalized intersection to D.O.T. specs and A.D.A standards.

Justification: The equipment at this signalized intersection is obsolete and past its intended lifespan.

Upgrading will allow the intersection to be in compliance and uniform with D.O.T. standards. There are currently no pedestrian signal indications at this intersection. The existing equipment will not provide for the addition of pedestrian signal heads. The improvements at this intersection are necessary to improve the flow and provide a safe means for pedestrians to cross both streets. This intersection is located next to Riverbend Elementary School. Currently there are no safe provisions for crossing school children. This project would provide a means of installing the necessary items to cross pedestrians safely.

Project:

FY2011 - \$110,000 – Traffic Signal Replacement Downtown Square

Requesting Department: Traffic Services

Description: Replacement of Traffic Signal Equipment at four Intersections on the Gainesville Square .

Justification: We have in the past few years spent approximately \$6,000 in maintenance costs to keep the equipment at these intersections in operation. Upgrade of a traffic signal cabinets to DOT specifications, due to the existing equipment at this intersection being obsolete and past its intended lifespan. Upgrading will allow the intersection to be in compliance and uniform with DOT standards. Illuminated street name signs will allow for better traveler and have proven to be a safer more recognizable alternative to standard street name signs.

Project:

FY2011 - \$55,000 – Thermo Striping – Pearl Nix Parkway

Requesting Department: Traffic Services

Description: Thermoplastic restriping of traffic lines and crosswalks on Pearl Nix Parkway from Dixon drive the Queen City Parkway.

Justification: For high traffic areas, thermoplastic paints holds up best to the traffic and weather conditions. A key to success is identifying the characteristics of the roadway (traffic volume, speed, alignment quality, cross section). Over the life of the thermoplastic paint (8 years), the city will have to stripe with paint the same section of road four times at a cost of \$87,000. To stripe this street once with thermoplastic paint (in 8 years) it will cost the city \$50,000. The investment in thermoplastic striping saves the City \$37,000 every eight years. When considering cost on a life-cycle basis, the thermoplastic stripe becomes less costly than standard paint striping. Its use also will result in a reduction of potential conflicts with maintenance vehicles operating under traffic because of the reduced frequency of application needed. Based on data collected, a 5-inch (standard width) thermoplastic stripe has a unit price of \$0.30 per linear foot with a useful life of 8 years. Standard waterborne traffic paint (currently being used by the City's marking crews), by comparison, costs \$0.13 per linear foot with an estimated useful life of 2 years or less.

Project:

FY2012 - \$891,000 – Intersection Improvements – Park Hill @ South Enota

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersection to D.O.T. specs and A.D.A standards.

Justification: The equipment at this signalized intersection is obsolete and past its intended lifespan. Upgrading will allow the intersection to be in compliance and uniform with D.O.T. standards. The improvements at this intersection are necessary to improve the flow and provide a safer means for pedestrians to cross both streets. This intersection does not currently have safe pedestrian accessibility on all approaches. The intersection during the day operates well over a safe level of capacity. Intersection improvements through this project, such as, improved pedestrian facilities and additional turn lanes will help with the safety and operations of this intersection.

Project:

FY2012 - \$50,000 – Thermo Striping Industrial Boulevard & Shallowford Road

Requesting Department: Traffic Services

Description: Thermoplastic restriping of traffic lines and crosswalks on Industrial Boulevard from Atlanta Highway to Bradford Street and Shallowford Road - West end Avenue from Dawsonville Highway to Browns bridge Road.

Justification: For high traffic areas, thermoplastic paints holds up best to the traffic and weather conditions. A key to success is identifying the characteristics of the roadway (traffic volume, speed, alignment quality, cross section). Over the life of the thermoplastic paint (8 years), the city will have to stripe with paint the same section of road four times at a cost of \$78,000. To stripe this street once with thermoplastic paint (in 8 years) it will cost the city \$45,000. The investment in thermoplastic striping saves the City \$33,000 every eight years. When considering cost on a life-cycle basis, the thermoplastic stripe becomes less costly than standard paint striping. Its use also will result in a reduction of potential conflicts with maintenance vehicles operating under traffic because of the reduced frequency of application needed. Based on data collected, a 5-inch (standard width) thermoplastic stripe has a unit price of \$0.30 per linear foot with a useful life of 8 years. Standard waterborne traffic paint (currently being used by the City's marking crews), by comparison, costs \$0.13 per linear foot with an estimated useful life of 2 years or less.

Project:

FY2012 - \$42,000 – Replacement Vehicle

Requesting Department: Traffic Services

Description: Replacement truck for Traffic Signal Technician.

Justification: Replacement for 1998 Dodge Ram # 14946 which is 11 years old with a 3/4 ton utility truck. This vehicle serves as our on-call traffic technician response vehicle. This vehicle also serves as our primary vehicle used to assist in the maintenance and installation of our traffic signal systems.

Project:

FY2013 - \$215,000 – Intersection Improvements at Washington & Green

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersection to D.O.T specs and A.D.A standards.

Justification: The equipment at this intersection is obsolete with antiquated parts difficult to find. Upgrading will allow the intersection to be in compliance and uniform with DOT standards. The improvements at this intersection are necessary to improve the flow and aesthetics of the downtown area. This project will complement the downtown street streetscape design by using decorative mast arm poles.

Project:

FY2013 - \$215,000 – Intersection Improvements at West Academy and Bradford

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersection to D.O.T. specs and A.D.A standards.

Justification: The equipment at this intersection is obsolete with antiquated parts difficult to find. Upgrading will allow the intersection to be in compliance and uniform with DOT standards. The improvements at this intersection are necessary to improve the flow and aesthetics of the downtown area. This project will complement the downtown street streetscape design by using decorative mast arm poles.

Project:

FY2013 - \$33,000 – Thermo Striping – Dorsey & Aviation

Requesting Department: Traffic Services

Description: Thermoplastic restriping of traffic lines and crosswalks on Dorsey street from Pearl Nix parkway to Aviation Boulevard and Aviation Boulevard from Industrial Boulevard to Queen City Parkway.

Justification: For high traffic areas, thermoplastic paints holds up best to the traffic and weather conditions. A key to success is identifying the characteristics of the roadway (traffic volume, speed, alignment quality, cross section). Over the life of the thermoplastic paint (8 years), the city will have to stripe with paint the same section of road four times at a cost of \$52,000. To stripe this street once with thermoplastic paint (in 8 years) it will cost the city \$30,000. The investment in thermoplastic striping saves the City \$22,000 every eight years. When considering cost on a life-cycle basis, the thermoplastic stripe becomes less costly than standard paint striping. Its use also will result in a reduction of potential conflicts with maintenance vehicles operating under traffic because of the reduced frequency of application needed. Based on data collected, a 5-inch (standard width) thermoplastic stripe has a unit price of \$0.30 per linear foot with a useful life of 8 years. Standard waterborne traffic paint (currently being used by the City's marking crews), by comparison, costs \$0.13 per linear foot with an estimated useful life of 2 years or less.

Project:

FY2014 - \$42,000 – Intersection Improvements @ Clarks Bridge

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersection to D.O.T specs and A.D.A standards.

Justification: DOT has agreed to assist City staff in procurement of poles and selected traffic signal equipment. Upgrading will allow the intersection to be in compliance and uniform with DOT and ADA standards. There are currently no pedestrian signal indications at this intersection. The existing equipment will not provide for the addition of pedestrian signal heads. The improvements at this intersection are necessary to improve the flow and provide a safe means for pedestrians to cross both streets.

Project:

FY2014 - \$42,000 – Intersection Improvements @ Cleveland

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersection to D.O.T. specs and A.D.A standards.

Justification: DOT has agreed to assist City staff in procurement of poles and selected traffic signal equipment. Upgrading will allow the intersection to be in compliance and uniform with DOT and ADA standards. There are currently no pedestrian signal indications at this intersection. The existing equipment will not provide for the addition of pedestrian signal heads. The improvements at this intersection are necessary to improve the flow and provide a safe means for pedestrians to cross both streets.

Project:

FY2014 - \$42,000 – Intersection Improvements @ Beverly

Requesting Department: Traffic Services

Description: Upgrade existing signalized intersection to D.O.T. specs and A.D.A standards.

Justification: DOT has agreed to assist City staff in procurement of poles and selected traffic signal equipment. Upgrading will allow the intersection to be in compliance and uniform with DOT and ADA standards. There are currently no pedestrian signal indications at this intersection. The existing equipment will not provide for the addition of pedestrian signal heads. The improvements at this intersection are necessary to improve the flow and provide a safe means for pedestrians to cross both streets.

Project:

FY2014 – 9,064,000 – Intersection Improvements @ Jesse Jewell and John Morrow

Requesting Department: Traffic Services

Description: Redevelopment of the intersection of Jesse Jewell parkway at John Morrow Parkway.

Justification: To help address and provide a relief valve to the traffic capacity issues currently existing at this intersection, this office has evaluated and recommends that an intersection improvement is necessary. Proposed improvements include additional turn lanes to facilitate a safer and more efficient flow of traffic through this congested area.

STREET MAINTENANCE**Project:**

FY2010 - \$33,000 – On-Call Pick Up Truck

Requesting Department: Street Maintenance

Description: New On-Call Pickup truck.

Justification: Systematic replacement of vehicles based on projected maintenance costs, frequency of usage, and long term service goals.

Project:

FY2011 - \$473,000 – Various Equipment Replacement

Requesting Department: Street Maintenance

Description: New skid steer, lift gate pickup, ROW tractor, 14 yard dump truck, and Paver.

Justification: Systematic replacement of vehicles based on projected maintenance costs, frequency of usage, and long term service goals.

Project:

FY2012 - \$211,000 – Various Equipment Replacement

Requesting Department: Street Maintenance

Description: New Pickup, Crew Cab service truck, and (2) 15 ton trailers.

Justification: Systematic replacement of vehicles based on projected maintenance costs, frequency of usage, and long term service goals.

Project:

FY2013 - \$298,000 – Various Equipment Replacement

Requesting Department: Street Maintenance

Description: New Bull Dozier, Backhoe and Loader.

Justification: Systematic replacement of vehicles based on projected maintenance costs, frequency of usage, and long term service goals.

Project:

FY2014 - \$443,000 – Various Equipment Replacement

Requesting Department: Street Maintenance

Description: New Backhoe, Crew Cab service truck, 4x4 Pickup Crew Cab and Street Sweeper.

Justification: Systematic replacement of vehicles based on projected maintenance costs, frequency of usage, and long term service goals.

CEMETERY**Project:**

FY2011 - \$23,000 – Pickup Truck

Requesting Department: Cemetery

Description: Replacement of a 2000 F- 150 truck.

Justification: At the time of replacement this vehicle will be 11 years old with an estimated 100,000 miles.

Project:

FY2012 - \$45,000 – Skid Steer

Requesting Department: Cemetery

Description: Replacement of a 1995 skid steer loader.

Justification: Replaces a 17 year old machine used for landscaping and loading of sand and dirt.

Project:

FY2013 - \$45,000 – Dump Truck

Requesting Department: Cemetery

Description: Replacement of the Cemetery one ton dump truck.

Justification: Replace a 2000 dump truck that will be 13 years old.

Project:

FY2014 - \$145,000 – Office Relocation

Requesting Department: Cemetery

Description: Relocate the Cemetery office to a more central location.

Justification: Relocate the Cemetery Office so present location can be used for inventory of cemetery spaces for sale.

Project:

FY2014 - \$23,000 – Pickup Truck

Requesting Department: Cemetery

Description: Replace a 2007 Pickup.

Justification: Replacement will be for a 7 year old vehicle.

OTHER**Project:**

FY2010 - \$35,000 – Georgia Mountains Center – Tables

Requesting Department: Georgia Mountains Center

Description: Phase II of our table replacement program, Consists of replacing 105 8' tables, 100 6' tables and 25 rounds.

Justification: In FY08 we replaced 195 of our existing tables due to extreme wear and tear. The tables are over 20 years old and have been patched and repaired as much as they can through the years. We are finally at the point where they need replacing.

Project:

FY2011 – 2012 – \$447,000 - Georgia Mountains Center Renovations

Requesting Department: Georgia Mountains Center

Description: Replacement of existing screens, old microphones, podiums, the addition of two new LCD projectors, sound system components, Mezzanine seats and Aisle and booth carpet.

Justification: The existing audio/visual equipment is worn. The screens are tattered and do not provide a flat image due to buckling. The microphones are damaged from being dropped. Existing sound system is 29 years old and we can no longer get replacement parts for the system. The mezzanine seats are 29 years old and in ill repair. Present carpet is 10+ years old and is fraying and threadbare. We rent the carpet to clients such as the Home Expo, Business Expo, etc.

Project:

FY2013 - \$26,000 – Georgia Mountains Center Vehicle

Requesting Department: Georgia Mountains Center

Description: Purchase of a one year old pick-up truck.

Justification: Our current pick-up is a 1999 and will need replacing at 15 years of age.

Project:

FY2014 - \$22,000,000 – Georgia Mountains Center Expansion

Requesting Department: Georgia Mountains Center

Description: Expand the GMC to include a 20,000 square foot ballroom and increase exhibit space from 18,000 square feet to 36,000 square feet per the KPMG Feasibility Study Recommendation.

Justification: In an effort to attract outside tourism dollars into the community, it is essential that the GMC expand to accommodate convention needs. Most conventions today require breakout space, a general assembly space, space for meals and an exhibit area. With this expansion, the GMC could attract the 1,500 to 2,000 convention to the community. Obviously, the benefit to the community is a reduction in the amount of taxes they are expected to pay due to the taxes generated through visitor spending.

Project:

FY2010 – 2011 - \$3,775,000 – Parks and Recreation – Park Renovations

Requesting Department: Parks and Recreation

Description: Based on an evaluation of existing park facilities, the Comprehensive Master Plan: Vision 2014 Strategic Parks and Recreation Plan: A guide to provide a better quality of life by linking our community through people, parks and programs, recommends phased improvements of the facilities.

Justification: Assessment of existing parks as completed while establishing the Vision 2014 Strategic Parks and Recreation Plan.

Project:

FY2010 – 2014 - \$735,000 – Parks and Recreation – Park Improvements

Requesting Department: Parks and Recreation

Description: Capital Maintenance to existing parks in the areas of: Sidewalk/Trail Program and Playground Program.

Justification: Sidewalk/Trail Program: Every park has some form of sidewalk or trail that requires maintenance. In addition, new trails are necessary to meet growing demand for health and fitness. Playground Program: Many of the existing playgrounds were placed in the early 1980s. These playgrounds have become maintenance issues or are just outdated.

Project:

FY2010 – 2014 - \$6,378,000 – Parks and Recreation – Youth Athletic Complex

Requesting Department: Parks and Recreation

Description: Based on an evaluation of existing park facilities, the comprehensive master plan, Vision 2014 Strategic Parks and Recreation Plan: A guide to provide a better quality of life by linking our community through people, parks and programs, recommends phased improvements including new park construction to meet community needs.

Justification: Based on an evaluation of existing park facilities, the comprehensive master plan, Vision 2014 Strategic Parks and Recreation Plan: A guide to provide a better quality of life by linking our community through people, parks and programs, recommends phased improvements including new park construction to meet community needs.

Project:

FY2010 – 2013 - \$2,850,000 – Parks and Recreation – Frances Meadows Trails Network

Requesting Department: Parks and Recreation

Description: Based on an evaluation of existing park facilities, the comprehensive master plan, Vision 2014 Strategic Parks and Recreation Plan: A guide to provide a better quality of life by linking our community through people, parks and programs, recommends additional trails for the community to use.

Justification: An assessment of a trail system surrounding the Frances Meadows and Middle School Complex has been reviewed with positive feedback from the community at large as well as City School System and Northeast Georgia Hospital. A conceptual design is currently in progress. Trail system is proposed as a 3-phased project: 1) Trailhead and Playground; 2) Trails around facilities; and, 3) Trail network offsite to hospital.

Project:

FY2010 - \$100,000 – Parks and Recreation – 2014 Master Plan

Requesting Department: Parks and Recreation

Description: The comprehensive master plan, Vision 2014 Strategic Parks and Recreation Plan: A guide to provide a better quality of life by linking our community through people, parks and programs, was approved in 2004. In order to be current with the community's needs, a 5-year update of this plan should be completed.

Justification: In order to better serve the community and be good stewards of tax dollars, a comprehensive master plan should be updated every 5 years. The updated master plan will support; 1) More focused programming based on community needs; 2) Capital planning; and, 3) Operational Efficiency.

Project:

FY2011 - 2013- \$545,000 - Parks and Recreation – Civic Center Renovations

Requesting Department: Parks and Recreation

Description: Built in the 1930s, the Gainesville Civic Center provides for community meeting space. The facility was last renovated in 1991 for \$3,000,000. Needed renovations include: New Sound System (\$80,000); Ballroom Floor Refinished (\$22,000); Insulation between Floors (\$30,000); Carpet Replacement (\$35,000); Automatic Door Closers as requested by Fire Marshall (\$20,000); Tile Replacement - Restrooms (\$60,000); Portico Extension (\$250,000); Parking Lots Repaved/Striped (\$100,000); Hot Water Heater and Boiler Piping (\$70,000); HVAC Control System Software (\$30,000).

Justification: In order to maintain customer service excellence and safety, these items have been identified. Numbers are based from professional estimates.

Project:

FY2011 - \$150,000 - Parks and Recreation – Rockcreek

Requesting Department: Parks and Recreation

Description: The vision for Rock Creek Greenway dates back as early as the 1970s. However, the Vision 2000 Parks and Recreation Master Plan in 1990 recommended a citywide trail system including linking the Downtown Square to Lake Lanier. Starting in the mid-90s Rock Creek Greenway began being phased into existence: The Downtown Square was renovated; Property was acquired; the gateway, Rock Creek Park, was developed; A Detention Area was created; Renovations began in Ivey Terrace. Remaining Development or Renovations in order of priority include: Rock Creek Park Connector Development; Renovations for Wilshire Trails, the Rock and Longwood Park.

Justification: As stated, the Vision 2000 Parks and Recreation Master Plan, as well as, the recently updated Vision 2014 Strategic Parks and Recreation Plan, which were both developed with full input from the Citizens of Gainesville, recommends the completion of Rock Creek Greenway.

Project:

FY2011 - \$100,000 – Parks and Recreation – Midtown

Requesting Department: Parks and Recreation

Description: The Midtown Project began as an area revitalization project. Following the approval of the first two phases of the redevelopment study, the City asked that a phase three be completed, which would identify a specific element of the redevelopment plan that would have the greatest impact on Midtown. The Midtown Greenway Master Plan was presented. The greenway can be developed in phases upon land acquisition. Phases would include: 1) Midtown Greenway; 2) Northern Trailhead; 3) High Grove Park; 4) "The Frog" Skate Park; and, 5) Main Street Streetscape.

Justification: The Midtown Greenway project would make a positive impact on the City by improving aesthetic character, providing alternative transportation, adding recreational opportunities, and encouraging private investment in businesses and homes. Gainesville Parks and Recreation's Vision 2014 Strategic Parks and Recreation Plan: A guide to provide a better quality of life by linking our community through people, parks, and programs, also recommends the project and applauds the elements included.

AIRPORT FUND

The Airport Fund is used to account for activities connected with the operation of the Lee Gilmer Memorial Airport. This is an enterprise fund, financed and operated in a manner similar to private business enterprises.

Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.



AIRPORT FUND # 504**◆ MISSION STATEMENT:**

The primary mission of the Public Works Airport Department is to provide the safe operation of the Lee Gilmer Memorial Airport. Also the department is task to make the airport self-sufficient, to actively contribute to the City efforts in attracting and sustaining industries and tourism, and to satisfy the hangar needs of the local general aviation public. It is therefore the responsibility of the Public Works Department to maintain, improve, and evaluate the upgrade all airport facilities, including both ground and navigational facilities, to meet or exceed the FAA standards and requirements; to solicit and administer Federal and State grants for airport improvements; and to maximize revenues from leasing and other operations.

◆ GOALS & OBJECTIVES:

- 1 Operate and manage the airport insuring safety is the most important concern by being accident free.
- 2 Manage the Airport Industrial Park and Airport Hangar Leases so that maximum revenue is generated for airport operations.
- 3 Maximize the use of available of GDOT and FAA Grants so that the airfield has the latest and safest navigational aids and facilities in Northeast Georgia.

◆ PERFORMANCE INDICATORS

	FY2008	FY2009	FY2010
	ACTUAL	BUDGET	BUDGET
Occupancy Rate	100%	100%	100%
Obtain Budgeted Revenue Projection	100%	100%	100%
Tenant Complaints	0	0	0
Completed Work Orders	100%	100%	100%

◆ REVENUE ASSUMPTIONS & TRENDS

Funding Sources: Charges for Services, Federal & State Grants

T-Hangar Rent includes the monthly rental of T-Hangars. They're a total of five types of T-Hangars most designed for two different sizes of aircraft, single engine and multi-engine planes. The projections are based on occupancy rates, economy, and historical trends.

Corporate Hangar Rent includes the monthly rents of corporate hangars and related office space. The revenue projection is based on 100% occupancy at established rental rates.

Industrial Park Rent is for the rent of land in the Industrial Park. Revenues are very stable due to tenant stability over the past several years. All leases for the Airport Industrial Park are long-term leases.

Fuel Flowage Fee has been greatly improved with the FBO (Fixed Base Operator) lease effective July 1, 1998 and with the addition of Lanier Aviation self serve avgas fuel sales. It was formerly assessed at one cent (\$0.01) per gallon for the amount of fuel sold monthly by the FBO after the first 10,000 gallons which was free of any fee. With the new FBO lease, the monthly fee has 4 tiers: The first 17,000 gallons delivered per month is levied at \$0.04 per gallon; from 17,001 to 21,000 gallons the fee is \$0.06 per gallon; from 20,001 to 25,000 gallons, the fee is \$0.08 per gallon; and any amount over 25,000 gallons is assessed at \$0.10 per gallon. The fuel flowage for Lanier Aviation is \$0.10 per gallon.

Fixed Base Operator (FBO) Lease is the lease of the facilities at the airport to the Fixed Base Operator, Champion Aviation Services, Inc. effective July 1998. Monthly rate for this lease was initially set at \$1,500.00 and to be adjusted every five year based on the All Urban Consumer Price Index CPI-U.

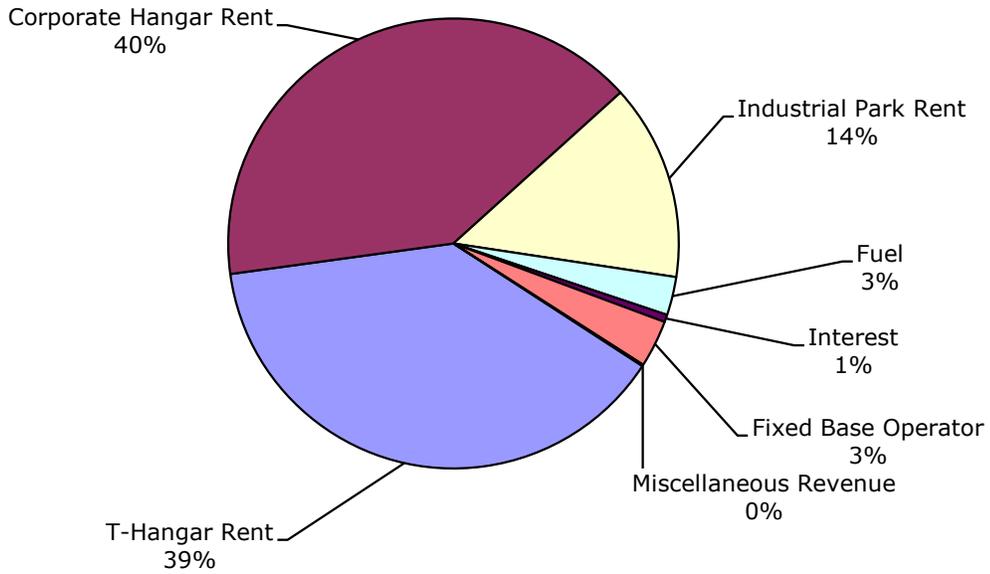
Interest Income projections are based on cash balances, interest rates, and the economy.

Other Income includes the flight center SASO fees, late payment fees and the proposed new wash rack fees.

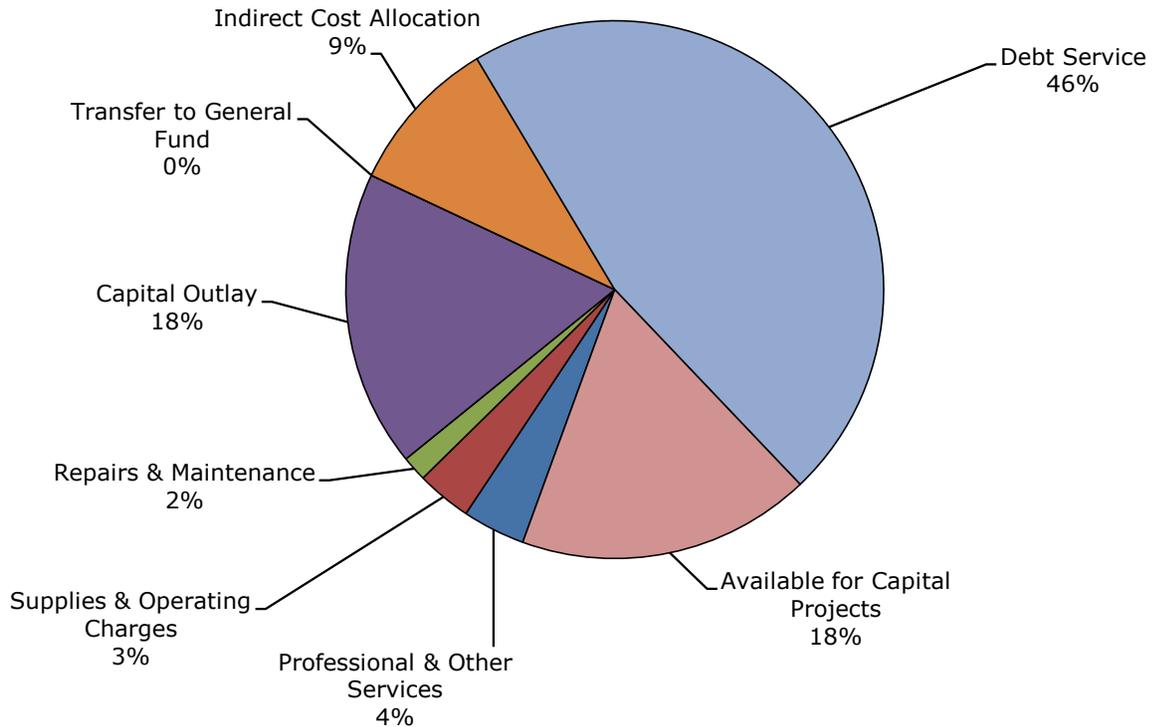
◆ AIRPORT FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Operating Revenues				
T-Hangar Rent	\$ 390	\$ 358	\$ 365	2.0%
Corporate Hangar Rent	343	374	382	2.1%
Industrial Park Rent	85	122	133	9.0%
Fuel	28	40	26	-35.0%
Interest	23	5	5	0.0%
Fixed Base Operator	20	30	32	6.7%
Miscellaneous Revenue	22	2	1	-50.0%
Total Operating Revenues	911	931	944	1.4%
Non-Operating Revenues				
Grants	431	2,660	115	-95.7%
Budgeted Retained Earnings	-	356	-	-100.0%
Total Non-Operating Revenues	431	3,016	115	-96.2%
Total Revenues	1,342	3,947	1,059	-73.2%
EXPENDITURES				
Personal Services	-	-	-	N/A
Professional & Other Services	82	66	40	-39.4%
Supplies & Operating Charges	38	38	35	-7.9%
Repairs & Maintenance	22	8	16	100.0%
Capital Outlay	4	3,294	189	-94.3%
Transfer to General Fund	44	46	-	-100.0%
Indirect Cost Allocation	-	-	100	N/A
Debt Service	250	495	492	-0.6%
Available for Capital Projects	-	-	187	N/A
Depreciation	610	-	-	N/A
TOTAL:	1,050	3,947	1,059	-73.2%
Excess Revenues Over/(Under) Expenditures	\$ 292	\$ -	\$ -	N/A

Airport Fund Operating Revenues By Category

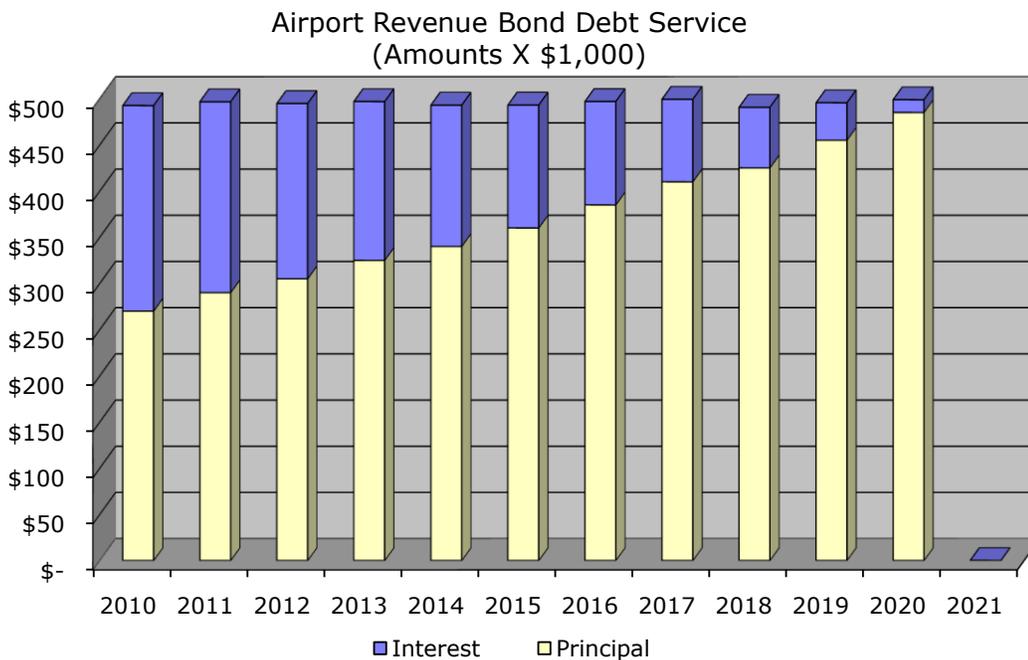


Airport Fund Expenditures By Category



AIRPORT FUND REVENUE BOND AMORTIZATION SCHEDULE

Fiscal Year	2004 Airport Bonds	
	Principal	Interest
2010	\$ 270,000	\$ 222,462
2011	290,000	206,578
2012	305,000	189,696
2013	325,000	171,815
2014	340,000	152,935
2015	360,000	133,057
2016	385,000	111,899
2017	410,000	89,307
2018	425,000	65,565
2019	455,000	40,542
2020	485,000	13,803
2021	-	-
Totals	\$ 4,050,000	\$ 1,397,657



CHATTAHOOCHEE GOLF COURSE FUND

The Chattahoochee Golf Course Fund is an enterprise fund used to account for the activities related to the management and operation of the Chattahoochee Golf Course, a municipal golf facility. As an enterprise fund, it is financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.



CHATTAHOOCHEE GOLF COURSE # 595**◆ MISSION STATEMENT:**

Chattahoochee Golf Course is designed to accommodate all skill levels of golfers and the community's interest in the game of golf. This is achieved through rigorous employee training coupled with a regimen of course management that utilizes the industry's most effective practices designed to ensure that the Course will remain a leading golfing attraction in the region. Founded in 1960, the Course has served the residents of Gainesville – Hall County with a 18 hole championship golf course designed by Robert Trent Jones Sr. In 2006 the course was renovated and redesigned by Kevin Hargrave and Course Crafters Incorporated. New course innovations will allow the facility to generate strong appeal in the community by enhancing our resources and providing the service that our citizen's expect as customers.

◆ GOALS & OBJECTIVES:

- 1 Elevate the game of golf through the promotion of Tournaments, Corporate outing, Golf lessons and Golf camps for juniors and beginner.
- 2 Ensure the best golfing experience in the area, for players of all abilities, by providing the highest level of customer service possible.
- 3 Provide the highest quality playing conditions by utilizing the most modern agronomy techniques and practices available.

◆ REVENUE ASSUMPTIONS & TRENDS

Funding Sources: Greens Fees, Cart Rentals, Range Fees, Handicap Fees, Grill Rent

Charges for Services include a varying range of greens fees, golf cart rental fees, driving range fees, handicap services, and locker fees. Projections rely on historical data from the last three years. Revenue has been very stable to declining somewhat over the past three years (due to the uncertain economy and increased competition).

GREENS FEES, CART FEES, & OTHER REVENUE

Weekend AM - The largest source of green fee revenue. This fee is only available to residents who show proof of residency.

Weekday Green Fee - Available to every golfer that plays CGC during the week. This fee is only available to residents who show proof of residency.

Senior - Discounted green fee only available to residents 62 years and older.

Early Twilight - Discounted green fee that is available to all patrons generally 5 hours before sun sets.

Twilight - Afternoon special for all golfers that has increased thru internet booking of tee times.

Weekend - Hall Co. green fee offered between Weekend AM and twilight times. Continues to drop with less play from the country club.

Passbook - Georgia P.G.A. Golf Pass that non-residents purchase to receive discounts on greens fees. This fee has shown a slight decrease the past few years.

Regular Green Fee - Non – residents. This fee is for non-residents of hall county only during weekends and holidays.

Guest - Chattahoochee Country Club Members Guest Fees. This revenue should increase with the corporate agreement with CCC.

High School - High school discount is given to students during the week, and on weekends after 2:00. This class of greens fee has been stable over the past the years.

College - College discount given to students during the week. This fee has remained steady over the past years.

OTHER REVENUE

Cart Rental Fees - Cart revenues are the largest source of revenue and remain steady over the past three years.

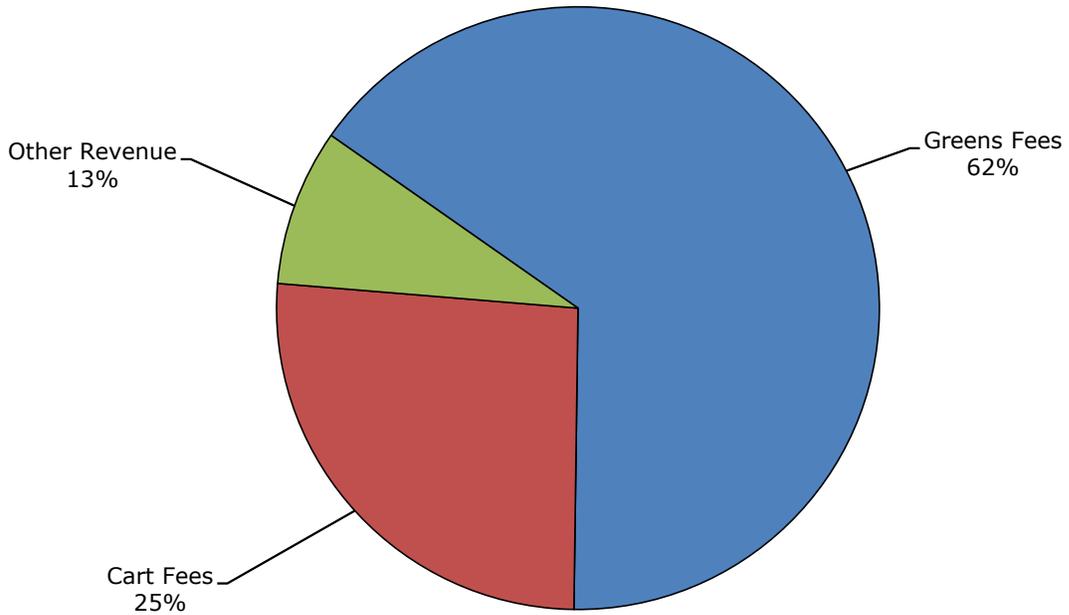
Handicap Fees - GSGA service that updates and maintains golfer's handicaps. The amount is \$35 per year per golfer. The course pays \$22.00 for each golfer to the GSGA for the use of their system.

Driving Range Fees - From sales of range tokens. These fees have been stable over the past three years.

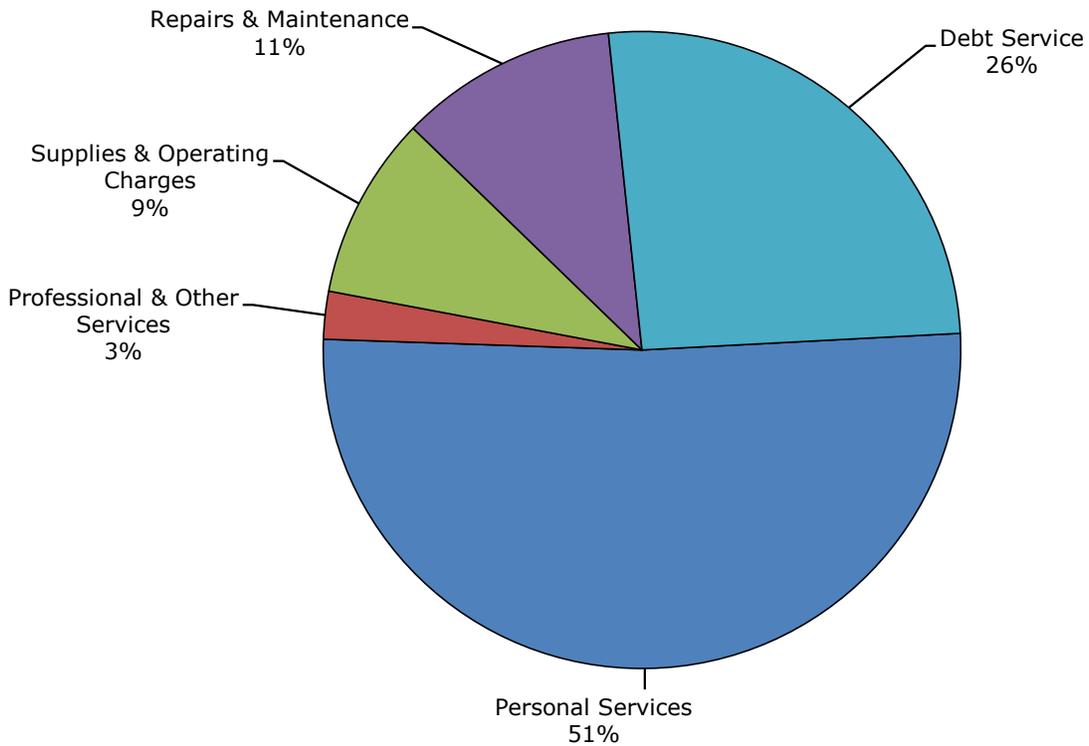
◆ CHATTAHOOCHEE GOLF COURSE FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Greens Fees	\$ 765	\$ 778	\$ 763	-1.9%
Cart Fees	261	337	304	-9.8%
Other Revenue	90	117	98	-16.2%
Interest On Investments	2	-	-	N/A
Transfers In	70	94	73	-22.3%
Budgeted Retained Earnings	-	-	-	N/A
Total Revenues	1,188	1,326	1,238	-6.6%
EXPENDITURES				
Personal Services	640	640	636	-0.6%
Professional & Other Services	36	40	30	-25.0%
Supplies & Operating Charges	141	146	115	-21.2%
Repairs & Maintenance	208	161	137	-14.9%
Debt Service	169	321	320	-0.3%
Amortization/Depreciation	350	-	-	N/A
Capital Outlay	17	18	-	-100.0%
TOTAL:	1,561	1,326	1,238	-6.6%
Excess Revenues Over/(Under) Expenditures	\$ (373)	\$ -	\$ -	N/A
◆ AUTHORIZED POSITIONS				
	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Director/Head Golf Pro	29	1	1	1
Superintendent	29	1	1	1
Assistant Superintendent	21	1	1	1
Mechanic	21	1	1	1
Grounds Keeper/Chemical Tech	21	1	1	1
Pro Shop Assistant/Teaching Pro	19	1	1	1
Assistant Mechanic	18	1	1	1
Office Coordinator/Bookkeeper	16	1	1	1
Operator-Grounds Keeper	14	2	2	2
TOTAL		10	10	10
Pro Shop Assistant	N/A	4	4	4
Starter Ranger	N/A	4	4	4
Cart Attendant	N/A	5	5	5
Laborer	N/A	13	13	13
Total Part Time (varies widely depending on demand, availability, and season)		26	26	26
TOTAL		36	36	36

Revenue By Category



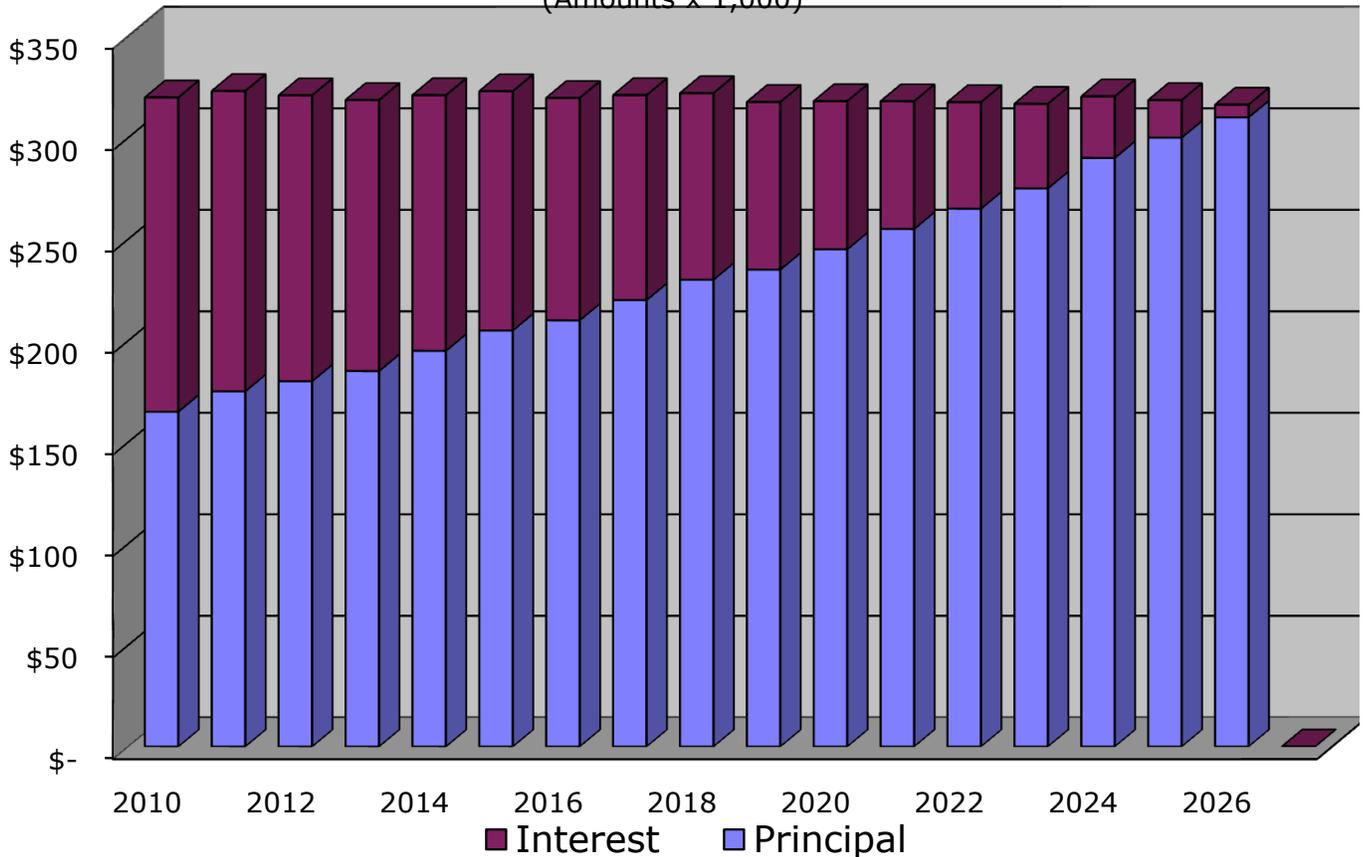
Expenses by Category



**CHATTAHOOCHEE GOLF COURSE REVENUE BOND
AMORTIZATION SCHEDULE**

Fiscal Year	BOND PAYABLE	
	Principal	Interest
2010	\$ 165,000	\$ 154,763
2011	175,000	147,943
2012	180,000	140,821
2013	185,000	133,499
2014	195,000	125,877
2015	205,000	117,853
2016	210,000	109,528
2017	220,000	100,902
2018	230,000	91,875
2019	235,000	82,547
2020	245,000	72,918
2021	255,000	62,888
2022	265,000	52,457
2023	275,000	41,625
2024	290,000	30,291
2025	300,000	18,455
2026	310,000	6,219
2027	-	-
Totals	\$ 3,940,000	\$ 1,490,458

Chattahoochee Golf Course Revenue Bond Debt Service
(Amounts x 1,000)



PUBLIC UTILITIES FUND

The Public Utilities Fund is used to account for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.



PUBLIC UTILITIES FUND # 520**◆ MISSION STATEMENT:**

It is the mission of the Gainesville Public Utilities Department to provide ample quantities of safe, aesthetically pleasing water at adequate pressures to our customers, and to provide this water at the lowest possible price that will allow the system to be safely operated and expanded in accordance with the Water Master Plan adopted by the Gainesville City Council. Furthermore, it is our goal to collect and treat all wastewater generated in our service area in a safe and environmentally sound manner at the lowest possible price. We will endeavor to meet these goals while managing our resources as a responsible steward for the future of our community and while providing the highest level of customer service possible.

◆ REVENUE ASSUMPTIONS & TRENDS

Water Revenue is the largest revenue source in this fund. The service area includes a large portion of Hall County, and due to the State Drought Restrictions and an Economic downturn over the past year we have experienced a decrease in revenue. Rates are different for inside City and outside City customers due to differing service costs. Estimates are based on current and historical trends, with a projected 5.5% rate increase (on all metered water sales) to occur January 1st to facilitate payment for major capital improvements. Projected revenue declined in FY2009, and is expected to be flat in FY2010, due to ongoing water restrictions, an emphasis on conservation measures and a poor economy.

Account Service Fees are the third largest revenue source in this fund. This fee is billed to each account on the system as a base fee that recovers the cost to read the meter and generate a bill, regardless of consumption. This base fee was previously built into the water and sewer charges, and was broken out separately as part of a rate restructuring to improve equity to customers. This revenue category is very stable and increases steadily at the rate new customers tie onto the system.

Water Tapping Fees are levied to recoup the actual cost of tapping the water mains for new or additional users tapping onto an existing water line. The projected revenue is based on historical trend review and analysis, coupled with construction start projections.

Service Fees are charged when service to a user is terminated for non-payment, and as a penalty for a returned check. This revenue has been stable over the past three years.

Late Payment Penalties of 10% of the amount due are charged if payments reach the Customer Service & Billing Department after the due date on the billing.

Sewer Revenue is the second largest revenue source in this fund, with the majority of the service area inside the City limits. Rates are different for inside City and outside City customers, and there are different rates for customers located in two separate service districts (based on differing service costs). This revenue category has seen a steady increase over the past three years due to industrial and commercial growth. Estimates are based on current and historical trends, with a projected 9.5% across the board rate increase to occur January 1st to facilitate payment for major capital improvements.

Surcharges are charged to large industrial and commercial customers if their pollutant load is in excess of what is found in the maximum residential waste effluent. Surcharge fees have been stable over the past few years. This is based on historical trends.

Sewer Tapping Fees are charged for a new customer to tap onto the City's Sanitary Sewer System. This charge is set to recover the City's cost to install the actual tap to the City's sewer for new or expanded service. Revenue has been very stable over the past three years. The projection is based on historical trend analysis and an environmental trend toward less reliance on septic tanks.

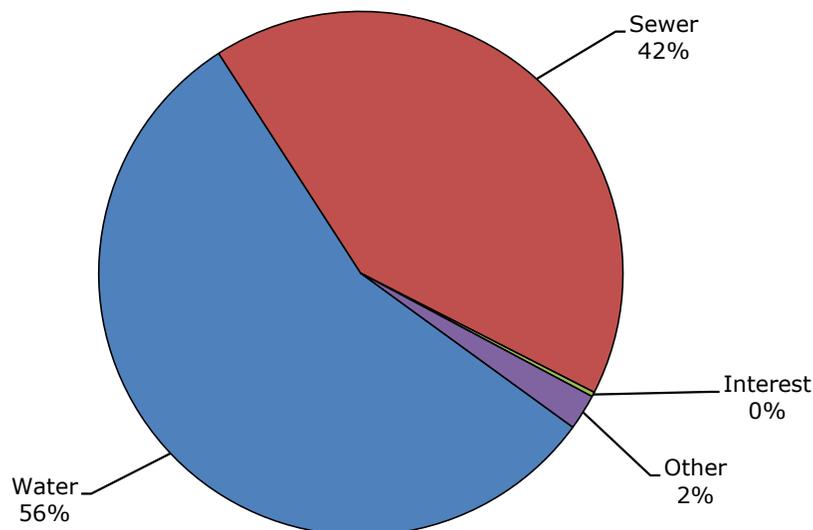
Interest Revenue is based on cash balances, the economy, and interest rates. An increase in revenue is due to expected increases in interest rates and the department's projection of available cash balances.

Water/Sewer Connection Fees are charged to enable the system to fund its expansion. These fees are based on the prorated cost of providing service with each new tap to the system and vary depending on tap size. Projections are based on anticipated new customer acquisition.

◆ PUBLIC UTILITIES FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Water Revenue	\$ 21,736	\$ 21,374	\$ 22,604	5.8%
Water Connection Fees	\$ 1,929	\$ 1,981	\$ 369	-81.4%
Water Connection Administration Fees	\$ 58	\$ 59	\$ 11	-81.4%
Water Tapping Fees	\$ 937	\$ 969	\$ 182	-81.2%
Account Service Fees	\$ 3,442	\$ 3,366	\$ 3,590	6.7%
Service Fees	\$ 283	\$ 235	\$ 304	29.4%
Late Payment Penalty	\$ 499	\$ 408	\$ 519	27.2%
Sewer Revenue	\$ 18,338	\$ 17,890	\$ 19,248	7.6%
Surcharge	\$ 475	\$ 202	\$ 250	23.8%
Sewer Tapping Fees	\$ 25	\$ 23	\$ 9	-60.9%
Sewer Connection Fees	\$ 1,181	\$ 1,373	\$ 43	-96.9%
Sewer Connection Administration Fees	\$ 36	\$ 41	\$ 1	-97.6%
Recovery of Bad Debts	\$ -	\$ 3	\$ 3	0.0%
Miscellaneous	\$ 781	\$ 556	\$ 284	-48.9%
Total Operating Revenues	49,720	48,480	47,417	-2.2%
Interest	\$ 2,612	\$ 181	\$ 138	-23.8%
Gain(Loss) Sale of Fixed Assets	(53)	1	1	0.0%
Intergovernmental Revenue	258	-	-	N/A
Contributions	14,696	-	-	N/A
Transfers In	-	40	-	-100.0%
Budgeted Retained Earnings	-	239	775	223.7%
Total Other Revenues	17,513	461	914	98.1%
TOTAL REVENUE	67,233	48,941	48,331	-1.2%

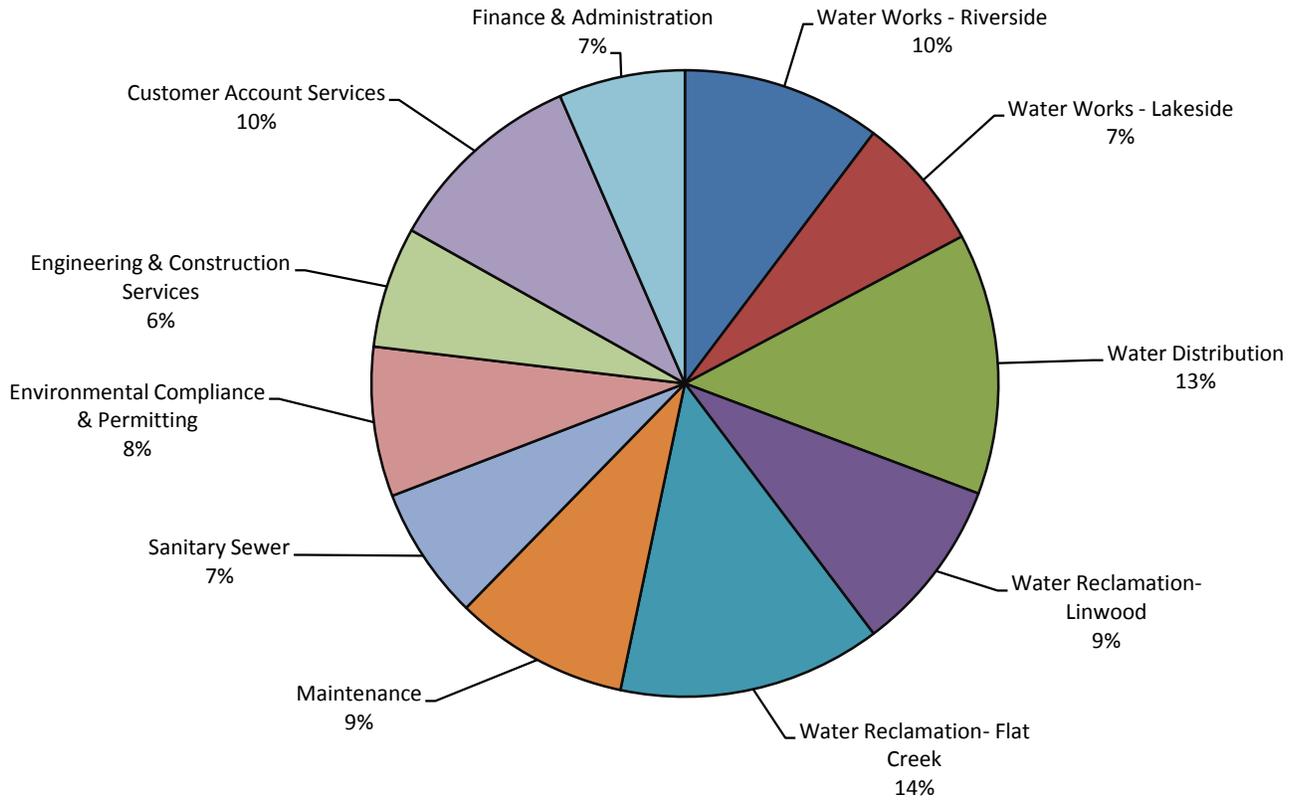
Revenues By Category



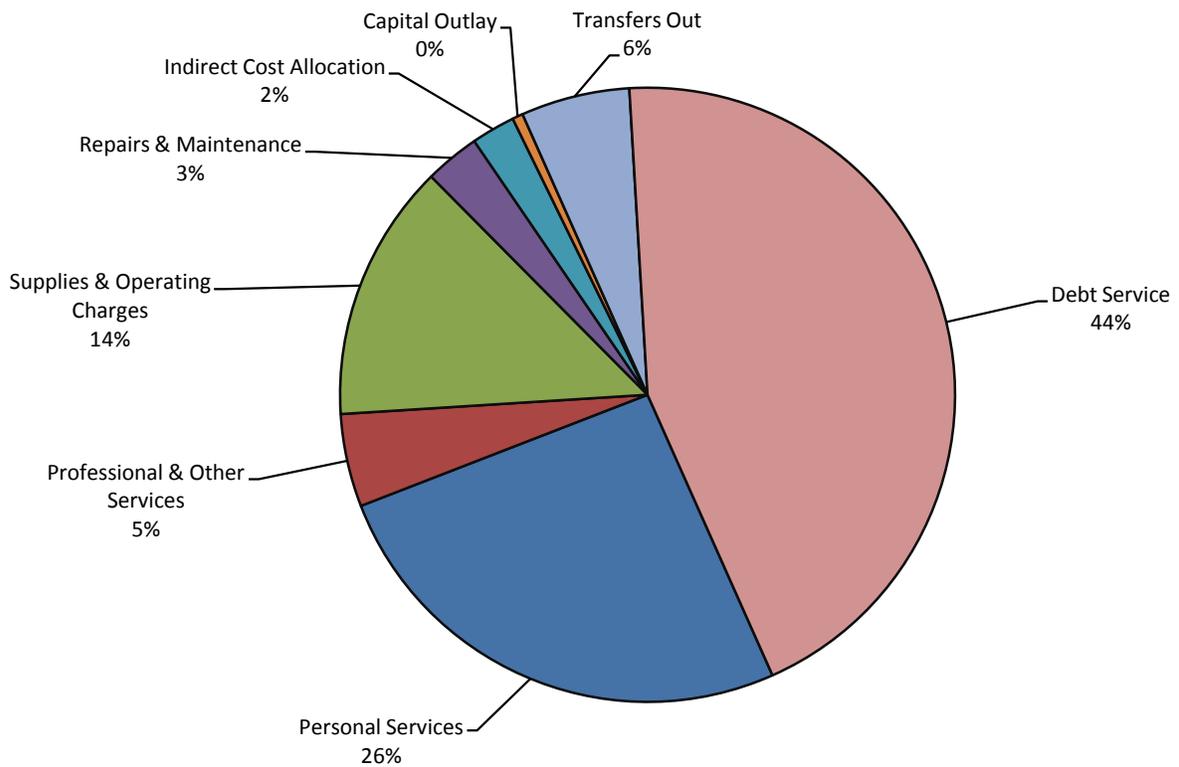
◆ PUBLIC UTILITIES FUND SUMMARY- Continued (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
EXPENSES & OTHER USES				
Personal Services	11,322	13,379	12,458	-6.9%
Professional & Other Services	2,097	2,544	2,364	-7.1%
Supplies & Operating Charges	5,753	6,240	6,560	5.1%
Repairs & Maintenance	1,255	1,330	1,400	5.3%
Indirect Cost Allocation	1,192	1,262	1,115	-11.6%
Capital Outlay	-	143	269	88.1%
Miscellaneous	-	-	-	N/A
Total Operating Expenses	21,619	24,898	24,166	-2.9%
Non-Operating Expenses				
Depreciation	11,093	-	-	N/A
Amortization	230	-	-	N/A
Debt Service	8,015	21,539	21,400	-0.6%
Total Expenses	40,957	46,437	45,566	-1.9%
Transfer to E&R (Debt Coverage)				
	-	193	-	N/A
Transfer to Community Service Center				
	4	3	4	33.3%
Transfer to General Capital Projects				
	209	-	-	N/A
Transfer to General Fund				
	2,308	2,308	2,761	19.6%
Transfer to Other Funds				
	902	-	-	N/A
Total Other Uses	3,423	2,504	2,765	10.4%
TOTAL EXPENSES & OTHER USES	44,380	48,941	48,331	-1.2%
EXCESS REVENUE OVER (UNDER) EXPENSES				
	\$ 22,853	\$ -	\$ -	N/A

Expenses by Division



Expenses By Category



WATER TREATMENT - RIVERSIDE FACILITY # 540

◆ **MISSION STATEMENT:**

To provide the highest quality drinking water in the most resourceful and economical way.

◆ **GOALS & OBJECTIVES:**

- 1 Enhance the staff's versatility and ensure that the Riverside and Lakeside Water Treatment Plants are sufficiently staffed at all times.
 - *Train two (2) Operators on the press and solids handling operations for a period of one week each during FY10 in an effort to provide back-up in this area.
- 2 Increase staff's knowledge, professionalism, and resourcefulness to ensure that the plant is operating in the most practical and effective manner.
 - *Schedule two (2) Shift Supervisors to attend employee evaluation training classes during FY10.
- 3 Improve communication and information flow among staff members in an effort to create a more positive work environment.
 - *Schedule three (3) staff members to attend a PUD staff meeting during FY10 to increase their knowledge of the department.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Professional Training per Employee (Hrs)	24	28	24
Operations & Maintenance Ratios-			
Cost per million gallons of water produced	\$614	\$555	675
Water Pumped to System (Million Gallons)	3760.75	4,745.00	4380
Permit compliance (%)	N/A	N/A	100%

◆ **EXPENDITURE SUMMARY (X 1,000)**

Funding Source: Water & Sewer User Fees

Personal Services	\$ 1,030	\$ 1,114	\$ 1,154
Professional & Other Services	121	96	64
Supplies & Operating Charges	1,036	1,125	1,086
Repairs & Maintenance	110	158	107
Indirect Cost Allocation	84	86	56
TOTAL:	\$ 2,381	\$ 2,579	\$ 2,482

◆ **AUTHORIZED POSITIONS**

	GRADE			
Water & Wastewater Treatment Manager	30	1	1	1
Water Operations Superintendent	28	1	1	1
Water Plant Manager	26	1	1	1
Assistant Water Plant Manager	23	1	1	1
WTP Shift Supervisor	20	4	4	4
Water Works Maint Operator	19	1	0	0
WTP Press Operator II	18	1	1	1
WTP Operator III , II	17 -18	4	4	4
WTP Relief Operator III, II	17 -18	2	2	2
WTP Operator Trainee	14	2	1	1
Senior Secretary	14	1	1	1
Laborer	10	0	1	1
TOTAL		19	18	18

WATER TREATMENT - LAKESIDE FACILITY # 541**◆ MISSION STATEMENT:**

To provide the highest quality drinking water in the most resourceful and economical way.

◆ GOALS & OBJECTIVES:

- 1** Enhance staff's versatility to ensure that the Lakeside and Riverside Water Treatment Plants are sufficiently staffed at all times.
*Train two (2) Operators on the operational procedures of the Riverside Sludge Press during FY10.
- 2** Increase staff's knowledge, professionalism, and resources to ensure that the plant is operated in the most practical and effective manner.
* Train two (2) Operators on administrative procedures of processing timesheets and monthly reports.
- 3** Maintain a high standard of safety in an effort to reduce and/or prevent injuries caused by accidents.
*During FY10, will conduct a total of two (2) in-house CPR / AED training sessions with 50% staff mandatory attendance and completion.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Professional Training per Employee (Hrs)	17	19	N/A
Operations & Maintenance Ratios-			
Cost per million gallons of water produced	\$527	\$540	\$567
Water Pumped to system (Million Gallons)	2,567	3,102.5	2,723
Permit Compliance (%)	N/A	N/A	100%

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ 716	\$ 772	\$ 738
Professional & Other Services	88	99	97
Supplies & Operating Charges	662	793	755
Repairs & Maintenance	39	35	34
Indirect Cost Allocation	57	56	58
Capital Outlay	-	-	-
TOTAL:	\$ 1,562	\$ 1,755	\$ 1,682

◆ AUTHORIZED POSITIONS

	GRADE			
Water Plant Manager	26	1	1	1
Assistant Water Plant Manager	23	0	1	1
Water Works Lead Operator	21	1	0	0
WTP Shift Supervisor	20	4	4	4
Water Works Maintenance Operator	19	1	0	0
WTP Operator III, II	17-18	4	4	4
WTP Relief Operator III, II	17-18	1	1	1
WTP Operator Trainee	14	2	1	0
Laborer	10	0	1	1
TOTAL		14	13	12

WATER DISTRIBUTION # 545**◆ MISSION STATEMENT:**

To ensure the distribution of safe drinking water by maintaining the city's water system.

◆ GOALS & OBJECTIVES:

- 1** Provide a safe work environment in order to prevent lost time accidents.
*Continue to provide safety education by conducting 7 mandatory safety meetings with 100% staff attendance during FY10.
- 2** Maintain a functional Water Distribution System in order to provide safe and reliable drinking water.
*Complete valve inspection and data information on 3 of the remaining 44 zones during FY10.
- 3** Provide the shortest total response time possible to emergencies in order to prevent water loss and water outages.
*Continue to provide repair crews with regular trainings and updates of the mapping system and valve cards during FY10.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Average Response Time to Water Main Breaks (Minutes)	60	60	60
Annual Service Calls	7,101	6,825	6,900
Lost-Time Accidents	2	0	0

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ 1,640	\$ 1,955	\$ 1,859
Professional & Other Services	93	91	85
Supplies & Operating Charges	656	675	631
Repairs & Maintenance	392	421	468
Indirect Cost Allocation	143	155	123
Capital Outlay	-	-	93
TOTAL:	\$ 2,924	\$ 3,297	\$ 3,259

◆ AUTHORIZED POSITIONS

	GRADE			
Distribution/Collections System Mgr	29	1	1	1
Construction Superintendent	25	1	1	1
Utility Supervisor	21	5	5	5
Utility Locator Supervisor	19	1	1	1
Equipment Operator III	18	1	1	1
Heavy Equip. Mechanic	18	1	1	1
Utility Locator Technician II	17	0	1	1
Equipment Operator II	16	2	2	2
Utility Locator Technician I	16	1	1	1
Meter Service Worker III	16	1	1	1
Valve Maintenance Technician	16	0	1	1
Utility Service Rep	15	1	1	1
Auto Mechanic I	15	1	1	1
Meter Service Worker II	15	1	1	1
Construction Utility Technician	14	4	4	4
Secretary	13	1	1	1
Pipefitter I, II	10-12	15	15	11
TOTAL		37	39	35

*Inadvertantly reported as Grade 18 in prior years.

FLAT CREEK WATER RECLAMATION FACILITY # 550**◆ MISSION STATEMENT:**

To protect water quality by treating wastewater safely and effectively.

◆ GOALS & OBJECTIVES:

- 1** Increase the efficiency of plant processes in an effort to reduce costs associated with chemical purchases.
 - * Conduct a chemical trial by replacing magnesium hydroxide with caustic for additional alkalinity in an effort to reduce biosolids by 10% in FY10.
- 2** Research and utilize resources to decrease overall operational costs.
 - * Conduct a trial process of bypassing sand filters 50% of the time in an effort to reduce electric consumption by 4% in FY10.
- 3** Require a higher standard of wastewater treatment compliance in an effort to better protect our water quality.
 - * Require 100% of Operator staff to be certified in FY10.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Wastewater Treated (Million Gallons)	2,046	2,373	2,190
Operation & Maintenance Costs / Million Gallons Treated	\$3,102	\$1,362	\$1,481
Wastewater Permit Compliance	100%	100%	100%

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ 2,733	\$ 1,021	\$ 952
Professional & Other Services	734	666	657
Supplies & Operating Charges	2,583	1,487	1,574
Repairs & Maintenance	296	57	60
Indirect Cost Allocation	173	61	39
Capital Outlay	-	-	-
TOTAL:	\$ 6,519	\$ 3,292	\$ 3,282

◆ AUTHORIZED POSITIONS

	GRADE			
Wastewater Operations Superintendent	28	1	1	1
Maintenance Manager	27	1	0	0
Plant Manager	26	2	1	1
Maintenance Superintendent	25	1	0	0
WRF Assistant Plant Manager	23	2	1	1
Instrumentation Specialist	22	1	0	0
Industrial Electrician	20	1	0	0
WRF Shift Supervisor	20	8	4	4
Landscape Supervisor	19	1	0	0
Maintenance & Inventory Specialist	19	1	0	0
Maintenance Crew Chief	19	2	0	0
Pump Station Supervisor	19	1	0	0
WRF Operator III, II	17-18	13	8	7
Maintenance Technician	16	3	0	0
Lift Station Tech	15	3	0	0
WRF Operator Trainee	14	1	1	0
Maintenance Worker	12	5	1	1
Laborer	10	6	0	0
TOTAL		53	17	15

* FY09 Authorized position changed due the addition of two new cost centers. Positions moved to cost center (551) Linwood Water Reclamation and (552) Maintenance.

LINWOOD WATER RECLAMATION FACILITY # 551

◆ **MISSION STATEMENT:**

To protect water quality by treating wastewater safely and effectively.

◆ **GOALS & OBJECTIVES:**

- 1 Create a safer work environment for employees and visitors in an effort to prevent injuries caused by accidents.
 - * Initiate quarterly safety inspections of the plant and operating procedures resulting in a safer work environment and producing an accident-free FY10
- 2 Comply with all treatment standards set by the state's Environmental Protection Division.
 - * Increase staff's knowledge of stormwater permit requirements by providing 3 hours training during FY10 resulting in 0% permit violations.
- 3 Reduce operational cost by keeping staff at a minimum.
 - * Implement cross-training of all relief operators and trainees to both WRF's resulting in sufficient coverage of all shifts and eliminating over-time in FY10.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Wastewater Treated (Million Gallons)	N/A	915	1,095
Operation & Maintenance Costs / Million Gallons Treated	N/A	\$1,986	\$1,955
Wastewater Permit Compliance	100%	100%	100%

◆ **EXPENDITURE SUMMARY (X 1,000)**

Funding Source: Water & Sewer User Fees

Personal Services	\$ -	\$ 893	\$ 884
Professional & Other Services	-	203	185
Supplies & Operating Charges	-	701	1,031
Repairs & Maintenance	-	20	41
Indirect Cost Allocation	-	53	37
TOTAL:	\$ -	\$ 1,870	\$ 2,178

◆ **AUTHORIZED POSITIONS**

	GRADE			
Plant Manager	26	0	1	1
WRF Assistant Plant Manager	23	0	1	1
WRF Shift Supervisor	20	0	4	4
WRF Operator III, II	17-18	0	6	6
WRF Operator Trainee	14	0	1	1
Maintenance Worker	12	0	1	1
TOTAL		0	14	14

* FY09 New cost center and First year of operation

MAINTENANCE # 552**◆ MISSION STATEMENT:**

To efficiently maintain all Public Utilities plants, pump stations, and buildings.

◆ GOALS & OBJECTIVES:

- 1 Evaluate the division's operational methods in order to further define and reduce operational cost.
 - *Develop and implement a new route sequence for monitoring pump stations in an effort to reduce fuel usage and cost.
- 2 Provide a safe work environment for employees in order to prevent injuries caused by accidents.
 - *Have 50% of staff acquire certification in CPR and First Aid during FY10.
- 3 Ensure that maintenance is completed on a regular basis at each of the facilities.
 - *Complete the preventive maintenance task assignments with in the Lakeside Water Treatment Plant program during FY10.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Preventive Maintenance Work Orders	N/A	1,000	1,200
Work Requests Received	N/A	1,750	2,000
Pump Station Overflows	N/A	0	0

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ -	\$ 1,282	\$ 1,163
Professional & Other Services	-	53	49
Supplies & Operating Charges	-	613	640
Repairs & Maintenance	-	191	188
Indirect Cost Allocation	-	75	93
Capital Outlay	-	25	40
TOTAL:	\$ -	\$ 2,239	\$ 2,173

◆ AUTHORIZED POSITIONS

	GRADE			
Maintenance Manager	27	0	1	1
Maintenance Superintendent	25	0	1	1
Instrumentation Specialist	22	0	1	1
Industrial Electrician	20	0	1	1
Landscape Supervisor	19	0	1	1
Maintenance & Inventory Specialist	19	0	1	1
Maintenance Crew Chief	19	0	2	0
Pump Station Supervisor	19	0	1	1
Water Works Maint Operator	19	0	2	4
Maintenance Technician	16	0	3	3
Right Of Way Crew Chief	15	0	2	2
Lift Station Tech	15	0	3	2
Maintenance Worker	12	0	1	1
Laborer	10	0	4	3
TOTAL		0	24	22

* FY09 New Cost Center

SANITARY SEWER # 555

◆ MISSION STATEMENT:

To ensure the environmentally safe collection and transportation of sanitary sewage by maintaining the city's sewer system.

◆ GOALS & OBJECTIVES:

- 1 Provide a safe work environment for employees in an effort to prevent lost time accidents.
*Continue to provide safety education by conducting 7 mandatory safety meetings with 100% staff attendance during FY10.
- 2 Maintain an aggressive preventative maintenance program in an effort to minimize the number of sewer spills.
*Continue to utilize the CCTV camera system to conduct and complete inspections on 2 sub-basins during FY10.
- 3 Provide the shortest total response time possible to sewer over-flow emergencies.
*Respond to all complaints of sewage blockages within one hour of receipt of complaint.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Sewer Spills Per Year	3	<8	<7
Sewage Blockage Complaint Response Time	1Hr	1Hr	1Hr
Lost Time Accidents	0	0	0

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ 1,066	\$ 1,228	\$ 1,089
Professional & Other Services	64	26	24
Supplies & Operating Charges	163	153	97
Repairs & Maintenance	243	253	294
Indirect Cost Allocation	124	130	66
Capital Outlay	-	62	90
TOTAL:	\$ 1,660	\$ 1,852	\$ 1,660

◆ AUTHORIZED POSITIONS

	GRADE			
Construction Superintendent	25	1	1	1
Utility Supervisor	21	4	4	4
I/I Supervisor	20	1	1	0
Utility Right of Way Supervisor	20	1	1	1
Engineering Tech II	18	2	2	2
Sewer Maintenance Operator	17	2	2	2
Engineering Tech I	16	1	1	1
Utility Locator Technician I	16	1	1	1
I/I Technicians	14	5	4	3
Construction Utility Technician	14	3	3	3
Pipefitter I, II	10-12	6	6	4
TOTAL		27	26	22

ENVIRONMENTAL COMPLIANCE & PERMITTING # 560**◆ MISSION STATEMENT:**

Provide first rate quality assurance through permitting and management of water resources.

◆ GOALS & OBJECTIVES:

- 1** Implement and execute a cross training program to ensure that all areas of the division are sufficiently staffed at all times.
 - * Cross train the remaining 30% of all field staff and coordinators in FY10
- 2** Develop water quality baseline data for streams in the community to meet State and Metro North Georgia requirements.
 - * Conduct monitoring on Oconee River at Cedar Creek Reservoir during FY10
- 3** To provide accurate and complete project reviews in order to reduce cost and to ensure customer satisfaction.
 - * Reduce number of project revisions after initial project approval by 70% during FY10.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Acceptable Lab Proficiency Analyses	100%	100%	100%
Environmental Education Activities	280	95	125
Return lab results to industrial clients within 10 days	100%	95%	98%
Development plans reviewed within 13 days	84%	95%	98%
Backflow Preventer Devices Installed	364	250	75

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ 789	\$ 1,388	\$ 1,309
Professional & Other Services	190	177	233
Supplies & Operating Charges	157	167	177
Repairs & Maintenance	29	39	38
Indirect Cost Allocation	82	139	108
Capital Outlay	-	-	-
TOTAL:	\$ 1,247	\$ 1,910	\$ 1,865

◆ AUTHORIZED POSITIONS

	GRADE			
Environmental Compliance & Permit Div Mgr.	32	0	1	1
Environmental Services Administrator	28	1	1	1
Civil Engineer III	28	0	1	1
Civil Engineer II	26	0	1	1
Chemist	23	1	1	1
Civil Engineer I	23	0	1	0
Industrial Pretreatment Coordinator	21	1	1	1
Environmental Monitoring Coordinator	21	1	1	1
Backflow Coordinator	21	0	1	1
Water Conservation Specialist	19	1	1	1
Laboratory Supervisor	19	1	1	1
Environmental Specialist II	17	1	1	1
Laboratory Specialist	17	2	2	2
Backflow Prevention Inspector	17	0	2	2
Commercial Wastewater Trmt Inspector	17	1	1	1
Environmental Specialist I	16	1	1	1
Sample Collector	16	2	2	2
Lab Trainee I, II / Lab Technician	14-16	3	3	3
Senior Secretary	14	0	1	1
Secretary	13	1	1	0
TOTAL		17	25	23

*These positions were transferred from dept 580.

No new positions are added.

**FKA Design & Technical Services Mgr was a grade 30

ENGINEERING & CONSTRUCTION SERVICES # 565**◆ MISSION STATEMENT:**

To effectively execute projects to meet defined needs of the community.

◆ GOALS & OBJECTIVES:

- 1** Enhance personnel retention in the Engineering and Construction Division in order to increase operational efficiencies.
*Maintain a turn over rate below 5% for existing personnel during FY10.
- 2** Efficiently use all division resources to complete projects within the approved schedule.
*Closely monitor all projects to ensure that they all remain on schedule through all phases in FY10.
- 3** Design projects with a high degree of constructability in order to reduce overall project construction cost.
*Limit contractor initiated change orders to less than five per \$1,000,000 of project value in FY10.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Projects Managed	N/A	48	40
Projects Managed 100 % In-House	N/A	42%	50%
Under Budget % of Project Costs	N/A	5%	5%
Approved Projects Within Budget	N/A	100%	100%
Projects Completed on Approved Schedule	N/A	80%	80%
Employee Turnover Rate	N/A	<5%	<5%
◆ EXPENDITURE SUMMARY (X 1,000)			
Funding Source: Water & Sewer User Fees			
Personal Services	\$ 309	\$ 1,115	\$ 791
Professional & Other Services	25	284	284
Supplies & Operating Charges	24	83	78
Repairs & Maintenance	30	43	47
Indirect Cost Allocation	148	236	310
Capital Outlay	-	12	-
TOTAL:	\$ 536	\$ 1,773	\$ 1,510

		FY2008	FY2009	FY2010
	GRADE	ACTUAL	BUDGET	BUDGET
◆ AUTHORIZED POSITIONS (No new positions added)				
Engineering & Construction Division Manager	32	1	1	0
Engineering & Planning Section Chief	32	1	1	1
Construction & Project Section Chief	30	1	1	1
Design & Technical Services Manager	30	1	0	0
Construction Management Engineer	29	1	1	0
Civil Engineer III	28	3	2	2
Civil Engineer II	26	6	5	4
GIS/Utility Mapping Coordinator	24	1	1	1
Civil Engineer I	23	1	1	1
Sr Utilities Engineering Inspector	23	1	1	2
Utilities Engineering Inspector	21	4	4	3
Backflow Coordinator	21	1	0	0
Graphics/Mapping Technician	19	3	3	3
Engineering Technician II	18	1	0	0
Administrative Services Coordinator	18	1	1	1
Backflow Prevention Inspector	17	2	0	0
Administrative Secretary	17	1	1	1
Engineering Tech I	16	1	1	1
Senior Secretary	14	3	0	0
Utilities Finance Technician	14	0	1	1
Archivist Clerk	14	1	1	0
Total Full Time		35	26	22
Part Time Contract Labor Engineer	N/A	1	1	1
Total Part Time		1	1	1
TOTAL		36	27	23

* These positions were transferred from Dept. 580.

** FKA Eng Tech II grade 18

*** FKA -Util Engineering & Planning Mgr

****FKA - Construction Admin Svcs Division Mgr

***** Transferred from dept. 585

**** Transferred to dept. 560

***** Transferred to dept. 585

CUSTOMER ACCOUNT SERVICES # 575**◆ MISSION STATEMENT:**

To provide our customers with professional, accurate, and efficient services.

◆ GOALS & OBJECTIVES:**1** Improve billing accuracy.

*Reduce the number of dead meter service requests by 10% in FY10 by addressing these issues on a quarterly basis.

2 Enhance convenience to utility customers by providing additional payment options.

*Provide option for customers to set up automatic payment by credit cards in FY10.

3 Gain operational efficiencies, increase accuracy and speed of remittances by streamlining the billing process.

*Implement an electronic billing (e-bill) option and achieve 15% participation in FY10.

◆ PERFORMANCE INDICATORS

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Telephone Hold Time	<2 minutes	<2 minutes	<2 minutes
# of Utility Billing Adjustments Processed	8,346	15,000	7,000
Average Time to Post Customer Payments	12 hrs	12 hrs	8 hrs

◆ EXPENDITURE SUMMARY (X 1,000)

Funding Source: Water & Sewer User Fees

Personal Services	\$ 1,336	\$ 1,673	\$ 1,597
Professional & Other Services	215	214	218
Supplies & Operating Charges	349	394	441
Repairs & Maintenance	91	102	107
Indirect Cost Allocation	167	186	122
Capital Outlay	-	31	16
TOTAL:	\$ 2,158	\$ 2,600	\$ 2,501

◆ AUTHORIZED POSITIONS

	GRADE			
Customer Service Manager	25	1	1	1
Meter Manager	25	0	1	1
Systems Analyst	22	0	1	1
Utilities Sr. Accountant	22	1	1	1
Utilties Analyst	21	2	2	1
Sr. Billing Specialist	19	1	1	1
Customer Advocate	19	0	0	0
Sr. Customer Service Specialist	19	2	2	2
Sr. Meter Reader Specialist	18	1	1	1
Sr. Field Representative Specialist	18	1	1	1
Customer Service Specialist	16	0	0	0
Billing Specialist	16	4	4	4
Customer Service Field Rep. I	15	5	5	5
Customer Service Representative	15	10	10	10
Meter Reader	14	7	6	6
Customer Service Cashier	14	0	0	0
TOTAL		35	36	35

*Transferred from Dept 585 (FKA Inventory & Ctrl Spec)

FINANCE & ADMINISTRATION # 585

◆ **MISSION STATEMENT:**

To provide a stable financial position and administrative support for daily operations.

◆ **GOALS & OBJECTIVES:**

1 Maintain a healthy financial position for the utility.

*Control operating expenses by allowing 0% increase from the previous year's (FY09) budget.

2 Provide efficient and accurate administrative support to external and internal customers.

*Respond to internal and external customers within 24 hours in FY10.

3 Maintain a secure and efficient Warehouse Facility.

*Implement key policies & procedures prohibiting unauthorized personnel access to the warehouse inventory in an effort to enhance the current security system.

◆ PERFORMANCE INDICATORS	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
% of Debt Collected as reported to the Collection Agency	6.07%	8.0%	10%

◆ **EXPENDITURE SUMMARY (X 1,000)**

Funding Source: Water & Sewer User Fees

Personal Services	\$ 796	\$ 938	\$ 922
Professional & Other Services	356	634	468
Supplies & Operating Charges	66	50	50
Repairs & Maintenance	10	12	16
Indirect Cost Allocation	76	84	102
Capital Outlay	-	13	16
TOTAL:	\$ 1,304	\$ 1,731	\$ 1,574

◆ **AUTHORIZED POSITIONS**

	GRADE			
Public Utilities Director	Contract	1	1	1
Assistant Director	34	1	1	1
Finance & Administration Division Mgr.	30	1	1	1
Purchasing Officer	25	1	1	1
Purchasing/Inventory Control Manager	23	1	1	1
Customer Advocate	19	1	1	1
Administrative Coordinator	19	1	1	1
Warehouse Supervisor	19	1	1	1
Administrative Aide	17	1	3	3
Administrative Secretary	17	1	1	1
Inventory & Operations Control Clerk	14	1	0	0
Utilities Finance Technician	14	1	0	0
Storekeeper	14	2	2	1
TOTAL		14	14	13

*Transferred from Department 580 (FKA Sr. Secretary)

**Transferred to Dept. 575

***Transferred to Dept. 565

PUBLIC UTILITIES DEBT SERVICE ANALYSIS

The City of Gainesville Public Utilities System is the major water and sewer service provider for a rapidly developing Hall County. In the past and continuing into the present, the City of Gainesville has used debt to serve not only the capital need of its City customers, but also to increase its capacity and provide new service to Hall County areas beyond the City limits.

Debt of the system can be divided into two components, revenue bonds and notes.

Revenue bond debt at June 30, 2009, is \$109,635,000. The City's Public Utilities Long Range Capital Program anticipates new debt in 2-3 year intervals.

The second component of Public Utilities debt comprises notes from the Georgia Environmental Facilities Authority (GEFA), including money borrowed through the State Revolving Loan Fund. The City of Gainesville has taken advantage of the GEFA programs to borrow money annually in recent years. The money has been used primarily to replace older portions of the distribution system which are substandard due to corroded and undersized pipes. The City of Gainesville has fourteen GEFA/SRF notes outstanding which have a total June 30, 2009 balance of \$120,059,088.

PUBLIC UTILITIES REVENUE BONDS AMORTIZATION SCHEDULE**TABLE 1**

Fiscal Year	1992 Bonds W/S		1993 Bonds W/S		1999 Bonds W/S	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	230,000	470,100	3,010,000	245,438	295,000	7,375
2011	245,000	455,850	3,170,000	83,213	-	-
2012	3,630,000	339,600	-	-	-	-
2013	3,845,000	115,350	-	-	-	-
2014	-	-	-	-	-	-
Totals	\$ 7,950,000	\$ 1,380,900	\$ 6,180,000	\$ 328,651	\$ 295,000	\$ 7,375

TABLE 2

Fiscal Year	2001 Bonds W/S		2005 Bonds W/S		2006 Bonds W/S	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	1,890,000	305,115	1,430,000	2,175,870	295,000	1,661,181
2011	1,960,000	230,985	1,790,000	2,120,950	305,000	1,649,919
2012	2,020,000	139,740	1,740,000	2,058,238	320,000	1,637,419
2013	2,115,000	43,358	1,665,000	1,985,225	330,000	1,624,419
2014	-	-	5,810,000	1,798,350	2,550,000	1,569,806
2015	-	-	6,105,000	1,500,475	2,635,000	1,457,294
2016	-	-	6,420,000	1,187,350	2,755,000	1,337,694
2017	-	-	6,665,000	860,225	2,860,000	1,213,494
2018	-	-	6,810,000	557,400	2,990,000	1,071,425
2019	-	-	6,870,000	283,800	3,130,000	920,206
2020	-	-	3,140,000	75,750	3,275,000	774,653
2021	-	-	120,000	2,550	8,370,000	530,575
2022	-	-	-	-	8,845,000	176,900
2023	-	-	-	-	-	-
Totals	\$ 7,985,000	\$ 719,198	\$ 48,565,000	\$ 14,606,183	\$ 38,660,000	\$ 15,624,984

Fiscal Year	TOTAL BONDS PAYABLE	
	Principal	Interest
2010	7,150,000	4,865,079
2011	7,470,000	4,540,917
2012	7,710,000	4,174,996
2013	7,955,000	3,768,352
2014	8,360,000	3,368,156
2015	8,740,000	2,957,769
2016	9,175,000	2,525,044
2017	9,525,000	2,073,719
2018	9,800,000	1,628,825
2019	10,000,000	1,204,006
2020	6,415,000	850,403
2021	8,490,000	533,125
2022	8,845,000	176,900
2023	-	-
Totals	\$ 109,635,000	\$ 32,667,291

PUBLIC UTILITIES NOTES PAYABLE AMORTIZATION SCHEDULE**TABLE 1**

Fiscal Year	State Revolving Fund (92-012)		State Revolving Fund (CW-99-002)		GEFA - Year 14 (98-L27-WJ)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	383,074	104,500	799,837	373,550	143,781	88,341
2011	398,680	88,893	824,165	349,222	150,521	81,601
2012	414,809	72,764	848,715	324,673	157,458	74,664
2013	431,921	55,653	875,544	297,844	165,072	67,050
2014	449,420	38,153	901,678	271,710	172,697	59,425
2015	467,730	19,843	929,103	244,284	180,793	51,330
2016	240,795	2,826	957,020	216,367	189,200	42,922
2017	-	-	986,787	186,601	198,197	33,926
2018			1,016,485	156,902	207,428	24,694
2019			1,047,403	125,985	217,152	14,970
2020			1,079,116	94,272	207,514	4,798
2021			1,112,194	61,193	-	-
2022			1,145,911	27,476		
2023			291,400	1,461		
2024			-	-		
2024						
2025						
2026						
2027						
Totals	\$ 2,786,429	\$ 382,632	\$ 12,815,358	\$ 2,731,540	\$ 1,989,813	\$ 543,721

TABLE 2

Fiscal Year	GEFA - Year 15 (99-L93-WS)		State Revolving Fund (CW01-018)		State Revolving Fund (CW002-015)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	139,529	90,288	235,186	129,320	487,332	330,785
2011	145,561	84,256	242,340	122,166	502,154	315,963
2012	151,729	78,088	249,711	114,795	516,945	301,172
2013	158,534	71,283	257,306	107,200	533,622	284,495
2014	165,268	64,549	265,132	99,374	549,382	268,735
2015	172,413	57,404	273,196	91,310	566,092	252,025
2016	179,788	50,029	281,506	83,000	582,935	235,183
2017	187,712	42,104	290,068	74,438	601,401	216,716
2018	195,756	34,061	298,891	65,615	619,333	198,785
2019	204,219	25,598	307,982	56,524	638,170	179,947
2020	213,023	16,794	317,349	47,157	657,326	160,791
2021	222,273	7,543	327,002	37,504	677,811	140,307
2022	56,912	403	336,948	27,558	698,190	119,927
2023	-	-	347,197	17,309	719,426	98,691
2024			357,757	6,749	741,189	76,928
2025			30,297	76	763,949	54,168
2026			-	-	787,089	31,029
2027					605,345	7,609
2028						
Totals	\$ 2,192,717	\$ 622,400	\$ 4,417,868	\$ 1,080,095	\$ 11,247,691	\$ 3,273,256

PUBLIC UTILITIES NOTES PAYABLE AMORTIZATION SCHEDULE**TABLE 3**

Fiscal Year	GEFA - Year 18 (CS-02-L25-WJ)		GEFA - Year 19 (03-L16-WS)		State Revolving Fund (CW-01-017)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	115,577	121,237	116,112	109,401	925,593	593,742
2011	121,068	115,746	120,818	104,695	953,745	565,589
2012	126,819	109,995	125,715	99,797	982,755	536,580
2013	132,843	103,971	130,811	94,702	1,012,646	506,689
2014	139,154	97,660	136,113	89,399	1,043,447	475,888
2015	145,764	91,050	141,630	83,882	1,075,184	444,151
2016	152,689	84,125	147,371	78,141	1,107,887	411,448
2017	159,942	76,872	153,345	72,168	1,141,584	377,751
2018	167,540	69,274	159,560	65,952	1,176,307	343,028
2019	175,499	61,315	166,028	59,484	1,212,085	307,250
2020	183,836	52,978	172,758	52,755	1,248,952	270,383
2021	192,569	44,245	179,760	45,752	1,286,940	232,395
2022	201,716	35,098	187,047	38,466	1,326,083	193,251
2023	211,299	25,515	194,629	30,884	1,366,418	152,917
2024	221,336	15,478	202,518	22,995	1,407,979	111,356
2025	212,114	4,963	210,727	14,786	1,450,803	68,531
2026	-	-	219,268	6,244	1,494,924	24,404
2027			37,394	186	-	-
2028			-	-		
2028						
Totals	\$ 2,659,765	\$ 1,109,522	\$ 2,801,604	\$ 1,069,689	\$ 20,213,332	\$ 5,615,353

TABLE 4**TABLE 5**

Fiscal Year	GEFA (03-L20-WS)		GEFA (96-L77-WS)		GEFA - Year 20 (04-L47-WS)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	118,092	119,651	103,355	61,200	76,728	91,961
2011	122,573	115,170	109,083	55,472	80,014	88,676
2012	127,046	110,697	115,128	49,427	83,302	85,387
2013	132,220	105,523	121,508	43,048	87,142	81,547
2014	137,062	100,681	128,241	36,314	90,738	77,952
2015	142,262	95,481	135,348	29,208	94,623	74,066
2016	147,516	90,227	142,848	21,707	98,562	70,127
2017	153,398	84,344	150,764	13,791	103,005	65,685
2018	159,078	78,665	159,118	5,436	107,305	61,384
2019	165,114	72,628	-	-	111,900	56,790
2020	171,274	66,469	-	-	116,608	52,081
2021	177,979	59,764	-	-	121,763	46,926
2022	184,632	53,111	-	-	126,898	41,972
2023	191,637	46,105	-	-	132,331	36,358
2024	198,848	38,895	-	-	137,949	30,740
2025	206,508	31,235	-	-	143,947	24,742
2026	214,290	23,453	-	-	150,068	18,622
2027	222,421	15,322	-	-	156,493	12,196
2028	230,852	6,892	-	-	163,187	5,503
2029	58,569	363	-	-	41,755	292
Totals	\$ 3,261,371	\$ 1,314,676	\$ 1,165,393	\$ 315,604	\$ 2,224,318	\$ 1,023,007

PUBLIC UTILITIES NOTES PAYABLE AMORTIZATION SCHEDULE

TABLE 6

TABLE 7

Fiscal Year	CW State Revolving Fund (CWSRF-01-016)		GEFA - Year 21 (Projected)		TOTAL NOTES PAYABLE	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	2,049,265	1,477,975	75,701	91,448	5,769,162	3,783,399
2011	2,111,596	1,415,644	79,005	88,144	5,958,019	3,594,541
2012	2,175,822	1,351,418	82,454	84,695	6,154,959	3,397,601
2013	2,242,002	1,285,239	86,053	81,096	6,363,625	3,188,938
2014	2,310,195	1,217,046	89,809	77,340	6,574,580	2,977,982
2015	2,380,461	1,146,779	93,729	73,420	6,794,408	2,758,152
2016	2,452,866	1,074,375	97,821	69,329	6,774,712	2,533,897
2017	2,527,472	999,769	102,090	65,059	6,751,496	2,313,495
2018	2,604,347	922,893	106,547	60,603	6,973,238	2,091,749
2019	2,683,561	843,679	111,197	55,952	7,035,660	1,864,773
2020	2,765,184	762,057	116,051	51,098	7,244,137	1,636,487
2021	2,849,290	677,951	121,117	46,033	7,263,632	1,404,678
2022	2,935,954	591,287	126,403	40,746	7,321,408	1,174,582
2023	3,025,254	501,987	131,921	35,229	6,605,994	951,973
2024	3,117,270	409,971	137,679	29,470	6,516,767	748,341
2025	3,212,084	315,156	143,689	23,461	6,368,108	543,127
2026	3,309,783	217,458	149,961	17,189	6,319,111	344,671
2027	3,410,453	116,788	156,506	10,643	4,582,067	169,290
2028	2,037,136	20,422	163,337	3,811	2,587,681	43,460
2029	-	-	-	-	100,324	655
Totals	\$ 50,199,995	\$ 15,347,894	\$ 2,243,605	\$ 1,099,380	\$ 120,059,088	\$ 35,521,792



SOLID WASTE FUND

The Solid Waste Fund is used to account for activities connected with the collection and disposal of residential, commercial, industrial and institutional solid waste. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.



SOLID WASTE FUND # 530**◆ MISSION STATEMENT:**

Serving the City of Gainesville Resident by maintaining clean and healthy environment by collecting and disposing of waste and recycling refuse

- Twice per week backyard household garbage pickup
- Once per week curbside refuse pickup and chipping of yard waste items as needed
- Litter control
- Dead animal pickup
- White goods, bulky items, and special pickup on a call-in basis (user fee charged)
- Coordination of recycling services between citizens, Allied Waste Services, and Utility Billing Division
- Special pickup of Solid Waste items

◆ GOALS & OBJECTIVES:**1** Improve the appearance of the City's streets.

*Improving garbage collection pick-up by a 100% monitoring of development, growth, and annexation routing for new customers.

2 Create and maintain a safer work environment for all employees by decreasing lost work time due to workers compensation by 5% during the year.

*Continue to enhance the implementation of a designated safety officer to structure training directly related to the solid waste industry.

3 Improve customer service for all new customers.

*Maintain the computerized customer database for 100% efficiency.

◆ PERFORMANCE INDICATORS

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Annual Household Stop Volume	885,144	907,452	889,200
Annual Waste Tonnage Picked up	8,404	9,894	9,337
Tons Recycled	799	850	912
Recycling (% by weight)	9.5%	13%	10.24%

◆ REVENUE ASSUMPTIONS & TRENDS

Funding Sources: Charges for Services, General Fund Transfer

Residential Collection is comprised of the existing user fee for residential garbage collection for twice weekly back door pick-up. The calculation is based on the number of households served. The collection fee is currently \$18.25 per month for this budget year.

Customer Landfill Fee is charged to customers at \$3.35 per month, which is the current cost to the City to dump in Hall County's Landfill. This amount is expected to stay fairly stable.

City-Wide Recycling charge of \$3.50 per month is based on a contractual arrangement which the City entered into in order to comply with our mandate to reduce flow to the landfill. With the number of households remaining stable with moderate growth this revenue is stable.

Commercial Franchise program began in FY 1994. Fees are projected at 5% of the gross receipts for all commercial garbage vendors. Assumptions are based on historical trends.

Special Services are recorded here such as the pick-up of white goods and furniture. Collection was started in FY 1995. Assumptions are based on historical trends and conservative estimates.

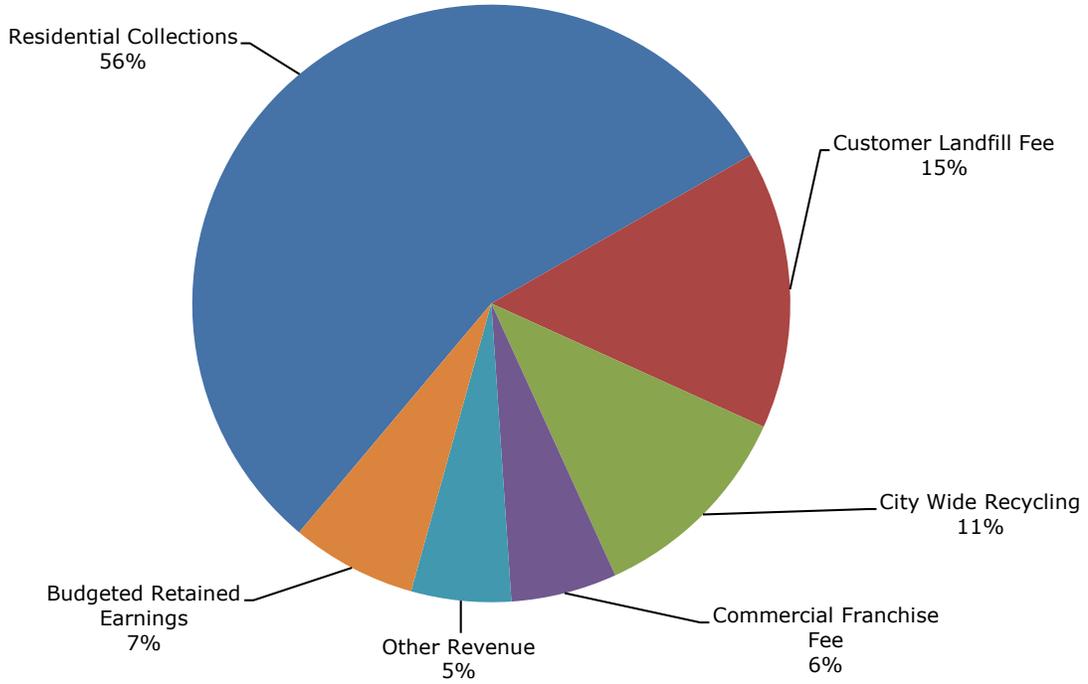
Transfer In represents dollar amount needed to offset operating revenues to fund the department.

◆ **SOLID WASTE FUND SUMMARY (X 1,000)**

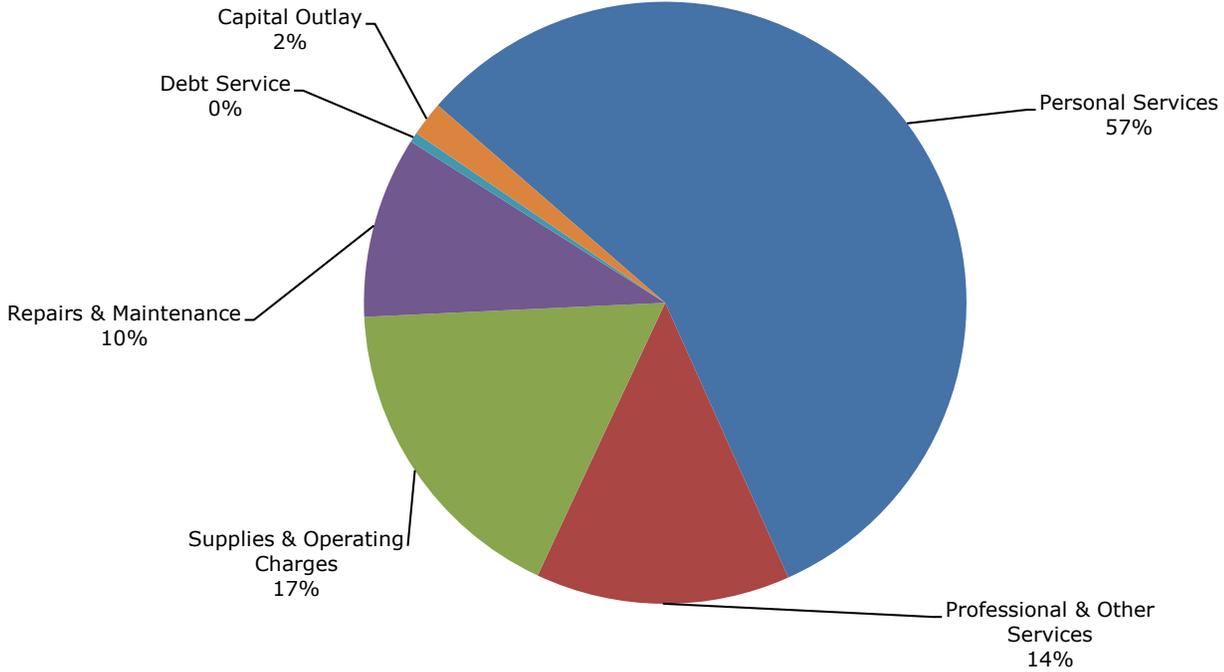
REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Residential Collections	\$ 996	\$ 1,187	\$ 1,164	-1.9%
Customer Landfill Fee	224	234	315	34.6%
City Wide Recycling	221	244	239	-2.0%
Commercial Franchise Fee	125	130	120	-7.7%
Special Services	3	3	3	0.0%
Interest	28	33	10	-69.7%
Transfers in from General Fund	376	135	-	-100.0%
Other Revenue	142	100	100	0.0%
Budgeted Retained Earnings	-	223	142	-36.3%
Total Revenues	2,115	2,289	2,093	-8.6%
EXPENDITURES				
Personal Services	\$ 1,094	\$ 1,228	\$ 1,191	-3.0%
Professional & Other Services	266	297	286	-3.7%
Supplies & Operating Charges	287	381	362	-5.0%
Repairs & Maintenance	204	188	204	8.5%
Debt Service	2	23	11	-52.2%
Depreciation	158	-	-	N/A
Transfers to Other Funds	35	-	-	N/A
Capital Outlay	-	172	39	-77.3%
TOTAL:	\$ 2,046	\$ 2,289	\$ 2,093	-8.6%
Excess Revenues Over/ (Under) Expenditures	\$ 69	\$ -	\$ -	N/A

AUTHORIZED POSITIONS	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Superintendent	24	1	1	1
Assistant Superintendent	21	1	1	1
Equip. Operator III/Inmate Spvsr.	19	1	1	1
Equipment Operator III	18	2	2	2
Equipment Operator II	16	7	6	5
Administrative Assistant	15	1	1	1
Equipment Operator I	13	5	4	4
Laborer	10	13	11	9
TOTAL		31	27	24

SOLID WASTE REVENUES BY CATEGORY



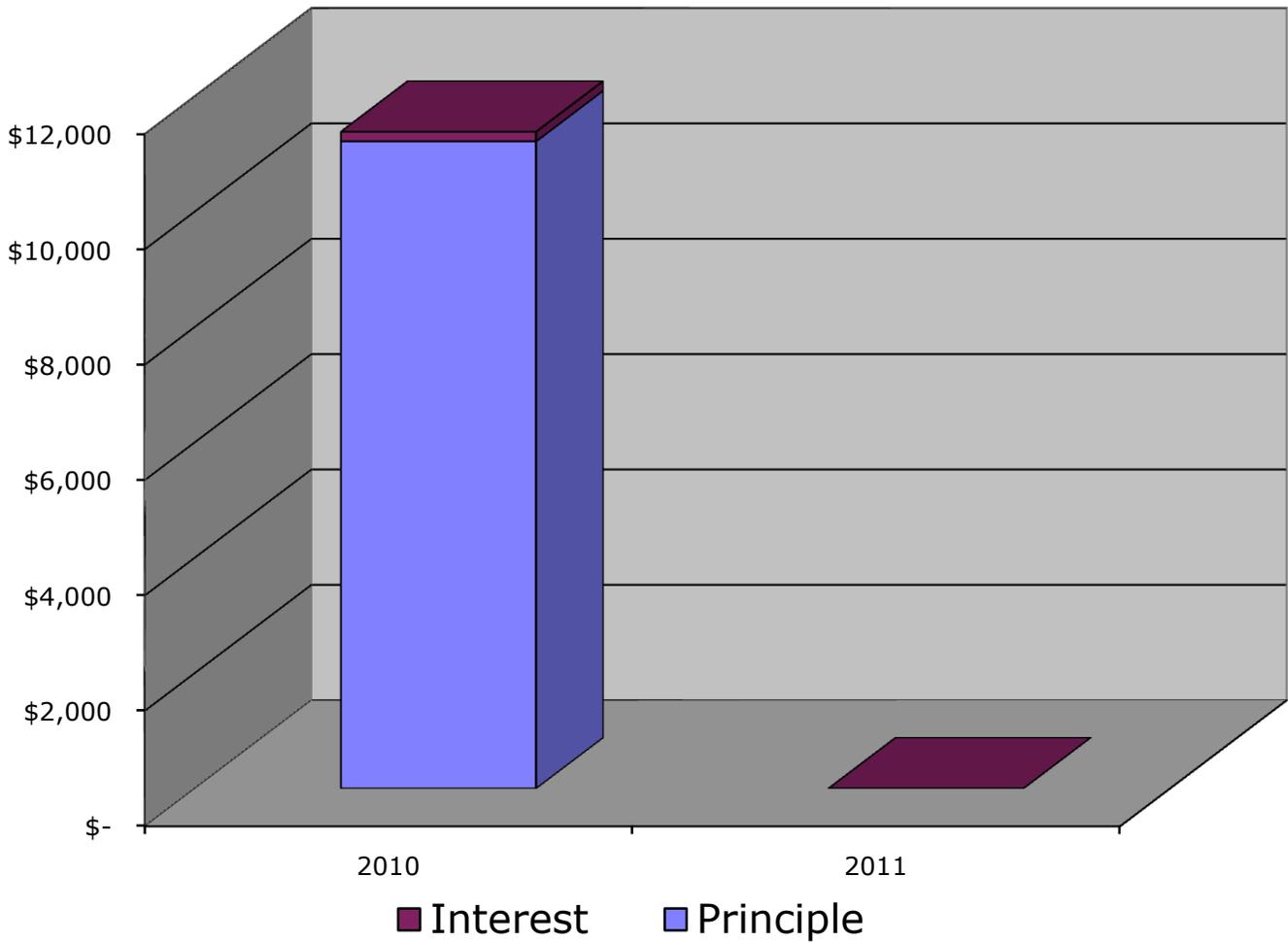
SOLID WASTE EXPENSES BY CATEGORY



SOLID WASTE DEBT AMORTIZATION SCHEDULE

Fiscal Year	TOTAL DEBT PAYABLE	
	Principal	Interest
2010	\$ 11,218	\$ 166
2011	-	-
Totals	\$ 11,218	\$ 166

Solid Waste Debt Schedule



GENERAL INSURANCE FUND

The General Insurance Fund will account for property, liability, and workers' compensation insurance provided to the City departments. This is an internal service fund which is used to provides goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units



GENERAL INSURANCE # 610**◆ MISSION STATEMENT:**

Enhance well-being and reduce loss by promoting safe behaviors and conditions by protecting the health and safety of employees; encourage safe, efficient and effective work habits; reduce or eliminate hazardous situations and duties in the workplace; protect the financial assets of the City through cost containment and loss prevention activities; make effective use of insurance and other risk financing techniques. Risk Management is responsible for duties such as managing Liability and Workers' Compensation claims, performing job site audits, developing policies/procedures to enhance safety and reduce liability, conducting/coordinating related training, and analyzing data.

◆ GOALS & OBJECTIVES:

- 1 To improve employee awareness of the value of safe work habits by increasing employee safety training hours.
- 2 To identify and eliminate hazards for employees and the public by conducting work site safety audits.
- 3 To enhance employee safety, maximize productivity, and reduce cost by reducing the rate of employee injury.

◆ PERFORMANCE INDICATORS	FY2008	FY2009	FY2010
	Actual	Estimated	Projected
Employee Training Hours	1,631	1,894	1,900
Job Site Audits Performed	12	12	12
Lost-Time Employee Injuries	5	4	4

◆ AUTHORIZED POSITIONS	GRADE	FY2008	FY2009	FY2010
		ACTUAL	BUDGET	BUDGET
Risk Manager	Contract	1	1	1
Risk Manager Assistant	17	1	1	1
TOTAL		2	2	2

◆ REVENUE ASSUMPTIONS & TRENDS

Workers' Compensation premiums are based on previous years' claims history and total payrolls for each class code, or job type. We expect a slight increase in workers' compensation premiums for FY2010.

Property premiums are calculated from property values and claims history. We have had no claims experience. However, as our total property values increase with the addition of new structures, premiums will rise accordingly.

Automobile Liability and Automobile Physical Damage premiums are based on the type and number of vehicles owned and recent loss history. We do not expect a significant change in premiums for FY2010.

General Liability and Public Officials Liability premiums are based on the City's overall budget and claims history. There may be a small increase in this line of coverage for FY2010.

Airport Liability premiums are based on operations and the general condition of the airport's premises. Premiums should remain relatively stable for FY2010.

Law Enforcement Liability premiums are based on the sworn and non-sworn personnel and canine staffing levels. There is no significant increase expected in this line of coverage.

◆ GENERAL INSURANCE FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Premiums and Losses Paid by Fund	\$ 1,793	\$ 1,580	\$ 1,639	3.7%
Interest	47	30	30	0.0%
Other	3	6	4	-33.3%
Budgeted Retained Earnings	-	6	13	116.7%
Total Revenues	1,843	1,622	1,686	3.9%
EXPENSES				
Personal Services	\$ 124	\$ 131	\$ 140	6.9%
Professional & Other Services	1,659	1,472	1,531	4.0%
Supplies & Operating Charges	13	18	15	-16.7%
Capital Outlay	30	1	-	-100.0%
Transfers Out	2	-	-	N/A
Total Expenses	1,828	1,622	1,686	3.9%
Excess Revenues Over/ (Under) Expenses	\$ 15	\$ -	\$ -	N/A

EMPLOYEE BENEFITS FUND

The Employee Benefits Fund accounts for the cost of providing life and health insurance benefits to City employees, plus administrative costs and claims associated with these insurance components. As this is an internal service fund which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.



EMPLOYEE BENEFITS FUND SUMMARY (X 1,000)

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
REVENUES				
Premiums (City Depts, Employees, Retirees)	\$ 4,807	\$ 7,357	\$ 8,649	17.6%
Interest	2	-	-	N/A
Transfers In	669	700	-	-100.0%
Other Revenue	-	-	-	N/A
Budgeted Fund Balance	-	124	-	-100.0%
Total Revenues	5,478	8,181	8,649	5.7%
EXPENSES				
Health/Vision Insurance Premiums	4,142	-	-	N/A
Health/Vision Claims Expense	-	5,700	6,220	9.1%
Reinsurance Premiums - Health	-	1,068	959	-10.2%
Life Insurance Premiums	116	116	137	18.1%
Dental Insurance Premiums	261	262	275	5.0%
Long-term Disability Insurance Premiums	68	72	96	33.3%
Short-term Disability Claims Expense	184	190	219	15.3%
Medical Clinic Operations	-	445	541	21.6%
Administration	-	174	173	-0.6%
Other Expenses	37	67	29	-56.7%
Transfer to Capital Projects Fund	-	87	-	-100.0%
Total Expenses	4,808	8,181	8,649	5.7%
Excess Revenues Over/ (Under) Expenses	\$ 670	\$ -	\$ -	N/A



VEHICLE SERVICES FUND

The Vehicle Services Fund will account for all Vehicle repairs and Maintenance and fuel provided to all City departments excluding Public Utilities. This is an internal service fund which is used to account for the financing of goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units



VEHICLE SERVICES FUND # 630**◆ MISSION STATEMENT:**

The Vehicle Services operation of Public Works is responsible for providing preventive maintenance and repairs to approximately 329 various vehicles and equipment ranging from automobiles and trucks to large trucks and construction equipment. Departments whose vehicles are serviced include Public Works, Fire, Police, Hall Area Transit buses, Georgia Mountains Center and City Clerk's Office. Vehicle Services includes fueling services at the Public Works yard and the Public Utilities shop. Services within the Division include the Fuelmaster (the fuel management system), repair and maintain the fleet wash bay, and emergency (24 hour on call) repair on vehicles to ensure safe and reliable operation of City owned vehicles.

◆ GOALS & OBJECTIVES:

- 1 Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities.
- 2 Emergency calls will be responded to in less than 20 minutes.
- 3 Vehicle Services department will strive to have all vehicles functional at least 95% of the time.

◆ PERFORMANCE INDICATORS

	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
% Total Fleet Downtime	5%	5%	5%
% Police Fleet Downtime	4%	4%	4%
% PM Inspections Within 12 Hours	95%	95%	95%
% Repeat Repairs	4%	4%	4%
% Road Service Requests Initiated			
Within 20 Minutes	98%	98%	98%
Vehicles Maintained	325	325	345

◆ VEHICLE SERVICES FUND SUMMARY (X 1,000)

Funding Sources: Charges for Services, Fuel Sales, General Fund Transfer

REVENUES	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET	% CHANGE
Charges For Services	\$ 756	\$ 734	\$ 779	6.1%
Sales - Fuel	1,423	1,432	1,500	4.7%
Other	1	-	-	N/A
Transfers In	51	18	7	-61.1%
Total Revenues	2,231	2,184	2,286	4.7%
EXPENDITURES				
Personal Services	\$ 258	\$ 275	\$ 279	1.5%
Professional & Other Services	11	14	18	28.6%
Supplies & Operating Charges	1,864	1,861	1,961	5.4%
Repairs & Maintenance	12	16	18	12.5%
Depreciation	34	-	-	N/A
Capital Outlay	-	18	10	-44.4%
Transfers Out	2	-	-	N/A
TOTAL:	\$ 2,181	\$ 2,184	\$ 2,286	4.7%
Excess Revenues Over/(Under) Expenditures	\$ 50	\$ -	\$ -	N/A

◆ AUTHORIZED POSITIONS

	GRADE	FY2008 ACTUAL	FY2009 BUDGET	FY2010 BUDGET
Fleet Manager	25	1	1	1
Auto Mechanic II	17	1	1	1
Auto Mechanic I	15	1	1	2
Mechanic Helper	13	1	1	0
Secretary	13	1	1	1
TOTAL		5	5	5



GLOSSARY & APPENDICES

City Wide Performance Report Card, Glossary of Budgetary And Financial Terminology, Tax Ordinance, Projected Tax Digest, Graphs, Account Descriptions, Budget Resolutions, Revenue Detail, Authorized Positions Table and Graph, Capital Outlay Items and Summary Statistics



PERFORMANCE REPORT CARD

General Fund

Municipal Court:

Achieved

- Ensure that the high volume and fast pace of the Municipal Court is handled completely, accurately, and in a timely manner by evaluating current procedures before and during court so as to locate any areas needed for improvement. *Staff continues to work hard to maintain an efficient operation with limited staffing.*

In Progress

- Accurately maintain the database of all closed cases that have been assigned docket numbers, by enabling the printing of disposition information, from the database, on closed cases, to save time, by reducing the physical handling of closed cases to only once after it has been processed. *Illness and Injuries of several staff members has reduced the already limited staff.*
- More efficiently process the expanding workload demands of the Municipal Court by gaining a 10 to 15% reduction in work load experienced by the Municipal court clerks by achieving a 100% mark related to data entry regarding GCIC dispositions, as well as achieving 100% on filing closed non-distributed case files. *Illness and injuries of several staff members has kept the staff members from achieving this goal.*

City Manager's Office:

Achieved

- Better manage health care costs thereby reducing both the city and employee portion of health insurance costs by creating an on-site health care clinic for employees and their dependents that will provide primary health care services. *The on-site health care clinic is fully functional and increasing hours to meet demand.*
- Improve understanding of city government functions and services by exploring ways to increase citizen participation in and improve communications through enhancements to the city's web site, and youth involvement in educational programs. *Visits have been made to third graders in our elementary schools. We continue involvement with Junior Achievement and use interns at TV18.*

In Progress

- Increase the available supply of industrial property and expand the property tax base of the city by developing a new Industrial Park in partnership with Hall County and the Economic Development Council. *This project is scheduled to be completed by July, 2009.*

Financial Services:

Achieved

- Improve the financial condition of the City by eliminating telephone expenditures resulting from unused services and erroneous charges through telephone audits. *A telephone bill audit was performed by the IT department. Several unused numbers were found and eliminated.*

In Progress

- Improve customer service and increase efficiency by coordinating and facilitating the acceptance of credit cards and implementation of online business function on the City's website and migrating to online requisitions. *The municipal court system has currently been set up to accept credit cards for the payment of fines, other departments are being looked at for the future. Online requisitions have been put on hold at this time.*
- Build stronger relationships with user departments by increasing reliability of information and services by improving financial statement readability and usefulness by implementing or improving use of available reporting tools and write and issue a comprehensive purchasing guide book. *Throughout the year various finance staff instructed other departments on how to access financial statements for their department, increasing the user's knowledge of budgetary and accounting constraints. The comprehensive purchasing guide book has been put on hold at this time.*

Human Resources:In Progress

- Further wellness, good nutrition, and healthy initiatives by increasing participation in City wellness initiatives through internal marketing efforts. *Initiatives are in progress and on-going.*
- Enhance and improve job knowledge, skills, and aptitude by promoting development opportunities among the employee population. *On-going and provided as needed.*

Abandoned

- Attract and retain high quality, productive employees by evaluating the City's compensation structure to ensure the City's continued competitiveness in the hiring market place. *Abandoned due to budget constraints.*

Planning:Achieved

- Continue to promote redevelopment efforts within the City by completing the purchase of the CSX right-of-way in Midtown. Also, finalize the application and review process for potential Tax Allocation District (TAD) projects. *We have completed the application and review process for the TADs. We have scheduled our purchase of the CSX right-of-way for August of 2009.*
- Improve the existing Unified Land Development Code (ULDC) by exploring the integration of existing tree canopy in urban design and storm water management. Also, consider updating the existing residential and non-residential development standards. *We have completed two phases of our UDC updating and will initiate one additional phase prior to the end of the fiscal year.*
- Survey and document historic resources within the City Initiate and complete the Phase III Historic Structural Resources Survey and apply for a Historic Preservation Fund Grant to initiate a Phase IV Survey. *We have completed Phase III of the survey and have already been awarded a grant to complete a Phase IV survey.*

Police Department:Achieved

- Improve the safe operation of Police Department vehicles and reduce any associated risk to GPD staff and the public by decreasing the Police Department at fault collision rate by 20% over the next year. *In Fiscal Year 2008, members were involved in 16 preventable accidents. This year, we had 6, resulting in a 63% decrease.*

In Progress

- Decrease the amount of sustainable citizen complaints by 20% over the next year by providing closer supervision and more training regarding interpersonal relations, verbal judo and officer communication skills. *In Fiscal Year 2008, we had 41 complaints and 8 were sustained. Although we had 9 sustained complaints in Fiscal Year 2009, there were only 27 total - and 7 of these were generated in-house. So, although sustained complaints increased by 13%, training is paying off and our goal of training our officers to deal professionally and appropriately with our citizens is being achieved.*
- Improve the safe flow of traffic throughout the City's neighborhoods by increasing traffic enforcement 25% over the next year in residential areas as a result of requests made by residents and collected incident data. This will result in an increase in directed patrols offered by the Police Traffic Services Unit (PTSU) and the Patrol Division. *Our PTSU and Aggressive Criminal Enforcement (ACE) Units were deployed in areas identified by collected statistical data and residents' complaints and utilized to execute directed patrols and stationary observation in neighborhoods throughout the city. Accidents and incidents have been curtailed by their high visibility and aggressive enforcement efforts.*

Fire Department:**In progress**

- Improve skills in fire suppression, hazmat, and tactical rescue by implementing a program designed to increase monthly training exercises and annual training hours by 25% from 240 hours to 300 hours annually per shift member. *This goal is in progress as we have made it a continuation in FY10 however; we did increase our training ours from 240 hours per person up to 268 hours per person.*
- Provide the quickest and safest emergency response time possible by decreasing response from the time of dispatch to the time of first arriving unit in an effort to improve our total average response time by 20% from 6.2 minutes in 2008 to 5.0 minutes in 2009. *Data is currently being gathered to calculate these numbers however; this goal is being continued into FY10.*

Not Achieved

- Improve and expand the services of the fire prevention division by increasing fire inspections by 25%, up from 1,500 inspections per year to 1,875 inspections per year; and, increase fire prevention education to children in grades Kindergarten through fifth grade by 12.5%, up from 1,800 children to 2,025 children per year. *Unable to meet this goal due to budget restraints.*

Inspections:**Achieved**

- Enhance the communication of our permit requirements to the public by increasing the number of brochures distributed in English & Spanish, and maintain current permit information on the City's website. *All basic hand-outs are now in English and Spanish and our web-site is up to date.*
- Assist Gainesville State College in increasing the number of attendees taking continuing education and certification classes by distributing training information furnished by Gainesville State College to the customers of the Inspection Services Department. *We distribute all brochures furnished to us by Gainesville State College for continuing education and other training.*

- Educate and update the Inspection Services staff through certifications by achieving a minimum of two (2) additional certifications within the next twelve (12) months through seminars and other educational opportunities. *Due to the cost associated with achieving Certifications, these objectives have been put on hold until revenues improve.*

Marshal's Office:

Achieved

- Broaden job knowledge and enhance performance by enrolling Deputy Marshals in the Georgia Association of Code Enforcement training program, so at least two staff members will receive their level one certification by June 30, 2009. *Deputy Marshals Phillips and Bagwell attended the spring conference in April; they have enough hours for their level one certification.*
- Update businesses on changes to state law and local ordinances to ensure compliance by encouraging alcohol beverage license holders to attend a series of educational seminars hosted by the Marshal's office. *Hosted a class in which 78 people attended in August of 2008.*

Not Achieved

- Control departmental costs, receive reduced insurance rates and improve the professionalism of the department by completing 75% of the process to become a Georgia State Certified Agency. *Goal not met due to budget restraints.*

Public Lands and Building:

Achieved

- Decrease the amount of time it takes to complete customer work orders by carefully managing the parts and tools inventory and prioritize more efficiently long term tasks verses those that take less time to complete. We have reduced the completion time for customer work orders to less than 2 days. *We have purchased and implemented a maintenance software program which has assisted in scheduling preventative maintenance work around the work orders.*
- More efficiently manage the increasing amount of surplus items that are collected, inventoried and sold by initiating improvements in the warehousing techniques, loading equipment and coordination with Finance. *We have added warehouse shelving and improved our tagging of customer pickup items so all personnel can handle this operation. Coordination with Finance has improved especially with evaluation of low value surplus.*

In progress

- Complete CIP projects within the original fiscal year while continuing to complete all the other budgeted projects by scheduling each CIP within an achievable time frame during the fiscal year. *The one CIP for this year on the Henry Ward Building Renovations was put on hold until recently. The project is going out to bid in May and is scheduled to be completed before the end of FY09.*

Engineering Services:

Achieved

- Ensure the city receives appropriate products installed per specification on all public works construction projects by overseeing and managing them so that they are completed on schedule and within budget. Also, ensure all city wide private projects meet the provisions of the Unified Land Development Code by rigorous plan reviews and numerous site inspections. *All projects are up to date and complete.*

- Implement the storm water provisions of the Metro North Georgia Water Planning District by developing a Storm Water Infrastructure Capitol Improvements Plan, updating our storm water map, mapping future flood plains, and develop an Operations and Maintenance Plan for the City of Gainesville. *Storm water CIP in progress, storm water map is up to date, future floodplains mapping is complete and O&M plan is in place.*
- Add mapping details of the city's storm water infrastructure as new projects and developments are completed so that the comprehensive storm water inventory remains up to date. *Storm water map is up to date.*

Traffic Services:

In Progress

- Supporting the smoother flow of traffic through Gainesville, 15 intersections will be upgraded to state-of-the-art Georgia Department of Transportation 2070 control systems, proven to function more reliably, and at a lower cost than existing systems. *Ten intersections complete with the balance to be completed as equipment is received from DOT.*
- Reduce long term upkeep costs for the traffic signal system by an estimated \$5,600 per year, as well as improve signal visibility through the conversion of 25 signal and pedestrian heads to more efficient, longer lasting, and brighter Light Emitting Diode units. *Long term costs will be reduced thru the installation of these devices funded through the ARC Grant.*
- Major projects scheduled for FY 2009 will include improving and signaling the intersection at Jesse Jewell Parkway and Terrace Street. The retiming of the traffic control system on Queen City Parkway is also a high priority item that should improve traffic flow through this busy corridor. *The Terrace Street signal project is awaiting DOT approval for installation. Expected completion is August 2009. In progress, necessary communication equipment will be purchased soon and retiming of this corridor is will follow.*

Street Maintenance:

Achieved

- Respond to citizen concerns by next business day by informing a supervisor either by memo or telephone within one hour of receipt of the citizen concern.
- Improve storm drain system performance by implementing a drain repair program monitored by a formal tracking and reporting system. *The department has acquired a pipe camera in order to better evaluate conditions of pipes to make wiser decision on best solution to proposed drainage problem.*

In Progress

- Improve the safety of City streets by increasing man hours spent on pot hole repair and deep patching by 20% (from 8,200 man hours to 9,800 man hours). *Running slightly behind due to budget restraints.*

Cemetery Department:

Achieved

- Promote employee safety within house training and safety classes with the goal of "zero" time lost due to work accidents. *As of April 30th, no lost time has been incurred due to accidents.*

- Implement a Customer Response Survey Card to gather information so we may better serve the needs of individual families. *A survey form is going out with all lot sale "Thank You" notices. The survey will go to everyone that ends up purchasing spaces at Alta Vista.*

Not Achieved

- Decrease expenditures by reducing part - time labor cost by \$1,000.00 for the second consecutive year. *Overall labor costs are down \$1,000.00 however; part time labor costs are not due to the loss of an employee.*

Community Service Center Fund

In Progress

- Increase Utilization of Services.

Objectives

1. The Senior Center will ensure that older adult services are available in areas where there are insufficient resources by opening one new satellite site each year in association with Hall County Parks and recreation and/or other community partners and thereby provide services to an additional 15 people each year.
2. The new Center for Family Prosperity will improve the financial position of working families in Hall County by providing free tax preparation and other new financial services to 500 individuals.
3. The Counseling & Psychotherapy program will offer one new group session each year to address critical mental health issues and successfully fill each group with 10 or more persons.
4. Hall Area Transit will increase one-way trips on the urban transportation service by 5% from 70,000 to 73,000.

The Center for Family Prosperity's Volunteer Income Tax Assistance Site opened for 2 months instead of 4 months as originally planned. During the two months, 27 volunteers served 49 families with 69 dependents. The average household served had an income of \$21,374. Families received a total of \$60,000 in refunds and credits. Other objectives are in progress of completion.

- Maintain a High Level of Customer Satisfaction.

Objectives

1. CSC will update all of its public communiqués (brochures, flyers, bus stop signs, and shelter advertisement) to improved communication with the public as is evidenced by 80% of consumers survey respondents who say they are "very satisfied" with the literature. *Flyers for the Senior Life Center, Kinship Care Project and Hall Area Transit were updated. The general CSC flyer will be updated in FY'10 after the supply of existing brochures has been exhausted.*
2. Hall Area Transit will reduce rider wait time by implementing new technologies and equipment to increase on-time performance from 85% to 95% on the rural service and from 50% to 75% on the urban service. *Hall Area Transit routes are being revised in FY'10 in such a way that will give operators sufficient time to reach each stop in the allotted time and therefore meet "on-time" performance standards.*

3. The Support Staff will ensure that CSC properties are properly maintain by addressing 95% of tenant requests for building and equipment services within 48 hours of the report being made.
 4. All CSC staff will deliver services with such a timely, respectable, and competent manner that 75% of consumers surveyed report a satisfaction level of "good" or "excellent". *The Customer Satisfaction Survey will be disseminated in June 2009.*
- Improve Delivery of Services.

Objectives

1. The Meals on Wheels Staff will ensure safe preparation and dissemination of meals by maintaining the kitchen in such a manner that result in a Health Inspection score of 97 or greater.
2. All CSC staff will receive appropriate professional training each year equal to 20 hours for Community Outreach, Senior Center, and Meals on Wheels and 40 hours for Counseling and Psychotherapy, Hall Area Transit, and Home Based Education Program.
3. The Support Staff will ensure that the financial resources to operate CSC programs coming from foundations, and state and federal agencies reflect at least 70% of the total CSC revenues by successfully re-applying for current grants and competing for at least two new grants each year. *In FY'09, the CSC applied for the following NEW grants: 1) Healthy Marriage Initiative \$29,000 - grant awarded; 2) Healthy Marriage Initiative \$6,000 - grant awarded; Governor's Office of Children and Families - \$731,250 - grant is pending; Volunteer Income Tax Site Grant - \$133,530 not awarded but staff is resubmitting this grant in June 2009 for reconsideration; 4) Stimulus Grants for \$1.4 million are currently being considered for funding.*

Georgia Mountains Center Fund

Achieved

- Improve the overall customer rating of GMC services in order to increase repeat business by decreasing the overall client rating from 1.30% to 1.20%, moving toward a rating of "Exceeds Expectations." *We exceeded this goal with an overall client rating of 1.16%.*
- Enhance the quality of life for citizens of NE Georgia through GMC activities by increasing the number of public entertainment events offered at the GMC by 5%, from 40 to 42. *We exceeded this goal with the booking of three new public entertainment events by scheduling TNA Wrestling, Church Mess (a gospel play) and Mark Lowery, a Christian comedian, singer and song writer.*

Not Achieved

- Increase revenues from Sales & Services by 2% over last fiscal year by initiating Project Rebook, whereby previous clients not with us in more than a year are rebooked, thus enhancing revenues. *We did initiate Project Rebook, but were only able to increase revenues from Sales and Services by 1%, not the desired 2%.*

Parks and Recreation Fund

In Progress

- Enhance customer satisfaction for all Agency program, facilities and services by:
 1. Implementing a customer service campaign that solicits and evaluates public input, provides ample opportunity for citizen response, and sets benchmarks to measure Agency's annual performance. *Procedures were put into place to track all customer surveys, calculate, assign and analyze ratings for customer services. The "Your parks Your Voice" public input campaign launched May 17, 2009.*
 2. Increase park risk audits through the Safety and Liability Advisory Committee from 6 to 12 audits toward a target of 18 inspections per fiscal year. *Plan to schedule sometime in June 2009.*
 3. Increase confirmations for all rentals from within 5 days to within 4 days toward a target of within 3 days. *An average of 2 days in distributing rental confirmation to customers for Civic Center, Martha Hope Cabin and Fair Street Neighborhood center has been achieved.*
 4. Improve upon customer service training for all staff from 3 training sessions per year to 6 training sessions per year. *The recreation division provided customer service training for all part-time employees during orientation.*
 5. Establish benchmarks designed to analyze and track new customer participations; Agency-wide. *Currently the department is working through registration software to establish baseline information.*
- Improve financial stability through streamlining services and building effective partnership by:
 1. Increase revenue for Civic Center Division by 5% from \$360,600 to \$378,630. *Currently, the Civic Center Revenue is down 25% due to economic conditions. The respective budgeted expenditures have been adjusted to reflect the economic downturn.*
 2. Develop and implement a comprehensive revenue policy that incorporates an analysis of service expenditures through tax dollars and fees. *Currently, the direct costs are available however; we are working to establish indirect costs per activity category for a baseline in the policy.*
 3. Increase repeat customer booking rate at all rental facilities from 60% to 65%. *The repeat base is around 57% at the Civic Center however; this objective may not be met due to the economic downturn.*
 4. Effectively and efficiently manage agency resources by increasing formal written cooperative partnerships that expands community participation from 2 to 3 with a target goal of 4 formal agreements, which includes the major community leisure service providers. *Working to solidify a new agreement with the Board of Education, as well as, develop a new agreement with Hall county Parks and Leisure.*
 5. Increase Children at Play Fund by 10% from \$65,000 to \$71,500 with a target goal of \$100,000. *Objective not met due to economic downturn; Market losses*

and increase in number of fund applicants has dropped the fund to \$50,000 or below.

- Enhance Quality of Life of citizens of Gainesville through service value by:
 1. Utilizing feedback from citizens through 3 public meetings and a community-wide survey, update the Agency's 10-year Strategic Master Plan in order to determine recreation needs of the community and measure effectiveness of Agency's role as a leisure service provider. *A survey has been developed and a cost estimate for a 5-year master plan updated has been obtained; awaiting funding approval.*
 2. Increase the opportunity for citizen participation in programming that promotes health benefits by 3% from 445 programs to 458 programs. *Objective abandoned, with the economy as it is, focus was shifted to effective, quality programs promoting health benefits vs. adding programs. Despite the shift in objectives, the overall participant level is up for the health benefits programs.*
 3. Increase offerings for citizens to participate in self-directed leisure opportunities through expanded facility and park amenities. *Participation in Lap Swimming has increased by 40% over the last quarter. Passive parks are open to the public dawn to dusk with 8 miles of walking trails available. Park pavilions are available for reservations for outings and includes 20 parks on 450 acres, 16 tennis courts and 12 playgrounds.*
 4. Provide clean, attractive, safe, and accessible parks and facilities by conducting daily inspections of all facilities. *Staff continues to conduct monthly inspections and the managers are now tracking all maintenance issues on a daily basis with a walk-through the facilities. All parks are inspected daily. Parks with no permanent staffing are checked at least 3 times by staff for litter/debris removal. Reports are turned in daily that reflects inspections.*
 5. Increase diverse and beneficial recreation programming by 3% from 602 total programs to 620 programs. *Objective abandoned; as the economy has continued to weaken, emphasis has been placed on offering proven programming which actually decreases the number of programs offered.*

Airport Fund

Achieved

- Operate and manage the airport insuring safety is the most important concern by being accident free. *There have been zero accidents at the airport.*
- Manage the Airport Industrial Park and Airport Hangar Leases so that maximum revenue is generated for airport operations. *The Airport Industrial Park and Airport Hangars are currently being leased at 97%.*
- Maximize the use of available of GDOT and FAA Grants so that the airfield has the latest and safest navigational aids and facilities in Northeast Georgia. *All available GDOT and FAA funding sources are being pursued for airport projects.*

Cable TV Channel Fund

Achieved

- Increase the TV18 production crew base by offering training modules for high school students and adults with an interest in volunteer opportunities. *One county school senior and one adult have joined the crew over the last year. TV18 visited the schools and found the student during a presentation to their media class. The adult was developed through personal contact during a concert.*
- Implement Video-On-Demand availability of TV18 programming to Internet users by linking programs on the website. *TV18 video programs are converted and uploaded onto the YouTube server within a TV18 Director's account. Computer users can search YouTube for "TV18GHC" and find all video programs that have aired or are airing on TV18.*
- Expand the usefulness of TV18 locally produced programming by editing final shows and using generic segments as short stories and PSAs over a longer period of time. *Any video segment that contains generic information is packaged and inserted within the TV18 programming schedule as appropriate. The segments are provided to the city/county webmasters for inclusion on the various department sites as determined by the webmaster accounting to bandwidth speed and performance factors.*

Chattahoochee Golf Course Fund

In Progress and Ongoing

- Increase participation and further promote the sport of golf through a broad range of programs designed to appeal to athletes of all skill levels and ages by implementing six new tournaments and a variety of community events at Chattahoochee golf course. Among these will be 1 or more events targeted towards youth golfers.
- Ensure the financial viability of the golf course utilizing the most effective fiscal management techniques available by implementing new programs and new maintenance procedures to gain a reduction in course operating costs of 3%.
- Offer the best possible golfing experience available in the area for players of any skill level by further personalizing the Chattahoochee golf experience by developing a bag drop service and an improved ranger program.

Public Utilities FundRiverside Water Treatment Plant

Achieved

- Increase staff's knowledge, professionalism, and resources to ensure that the plant is operated in the most practical and effective manner by sending 30% of staff to attend conferences, district meetings, and educational classes. *Goal completed through conference attendances and district meetings.*
- Improve communication and information flow among staff in an effort to create a more positive work environment by holding weekly mandatory meetings for Shift Supervisors during FY09. *Began holding meetings on Mondays, Wednesdays and Fridays.*

In Progress

- Enhance the staff's versatility and ensure that the Riverside and Lakeside Water Treatment Plants are sufficiently staffed at all times by cross training 25% of plant's operation staff to the Lakeside Water Treatment plant's operational procedures. *Cross training process has just begun; one trainee has started the program to date.*

Lakeside Water Treatment Plant

Achieved

- Enhance staff's versatility to ensure that the Lakeside and Riverside Water Treatment Plants are sufficiently staffed at all times by cross training 25% of plant's operation staff to Riverside Water Treatment plant's operational procedures. *Three staff member have completed cross training at Riverside Water Treatment Plan which equals 33%.*
- Increase staff's knowledge, professionalism, and resources to ensure that the plant is operated in the most practical and effective manner by sending 40% of staff to attend conferences, district meetings, and educational classes. *At least 40% of the staff has attended a conference or a district meeting this year.*

In Progress

- Maintain a high standard of safety in an effort to reduce and/or prevent injuries caused by accidents by conducting 12 technical safety training sessions. *On track to complete; ten safety sessions have been completed to date.*

Water Distribution

In Progress

- Provide a safe work environment in order to prevent lost time accidents by having 7 safety meetings for all staff to attend.
- Maintain a functional Water Distribution System in order to provide safe and reliable drinking water by completing valve inspections and data information on three of the remaining 47 zones.
- Provide the shortest total response time possible, to emergencies, in order to prevent water loss and water outages, by providing repair crews with regular trainings and updates on the mapping system and valve cards.

Flat Creek WRF

Achieved

- Require a higher standard of wastewater treatment compliance in an effort to better protect our water quality by increasing the number of certified operators by 20%. *All operations staff members are certified. 100% certification compared to 80% last year.*

In Progress

- Increase the efficiency of plant processes in an effort to reduce costs associated with chemical purchases by reducing chemical expenditures by 10%. *In progress and on track, the total percentage will not be determined until end of the Fiscal Year.*
- Research and utilize resources to decrease overall operational costs by reducing electrical power consumption by 4% through the use of Real Time Pricing tolls provided by Georgia Power. *In progress and on track. Total kWh reduction of 4% for the time periods of 11/07 - 04/08 compared with 11/08 - 04/09.*

Linwood WRF

In Progress

- Create a safer work environment for employees and visitors in an effort to prevent injuries caused by accidents by holding monthly safety training for all operational staff producing 9% lost time accidents. *In progress and on track. We provide each operator with two seven minute safety training work sheets per month.*
- Comply with all treatment standards set by the state's Environmental Protection Division by increasing the staff's knowledge by providing 6 hours of training. *This is being accomplished with on the job training.*
- Reduce operational costs by keeping staff at a minimum by cross training all operators on the dewatering operations. *All operators are being cross trained on Linwood's belt press operations. Relief and the plant trainee are cross training at Flat Creek WRF.*

Maintenance

Achieved

- Evaluate the division's operational methods in order to further define and reduce operational costs by developing a program to monitor the gas levels in force mains to optimized chemical feed.

In Progress

- Provide a safe work environment for employees in order to prevent injuries caused by accidents by providing 2 hours of safety training per month for each employee
- Ensure that maintenance is completed on a regular basis at each of the facilities by incorporating the Lakeside

Sanitary Sewer

In Progress

- Provide a safe work environment for employees in an effort to prevent lost time accidents by continuing to provide 7 safety education meetings a year. *In progress and on track; all meetings have not been held yet.*
- Maintain an aggressive preventative maintenance program in an effort to minimize the number of sewer spills by utilizing the new CCTV camera system to conduct and complete inspections on 2 sub-basins.
- Provide the shortest total response time possible to sewer over-flow emergencies by responding to all complaints of sewage blockages within one hour of receipt of complaint.

Environmental

Achieved

- Develop water quality baseline data for streams in the community to meet State and Metro North Georgia requirements by monitoring three new streams. *Three new streams have been added to the data base to date.*
- Provide accurate and complete project reviews in order to reduce cost and to ensure customer satisfaction by reducing the number of project revisions after initial review. *Project revisions have been reduced by 84%.*

In Progress

- Implement and execute a cross training program to ensure that all areas of the division are sufficiently staffed at all times cross training 70% of all field staff and coordinators. *We have logged 110.5 hrs cross training and are about 95% complete.*

Engineering and Construction Services

In Progress

- Enhance personnel retention in the Engineering and Construction Division in order to increase operational efficiencies by maintaining a turnover rate below 5% for existing personnel. *To date the turnover rate is 0%.*
- Efficiently use all division resources to complete projects within the approved schedule by closely monitoring all projects to ensure that they all remain on schedule through all phases. *All projects are being monitored closely to ensure they stay on schedule*
- Design projects with a high degree of constructability in order to reduce overall project construction cost by limiting contractor initiated change orders to less than five per \$1,000,000 of project value. *Has been accomplished to date.*

Customer Account Services

Achieved

- Improve billing accuracy by reducing the number of adjustments due to misread meters by 10% by increasing the quantity of radio read water meters. *Through April 30, 2009 the number of misread adjustments completed had been reduced by 50%.*

In Progress

- Enhance convenience to utility customers by providing additional payment options by promoting the use of online payments and gain 10% participation.
- Gain operational efficiencies, increase accuracy, and speed remittances, by streamlining the billing process by implementing an electronic billing option and achieve 10% participation. *The electronic billing option has been completed however; achieving 10% participation is still in progress.*

Finance and Administration

Achieved

- Maintain a healthy financial position for public utilities by controlling operating expenses by allowing no more than a 5% increase for from the prior year's budget. *Current year budget is only 2.3% more than last year.*
- Provide efficient and accurate administrative support to external & internal customers by responding to internal and external customers within 24 hours.
- Promote written policies and procedures for public utilities in order to comply with government standards by identifying key procedures and ensure procedures for 90% of key procedures.

Solid Waste Fund

Achieved

- Improve the appearance of City streets by improving garbage collection pick-up, by a 100% monitoring of development, growth, and any annexation routing for new customers. *We attend zoning and annexation meetings to keep abreast of coming changes and prepare before they ever become either rezoned or annexed into our jurisdiction.*

- Create a safer work environment for all employees by decreasing lost work time due to workers compensation by 5% during FY09 by developing and implementing a designated safety liaison to structure training directly related to the solid waste industry. *We appointed one of our higher level supervisors to become our safety officer. He makes sure we get the latest and updated safety training.*
- Improve customer service for all new customers by updating the City's computerized database listing information for customer pick up days to 99%. *We are fully operational in Springbrook. We now have all of our customer's information listed and accessible to customer service representatives.*

General Insurance Fund

Achieved

- Improve employee awareness of the value of safe work habits and safe work sites by increasing employee safety training hours. *Conducted more training hours than during previous fiscal year.*

In Progress

- Identify and eliminate hazards to employees and the public by conducting work site safety audits. *Site audits are being performed throughout the year*
- Protect employee safety, reduce insurance costs, and maximize productivity by reducing the rate of employee injury. *Cannot be calculated until the end of the fiscal year.*

Vehicle Services Fund

Achieved

- Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities. *All of the shop staff has attended an ASE course this year.*
- Emergency calls will be responded to in less than 20 minutes. *All of the 50 road calls were responded to in 20 minutes or less.*
- Vehicle Services department will strive to have all vehicles functional at least 95% of the time. *Out of the 320 vehicles in the fleet, less than 12 vehicles were down at one time, less than 4%.*

GLOSSARY

ACCOUNTING METHOD - ACCRUAL The timing of the recognition of income or expense that reports these items as soon as income is earned or a liability is incurred. This method is used frequently by proprietary funds.

ACCOUNTING METHOD - CASH The timing of the recognition of income or expense that reports these items when cash is received or paid.

ACCOUNTING METHOD - MODIFIED ACCRUAL Under this method of accounting, income is only recognized to the extent that it will be available to pay the liabilities of the current period. Similarly, certain liabilities are considered expenditures only as they come due, since that is when they would normally use available financial resources to be liquidated. This method is employed primarily in governmental type funds.

ADOPTED (APPROVED) BUDGET The funds appropriated by the City Council at the beginning of the year.

AD VALOREM TAX Tax levied on the assessed value of real and personal property.

ANNEXATION The legal incorporation of portions of unincorporated County land into a Municipality's borders. The expansion of the City's borders must be approved by the City Council and is normally at the request of the property owners.

ANNUAL BUDGET An itemized plan of financial operation and capital outlays including an estimate of the proposed means of financing for the next 12 months.

APPRAISED VALUE The anticipated fair market value of a piece of property.

APPROPRIATION An authorization made by the City Council which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.

ASSESSED VALUATION The value placed on property for purposes of taxation. The City of Gainesville accepts Hall County's assessment of real and personal property at 100% of fair market value.

BOND A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.

BUDGET The financial plan for the operation of a department, program or project for the current year or for the duration of the project.

BUDGET AMENDMENT The act of transferring funds from one appropriation account to another, requiring approval of the City Council, City Manager, or the Budget Officer, depending on the nature of the transfer.

BUDGET CALENDAR The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

BUDGET RESOLUTION The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

BUDGETARY CONTROL The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGETED FUND BALANCE RESERVE The amount remaining within the General Fund after all revenues and expenditures are budgeted for; reserved or "earmarked" as a prudent financial cushion, enabling the City to weather catastrophic financial occurrences while maintaining appropriate service levels.

CAFR Comprehensive Annual Financial Report – compiled annually, this report provides detailed information about the organization's financial status

CAPITAL OUTLAY An expenditure for the acquisition of, or addition to, a fixed asset. Items acquired for less than \$500 is not considered capital outlay.

CAPITAL PROJECTS Projects that result in the acquisition or construction of fixed assets of a local government which are of a long-term and permanent nature. Such assets include land, buildings and related improvements, streets and highways, bridges, sewers, and parks.

CITY COUNCIL The elected, governing body of a municipality.

COMPREHENSIVE PLAN A long-term plan to control and direct the use and development of property in the City. It is also used to make strategic decisions regarding water and sewer lines, infrastructure, and roads.

CONTINGENCY Funds set aside for unforeseen future needs and budgeted in a "non-departmental" account. Can be transferred to a departmental budget only by action of the City Council.

DEBT LIMIT The maximum amount of debt that can be legally incurred by an entity.

DEBT SERVICE Costs associated with the interest, principle, or other expense payments related to bond issues or capital leases.

DEBT SERVICE FUND The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond issues.

DEPARTMENT A major administrative division of the City with indicated overall management responsibility for an operation or a group of related operations within a functional area.

DISBURSEMENT Funds paid out for goods or services received which result in a net decrease in financial resources; also referred to as and expenditure or an expense.

EMT Emergency Medical Technician – specially trained fire and emergency personnel sometimes referred to as paramedics.

ENCUMBRANCE A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.

EPD Georgia's Environmental Protection Division

EXPENDITURE/EXPENSE This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. "Expenditure" applies to Governmental Funds, and "Expense" to Proprietary Funds

FIDUCIARY FUND A fund category used to account for activities in which the government is acting as an agent (managing pension plans for employees or holding gifts/endowments).

FISCAL YEAR The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

FIXED ASSET Capital items of a long-term character which are intended to be held or used, such as land, buildings, improvements, machinery, and equipment. Gainesville's standard standards are an acquisition cost of at least \$5,000 and a useful life of more than 1 year.

FUND An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.

FUND BALANCE (Undesignated and Unreserved) Refers to the excess of assets over liabilities and is, therefore, generally known as amount available for appropriation.

FUND BALANCE (Designated or Reserved) Refers to the excess of assets over liabilities and is designated or reserved for a particular item, e.g. "Fund Balance Reserved for Encumbrances".

FUND BALANCE (Carried Forward) Funds on hand at year end resulting from collections of revenue in excess of anticipations and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.

GAAP Generally Accepted Accounting Principles – guidelines to financial accounting and reporting which set uniform minimum standards for accepted accounting procedures.

GASB Governmental Accounting Standards Board – Standards setting body charged with issuing, reviewing and updating the guidelines to which governments adhere for accounting procedures and practices.

GDOT Georgia Department of Transportation

GENERAL OBLIGATION BONDS Bonds whose principal and interest are paid from property tax for debt service and are backed by the City's full faith and credit. Approval by referendum vote is required for general obligation bonds to be issued.

GIS Geographic Information System – a relational model of geographic objects and associated information used to access data related to infrastructure, facility management, and socioeconomic characteristics. This system can provide information using both the characteristics of a map and a relational database.

GOALS General statements of performance intentions. They may be somewhat vague and difficult to measure.

GOVERNMENTAL FUNDS Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except for those accounted for in proprietary funds and fiduciary funds.

GRANT A contribution of assets from a government to an organization to support a particular function or purpose.

GREEN SPACE Land which is left undeveloped by private citizens or the government.

HOMESTEAD EXEMPTION A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from advalorem taxation.

INFRASTRUCTURE The basic facilities, equipment, and installations needed for the functioning of a system or organization (e.g., roads, bridges, water/sewer lines, public buildings).

INTANGIBLE PROPERTY A category of personal property that includes stocks, taxable bonds, and cash.

INTERFUND TRANSFER A method used to transfer monies from one fund to another.

INTERGOVERNMENTAL REVENUE Revenue received from local agencies or other governments such as the state of Georgia

LAND USE DESIGNATION Future land designation which compliments the goals and objectives of the Comprehensive Land Use Plan and indicates ideal locations for a wide variety of uses.

MILLAGE RATE The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.

NCIC National Crime Information Center – a national law enforcement computer network which tracks data such as warrants and stolen property throughout the United States.

OBJECTIVES Unambiguous statements of performance intentions expressed in measurable terms.

OCGA Official Code of Georgia Annotated – Georgia law as enacted by the state legislature.

OPEN RECORDS ACT A legislative act which authorizes public access to certain records classified as public information.

OPERATING BUDGET The portion of the budget pertaining to daily operations that provides basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

PERFORMANCE INDICATORS A quantitative means of assessing workload, efficiency, effectiveness and/or productivity of a program or department.

PERSONAL SERVICES Costs associated with wages, salaries, retirement, and other fringe benefits for employees.

PROPRIETARY FUNDS Used to account for government's ongoing organizations and activities that are similar to those found in the private sector.

REAL PROPERTY Immobile property such as land, natural resources, (above and below ground), and fixed improvements to land.

RETAINED EARNINGS A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

RESERVE An account used to indicate that a portion of funds has been legally restricted for a specific purpose, or not available for appropriation and subsequent spending. A reserve for working capital is a budgetary reserve set aside for cash flow needs, emergencies, or unforeseen expenditures/revenue shortfalls.

REVENUE Funds that the City receives as income. It includes such items as taxes, licenses, user fees, service charges, fines and penalties, and grants.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.

SCADA Supervisory Control and Data Acquisition System – program which assists the Public Utilities department in the collection of data and control of the regulating system.

SCBA Self Contained Breathing Apparatus – the “air packs” fire fighters wear while working in an untenable atmosphere.

SINKING FUND A reserve fund accumulated over a period of time for retirement of a debt.

SPECIAL REVENUE FUND A fund in which the revenues are designated for use for specific purposes or activities.

SPLOST Special Purpose Local Option Sales Tax – sales tax imposed County wide for a predetermined period of time for a specific purpose, often for road improvements, or fire station construction. A SPLOST must be approved by the citizens of the County through a majority vote.

TAN Tax Anticipation Note – debt issued by a government, in anticipation of future tax receipts, which are due and payable when the government collects the taxes. These notes provide for the funding of government operations until taxes are collected.

TANGIBLE PROPERTY A category of personal property that has physical form and substance such as furniture, equipment, and inventory.

TAX DIGEST Official list of all property owners, their assessed value (100% of fair market value), and the tax due on their property.

TAX EXEMPTION Immunity from the obligation of paying taxes in whole or in part.

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Gainesville are approved by the City Council and are within limits determined by the State.

TV18 Gainesville/Hall County joint government cable access channel which broadcasts a variety of local interest programs.

WARD A political subdivision of a governed area, as determined by a State mandated redistricting process which must occur once each ten years. Generally, wards are determined using a number of socioeconomic and natural factors such as income, geography, ethnicity, industry, and geography.

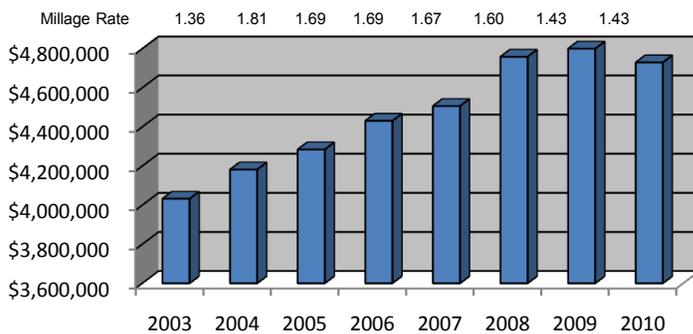
WORKING CAPITAL A dollar amount reserved in (General Fund) fund balance that is available for unforeseen emergencies, to handle shortfalls caused by revenue declines, and to provide cash liquidity during periods of low cash flow.

REAL & PERSONAL PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxation.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1000
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Property values set by Hall County, millage rate set by City Council
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Billed twice per year (July, October) with 60-day due date
EXEMPTIONS:	Non-Profit Organizations, Limited exemptions for Freeport Inventory, Conservation, Veterans, and Homestead property
REVENUE FLUCTUATIONS:	Millage rate fluctuates. See chart below.
PROJECTION METHOD:	Prior year digest plus annexations plus additions to existing property
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 4,032,353	N/A
2004	4,181,973	3.7%
2005	4,284,540	2.5%
2006	4,430,934	3.4%
2007	4,506,435	1.7%
2008	4,758,764	5.6%
2009	4,800,000	0.9%
2010	4,729,575	-1.5%

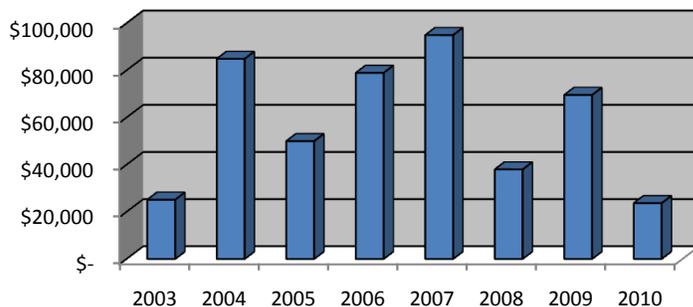
2009 is an estimation
2010 is a projection

DELINQUENT PROPERTY TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	Real and Personal Property Taxes collected after the fiscal year in which they are due.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1100
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on the year the tax is delinquent
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	On-going collection process
EXEMPTIONS:	As allowed in year of tax levy
REVENUE FLUCTUATIONS:	Fluctuations expected due to large accounts in bankruptcy or dispute
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 25,111	N/A
2004	84,858	237.9%
2005	49,960	-41.1%
2006	78,906	57.9%
2007	94,935	20.3%
2008	37,966	-60.0%
2009	69,537	83.2%
2010	23,648	-66.0%

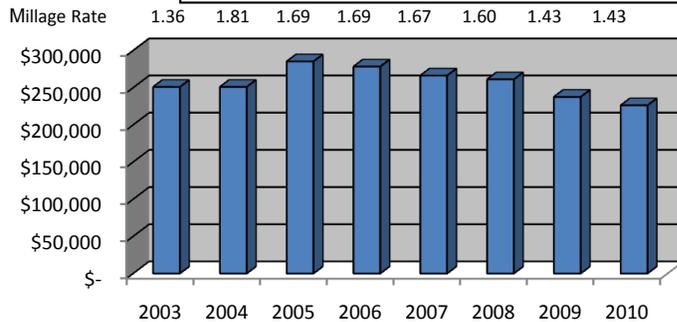
2009 is an estimation
2010 is a projection

MOTOR VEHICLE TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-471 & 48-5-441)

REVENUE DESCRIPTION:	Motor vehicles within the City Limits of Gainesville are subject to ad valorem taxation.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1200
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Based on values set by the State, millage rate set by City Council
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Owner pays annually based on birthday
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Millage rate fluctuates. See chart below.
PROJECTION METHOD:	Prior Year Digest and Historical Trends
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 250,898	N/A
2004	250,976	0.0%
2005	285,273	13.7%
2006	278,349	-2.4%
2007	266,247	-4.3%
2008	261,093	-1.9%
2009	237,530	-9.0%
2010	226,173	-4.8%

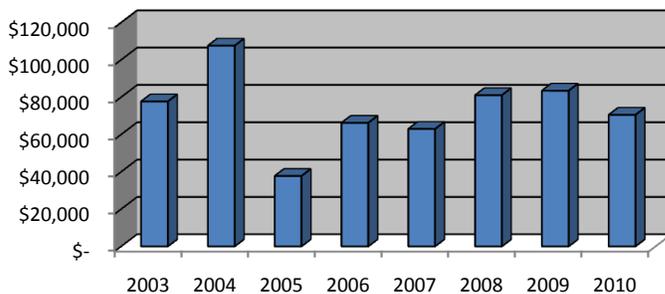
2009 is an estimation
2010 is a projection

PENALTIES & INTEREST

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-3)

REVENUE DESCRIPTION:	Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.1700, 001.100000.31.1800, 001.100000.31.1900
SOURCE:	Property Owners
USE:	No specific use required
FEE SCHEDULE:	Penalties are 10% of delinquent or under reported amount Interest is 1% per month
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS

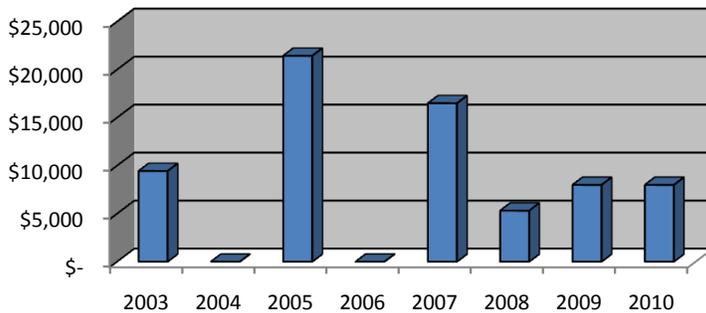


Year	Amount	% Change
2003	\$ 77,689	N/A
2004	107,582	38.5%
2005	37,745	-64.9%
2006	66,215	75.4%
2007	62,931	-5.0%
2008	81,032	28.8%
2009	83,450	3.0%
2010	70,500	-15.5%

2009 is an estimation
2010 is a projection

RAILROAD EQUIPMENT TAX**LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-519)**

REVENUE DESCRIPTION:	This is an ad valorem tax which is assessed on real property of railroad equipment car companies.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6400
SOURCE:	Railroad Equipment Car Companies
USE:	No specific use required
FEE SCHEDULE:	Allocated by State based on track mileage in City
METHOD OF PAYMENT:	Payment from State of Georgia
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Date of filing & payment effect the amount and date of State payment
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	State of Georgia / Financial Services

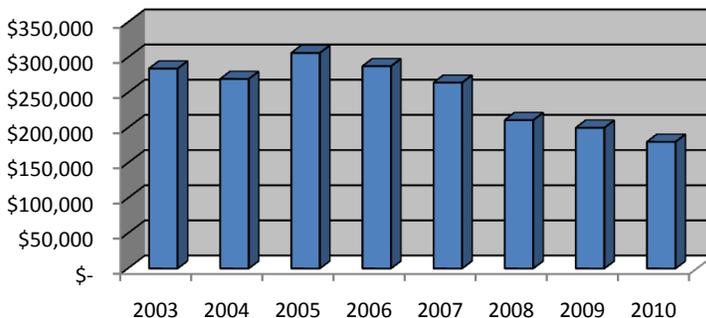
FISCAL HISTORY AND REVENUE PROJECTIONS

Year	Amount	% Change
2003	\$ 9,441	N/A
2004	-	-100.0%
2005	21,444	N/A
2006	-	-100.0%
2007	16,499	N/A
2008	5,319	-67.8%
2009	8,000	50.4%
2010	8,000	0.0%

2009 is an estimation.
2010 is a projection.

INTANGIBLE TAX**LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-21 & 48-6-23)**

REVENUE DESCRIPTION:	Intangible tax is levied annually on certain types of property (money, stocks, and bonds).
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6200
SOURCE:	Taxpayers owning intangible property
USE:	No specific use required
FEE SCHEDULE:	Ga. Revenue Commissioner assesses tax based on returns filed.
METHOD OF PAYMENT:	Payment from Hall County
COLLECTION FREQUENCY:	Monthly around the 15th
EXEMPTIONS:	See O.C.G.A. 48-6-22
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Historical Trends & Economy
REVENUE COLLECTOR:	Hall County Tax Commissioner / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS

Year	Amount	% Change
2003	\$ 284,190	N/A
2004	269,375	-5.2%
2005	306,407	13.7%
2006	287,534	-6.2%
2007	264,166	-8.1%
2008	210,829	-20.2%
2009	200,000	-5.1%
2010	180,000	-10.0%

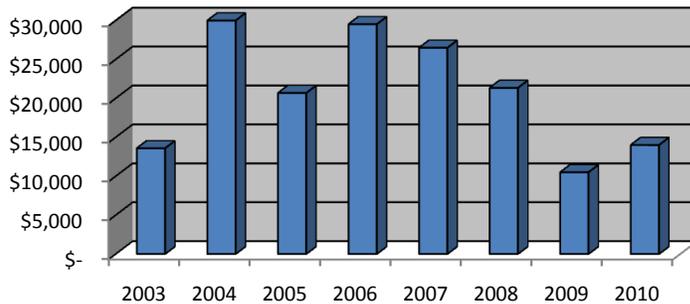
2009 is an estimation.
2010 is a projection.

REAL ESTATE TRANSFER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-6-1)

REVENUE DESCRIPTION:	Tax levied on the fair market value of real estate located within the City Limits when ownership is transferred.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6600
SOURCE:	Person who executes the deed
USE:	No specific use required
FEE SCHEDULE:	\$1 per \$1,000 of value & 10 cents per \$100 of value. This amount is divided among local governments proportionally based on millage rate.
METHOD OF PAYMENT:	Payment from the State of Georgia Revenue Commissioner
COLLECTION FREQUENCY:	Semi-annually in December and June
EXEMPTIONS:	See O.C.G.A. 48-6-2
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	County Clerk of Sup. Courts collects and remits to State

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 13,580	N/A
2004	29,990	120.8%
2005	20,672	-31.1%
2006	29,514	42.8%
2007	26,483	-10.3%
2008	21,335	-19.4%
2009	10,500	-50.8%
2010	14,000	33.3%

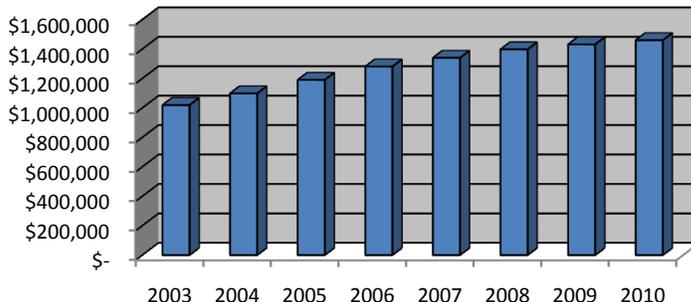
2009 is an estimation.
2010 is a projection.

INSURANCE PREMIUM TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-6-4 & 6-6-5) (O.C.G.A. 33-8-8.1, 33-8-8.2 & 33-8-4)

REVENUE DESCRIPTION:	Excise tax on insurance premiums on persons, property or risks written by insurance companies conducting business within the City.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.6000
SOURCE:	Insurance Companies doing business within the City
USE:	No specific use required
FEE SCHEDULE:	Life insurance is 1.0% of gross direct premiums All other insurance is 2.5% of gross direct premiums
METHOD OF PAYMENT:	Payment from State Insurance Commissioner
COLLECTION FREQUENCY:	Annually in October for the previous calendar year
EXEMPTIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends & Insurance Market
REVENUE COLLECTOR:	State Insurance Commissioner / City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 1,019,432	N/A
2004	1,098,706	7.8%
2005	1,190,698	8.4%
2006	1,281,035	7.6%
2007	1,340,284	4.6%
2008	1,398,065	4.3%
2009	1,431,555	2.4%
2010	1,460,000	2.0%

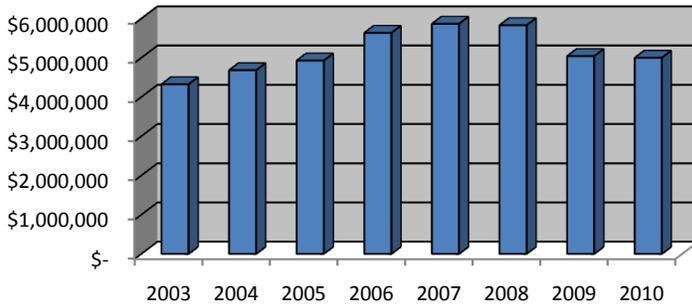
2009 is an estimation.
2010 is a projection.

LOCAL OPTION SALES TAX

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-8-80, 48-8-82 & 48-8-85)

REVENUE DESCRIPTION:	A 1% sales tax is levied on retail sales, rentals, leases, uses, or consumption of tangible personal property and selected services.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.4000
SOURCE:	Retail Vendors or Consumers
USE:	No specific use required
FEE SCHEDULE:	Intergovernmental Agreement with Hall County establishes a distribution formula
METHOD OF PAYMENT:	Payment from Department of Revenue
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	Same exemptions that apply to State Sales Tax
EXPIRATIONS:	May only be discontinued after referendum approval
PROJECTION METHOD:	Historical trends, economic conditions, and any changes to the ratio with Hall County
REVENUE COLLECTOR:	State Revenue Commissioner / Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 4,325,783	N/A
2004	4,682,435	8.2%
2005	4,928,637	5.3%
2006	5,634,966	14.3%
2007	5,866,449	4.1%
2008	5,829,689	-0.6%
2009	5,042,323	-13.5%
2010	5,000,000	-0.8%

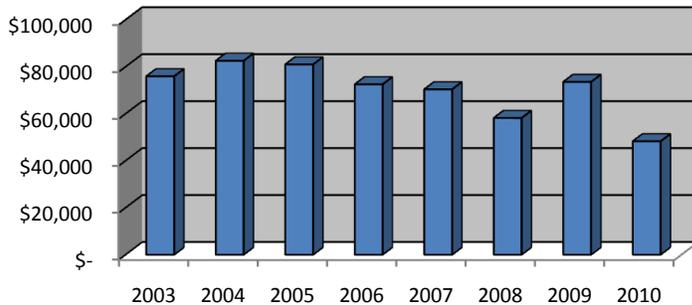
2009 is an estimation.
2010 is a projection.

PAYMENTS IN LIEU OF TAXES

LEGAL AUTHORIZATION FOR COLLECTION: (CONTRACT WITH HOUSING AUTHORITY)

REVENUE DESCRIPTION:	This is the yearly payment in lieu of taxes by the Gainesville Housing Authority.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2900
SOURCE:	Gainesville Housing Authority
USE:	No specific use required
FEE SCHEDULE:	10% of the total dwelling unit rent minus utilities
METHOD OF PAYMENT:	Payment from the Housing Authority of the City of Gainesville
COLLECTION FREQUENCY:	Annually in October
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Based on rent charged by Housing Authority for the 12 months ended on the prior September 30 net of utility costs.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 75,936	N/A
2004	82,533	8.7%
2005	80,990	-1.9%
2006	72,519	-10.5%
2007	70,390	-2.9%
2008	58,203	-17.3%
2009	73,540	26.4%
2010	48,253	-34.4%

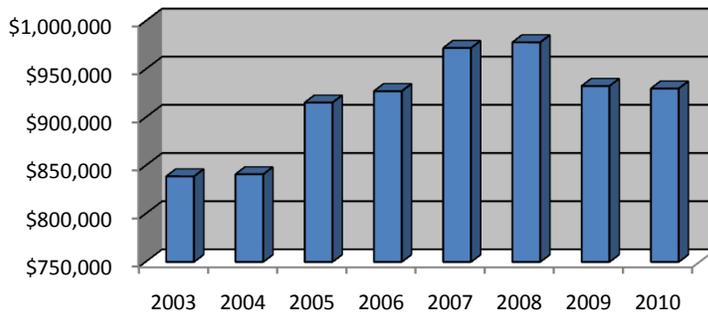
2009 is an estimation.
2010 is a projection.

OCCUPATIONAL TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-2)

REVENUE DESCRIPTION:	Tax levied on businesses with in the City Limits based upon the number of employees at each business location.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.5000
SOURCE:	Local Businesses
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due January 15, delinquent penalty assessed April 15
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Slight fee increase in FY2005.
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 838,779	N/A
2004	840,950	0.3%
2005	915,365	8.8%
2006	927,246	1.3%
2007	972,050	4.8%
2008	977,963	0.6%
2009	932,604	-4.6%
2010	930,000	-0.3%

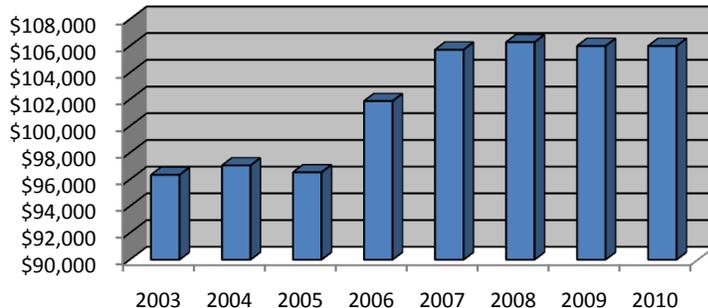
2009 is an estimation.
2010 is a projection.

LIQUOR TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-39 & O.C.G.A. 3-4-80)

REVENUE DESCRIPTION:	Excise tax on distilled spirits distributed by a distributor to retailers.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3100
SOURCE:	Distributors within the City Limits
USE:	No specific use required
FEE SCHEDULE:	22 cents per liter
METHOD OF PAYMENT:	Payment from each distribution establishment
COLLECTION FREQUENCY:	Monthly - due by the 20th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 96,350	N/A
2004	97,057	0.7%
2005	96,539	-0.5%
2006	101,873	5.5%
2007	105,724	3.8%
2008	106,285	0.5%
2009	106,000	-0.3%
2010	106,000	0.0%

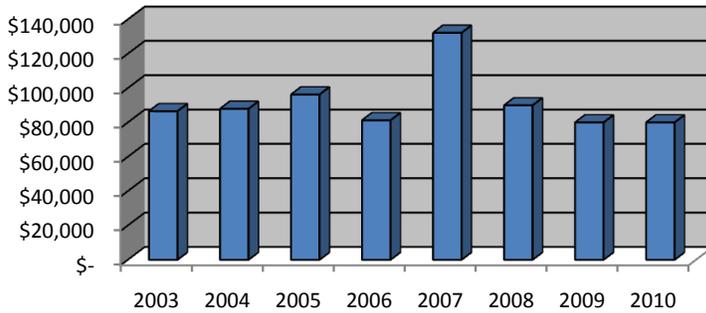
2009 is an estimation.
2010 is a projection.

MIXED DRINK TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, 6-4-31 & O.C.G.A. 3-4-130)

REVENUE DESCRIPTION:	Excise tax on distilled spirits sold by the drink to consumers.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3300
SOURCE:	Retailers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	3% of all mixed drink sales
METHOD OF PAYMENT:	Payment from each retail establishment
COLLECTION FREQUENCY:	Monthly - due by the 20th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	An audit was conducted in 2007
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 86,546	N/A
2004	87,937	1.6%
2005	96,259	9.5%
2006	81,262	-15.6%
2007	132,201	62.7%
2008	89,950	-32.0%
2009	80,000	-11.1%
2010	80,000	0.0%

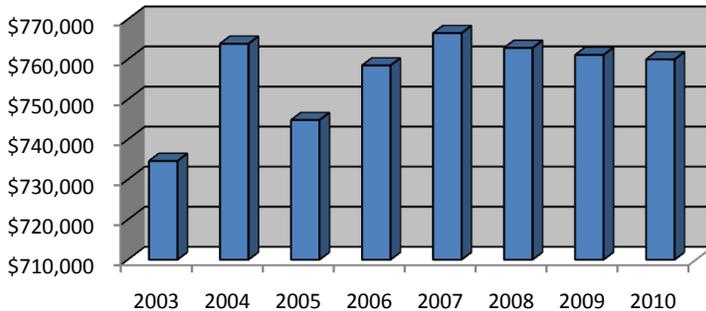
2009 is an estimation.
2010 is a projection.

BEER TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63, O.C.G.A. 3-5-80 & 3-5-81)

REVENUE DESCRIPTION:	Excise tax on beer where it is sold in bulk.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3000
SOURCE:	Wholesalers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	\$6 per 15.5 gal. Keg, 5 cents per 12 oz Beer
METHOD OF PAYMENT:	Payment from each wholesale establishment
COLLECTION FREQUENCY:	Monthly - due by the 10th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 734,627	N/A
2004	763,892	4.0%
2005	744,842	-2.5%
2006	758,476	1.8%
2007	766,542	1.1%
2008	762,854	-0.5%
2009	761,095	-0.2%
2010	760,000	-0.1%

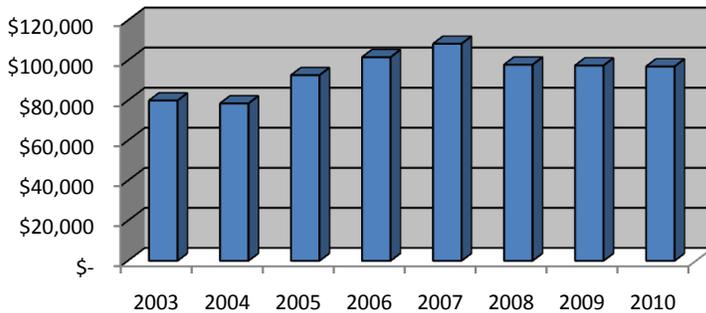
2009 is an estimation.
2010 is a projection.

WINE TAX

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63 & O.C.G.A. 3-6-60)

REVENUE DESCRIPTION:	Excise tax on wine where it is sold in bulk.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.3200
SOURCE:	Wholesalers within the City Limits
USE:	No specific use required
FEE SCHEDULE:	22 cents per liter
METHOD OF PAYMENT:	Payment from each wholesale establishment
COLLECTION FREQUENCY:	Monthly - due by the 10th of the following month
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Analysis weighted by recent economic conditions.
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 79,995	N/A
2004	78,558	-1.8%
2005	92,647	17.9%
2006	101,619	9.7%
2007	108,332	6.6%
2008	97,891	-9.6%
2009	97,500	-0.4%
2010	97,000	-0.5%

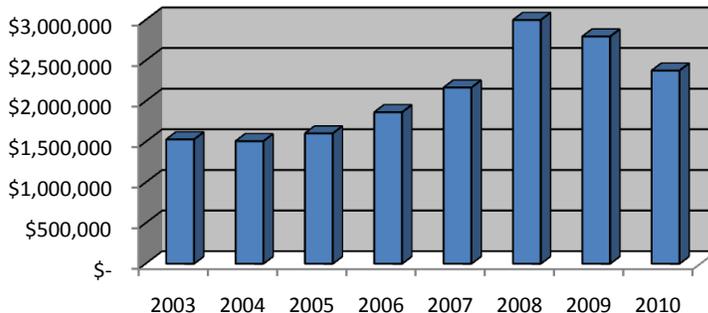
2009 is an estimation.
2010 is a projection.

FRANCHISE - GEORGIA POWER

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This fee is levied to Georgia Power for the use of streets and public places in the City of Gainesville to conduct business.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2400
SOURCE:	Georgia Power Company
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Georgia Power
COLLECTION FREQUENCY:	Annually - February
EXEMPTIONS:	None
EXPIRATIONS:	2015
REVENUE FLUCTUATIONS:	Audit conducted 2008
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 1,530,557	N/A
2004	1,508,875	-1.4%
2005	1,603,904	6.3%
2006	1,864,913	16.3%
2007	2,168,431	16.3%
2008	2,999,474	38.3%
2009	2,796,297	-6.8%
2010	2,376,852	-15.0%

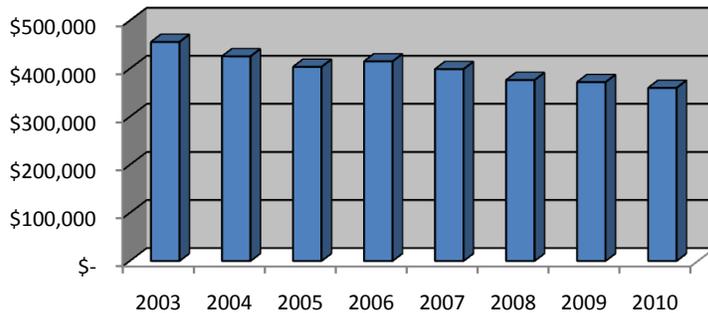
2009 is an estimation.
2010 is a projection.

FRANCHISE - BELL SOUTH

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2100
SOURCE:	Bell South
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Bell South
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 455,562	N/A
2004	425,644	-6.6%
2005	403,707	-5.2%
2006	415,091	2.8%
2007	399,076	-3.9%
2008	376,243	-5.7%
2009	372,041	-1.1%
2010	360,000	-3.2%

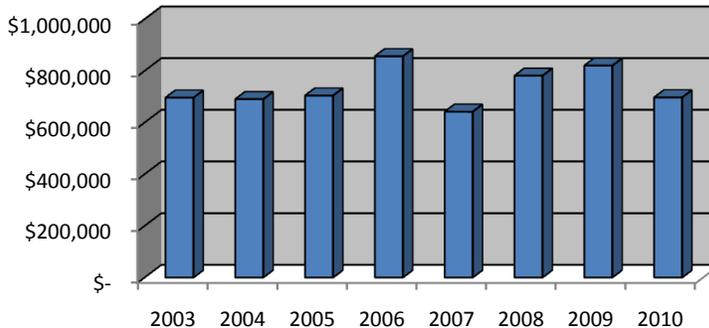
2009 is an estimation.
2010 is a projection.

FRANCHISE - ATMOS ENERGY

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2800
SOURCE:	Atmos Energy
USE:	No specific use required
FEE SCHEDULE:	5% of gross receipts
METHOD OF PAYMENT:	Payment from Atmos Energy
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	2009
REVENUE FLUCTUATIONS:	FY2001 Gas Prices Increase
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 695,854	N/A
2004	690,158	-0.8%
2005	704,223	2.0%
2006	856,081	21.6%
2007	641,505	-25.1%
2008	780,945	21.7%
2009	819,970	5.0%
2010	696,975	-15.0%

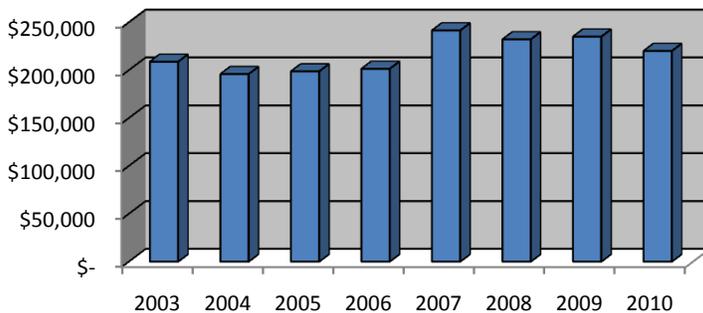
2009 is an estimation.
2010 is a projection.

FRANCHISE - CHARTER COMMUNICATIONS

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2600
SOURCE:	Charter Communications
USE:	No specific use required
FEE SCHEDULE:	5% of gross receipts
METHOD OF PAYMENT:	Payment from Charter Communications
COLLECTION FREQUENCY:	Quarterly
EXEMPTIONS:	None
EXPIRATIONS:	Converted to State franchise 2009
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 208,848	N/A
2004	195,890	-6.2%
2005	198,716	1.4%
2006	201,426	1.4%
2007	241,505	19.9%
2008	232,165	-3.9%
2009	235,000	1.2%
2010	220,000	-6.4%

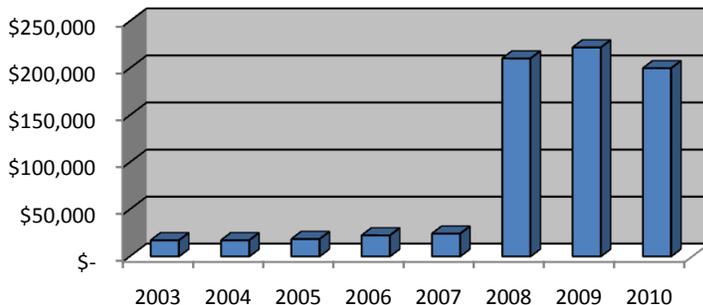
2009 is an estimation.
2010 is a projection.

FRANCHISE - JACKSON EMC

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 48-5-420 & 48-5-421)

REVENUE DESCRIPTION:	This franchise fee is collected for the use and occupancy of the streets and public places in the City of Gainesville.
FUND:	General
ACCOUNT NUMBER:	001.100000.31.2700
SOURCE:	Jackson EMC
USE:	No specific use required
FEE SCHEDULE:	4% of gross receipts
METHOD OF PAYMENT:	Payment from Jackson EMC
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Audit conducted 2008
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 17,192	N/A
2004	17,228	0.2%
2005	18,500	7.4%
2006	22,391	21.0%
2007	24,305	8.5%
2008	210,391	765.6%
2009	222,057	5.5%
2010	200,000	-9.9%

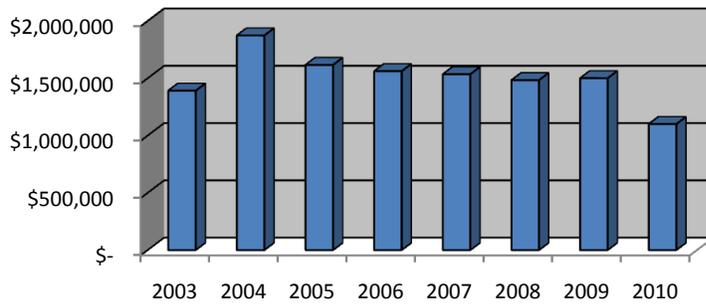
2009 is an estimation.
2010 is a projection.

FINES, FEES AND FORFEITURES

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22, 40-13-26 & 15-21-95)

REVENUE DESCRIPTION:	Fines and Fees collected by the Municipal Court, includes driving citations and other fines.
FUND:	General
ACCOUNT NUMBER:	001.100000.34.1000, 001.100000.35.1170
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	FY2005 Change in law regarding collection prioritization.
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Municipal Court

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 1,390,671	N/A
2004	1,873,181	34.7%
2005	1,615,910	-13.7%
2006	1,561,247	-3.4%
2007	1,534,753	-1.7%
2008	1,483,112	-3.4%
2009	1,500,000	1.1%
2010	1,100,000	-26.7%

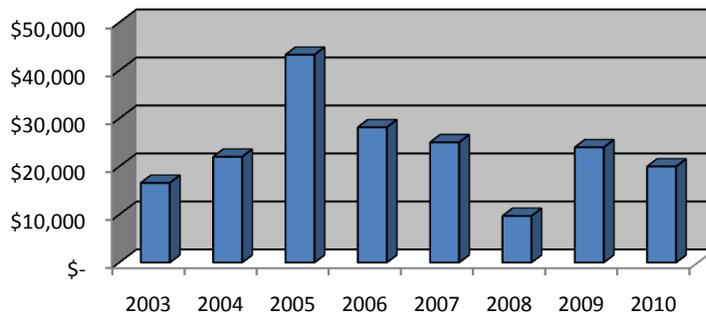
2009 is an estimation.
2010 is a projection.

PARKING FINES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (O.C.G.A. 40-13-22 & 40-13-26)

REVENUE DESCRIPTION:	Fines and Fees collected by the Municipal Court for any person in violation of the City parking ordinance.
FUND:	General
ACCOUNT NUMBER:	001.100000.35.1920
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Review & Analysis
REVENUE COLLECTOR:	Municipal Court

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 16,595	N/A
2004	22,015	32.7%
2005	43,276	96.6%
2006	28,174	-34.9%
2007	25,050	-11.1%
2008	9,700	-61.3%
2009	24,000	147.4%
2010	20,000	-16.7%

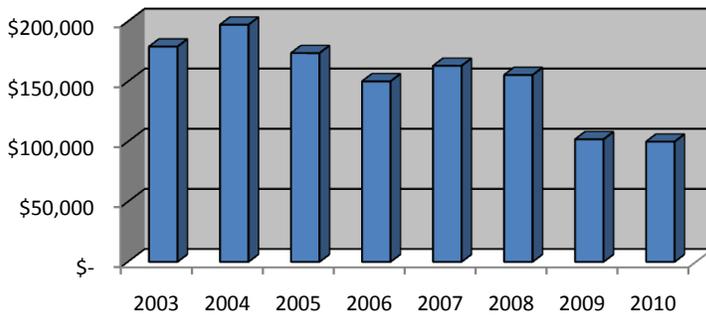
2009 is an estimation.
2010 is a projection.

JAIL FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (STATE LAW)

REVENUE DESCRIPTION:	Add-on fee to fines to reimburse a portion of the cost for housing inmates
FUND:	General
ACCOUNT NUMBER:	001.100000.35.6000
SOURCE:	Various
USE:	To pay fee charged by the County to house inmates in jail.
FEE SCHEDULE:	10% add-on fee to all fines
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend Review and Analysis
REVENUE COLLECTOR:	Municipal Court

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 179,087	N/A
2004	197,308	10.2%
2005	173,691	-12.0%
2006	150,179	-13.5%
2007	163,093	8.6%
2008	155,452	-4.7%
2009	102,000	-34.4%
2010	100,000	-2.0%

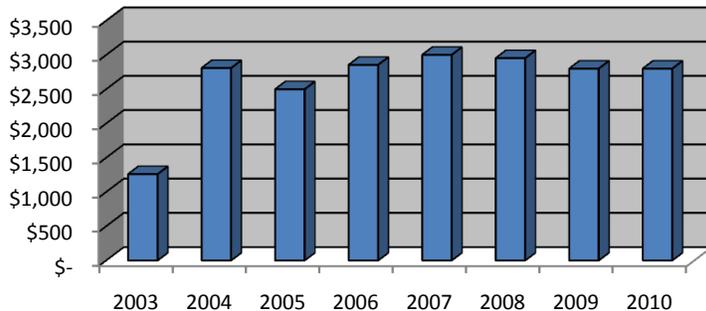
2009 is an estimation.
2010 is a projection.

WRECKER FEES (Fines, Fees, and Forfeitures)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-1-1)

REVENUE DESCRIPTION:	Money collected on impounded vehicles.
FUND:	General
ACCOUNT NUMBER:	001.100000.35.1930
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Towing fee charged by tow truck.
METHOD OF PAYMENT:	Payment from owner of vehicle
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	FY03 - Ord. 02-69 Increased Fees.
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Police Department

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 1,260	N/A
2004	2,809	122.9%
2005	2,499	-11.0%
2006	2,855	14.2%
2007	3,001	5.1%
2008	2,953	-1.6%
2009	2,800	-5.2%
2010	2,800	0.0%

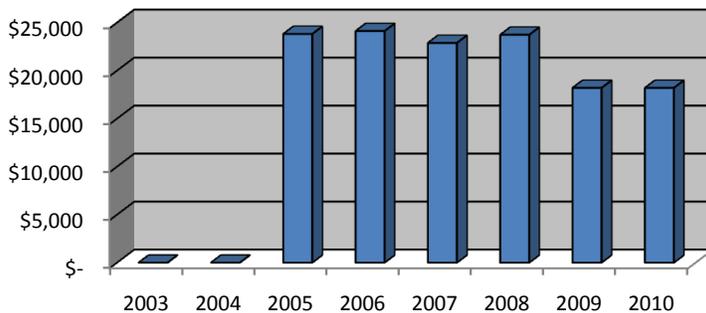
2009 is an estimation.
2010 is a projection.

OTHER FINES & FEES

LEGAL AUTHORIZATION FOR COLLECTION: (VARIOUS)

REVENUE DESCRIPTION:	Small fines assessed by the Municipal Court for non-traffic violations.
FUND:	General
ACCOUNT NUMBER:	001.100000.35.1990
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	
METHOD OF PAYMENT:	
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATION:	
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Police Department

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ -	N/A
2004	-	N/A
2005	23,813	N/A
2006	24,117	1.3%
2007	22,881	-5.1%
2008	23,729	3.7%
2009	18,200	-23.3%
2010	18,200	0.0%

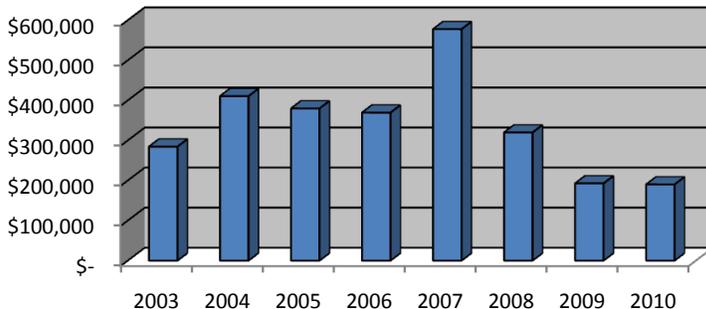
2009 is an estimation.
2010 is a projection.

PERMITS - CITY

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

REVENUE DESCRIPTION:	Derived from sale of construction permits, i.e. Building, demolition, sign, commercial, swimming pool, electrical, plumbing, and mechanical
FUND:	General
ACCOUNT NUMBER:	001.100000.32.6000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	See City Code 10-1-91, 10-1-97
METHOD OF PAYMENT:	Payment from Inspections
COLLECTION FREQUENCY:	Daily
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Recession 2008-2009
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Development Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 284,473	N/A
2004	410,395	44.3%
2005	379,731	-7.5%
2006	369,378	-2.7%
2007	577,661	56.4%
2008	319,734	-44.7%
2009	192,618	-39.8%
2010	190,000	-1.4%

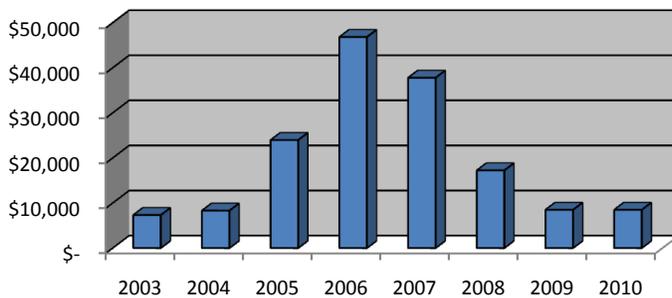
2009 is an estimation.
2010 is a projection.

ZONING FEES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-91 & 10-1-97)

REVENUE DESCRIPTION:	Fees received from applications for zoning amendments, site plan review and special use, variances, and land disturbance permits.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.9000, 001.100000.32.6100
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Zoning Amendment- \$500, Site Plan Review & Special Use- \$400, Variances- \$300, Annexation- \$500, Abandonments- \$250, Others
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Increases in fee structure were implemented in mid fiscal year 2005: Recession 2008-2009.
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	Finance

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 7,316	N/A
2004	8,314	13.6%
2005	23,971	188.3%
2006	46,814	95.3%
2007	37,786	-19.3%
2008	17,240	-54.4%
2009	8,500	-50.7%
2010	8,500	0.0%

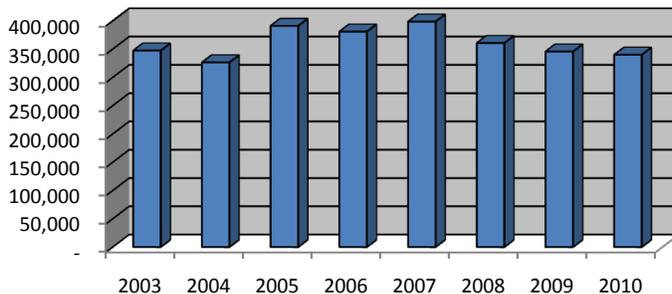
2009 is an estimation.
2010 is a projection.

ALCOHOLIC BEVERAGE LICENSES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-63)

REVENUE DESCRIPTION:	Fee for issuance of licenses to sale alcohol by package, by the drink, or wholesale.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.1000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	Annual renewal required
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	347,378	N/A
2004	326,448	-6.0%
2005	391,150	19.8%
2006	380,896	-2.6%
2007	398,600	4.6%
2008	360,700	-9.5%
2009	345,700	-4.2%
2010	340,000	-1.6%

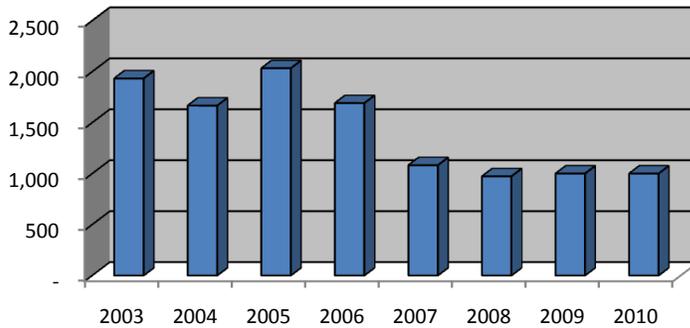
2009 is an estimation.
2010 is a projection.

BINGO TAX (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 6-7-6 & 10-1-61)

REVENUE DESCRIPTION:	Tax authorizing a non-profit organization to operate bingo games.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.2000
SOURCE:	Non-profit Organizations
USE:	No specific use required
FEE SCHEDULE:	\$100 per year and 1% of gross sales per month
METHOD OF PAYMENT:	Payment from each non-profit organization
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	1,933	N/A
2004	1,667	-13.8%
2005	2,033	22.0%
2006	1,691	-16.8%
2007	1,082	-36.0%
2008	973	-10.1%
2009	1,000	2.8%
2010	1,000	0.0%

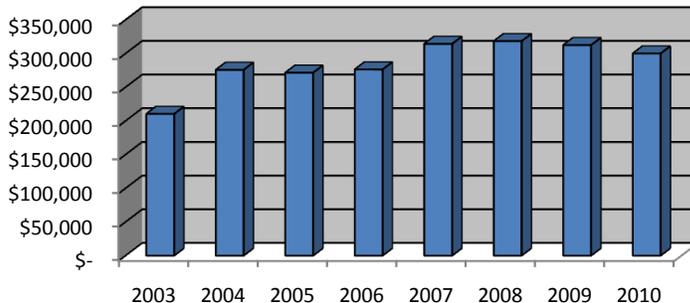
2009 is an estimation.
2010 is a projection.

DEPOSITORY/FINANCIAL LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fee for issuance of licenses to Financial Institutions.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.3000
SOURCE:	Financial Institutions
USE:	No specific use required
FEE SCHEDULE:	0.25% of gross receipts, minimum of \$1,000
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due by March 1
EXEMPTIONS:	None
EXPIRATIONS:	Annual Renewal
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trend, Economic Review and Analysis
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 210,314	N/A
2004	275,743	31.1%
2005	271,479	-1.5%
2006	276,365	1.8%
2007	314,303	13.7%
2008	318,302	1.3%
2009	312,436	-1.8%
2010	300,000	-4.0%

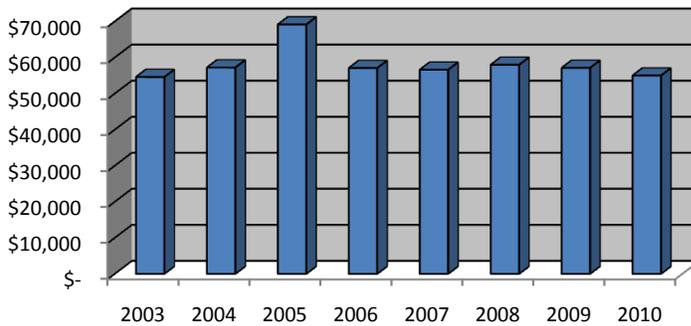
2009 is an estimation.
2010 is a projection.

INSURANCE LICENSES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fee for issuance of licenses to Insurance Companies that sell policies with in the City Limits.
FUND:	General
ACCOUNT NUMBER:	001.100000.32.4000
SOURCE:	Insurance Companies
USE:	No specific use required
FEE SCHEDULE:	\$100 per location
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Due March 1
EXEMPTIONS:	None
EXPIRATIONS:	Annual Renewal
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 54,584	N/A
2004	57,213	4.8%
2005	69,157	20.9%
2006	57,075	-17.5%
2007	56,600	-0.8%
2008	57,969	2.4%
2009	57,113	-1.5%
2010	55,000	-3.7%

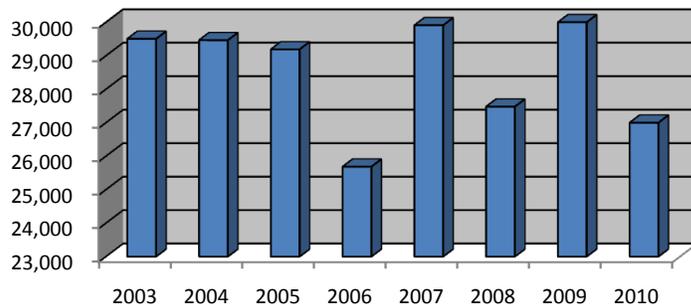
2009 is an estimation.
2010 is a projection.

REGULATORY FEES (Other Fees and Licenses)

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-61)

REVENUE DESCRIPTION:	Fees collected for the regulation of certain businesses (taxi, massage parlors, etc.)
FUND:	General
ACCOUNT NUMBER:	001.100000.32.8000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



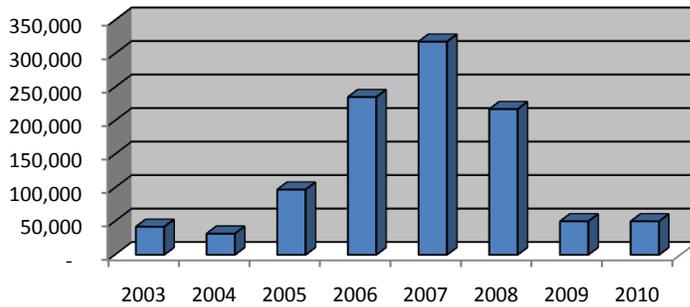
Year	Amount	% Change
2003	29,505	N/A
2004	29,465	-0.1%
2005	29,190	-0.9%
2006	25,686	-12.0%
2007	29,910	16.4%
2008	27,480	-8.1%
2009	30,000	9.2%
2010	27,000	-10.0%

2009 is an estimation.
2010 is a projection.

INTEREST

REVENUE DESCRIPTION:	Interest Earnings on cash and investments.
FUND:	General
ACCOUNT NUMBER:	001.100000.36.1000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends, Economy, Cash and Investments on Hand
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	41,905	N/A
2004	31,645	-24.5%
2005	97,363	207.7%
2006	235,436	141.8%
2007	318,070	35.1%
2008	217,359	-31.7%
2009	50,000	-77.0%
2010	50,000	0.0%

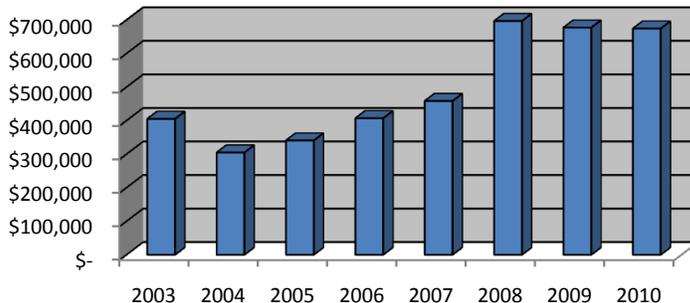
2009 is an estimation.
2010 is a projection.

INTERGOVERNMENTAL

LEGAL AUTHORIZATION FOR COLLECTION: (AGREEMENT BETWEEN ENTITIES)

REVENUE DESCRIPTION:	Various revenues from grants and other governmental entities
FUND:	General
ACCOUNT NUMBER:	Various
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	Beginning in FY07, includes Hall County Tax Equity payment.
PROJECTION METHOD:	Historical Trends, Very dependent upon grants expected to be received as well as Intergovernmental Agreements.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 405,014	N/A
2004	304,658	-24.8%
2005	340,617	11.8%
2006	406,915	19.5%
2007	458,325	12.6%
2008	696,544	52.0%
2009	677,039	-2.8%
2010	674,056	-0.4%

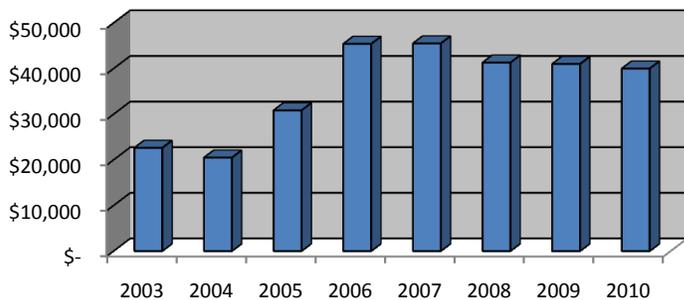
2009 is an estimation.
2010 is a projection.

CEMETERY LOT SALES

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 10-1-1, 4-2-7 & 4-2-8)

REVENUE DESCRIPTION:	Revenue collected from the sale of cemetery lots and mausoleum niches at the City Cemetery.
FUND:	General
ACCOUNT NUMBER:	001.100000.38.2000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Lot prices, resident: \$700 - \$1,000, non-resident: \$800 - \$1,100. Mausoleum niches: \$600 - \$1,350. Total is split 50/50 to General Fund
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS:	Newly built mausoleum niches first available in FY2006.
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	Cemetery

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 22,629	N/A
2004	20,488	-9.5%
2005	30,850	50.6%
2006	45,400	47.2%
2007	45,505	0.2%
2008	41,298	-9.2%
2009	41,000	-0.7%
2010	40,000	-2.4%

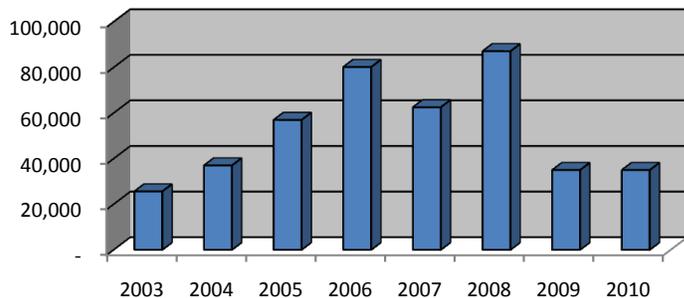
2009 is an estimation.
2010 is a projection.

MISCELLANEOUS REVENUE

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Various revenues that are not classified under another account
FUND:	General
ACCOUNT NUMBER:	001.100000.38.9000
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical Trends
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	25,636	N/A
2004	37,022	44.4%
2005	56,978	53.9%
2006	80,180	40.7%
2007	62,539	-22.0%
2008	87,098	39.3%
2009	35,000	-59.8%
2010	35,000	0.0%

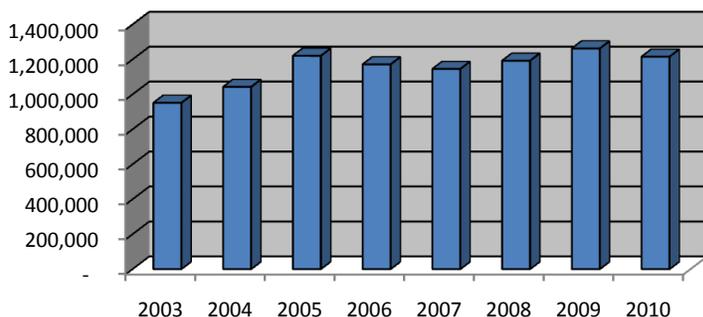
2009 is an estimation.
2010 is a projection.

CHARGES FOR SERVICES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Amount charged to Public Utilities Dept. to reimburse General Fund for administrative support.
FUND:	General
ACCOUNT NUMBER:	001.100000.34.9800
SOURCE:	Public Utilities Fund
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Public Utilities Fund and Airport Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
EXPIRATIONS:	None
PROJECTION METHOD:	Indirect Cost study completed every three years
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	951,376	N/A
2004	1,042,422	9.6%
2005	1,220,511	17.1%
2006	1,171,420	-4.0%
2007	1,145,200	-2.2%
2008	1,192,270	4.1%
2009	1,262,389	5.9%
2010	1,215,314	-3.7%

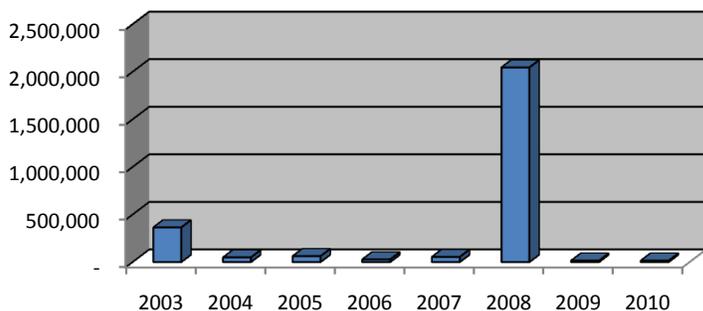
2009 is an estimation.
2010 is a projection.

SALE OF GENERAL FIXED ASSETS

LEGAL AUTHORIZATION FOR COLLECTION: (CITY RESOLUTION)

REVENUE DESCRIPTION:	Revenue received from the sale of surplus City property.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.1000, 001.100000.39.1100
SOURCE:	Various
USE:	No specific use required
FEE SCHEDULE:	Various
METHOD OF PAYMENT:	Various
COLLECTION FREQUENCY:	Various
EXEMPTIONS:	None
EXPIRATIONS:	None
REVENUE FLUCTUATIONS	Varies, depending on items being sold. 2008 included a land sale.
PROJECTION METHOD:	Historical Trends and Economy
REVENUE COLLECTOR:	City Marshal

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	364,666	N/A
2004	48,925	-86.6%
2005	62,405	27.6%
2006	27,754	-55.5%
2007	54,380	95.9%
2008	2,045,711	3661.9%
2009	15,000	-99.3%
2010	15,000	0.0%

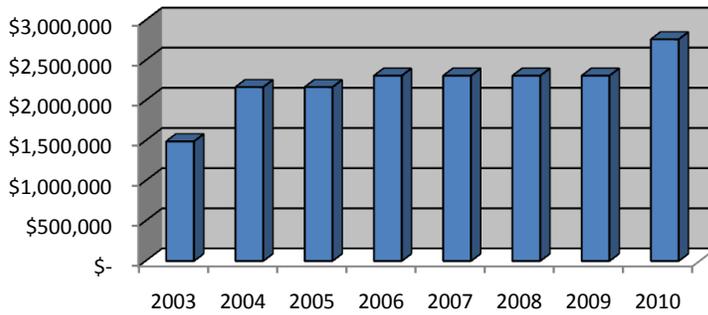
2009 is an estimation.
2010 is a projection.

TRANSFER FROM PUBLIC UTILITIES

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Transfer from Public Utilities Department for Return on Equity.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3520
SOURCE:	Public Utilities Fund
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Public Utilities Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	FY 2003 Updated Study resulted in increased amount
PROJECTION METHOD:	Raftelis Study
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 1,490,000	N/A
2004	2,165,976	45.4%
2005	2,165,975	0.0%
2006	2,308,025	6.6%
2007	2,308,025	0.0%
2008	2,308,025	0.0%
2009	2,308,025	0.0%
2010	2,761,291	19.6%

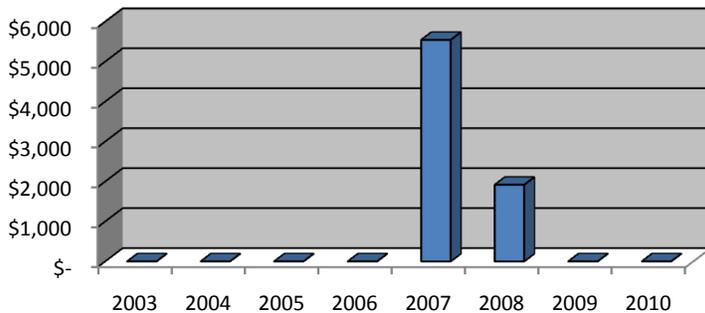
2009 is an estimation.
2010 is a projection.

TRANSFER FROM SOLID WASTE FUND

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 4-2-7)

REVENUE DESCRIPTION:	Transfers to cover costs incurred by General Fund departments for expenses allocable to Solid Waste fund.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3530
SOURCE:	Solid Waste Fund
USE:	No specific use required
FEE SCHEDULE:	As needed
METHOD OF PAYMENT:	Transfer from Solid Waste Fund
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Analysis of shared operations and needs.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ -	N/A
2004	-	N/A
2005	-	N/A
2006	-	N/A
2007	5,543	N/A
2008	1,917	-65.4%
2009	-	-100.0%
2010	-	N/A

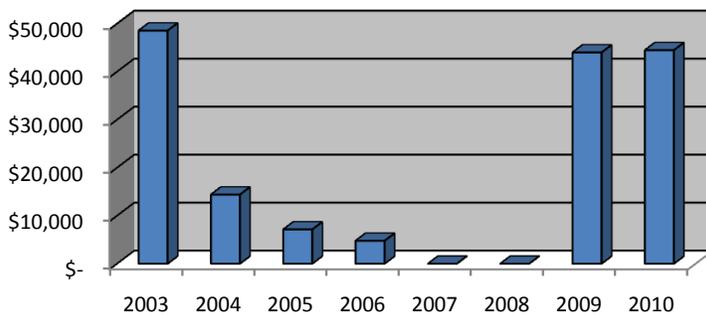
2009 is an estimation.
2010 is a projection.

TRANSFER FROM CEMETERY TRUST

LEGAL AUTHORIZATION FOR COLLECTION: (CITY CODE 4-2-7)

REVENUE DESCRIPTION:	Amount transferred from the Cemetery Trust Fund for the care and maintenance of the cemetery.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3702
SOURCE:	Cemetery Trust Fund
USE:	No specific use required
FEE SCHEDULE:	09-10 Cemetery Fencing Reimbursement \$88,480 (PR-06-76)
METHOD OF PAYMENT:	Transfer from Cemetery Trust Fund
COLLECTION FREQUENCY:	Annually
EXEMPTIONS:	None
EXPIRATIONS:	None
SPECIAL REQUIREMENTS:	None
PROJECTION METHOD:	Historical trends, economic conditions, and operational need.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 48,552	N/A
2004	14,400	-70.3%
2005	7,139	-50.4%
2006	4,774	-33.1%
2007	-	-100.0%
2008	-	N/A
2009	44,000	N/A
2010	44,480	1.1%

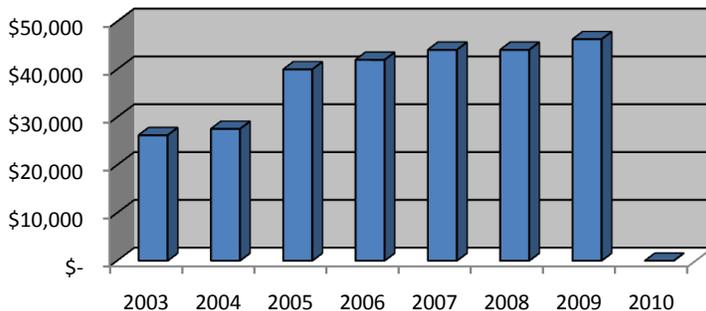
2009 is an estimation.
2010 is a projection.

TRANSFER FROM AIRPORT

LEGAL AUTHORIZATION FOR COLLECTION: (MANAGEMENT POLICY)

REVENUE DESCRIPTION:	Transfer from Airport for Services Provided
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3504
SOURCE:	Airport
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Airport Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Cost of Services provided by Public Works
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ 26,250	N/A
2004	27,564	5.0%
2005	40,000	45.1%
2006	42,000	5.0%
2007	44,100	5.0%
2008	44,100	0.0%
2009	46,300	5.0%
2010	-	-100.0%

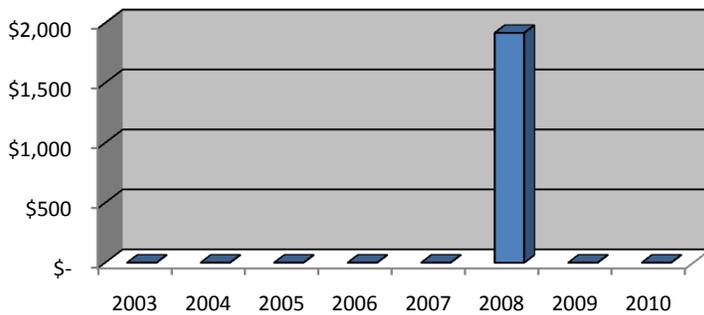
2009 is an estimation.
2010 is a projection.

TRANSFER FROM VEHICLE SERVICES FUND

LEGAL AUTHORIZATION FOR COLLECTION: (INTERNAL SERVICE FUND FISCAL POLICY)

REVENUE DESCRIPTION:	Transfer from Vehicle Services Fund as operational needs dictate.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3630
SOURCE:	Vehicle Services Fund
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Vehicle Services Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Analysis of shared operations and needs.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ -	N/A
2004	-	N/A
2005	-	N/A
2006	-	N/A
2007	-	N/A
2008	1,917	N/A
2009	-	-100.0%
2010	-	N/A

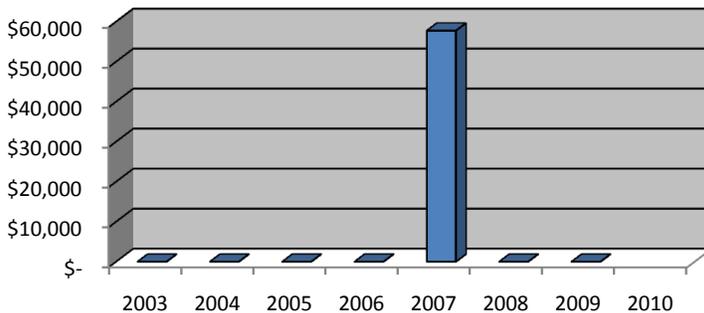
2009 is an estimation.
2010 is a projection.

TRANSFER FROM CAPITAL PROJECTS FUND

LEGAL AUTHORIZATION FOR COLLECTION: (MANAGEMENT, COUNCIL FISCAL POLICY)

REVENUE DESCRIPTION:	Transfer from Capital Projects Fund as capital needs and legal requirements dictate.
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3415
SOURCE:	Capital Projects Fund
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Capital Project Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	None
PROJECTION METHOD:	Analysis of operational funding needs and expenditure type.
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ -	N/A
2004	-	N/A
2005	-	N/A
2006	-	N/A
2007	57,749	N/A
2008	-	-100.0%
2009	-	N/A
2010	-	N/A

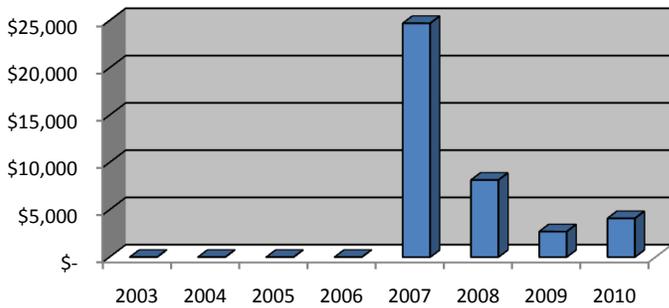
2009 is an estimation.
2010 is a projection.

TRANSFER FROM IMPACT FEE FUND

LEGAL AUTHORIZATION FOR COLLECTION: (NONE)

REVENUE DESCRIPTION:	Transfer from Impact Fee Fund for Administrative Costs
FUND:	General
ACCOUNT NUMBER:	001.100000.39.3285
SOURCE:	Impact Fees
USE:	No specific use required
FEE SCHEDULE:	None
METHOD OF PAYMENT:	Transfer from Impact Fee Fund
COLLECTION FREQUENCY:	Monthly
EXEMPTIONS:	None
REVENUE FLUCTUATIONS:	New Revenue Source FY2007
PROJECTION METHOD:	General Fund Administrative Departments Service Cost
REVENUE COLLECTOR:	Financial Services

FISCAL HISTORY AND REVENUE PROJECTIONS



Year	Amount	% Change
2003	\$ -	N/A
2004	-	N/A
2005	-	N/A
2006	-	N/A
2007	24,717	N/A
2008	8,150	-67.0%
2009	2,700	-66.9%
2010	4,100	51.9%

2009 is an estimation.
2010 is a projection.

First Reading: 06/02/2009
Published: 06/05/2009
Passed: 06/16/2009

**AN ORDINANCE
NO. 2009-21**

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GAINESVILLE, GEORGIA, TO FIX THE AD VALOREM TAX RATE FOR THE CITY OF GAINESVILLE, GEORGIA EXCLUSIVE OF ACTIVITIES OF THE GAINESVILLE BOARD OF EDUCATION FOR THE FISCAL YEAR 2010; AND OTHER PURPOSES:

WHEREAS, a budget has been established for the City of Gainesville for Fiscal Year 2010; and

WHEREAS, a specified amount of revenue for this budget comes from ad valorem taxes.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Gainesville, Georgia as follows:

SECTION I. The ad valorem tax rate for the City of Gainesville, Georgia for the calendar year, on property subject to ad valorem taxation by the City is hereby fixed at \$2.66 on each \$1,000.00 of property subject to ad valorem tax by the City.

SECTION II. Said rate of \$2.66 on each \$1,000.00 of taxable property is hereby levied as follows:

- (a) For General Government purposes, \$1.43 on each \$1,000.00 of taxable property.
- (b) For the purpose of providing Parks and Recreation operations, \$0.75 on each \$1,000.00 of taxable property.
- (c) For the purpose of retiring outstanding governmental fund type debt and related interest, \$0.48 on each \$1,000.00 of taxable property.

SECTION III. All ordinances and part of ordinances in conflict herewith are hereby repealed.

NOW, THEREFORE, BE IT FURTHER ORDAINED the City of Gainesville will take appropriate action when the Tax Digest as certified by the State Revenue Commissioner is available and property reassessments are confirmed.



CITY OF GAINESVILLE
CITY MANAGER'S OFFICE

Denise Jordan
City Clerk

300 Henry Ward Way
Post Office Box 2496
Gainesville, Georgia 30503-2496
Telephone: 770 . 535 . 6862
Fax: 770 . 297 . 5405
Web Site: www.gainesville.org

CERTIFIED ORDINANCE

STATE OF GEORGIA
COUNTY OF HALL

This is to certify that I am City Clerk of the City Council of the City of Gainesville. As such, I keep its official records, including its minutes, and in that capacity do certify that the attached Ordinance Number 2009-21 was approved during the June 16, 2009 Council Meeting.

Witness of my official signature and seal this 16th day of June, 2009.

Denise O. Jordan
Denise O. Jordan
City Clerk

(Seal)



**PROJECTED AD VALOREM TAX DIGEST
FISCAL YEAR 2007**

FY 2009/Calendar Year 2008				FY 2010/Calendar Year 2009		
Classifications	Certified Digest (1)	Additions (Deletions)	Annexations	Adjusted Total	% of Digest	% Growth
Real	3,608,059,113	11,683,304	13,994,453	3,633,736,870	73.1%	0.7%
Personal	1,090,115,928	7,905,637	1,399,445	1,099,421,010	22.1%	0.9%
Public Utilities	58,663,685	-	-	58,663,685	1.2%	0.0%
Motor Vehicles	175,754,045	-	-	175,754,045	3.5%	0.0%
	\$ 4,932,592,771	\$ 19,588,941	\$ 15,393,898	\$ 4,967,575,610	100.0%	0.7%

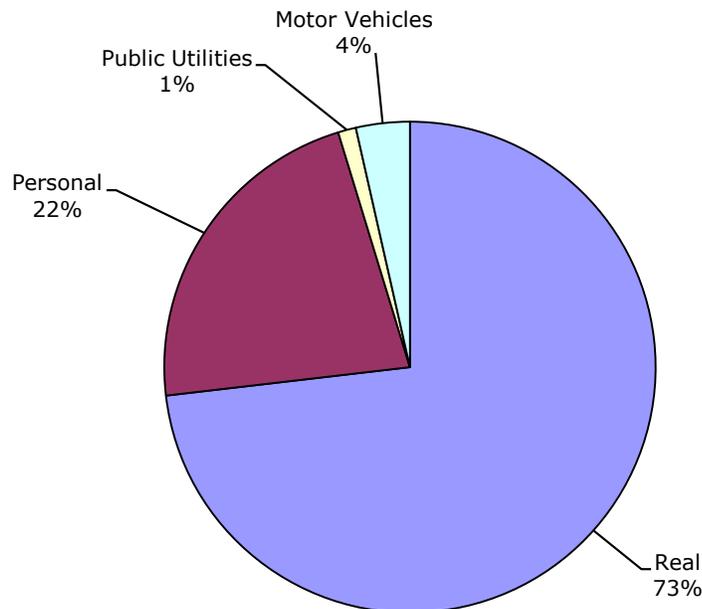
1 Mill Factor With 95% Collection

	FY 2009 Certified	FY 2010 Projected	Difference	% Growth
General Digest	\$ 4,685,963	\$ 4,719,197	\$ 33,234	0.7%

Notes:

- (1) Source: County Tax Assessors Digest, net of exempt property.
- (2) The "Tax Payers Bill of Rights," requires a rollback of the millage rate to remain revenue neutral if the digest increases due to revaluations; therefore, revaluations are not included in digest projections.
- (3) Source: Planning, annexations during calendar year.
- (4) Source: Trend/Growth.

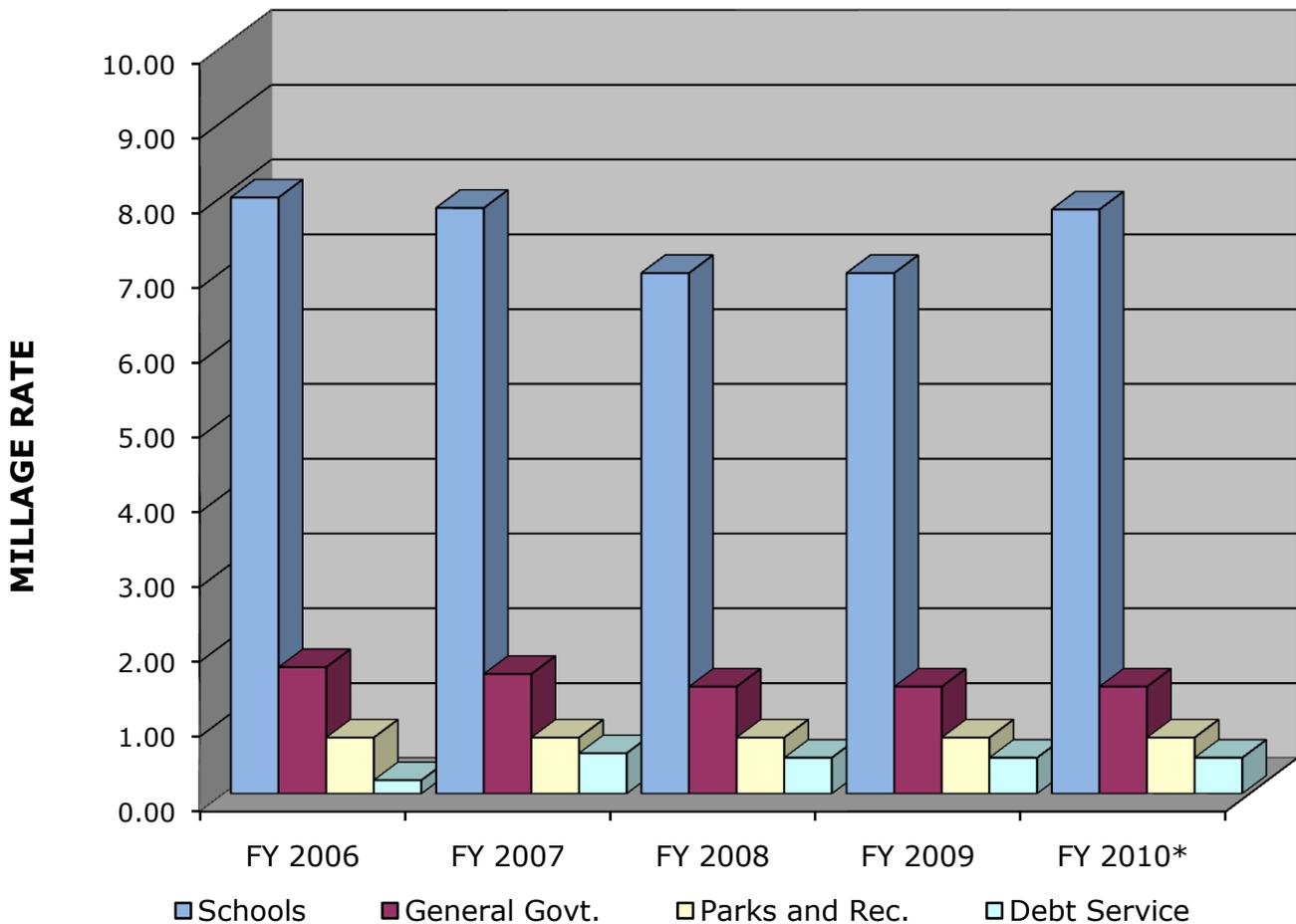
Projected Tax Digest By Category



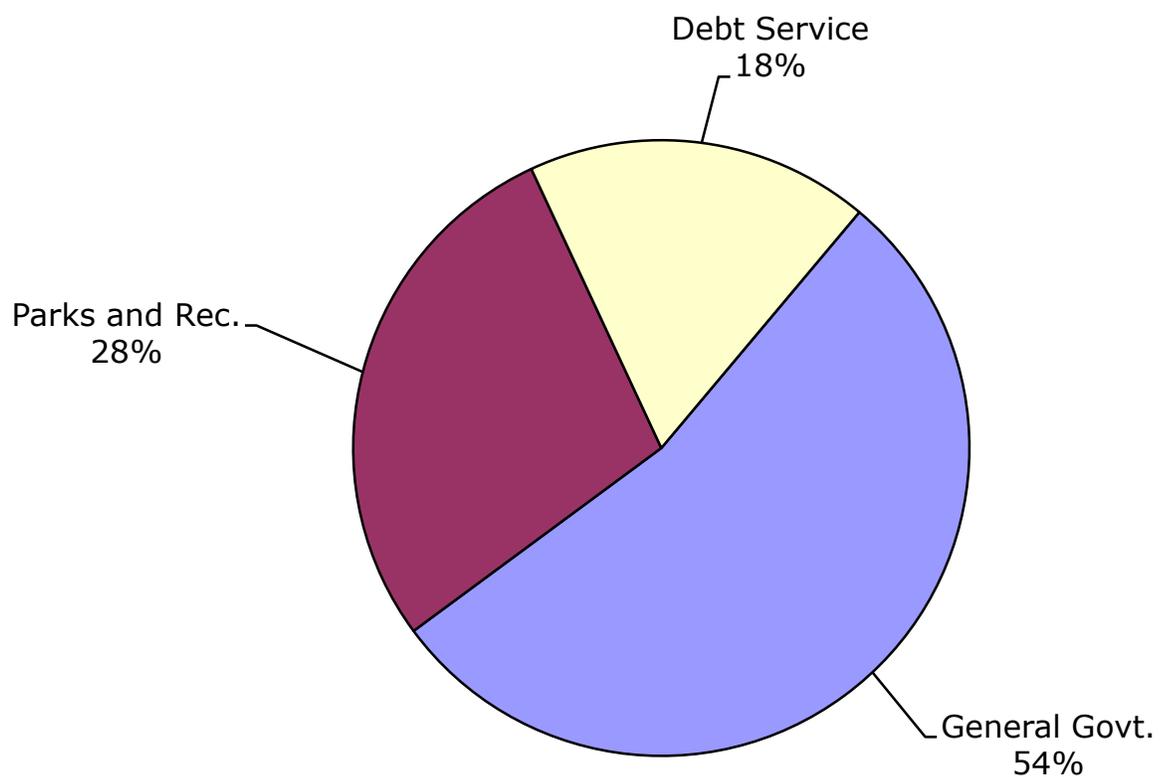
CITY OF GAINESVILLE MILLAGE PROFILE

Fund	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010*</u>
Schools	7.97	7.83	6.96	6.96	7.81
General Govt.	1.69	1.60	1.43	1.43	1.43
Parks and Rec.	0.75	0.75	0.75	0.75	0.75
Debt Service	0.18	0.54	0.48	0.48	0.48
Total	10.59	10.72	9.62	9.62	10.47

* Subject to change. City Council and the School Board will take appropriate action when the Tax Digest is available.



"WHERE YOUR TAX DOLLARS GO" (Excludes School System Taxes)



**CITY OF GAINESVILLE
ACCOUNT DESCRIPTIONS**

Account Number	Account Name	Descriptions
Personal Services and Employee Benefits		
1100	Salaries and Wages	Includes the yearly salary for all employees.
1101	Overtime Earnings	Includes all costs of overtime pay.
1110	Life and Health Insurance	Includes all costs associated with employer provided insurance.
1120	Workers' Comp Insurance	Includes all costs associated with workers' compensation, including premiums and claims.
1140	Social Security and Medicare	Employer's portion of social security and medicare expense.
1150	Unemployment	Includes payments for unemployment compensation.
1160	Uniforms	Any clothing purchase for City employees. Examples include, but are not limited to gun belts, badges, shoes, boots, etc.
1170	Retirement Contributions	Employer's contributions to retirement plan.
Professional and Other Services		
2100	Travel	Includes mileage, meals, lodging, etc. for any business related meetings which do not involve professional development.
2150	Training and Professional Development	Any training, schoolings, conferences, seminars, and certifications (including meals, transportation and lodging) and any on-line networks used for training as well as instructional material. Includes ammunition.
2230	Advertising	Any cost associated with the publishing of an ad or notice.
2240	Professional Fees-Legal	Cost of legal services provided by the City attorney or other attorney (Including Clerk of Court fees).
2260	Insurance - Liability	Liability insurance and estimated claims excluding health and life and workers' compensation.
2280	Maintenance Contracts	Any items under maintenance contract. Examples are computer equipment, copy machines, telephones, software, extended warranties, radios, pumps, excavators, vehicles, and maintenance of landscape).
2335	Dues	Memberships in professional organizations.
2410	Rent - Facilities	Cost of space rental.
2420	Rent - Equipment	Copier, postage meter rentals, pagers, and equipment rentals.
2540	Contractual Services	Any services provided to the City from outside - other than maintenance contracts. Examples are consultants, security officers, and temporary help through employment agencies.
Supplies and Materials		
3340	Printing	Includes printing of forms and stationery. Includes water bills, business cards, annual reports, etc. This does not include preprinted forms.
3351	Subscriptions and Publications	Any subscriptions to magazines, newspapers, letters, etc. associated with that department.
3360	Postage and Freight	The cost of mailing/shipping any item. Examples are UPS, Federal Express, or regular mail.
3380	Office Supplies	Pens, pads, staples, paper clips, copy and computer paper (consumable items that can be "used up").
3390	Supplies, Tools, and Small Equipment (less than \$1,000)	Any supplies or tools used for operations. Equipment that cannot be classified as a fixed asset. Examples are calculators, name badges or plates, plaques, T-shirts, maps, etc. All software costing less than \$20,000 should be coded to this account.
3394	Inventory Items (\$1,000.00 - \$4,999.99)	Any supplies or tools used for operations. Equipment that cannot be classified as a fixed asset, but exceeds threshold for inclusion in .3390 account. Examples are computers, tamping machines, scanner/plotters, and other specialized tools. These purchases are tagged for tracking purposes.
3400	Janitorial and Operational Supplies	Costs of cleaning supplies, light bulbs, paper towels, brooms. The departments located in the joing admin. bldg are prorated on # of sq. ft.
3520	Utilities - Gas	Cost of use of natural gas - United Cities Gas, propane gas for heat.
3521	Telephone	Charges for telephone usage, local and long distance (service calls and repairs should be coded to other line items).

**CITY OF GAINESVILLE
ACCOUNT DESCRIPTIONS**

Account Number	Account Name	Descriptions
3522	Utilities - Electric	Cost of use of electricity - Georgia Power, Jackson EMC.
3523	Utilities - Water	Cost of use of water and sewer.
3860	Other Operational Costs	Any cost that cannot be classified in any other account. Charges to this account should be minimized. Physical exams, flu shots, drinks and food for guest and staff meetings, licenses (professional certifications including CPA, state certifications including CDL, and electrical), etc.
3870	Landfill Charges	Costs associated with delivering trash/garbage to landfill.
Repairs and Maintenance		
4342	Repairs and Maintenance	General repairs and maintenance to items other than vehicles and equipment (furniture, buildings), repairs essential to facility operations, including repairs to air conditioning units.
4460	Equipment Repairs and Maintenance	Repairs to typewriters, copiers, PCs, printers, weed eaters, & lawn mowers.
4480	Vehicle Repairs and Maintenance	Repairs to vehicles, car wash soap, windshield washer fluid. This does not include tires, gas, and lubricants.
4500	Fuel and Lubricants	Gasoline/Diesel fuel, motor oil, etc. for City vehicles.
Capital Outlay		
9580	New Equipment	An item that has a longer useful life than one year and a cost of at least \$5,000 or more. These items need to be tagged with a fixed asset tag. No items greater than \$19,999 should be in this account. This is true of all funds except Public Utilities.
9600	New Construction	Any new construction that does not qualify in the CIP (must be less than \$20,000 for this account). Small storage bldg, sidewalks, etc.

RESOLUTION AR-2009- 09

A RESOLUTION TO ADOPT THE FISCAL YEAR 2010 BUDGET FOR EACH FUND OF THE CITY OF GAINESVILLE, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, PROHIBITING EXPENDITURES/EXPENSES FROM EXCEEDING ACTUAL FUNDING AVAILABLE.

WHEREAS, the City Manager has presented a proposed fiscal year 2010 Budget to the City Council on each of the various funds of the City; and

WHEREAS, the budget lists proposed expenditures/expenses for the fiscal year 2010; and

WHEREAS, each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures/expenses.

NOW, THEREFORE, BE IT RESOLVED THAT this budget, Attachment "A" attached hereto and by reference made a part hereof of this resolution, shall be the City of Gainesville's budget for the fiscal year 2010.

BE IT FURTHER RESOLVED that this budget be and is hereby approved, and the several items of revenues shown in the budget for each fund in the amounts shown anticipated are adopted, and that the several amounts shown in the budget for each fund as proposed expenditures/expenses are hereby appropriated to the departments named in the fund; and

BE IT FURTHER RESOLVED that the expenditures/expenses shall not exceed the appropriations authorized by this budget or amendments thereto provided; however, that expenditures/expenses for the fiscal year shall not exceed actual funding available.

BE IT FURTHER RESOLVED that this budget contains appropriations for Intergovernmental and Agency agreements, and that the City Council hereby authorizes the Mayor and/or City Manager to execute such agreements.

Adopted this 16th day of June, 2009.

Myrtle W. Figueras
Mayor Myrtle W. Figueras

Absent

Mayor Pro Tem Ruth H. Bruner

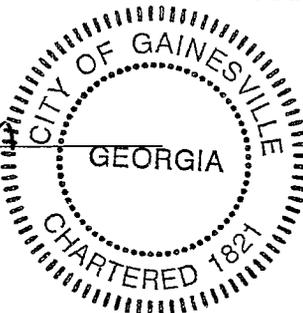
George Wangemann
Council Member George Wangemann

C. Danny Dunagan, Jr.
Council Member C. Danny Dunagan, Jr.

Robert L. Hamrick
Council Member Robert L. Hamrick

ATTEST:

Denise O. Jordan
Denise O. Jordan, City Clerk



**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

GENERAL FUND

REVENUES AND OTHER SOURCES

Ad Valorem Taxes	\$ 5,049,896
Railroad Equipment Tax	8,000
Intangible Tax	180,000
Real Estate Transfer Tax	14,000
Insurance Premium Tax	1,460,000
Local Option Sales Tax	5,000,000
Payment in Lieu of Taxes	48,253
Occupational Tax	1,285,000
Alcoholic Beverage Tax	1,043,000
Franchise Fees	3,853,827
Fines, Fees, and Forfeitures	1,241,000
Permits and Zoning Fees	198,500
Other Fees and Licenses	368,000
Interest on investments	50,000
Intergovernmental	674,056
Cemetery Lot Sales	40,000
Miscellaneous	35,000
Charges for Services - Indirect Charges	1,215,314
Transfers In	2,809,871
Sales of General Fixed Assets	15,000
Budgeted Fund Balance	1,200,000
TOTAL REVENUES AND OTHER SOURCES	\$ 25,788,717

EXPENDITURES AND OTHER USES

Municipal Court	\$ 412,888
City Manager	956,782
Financial Services and Info. Technologies	1,677,264
Human Resources	274,163
Planning	567,719
Police	8,695,908
Fire	5,329,919
Inspection	391,271
City Marshal's Office	408,660
Public Lands and Buildings	485,740
Engineering Services	644,206
Traffic Services	1,260,998
Street Maintenance and Construction	2,016,812
Cemetery	360,013
Agency Allocations - Other	98,800
Contingency	506,256
Transfers Out	1,701,318
TOTAL EXPENDITURES AND OTHER USES	\$ 25,788,717

**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

CEMETERY TRUST FUND**REVENUES AND OTHER SOURCES**

Interest on Investments	\$ 1,000
Sales & Services	40,000
Budgeted Fund Balance	3,480

TOTAL REVENUES AND OTHER SOURCES	\$ 44,480
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EXPENDITURES AND OTHER USES

Transfers to General Fund	\$ 44,480
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TOTAL EXPENDITURES AND OTHER USES	\$ 44,480
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COMMUNITY DEVELOPMENT FUND**REVENUES AND OTHER SOURCES**

Interest on Investments	\$ 15,000
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TOTAL REVENUES AND OTHER SOURCES	\$ 15,000
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EXPENDITURES AND OTHER USES

Contingency	\$ 15,000
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TOTAL EXPENDITURES AND OTHER USES	\$ 15,000
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COMMUNITY SERVICE CENTER FUND**REVENUES AND OTHER SOURCES**

Intergovernmental - Federal/State/Other	\$ 1,988,550
Intergovernmental - County	742,976
Transfer from General Fund	496,445
Transfer from Public Utilities Operating	4,000
Other: (Fees, Donations, Fares, Misc.)	650,172
Budgeted Fund Balance	73,740

TOTAL REVENUES AND OTHER SOURCES	\$ 3,955,883
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EXPENDITURES AND OTHER USES

Personal Services	\$ 1,889,979
Professional & Other Services	371,595
Supplies & Operating Charges	657,287
Repairs & Maintenance	385,712
Capital Outlay	651,310

TOTAL EXPENDITURES AND OTHER USES	\$ 3,955,883
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**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

ECONOMIC DEVELOPMENT FUND**REVENUES AND OTHER SOURCES**

Interest on Investments	\$ 10,000
Land Sales	500,000
TOTAL REVENUES AND OTHER SOURCES	\$ 510,000

EXPENDITURES AND OTHER USES

Right-of-Way Maintenance of Industrial Parks	\$ 30,000
Professional & Other Services	50,000
Supplies & Operating Charges	1,000
Debt Service	76,356
Available for Development Projects	352,644
TOTAL EXPENDITURES AND OTHER USES	\$ 510,000

GEORGIA MOUNTAINS CENTER FUND**REVENUES AND OTHER SOURCES**

Charges for Sales and Services	\$ 583,700
Interest on Investments	2,300
Other	13,000
Transfer from Hotel/Motel Tax Fund	170,700
Transfer from General Fund	139,319
TOTAL REVENUES AND OTHER SOURCES	\$ 909,019

EXPENDITURES AND OTHER USES

Personal Services	\$ 533,089
Professional & Other Services	146,080
Supplies & Operating Charges	193,550
Repairs & Maintenance	36,300
TOTAL EXPENDITURES AND OTHER USES	\$ 909,019

CABLE TV CHANNEL FUND**REVENUES AND OTHER SOURCES**

Intergovernmental - Hall County	83,865
Interest on Investments	1,000
Transfer from General Fund	83,865
TOTAL REVENUES AND OTHER SOURCES	\$ 168,730

EXPENDITURES AND OTHER USES

Personal Services	\$ 117,970
Professional & Other Services	27,674
Supplies & Operating Charges	16,944
Repairs & Maintenance	6,142
TOTAL EXPENDITURES AND OTHER USES	\$ 168,730

**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

HOTEL/MOTEL TAX FUND**REVENUES AND OTHER SOURCES**

Hotel/Motel Taxes (5%)	\$ 373,500
Hotel/Motel Taxes (1%)	74,700
Interest on Investments	1,000
TOTAL REVENUES AND OTHER SOURCES	<u>\$ 449,200</u>

EXPENDITURES AND OTHER USES

Main Street Program	\$ 71,000
Tourism-Convention Expense	132,800
Transfer to Ga Mountain Center	170,700
Transfer to Capital Projects (GMC)	74,700
TOTAL EXPENDITURES AND OTHER USES	<u>\$ 449,200</u>

IMPACT FEES FUND**REVENUES AND OTHER SOURCES**

Impact Fees - Police	\$ 19,000
Impact Fees - Fire	34,000
Impact Fees - Parks	50,000
Administrative Fees	4,100
Interest on Investments	3,500
TOTAL REVENUES AND OTHER SOURCES	<u>\$ 110,600</u>

EXPENDITURES AND OTHER USES

Transfer to General Fund	\$ 4,100
Available for Capital Projects	106,500
TOTAL EXPENDITURES AND OTHER USES	<u>\$ 110,600</u>

TAX ALLOCATION DISTRICT FUND**REVENUES AND OTHER SOURCES**

Property Tax - Current	\$ 70,000
Interest on Investments	700
TOTAL REVENUES AND OTHER SOURCES	<u>\$ 70,700</u>

EXPENDITURES AND OTHER USES

Available for Capital Projects	\$ 70,700
TOTAL EXPENDITURES AND OTHER USES	<u>\$ 70,700</u>

**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

PARKS AND RECREATION FUND**REVENUES AND OTHER SOURCES**

Ad Valorem Taxes @ .75 Mills	\$ 2,623,868
Charges for Services	1,324,054
Interest on Investments	25,750
Other	2,500
Transfers In	8,705
Budgeted Fund Balance	228,171

TOTAL REVENUES AND OTHER SOURCES	\$ 4,213,048
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EXPENDITURES AND OTHER USES

Personal Services	\$ 2,585,113
Professional & Other Services	600,347
Supplies & Operating Charges	911,600
Repairs & Maintenance	115,988

TOTAL EXPENDITURES AND OTHER USES	\$ 4,213,048
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DEBT SERVICE FUND**REVENUES AND OTHER SOURCES**

Taxes	\$ 1,733,403
Interest on Investments	21,074
Intergovernmental -	993,900
Transfer from Capital Projects Fund	164,000
SPLOST Collections	7,092,724

TOTAL REVENUES AND OTHER SOURCES	\$ 10,005,101
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EXPENDITURES AND OTHER USES

Bond Principal & Interest	\$ 2,286,292
Bond Principal & Interest (School System)	993,900
Lease Principal & Interest	783,469
Other Costs	24,387
Available for Future Debt Services	5,917,053

TOTAL EXPENDITURES AND OTHER USES	\$ 10,005,101
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**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

CAPITAL PROJECTS FUND**REVENUES AND OTHER SOURCES**

Lease Proceeds	\$ 801,000
Intergovernmental - LARP	40,000
Transfer from General Fund	893,000
Transfer from Hotel/Motel Tax Fund	75,000
Transfer from Community Service Center	41,000
Transfer from Parks and Recreation Fund	780,000
Budgeted Fund Balance	377,000
TOTAL REVENUES AND OTHER SOURCES	\$ 3,007,000

EXPENDITURES AND OTHER USES

Comprehensive Plan	\$ 150,000
Police Department Fleet (New)	276,000
Squad #22 Replacement	52,000
Fire Engine - #23 Replacement	525,000
Fire Hose Replacement	75,000
Community Service Center Renovation/Repairs	41,000
Storm Drain Improvements	300,000
Storm Drain Maintenance Program	15,000
Street Resurfacing (Major Projects)	417,000
Intersection Improvement - Prior @ Jesse Jewell	22,000
Signal Installation - Queen City @ Summitt	65,000
Street Resurfacing (In-House Projects)	125,000
Park Renovations	335,000
Park Improvements	125,000
Frances Meadows Trails	200,000
Vision 2014 Master Plan Update	100,000
Youth Athletic Facilities	20,000
Transfer to Debt Service Fund	164,000
TOTAL EXPENDITURES AND OTHER USES	\$ 3,007,000

**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

AIRPORT FUND**REVENUES AND OTHER SOURCES**

Hanger Rent	\$ 365,065
Corporate Hanger Rent	381,508
Industrial Park Rent	132,842
Fuel	26,160
Interest on Investments	4,500
Fixed Base Operator	31,700
Miscellaneous Revenue	2,340
Grants	115,000

TOTAL REVENUES AND OTHER SOURCES	\$ 1,059,115
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EXPENDITURES AND OTHER USES

Professional & Other Services	\$ 39,962
Supplies & Operating Charges	34,700
Repairs & Maintenance	16,150
Indirect Cost Allocation	100,000
Debt Service	492,462
Capital Outlay	189,302
Available for Capital Projects	186,539

TOTAL EXPENDITURES AND OTHER USES	\$ 1,059,115
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CHATTAHOOCHEE GOLF COURSE FUND**REVENUES AND OTHER SOURCES**

Greens Fees	\$ 763,000
Cart Fees	303,552
Other Revenue	98,000
Transfer from General Fund	72,536

TOTAL REVENUES AND OTHER SOURCES	\$ 1,237,088
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EXPENDITURES AND OTHER USES

Personal Services	\$ 634,549
Professional & Other Services	30,486
Supplies & Operating Charges	115,290
Repairs & Maintenance	137,000
Debt Service	319,763

TOTAL EXPENDITURES AND OTHER USES	\$ 1,237,088
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**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

PUBLIC UTILITIES OPERATING FUND

REVENUES AND OTHER SOURCES

Water Revenue	\$ 22,604,330
Water Connection Fees	368,651
Water Connection Administration Fees	10,932
Water Tapping Fees	182,130
Account Service Fees	3,590,393
Service Fees	303,968
Late Payment Penalty	518,716
Sewer Revenue	19,248,068
Surcharge	250,456
Sewer Tapping Fees	8,940
Sewer Connection Fees	42,840
Sewer Connection Administration Fees	1,284
Recovery of Bad Debts	3,000
Interest on Investments	138,144
Gain/(Loss) on Sale of Fixed Assets	1,000
Miscellaneous	284,216
Budgeted Retained Earnings	775,176
TOTAL REVENUES AND OTHER SOURCES	\$ 48,332,244

EXPENDITURES AND OTHER USES

Personal Services	\$ 12,457,895
Professional & Other Services	2,363,697
Supplies & Operating Charges	6,560,316
Repairs & Maintenance	1,399,740
Indirect Cost Allocation	1,115,314
Capital Outlay	269,500
Debt Service	21,400,491
Transfer to Community Service Center	4,000
Transfer to General Fund	2,761,291
TOTAL EXPENDITURES AND OTHER USES	\$ 48,332,244

**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

SOLID WASTE FUND**REVENUES AND OTHER SOURCES**

Residential Collections	\$ 1,162,800
Customer Landfill Fee	229,140
Recycling	234,612
Commercial - Franchise Fee	120,000
Special Services	3,000
Interest on Investments	10,000
Other Revenue	100,000
Budgeted Fund Balance	232,473

TOTAL REVENUES AND OTHER SOURCES	\$ 2,092,025
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EXPENDITURES AND OTHER USES

Personal Services	\$ 1,190,397
Professional & Other Services	286,174
Supplies & Operating Charges	361,570
Repairs & Maintenance	203,500
Debt Service	11,384

TOTAL EXPENDITURES AND OTHER USES	\$ 2,053,025
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GENERAL INSURANCE FUND**REVENUES AND OTHER SOURCES**

Premiums & Losses Paid by Department	\$ 1,639,247
Interest on Investments	30,000
Other	3,500
Budgeted Retained Earnings	13,450

TOTAL REVENUES AND OTHER SOURCES	\$ 1,686,197
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EXPENDITURES AND OTHER USES

Personal Services	\$ 140,122
Professional & Other Services	1,530,880
Supplies & Operating Charges	14,710
Repairs & Maintenance	485

TOTAL EXPENDITURES AND OTHER USES	\$ 1,686,197
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**FISCAL YEAR 2010 APPROPRIATIONS RESOLUTION
ATTACHMENT A**

EMPLOYEE BENEFITS FUND**REVENUES AND OTHER SOURCES**

Premiums (City Depts, Employees, Retirees)	\$ 8,649,397
TOTAL REVENUES AND OTHER SOURCES	\$ 8,649,397

EXPENDITURES AND OTHER USES

Health/Vision Expense	\$ 6,219,570
Reinsurance Premiums - Health	958,553
Life Insurance Premiums	137,302
Dental Insurance Premiums	275,383
Long & Short-term Disability Premiums	96,342
Short-term Disability Expense	219,489
Medical Clinic Operations	540,711
Administration	172,803
Other Expenses	29,244
TOTAL EXPENDITURES AND OTHER USES	\$ 8,649,397

VEHICLE SERVICES FUND**REVENUES AND OTHER SOURCES**

Charges For Services	\$ 779,254
Sales - Fuel	1,499,636
Transfer from General Fund	7,448
TOTAL REVENUES AND OTHER SOURCES	\$ 2,286,338

EXPENDITURES AND OTHER USES

Personal Services	\$ 279,957
Professional & Other Services	17,925
Supplies & Operating Charges	1,960,906
Repairs & Maintenance	17,550
Capital Outlay	10,000
TOTAL EXPENDITURES AND OTHER USES	\$ 2,286,338

GRAND TOTAL

\$ 114,550,882

LESS TRANSFERS COUNTED TWICE

4,965,589

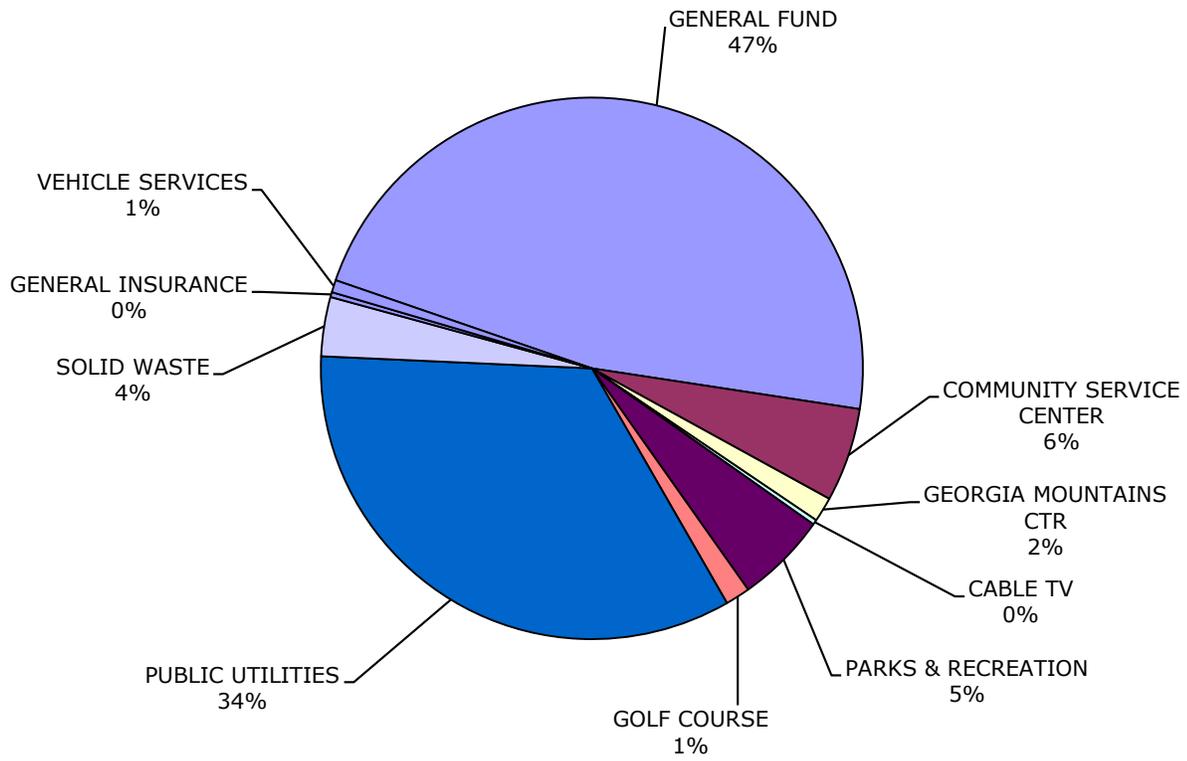
TOTAL NET BUDGET

\$ 109,585,293

AUTHORIZED POSITIONS

Fund / Department	Budget FY 2008		Budget FY 2009		Budget FY2010	
	Full	Part	Full	Part	Full	Part
<u>GENERAL FUND</u>						
130 - Municipal Court	8		8		8	
140 - City Manager	15		15		14	
160 - Financial Services and IT.	21		23		21	
170 - Human Resources	6		6		4	
180 - Planning	15		15		13	
221 - Police	115	8	118	8	115	
222 - Fire	83		83		81	
224 - Inspection	7		7		5	
227 - Marshal's Office	7		6		5	
317 - Public Land and Buildings	6		6		5	
328 - Engineering Services	10	1	10	1	7	
329 - Traffic Services	9		10		8	
331 - Streets	32		32		30	
410 - Cemetery	5		5		4	
Total General Fund	339	9	344	9	320	0
<u>COMMUNITY SERVICE CENTER</u>						
220 - Community Service Center	39	10	38	23	38	23
<u>GEORGIA MOUNTAINS CENTER</u>						
240 - Georgia Mountains Center	11	0	11	0	10	0
<u>CABLE TV</u>						
250 - Cable TV	2	0	2	0	2	0
<u>PARKS AND RECREATION</u>						
290 - Park and Recreation	38	0	38	0	37	0
<u>GOLF COURSE</u>						
595 - Golf Course	10	26	10	26	10	26
<u>PUBLIC UTILITIES</u>						
520 - Public Utilities	251	1	252	1	231	1
<u>SOLID WASTE</u>						
530 - Solid Waste	31	0	27	0	24	0
<u>GENERAL INSURANCE</u>						
610 - General Insurance	2	0	2	0	2	0
<u>VEHICLE SERVICES</u>						
630 - Vehicle Services	5	0	5	0	5	0
<u>GRAND TOTAL</u>	728	46	729	59	679	50

Authorized Positions By Fund FY 2009



CAPITAL OUTLAY ITEMS (X 1,000)

Fund/Department/Item	OPERATING BUDGET	CAPITAL IMPROVEMENT PROGRAM
<u>GENERAL GOVERNMENT</u>		
160 - Financial Services & IT		
New Contoller for Data Center AC	\$ 6	
Total Financial Services & IT	<u>6</u>	<u>-</u>
180 - Planning		
Comprehensive Plan		150
Total Planning	<u>-</u>	<u>150</u>
221 - Police		
GPD Fleet New		276
Total Police	<u>-</u>	<u>276</u>
222 - Fire		
Res-Q-Tek High Pressure/High Lift Air Bags (Rep.)	18	
Squad #22 Emergency Response Vehicle		52
Engine 23 - Replacement		525
Fire Hose Replacement		75
Total Fire	<u>18</u>	<u>652</u>
317 - Public Land & Buildings		
HVAC Unit Replacement at CSC		41
Total Public Land & Buildings	<u>-</u>	<u>41</u>
328 - Engineering		
LARP Street Resurfacing		417
Storm Drain Repairs		300
Storm Drain Maintenance		15
Total Engineering	<u>-</u>	<u>732</u>
329 - Traffic Services		
54" ACS Graphtec Prismatic Sign Cutter	6	
Queen city @ Summit Signal Install		65
Prior @ Jesse Jewell Intersection Improvement		22
Total Traffic Services	<u>6</u>	<u>87</u>
331 - Streets		
Street Resurfacing (In-House Projects)		125
Total Streets	<u>-</u>	<u>125</u>
410 - Cemetery		
Zero Turn Mower	7	
Total Cemetery	<u>7</u>	<u>-</u>
<u>PARKS & RECREATION FUND</u>		
Park Renovations		335
Park Improvements		125
Frances Meadows Trails		200
Vision 2014 Master Plan Update		100
Youth Athletic Facilities		20
Total Parks & Recreation	<u>-</u>	<u>780</u>
Georgia Mountain Center Debt Service		164
Total Other		164
Total General Government Capital Outlay	<u>\$ 37</u>	<u>\$ 3,007</u>

CAPITAL OUTLAY ITEMS (X 1,000)

Fund/Department/Item	OPERATING BUDGET	CAPITAL IMPROVEMENT PROGRAM
<u>COMMUNITY SERVICE CENTER</u>		
448 - Hall Area Transit		
Expansion buses (2) MTG 0148-009 FY09 5307	\$ 214	
Expansion buses (3) MTG 0145-003 FY07 5309	396	
	<hr/>	<hr/>
Total Community Service Center Cap. Outlay	\$ 610	\$ -
<u>AIRPORT</u>		
Airport Master Plan	88	
Relocate REIL Lights RW23	37	
Construct Helipad	12	
Repair Gutter old T-Hangers	25	
Airport Signage	12	
Crack Seal Old T-Hanger Tarmac	15	
	<hr/>	<hr/>
Total Airport Capital Outlay	\$ 189	\$ -
<u>PUBLIC UTILITIES</u>		
540 - Riverside Water Treatment Facility		
Chlorophyll/Hydro Lab Meter	15	
Total Riverside Water Treatment Facility	<hr/> 15	<hr/> -
545 - Water Distribution		
Service Truck	80	
Ranger w/Ext. Cab	13	
Total Water Distribution	<hr/> 93	<hr/> -
552 - Maintenance		
Full Size Pickup 4x4 (2)	\$ 40	
Total Water Reclamation	<hr/> 40	<hr/> -
555 - Sanitary Sewer		
Service Truck	90	
Total Sanitary Sewer	<hr/> 90	<hr/> -
575 - Customer Account Services		
Full Size Pickup	16	
Total Customer Account Services	<hr/> 16	<hr/> -
585 - Finance and Administration		
Full Size Pickup 4x2	16	
Total Finance and Administration	<hr/> 16	<hr/> -
Total Public Utilities	\$ 270	\$ -
<u>SOLID WASTE</u>		
One Ton Dump Truck	\$ 39	
Total Solid Waste	\$ 39	\$ -
<u>VEHICLE SERVICES</u>		
Facilities Upgrade (Second Floor for Storage)	\$ 10	
Total Vehicle Services	\$ 10	\$ -
GRAND TOTAL	\$ 1,155	\$ 3,007

City of Gainesville, Georgia Facts & Figures

Established as "Mule Camp Springs" near the crossing of two Indian trails followed by settlers in the 1800s, the City of Gainesville has maintained and built upon its historical legacy as a regional transportation and trade center for almost two centuries. Less than three years after the creation of Hall County, the village of Mule Camp Springs was chosen to serve as the site of government for the new county and was chartered by the Georgia Legislature on November 30, 1821.

Gainesville operates under a Council-Manager form of government. The city/county's population is estimated to be 184,414 in 2008 (based on Census Bureau Estimate), with a city area of 33.33 square miles. Gainesville has approximately 133 miles of street and 76 intersections with street lights.

GOVERNMENTAL FACILITIES AND SERVICES:



Culture and Recreation:

Gainesville maintains and operates 61 venues with cultural and recreational emphasis. Currently the city offers 3 large community/civic centers, the Georgia Mountains Center, Gainesville Civic Center, and the Frances Meadows Center.

The Georgia Mountains Center Extensively renovated in 2006, the Georgia Mountains Center is located adjacent to Gainesville's historic square, and boasts a 2,500 seat arena, several meeting rooms accommodating anywhere from 14 to 375 visitors, and a multi-media 300 seat theatre that is utilized for presentations and plays throughout the year. Spacious common areas and alcoves and full kitchen facilities are also available making this an ideal venue for a broad range of events.

Frances Meadows Aquatic & Community Center opened in late August 2008; this recreational complex is one of the most ambitious Gainesville projects in recent memory. Showcasing a 3 story aquatic tower with several covered and uncovered water slides, it includes a splash pool landing area flowing into a current channel. Additional features include a large play structure with spray jets, small slides and interactive water features. Athletes will enjoy the 10 lane competition pool for area swim meets, diving lessons, individual lap swim and a guard start program. Further amenities include an ADA accessible 4 lane warm water instructional pool for hydro therapy, year-round learn-to-swim programs, and aqua aerobics. Non-aquatic elements include several meeting spaces for receptions, business seminars, and family gatherings.

The Gainesville Civic Center and Other Parks & Recreation Meeting Centers have served as meeting places for Northeast Georgians for more than half a century. The Civic Center houses eight (8) meeting rooms including a Grand Ball Room, a fully equipped kitchen, dressing rooms and other meeting and reception areas accommodating from 5 to 500 people. Other community centers within the city include the Fair Street Neighborhood center, Butler Community Center and The Martha Hope Cabin. The Fair Street Center is the newest center and opened in April 2008. It includes two meeting

rooms which can be used in several configurations to accommodate a host of needs. The Butler Community Center is located on Athens Street in the historic Butler High School building. Owned by the Ninth District Opportunity, Gainesville Parks & Recreation leases a portion of the building to serve as a community center for leisure programming.

The Martha Hope Cabin was built by the Civilian Conservation Corps in the 1930's and underwent an extensive renovation and restoration in 2002. In 2006, air conditioning was added. Over the years, it was most commonly referred to as the "Girl Scout Cabin" or the "Camp Fire Cabin". Only recently was it officially designated as the "Martha Hope Cabin" - in honor of the woman whose Girl Scout/Camp Fire leadership spanned 40 years.

Parks The city maintains a total of 20 Parks encompassing 450+ acres, 4 swimming pools (Frances Meadows Center), 16 tennis courts, 11 Baseball/Softball Fields, 10 Soccer Pitches and 1 Golf Course (Chattahoochee Golf Course).

Allen Creek Soccer Complex A highly successful \$4 million joint project of Gainesville and Hall County serving thousands of local youth and adult soccer players each year, Allen Creek is the finest facility of its sort in the state. Debuting in August, 2001, it features 19 fully lighted pitches, 4 of which are a regulation 120 X 75 yards, including a premier stadium field. Additionally, Allen Creek draws hundreds of elite level players from all over the southeast by hosting marquis events such as the Atlanta Cup and Olympic Development Program mini-camps.

Clarks Bridge Park is Located at 3105 Clarks Bridge Road on Lake Lanier. This facility hosted the rowing, sprint canoe and kayaking events of the 1996 Centennial Games. Currently the Lake Lanier Rowing Club and the Lanier Canoe & Kayak Club use the facility for year round programs and training. Athletics from across the country and world use the facility as a training site.

Chattahoochee Golf Course is located on the northern banks of Lake Sidney Lanier and offers a mesmerizing challenge on its newly renovated course. Course Crafters and architect Kevin Hargrave teamed up to renovate this classic Robert Trent Jones Sr. designed layout in early 2007. New tee complexes, Bent Grass dominant Southern Greens, new carts, concrete cart paths, clubhouse improvements and a new pro teaching facility are sure to challenge the best of the best.



Police Protection:

The Gainesville Police Department is headed by Chief Frank Hooper who is assisted by three police captains who serve as bureau directors. The bureau directors oversee the Administrative Services Bureau, the Operations Bureau and the Office of Professional Standards within the police department. The Gainesville Police Department employs a total of 115 employees, in 5 stations and 87 patrol units. All Gainesville Police Department officers are certified by the Georgia Peace Officers' Standards and Training

Council and must complete 20-hours of training annually to maintain their certification. The department is internationally accredited by the Commission on Accreditation for Law Enforcement Agencies, Inc. and is state certified by the Georgia Association of Chiefs of Police.



Fire Protection:

The Gainesville Fire Department was established in 1876 as "The Gainesville Hook and Ladder Company". Since that time, the men and women of this department have provided a service to the community that is second to none. Carrying an ISO rating of II, Gainesville utilizes a fire department that operates four fire stations equipped with a total of ten fire trucks (five engines, two aerials, one rescue, and two squads) and 8,344 fire hydrants. There are currently 74 employees working on three shifts (24 hours on, 48 hours off) and seven administrative staff members.



Water and Sewerage System – Gainesville and Hall County:

The City of Gainesville owns and operates 4 treatment plants (2 water & 2 wastewater) utilizing 1,299 miles of water mains with 48,698 water connections and 283 miles of sanitary sewers with 8,607 sewer connections. These 4 treatment plants serve approximately 32,000 customers with the ability to provide 35 millions of gallons per day of consumable water and treat 17.0 millions of gallons per day of wastewater. Currently the city is meeting the need for 16.4 million gallons of consumable water and 8.4 millions of gallons of treatable water on a daily average.



Bond Rating:

Gainesville currently holds several bonds, General Obligation bonds and Revenue bonds. All bonds held are maintained at or above investment grade status. On the Standard and Poor's scale, the General Obligation Bonds maintain a rating of A+; Revenue Bonds maintain a rating of AA-.



Education:

Elementary & Secondary

Operated by an independently elected school board with taxing authority, Gainesville offers a total of 8 Educational venues, 5 Elementary Schools, 1 Middle School, 1 Secondary School and 1 University (Brenau). The Gainesville City School system employs approximately 460 teachers within its Pre-K-12 program with approximately 5750 students. Several private schools operate within the region, including Riverside Military Academy, Lakeview Academy, Westminster Christian School, Heritage Academy, and several others.

Post-Secondary & Technical

Brenau University was established in 1878 as the Georgia Baptist Female Seminary, the institution became Brenau College in 1900 when Dr. H.J. Pearce purchased the campus. "Brenau," derived from German and Latin, means "refined gold." Brenau was privately owned until 1911 when a board of trustees assumed stewardship of the college, as is still the case today. In 1928 Brenau created a female, residential, college-preparatory school, grades 9 through 12. And in the early 1970s, Brenau began offering evening and weekend classes to both men and women.

Gainesville State College Serving Northeast Georgia since 1964, Gainesville State College is a non-residential unit of the University System of Georgia. The Gainesville State College Gainesville Campus, located 45 miles northeast of Atlanta and six miles southwest of downtown Gainesville in Oakwood, is easily accessible from I-985 via Exit 16 (Highway 53). With an enrollment which now approaches 8,500, Gainesville State College offers courses leading to the Bachelors of Applied Science in Environment and Spatial Analysis, Bachelor of Science with a Major in Early Childhood Care and Education, Bachelor of Applied Science with a Major in Technology Management, Associate of Arts, Associate of Science, and Associate of Applied Science degrees, in addition to certificate programs in Information Technology, Geographic Information Systems and Personal Fitness Training. Ninety percent of Gainesville State College students are in programs transferable to four-year colleges and universities.

Lanier Technical College Offers a wide variety of programs from which to choose – from an associate degree to GED preparation instruction. Boasting five campuses, the school offers many courses purely on-line and through a combination of traditional classroom instruction and online learning (hybrid). Lanier Technical College meets the needs of its students through 3 major programs- a fast-track Technical Certificate of Credit taking about two quarters of study, a Diploma program, lasting a little more than a year, and an Associate of Applied Science Degree that typically takes 2 years to complete. The Associate degree program prepares graduates for employment in mid-level technology positions. Students are required to take college-level general education courses such as English, algebra, psychology, sociology, economics, and/or humanities.



Hospital Facilities:

Northeast Georgia Health System is a not-for-profit community health system dedicated to improving the health and quality of life of the people of Northeast Georgia. The health system offers a full range of healthcare services through two hospital campuses accredited by Joint Commission, a main campus on Spring Street and the Lanier Park Campus on White Sulphur Road. Together, these facilities, along with two long-term care centers and a mental health and substance abuse treatment center, offer Northeast Georgia residents comprehensive health care close to home. Led by volunteer boards made up of community leaders, the 557-inpatient, 261-skilled nursing bed health system serves almost 700,000 people in more than 15 counties across Northeast Georgia. All revenue generated above operating expenses is returned to the community through improved services and new programs.

TRANSPORTATION:



Interstates

Gainesville is traversed north to south and east to west by Interstate-985 and three four-lane state highways, GA-60, GA-53, and GA-129. These highways link Gainesville with the communities to the north, south, east, and west including Atlanta, Athens, Dahlonega, and Helen.



Railroads

Amtrak passenger rail stops in Gainesville for those traveling throughout the country. Industrial and commercial industrial transportation needs are met effectively by a busy commercial rail line.



Air

Commercial Airlines serve the Gainesville area through Hartsfield-Jackson International Airport in Atlanta, located 64 miles to the south and Benn Epps Airport located in Athens, located 47 miles to the south east.

Gainesville's public airport, *Lee Gilmer Memorial Airport* is controlled by the city of Gainesville and is used by private executive aircraft. The Lee Gilmer Memorial Airport consists of two runways. Runway 11/29 is 4,001 feet long and runway 4/22 is 5,500 feet long with high intensity lighting and will have an operational ILS (Instrument Landing System) in 2008. Champion Aviation is the Airport Fixed Base Operator (FBO) which provides aircraft fueling tie down spaces and shared corporate aircraft storage. AbAviation provides aircraft repair services and Lanier Flight Center provides flight training. Beginning September 1, 2006, the Lanier Flight Center will also provide self-serve 100LL aircraft fueling.

Unicom Frequency: 123.075.
ASOS: 126.475

Bus Lines

Hall County provides limited bus service through Hall-Area Transit, known as the "Red Rabbit" and provides service throughout the city of Gainesville. Gainesville is also served by Greyhound bus lines to all parts of the country.

GAINESVILLE HISTORICAL TIMELINE

1821	The town formerly known as Mule Camp Springs chartered as Gainesville.	1898	Textiles fuel the economy, thanks in part to the railroad.	After World War II	Entrepreneur Jesse Jewell founds "King's Delight," the poultry company that sparked Gainesville's rise to its current dominance in the industry, and its title as "Poultry Capital of the World."
1828	The Gold Rush Frenzy begins in nearby Lumpkin County, bringing an influx of new settlers.	1902	Gainesville became the first city south of Baltimore to have street lights.	1951	North East Georgia Medical center opened.
1849	Gainesville established as a resort center.	1903	Cyclone strikes Gainesville, leaving 106 dead, 300 injured and \$750,000 damage.	1957	The U.S. Army Corps of Engineers constructs Lake Sidney Lanier.
1851	Fire destroys much of Gainesville.	1905	Free city mail delivery begins.	1996	Gainesville serves as Rowing/Kayaking Venue for the 1996 Olympic games.
1871	Airline Railroad, later named the Southern, ushers in a new era of progress.	1909	The square and streets adjoining for one block are paved.	2000	Gainesville's population reaches 25,578.
1870-1900	City population increases from 1,000 to 5,000.	1910	Gainesville Post office opens.	2001	The Red Rabbit Public Transportation System begins operation.
1873	City services begin with the election of a City Marshal.	1919	Southern Bell removes poles and wires from the square.	2008	Frances Meadow Aquatic Center opens.
1875	Solid Waste Collection begins in the city.	1915	The formal opening of the city's first skyscraper-The Jackson Building.	2009	New Public Safety Facilities and GMC parking deck construction begin.
1890	Bond issued to fund the waterworks passes.	1937 & 1939	President Franklin D. Roosevelt visits Gainesville.		
1875	General James Longstreet purchases the Piedmont Hotel.	1936	Downtown Gainesville knocked flat by a tornado.		

MISCELLANEOUS STATISTICS

Date of Incorporation	1821
Form of Government	Council/Manager
City Population (2007 Estimate)	34,818
Hall County Population, including City (2008 Census Estimate)	184,414
Area of City in Square Miles	33.33
Number of Full Time Employees	677

Governmental Facilities and Services:**Culture and Recreation:**

Community/Civic Centers	3
Parks	20
Park Acreage	450+/-
Golf Courses	1
Swimming Pools	4
Tennis Courts	16
Baseball/Softball Fields	11
Soccer Pitches	10
Football Stadiums	1
Playgrounds	12
Miles of Walking Trails	8

Fire Protection:

ISO Fire Classification	Class II
Number of Stations	4
Number of Fire Personnel	81

Police Protection:

Number of Stations	5
Number of Police Personnel	115
Number of Patrol Units	87

**Water and Sewerage System – Gainesville and Hall County:
(MGD = Millions of Gallons per Day)**

Miles of Water Mains	1,299
Number of Water Connections	48,698
Number of Fire Hydrants	8,344
Daily Average Consumption in Gallons	16.4 MGD
Maximum Daily Capacity of Treatment Plant in Gallons	35 MGD
Miles of Sanitary Sewers	283
Number of Treatment Plants (2 Water & 2 Wastewater)	4
Number of Sewer Connections	8,607
Daily Average Treatment in Gallons	8.4 MGD
Max. Daily Capacity of Wastewater Treatment in Gallons	17.0 MGD

MISCELLANEOUS STATISTICS**Other Government Facilities and Services:**

Miles of Streets	132.53
Intersections with Street Lights	76

Education:

Number of Elementary Schools	5
Number of Elementary School Instructors	261
Number of Middle Schools <i>(New Middle School Under Construction)</i>	1
Number of Middle School Instructors	96
Number of Secondary Schools	1
Number of Secondary	103
City School System Student Enrollment (Pre K – 12 th Grade)	5750
Number of Community Colleges (in Hall County)	1
Number of Technical Institutions (in Hall County)	1
Number of Universities	1

Hospitals:

Number of Hospitals	1
Number of Patient Beds	557

Bond Rating: (Standard & Poor's)

General Obligation Bonds	A+
Revenue Bonds	AA-

Source: Various city departments and local institutions

